

REF NO: 5/1/1-2016/17 ENQUIRIES: M Cornett APPROVED BUDGET 2016/17

1 June 2016

Provincial Treasury
7 Wale Street
Legislature Building
3rd Floor, Room 3-50
Cape Town
8000

PROVINCIAL TREASURY
WESTERN CAPE
PRIVATE BAG X8165 CAPE TOWN 8000

2016 -06- 09

7 WALE STREET, CAPE TOWN 8001 BUSINESS INFORMATION AND DATA MANAGEMENT

Attention: Paul Pienaar

APPROVED BUDGET 2016/17

Attached please find the following hard copies of the above Approved Budget 2016/17 as approved by Council on 26 May 2016:

- Item to Council;
- A-Schedules A1 A10:
- A-Schedules SA1 SA37;
- Detailed Capital Budget Per Source of Funding and per Department;
- Detailed Capital Budget Per Ward;
- Tariffs;
- Sensitivity analysis of tariffs on households;
- MFMA Budget Circular 79;
- Quality certificate;
- Amendment to budget policies;
- Service level standards;
- Long term financial plan;
- mSCOA implementation and progress plan;
- List of capital projects to be funded from external loans;
- MFMA Budget Circular 82;
- Minutes of public meetings held;
- Public input received on the draft budget;
- LG MTEC Assessment report; and
- Council resolution: 26 May 2016.

Yours faithfully

MUNICIPAL MANAGER

T: (022) 701 7000 • F: (022) 715 1518 mun@sbm.gov.za • www.sbm.gov.za Private Bag X12 • Vredenburg • 7380



Certified a true copy of an extract of a Special Council meeting held on 26 May 2016.

SNR MANAGER: ADMINISTRATION

26/13/2016

DATE

R5/5-16 <u>2016/17 BUDGET AND MTREF 2017/18 AND 2018/19 OUTER YEARS</u>

(5/1/1 - 2016/17)

(Report of the Directorate Finance)
(S VORSTER, S ROETS, M CORNETT)

The Executive Mayor read his budget speech, attached hereto.

RESOLVED by a majority of votes (15 against 9)

- that this report be noted;
- that Council approves the annual budget of the municipality for the financial year 2016/17 and the two outer years 2017/18 and 2018/19 as per Annexure A, Annexure B and Annexure C to the report;
- that Council approves the property rates and tariffs as contained in **Annexure D** including the replaced pages 202 212 (Electricity tariffs) to the report for the 2016/17 budget year;
- iv) that Council takes note that the electricity tariffs as included in **Annexure D** to the report including the replaced pages 204 -212 has not yet been approved by NERSA and will only be approved by 30 June 2016;
- that Council takes note of the sensitivity analysis of the proposed tariff increases on domestic households as per Annexure E to the report;
- vi) that Council takes note of MFMA Budget Circular 79 attached as **Annexure F** to the report;
- vii) that Council takes note of the quality certificate signed by the Municipal Manager as per **Annexure G** to the report;



REF NO: 5/1/1-2016/17
ENQUIRIES:
M Cornett
APPROVED BUDGET

2016/17

1 June 2016

National Treasury 40 Church Square Pretoria 0002 PROVINCIAL TREASURY
WESTERN CAPE
PRIVATE BAG X9165 CAPE TOWN 8000

2016 - US- UST WALE STREET, CAPE TOWN 8001
BUSINESS INFORMATION
AND DATA MANAGEMENT

Attention: Linda Kruger

Certification that the approved budget for 2016/17 is correctly captured and locked on the municipality's financial management system

(as requested by National Treasury in terms of section 74 of the MFMA, with reference to paragraph 6.3 of MFMA Budget Circular 59 dated 16 March 2012)

I, Louis Scheepers, in my capacity as accounting officer of the municipality, hereby certify that:

- The adopted annual budget has been captured on the municipality's financial system;
- There is 100 per cent reconciliation between the budget on the system and the budget adopted by council;
- The adopted annual budget on the municipality's financial system is locked and will not be changed as it serves as the baseline against which to monitor and measure performance; and
- The relevant budget return forms have been submitted to the local government database.

I further certify that the municipality has in place controls to ensure that any changes to the adopted budget will be captured separately and only in accordance with:

a virement authorised by the municipal manager, or duly delegated official, in terms of a council
approved virements policy; and

an adjustments budget approved by council.

Print Name

Louis Scheepers

Municipal manager of

SALASLA BAY MUNICIPALITY WCO14

(Name and demarcation code of municipality)

Signature

Date

01/06/216.

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SALDANHA BAY MUNICIPALITY REPORT TO THE MUNICIPAL COUNCIL

SUBJECT:

2016/17 BUDGET AND MTREF 2017/18 AND 2018/19

OUTER YEARS

DIRECTORATE:

FINANCE

AUTHORS:

STEFAN VORSTER, SYBRAND ROETS, MANDY CORNETT

DATE:

10 MAY 2016

FILE NO:

5/1/1 - 2016/17

ITEM NUMBER:

R5/5-16



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PART 1 – ANNUAL BUDGET

1.1 Mayor's report

I have the honour today to table the Medium-term Revenue and Expenditure Framework (MTREF) budget for the 2016/17 financial year and the two outer years. Our commitment to achieving the objects of local government set out in the Constitution of the Republic of South Africa remains. We are also committed to doing so in an efficient, effective and sustainable manner.

The municipality's MTREF has been compiled to ensure sustainable service delivery and to invest in infrastructure that will ensure growth over the medium term to long term. Service delivery through participative government is very important for council. Our draft strategic objectives are:

- 1. To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors;
- 2. To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town;
- 3. To develop safe, integrated and sustainable neighbourhoods;
- To maintain and expand basic infrastructure as a catalyst for economic development;
- 5. To be an innovative municipality on the cutting edge in respect of the use of technology and best practice;
- 6. An effective, efficient and sustainable developmental oriented municipal administration;
- 7. To develop and use a multi-platform communication system to ensure swift and accurate dissemination of information
- 8. To provide ethical and effective leadership that engenders trust in the municipality amongst its stakeholders; and
- 9. To ensure compliance with the tenets of good governance as prescribed by legislation and best practice.

In recent times the municipality has been in the fortunate position to have healthy cash reserves. However, we know that this will not continue indefinitely and Council must therefore put plans in place to ensure financial sustainability whilst providing high service delivery standards. To this effect we have, through financial assistance from the Western Cape Government, procured the services of INCA Portfolio Managers to prepare a long term financial plan for the municipality. This plan is attached as **Annexure "J"**

A good indication of a municipality's short term financial well-being is measured through the current ratio. This ratio is used to determine the municipality's ability to pay its short-term liabilities with its short term assets. The municipality's current ratio statistics for the last 4 years as well as the estimation for the 2015/16 and 2016/17 budgeted years is provided below.

1 2 MAY 2016

Table 1 - Current ratio

Current Ratio	Actual 2012/13	Actual 2013/14	Actual 2014/15	Estimated 2015/16	Budgeted 2016/17
Current assets	541 795 000	534 639 975	505 015 975	530 885 000	514 158 036
Current Liabilities	121 163 000	137 786 855	145 006 004	149 416 000	153 140 927
	4,5	3,9	3,5	3,6	3,4

Medium term infrastructure development objectives

The major infrastructure development objectives of the municipality over the MTREF can be summarised as follows:

- 1. Sustainable basic services such as Water, Sanitation, Electricity, Waste management and Housing;
- 2. Roads and pavements infrastructure;
- 3. Cemeteries:
- 4. Storm water and drainage; and
- 5. Parks and recreation.

The summary per category of infrastructure projects over the MTREF is listed in **table 2** below.

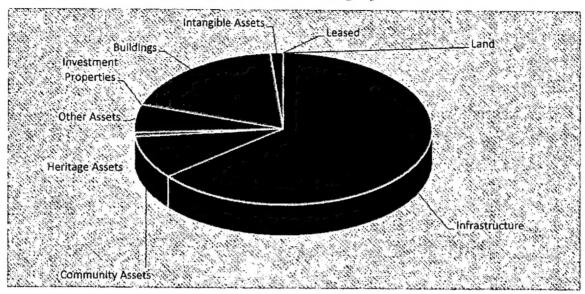
Table 2 - Infrastructure projects as percentage of total capital budget

	Draft Budget 2016/17	Draft Budget 2017/18	Draft Budget 2018/19
Roads, Pavements, Bridges & Stormwater	35 253 191	46 039 500 ,	16 980 000
Water Reservoirs & Reticulation	1 506 143	22 265 000	34 330 000
Car Parks, Bus Terminals and Train stations	_ !		-
Electricity Reticulation	30 512 227	36 546 503	23 535 319
Sewerage Purification & Reticulation	52 426 559	25 565 000	9 880 000
Streetlighting			
Refuse Sites	10 800 000	5 000 000	14 714 431
Other Infrastructure	155 000	505 000	
	130 653 120 '	135 921 003	99 439 750
Total Capital Budget	209 248 040	176 023 050	118 385 750
Infrastructure projects as percentage of total capital budget	62%	77%	84%

Infrastructure projects comprise 62% of the total capital budget in 2016/17, 77% in 2017/18 and 84% in 2018/19. **Figure 1** below provides a high level breakdown of the 2016/17 capital budget per asset type.

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Figure 1 - Capital budget per asset category



Summary of the alignment of the annual budget and IDP

This year we have completed the 4th review of the 2012 – 2016 Integrated Development Plan (IDP). The IDP serves as a guideline for the effective and efficient administration, development, budget and resource allocations for the municipality to ensure that it meets the needs of our residents. The IDP furthermore contains our vision and mission that explains the intent to serve and develop the community of the Saldanha Bay municipal area.

Government has adopted the National Development Plan as the country's framework for economic and social transformation. We as a municipality buy into this plan and have subsequently aligned our strategic objectives to it.

A summary of the linkage between the Municipal Strategic Objectives and Goals with the National Key Performance Areas, the National Outcomes, the National Development Plan and the Western Cape Provincial Strategic Objectives has been provided below in **table 3**.



Table 3 - Municipal budget alignment with National and Provincial government

Municipal Strategic Objectives	Municipal goals	National KPA	National Outcomes	National Development Plan	Provincial Strategic Objectives
To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors (SO1)	A Diversified economy and nurtured traditional economic sectors	Local Economic Development (NKPA3)	Decent employment through inclusive growth (NO4); and An effective, competitive and responsive economic infrastructure network (NO5).	An economy that will create more jobs (NDP1); and An inclusive and integrated rural economy (NDP4).	Creating opportunities for growth and jobs.
 To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town (SO2)	An integrated transport system that ensures the seamless movement of goods and people within the municipal area and linkages with the rest of the district and City of Cape Town	Basic service delivery (NKPA2)	Protection and enhancement of environmental assets and natural resources (NO10)	Transition to a low-carbon economy	Enable a resilient, sustainable, quality and inclusive living environment.
To develop safe, integrated and sustainable neighbourhoods (SO3)	Safe, integrated and sustainable neighbourhoods	Basic service delivery (NKPA2)	Protection and enhancement of environmental assets and natural resources (NO10)	Transition to a low- carbon economy	Increase wellness, safety and tackle social ills.
To maintain and expand basic infrastructure as a catalyst for economic development (SO4)	Maintained and expanded basic infrastructure as a catalyst for economic development	Basic service delivery (NKPA2)	Protection and enhancement of environmental assets and natural resources (NO10)	Transition to a low- carbon economy	Creating opportunities for growth and jobs.
To be an innovative municipality on the cutting edge in respect of the use of technology and best practice SOS)	An innovative municipality on the cutting edge in respect of the use of technology and best practice	Municipal transformation and institutional development (NKPA5)	A responsive, accountable, effective and efficient local government system	Fighting corruption (NDP11); and Transforming society and uniting the country (NDP12).	Embedded good good governance and integrated service delivery through partnerships and spatial alignment.

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Embedded good governance and integrated service delivery through partnerships and spatial	Embedded good good governance and integrated service delivery through partnerships and spatial alignment.	Transforming society Improve education and uniting the country outcomes and opportunities (NDP12) for youth development.	Embedded good good governance and integrated service delivery through partnerships and spatial alignment.
Fighting corruption Embedded (NDP11); and governance a Transforming society partnerships and uniting the country, alignment (NDP12).	Transforming society and uniting the country (NDP12)	Transforming society and uniting the country (NDP12)	Transforming society and uniting the country (NDP12)
Municipal Financial A responsive, accountable, Viability and Management effective and efficient local (NKPA4); government system (NO9) Municipal transformation institutional and institutional development (NKPA5)	A responsive, accountable, effective and efficient local government system (NO9)	governance and A responsive accountable, participation effective and efficient local () government system (NO9)	A responsive, accountable, effective and efficient local government system (NO9)
Municipal Viability and M (NKPA4); Municipal trai and development (I	Good governance and public participation (NKPA1)	Good public (NKPA)	Good governance and public participation (NKPA1)
An effective, efficient sustainable developme oriented municadministration	Developed and utilisation of a multi-platform communication system that ensures swift and accurate dissemination of information	Ethical and effective leadership that engenders trust in the municipality amongst its stakeholders	Compliance with the tenets of good governance as prescribed by legislation and best practice
An effective, efficient and sustainable developmental oriented administration (SO6)	To develop and use a multiplatform communication system to ensure swift and accurate dissemination of information (SO7)	To provide ethical and effective Ethical and effective leadership leadership that engenders trust in the in the municipality amongst its municipality amongst its stakeholders (SO8)	To ensure compliance with the tenets of good governance as prescribed by legislation and best practice (\$09)

Provincial Strategic Objectives

National Development Plan

National Outcomes

National KPA

Municipal goals

Municipal Strategic Objectives



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Current economic environment

As always when the annual budget is prepared we are mindful of the current economic environment where we live in, both globally and locally.

As outlined by the Minister of Finance in his national budget speech on 24 February 2016, we take note of the high unemployment that persists, low economic growth, rising debt, higher interest rates, extreme inequality and hurtful fractures in our society – these are unacceptable to all of us.

But as the minister said, we are strong enough, resilient enough and creative enough to manage and overcome or economic challenges.

The Treasury expects growth in the South African economy to be just 0.9 per cent this year, after 1.5 per cent in 2015 improving gradually to 1.7 per cent in 2017 and 2.4 per cent in 2018. This reflects both depressed global conditions and impact of the drought. The inflation outlook is expected to average 6.6% in 2016/17, 6.2% in 2017/18 and 5.9% 2018/19. The increasing interest rates high, electricity tariffs and depreciated exchange rates will put pressure on our consumer's ability to pay for services. Higher inflation and weaker employment growth will impact on the ability of all municipalities to generate and collect revenue on services and to keep expenditures within budgeted allocations.

Therefore, unnecessary expenditure has been reduced further in the budget to ensure that tariffs increase at affordable levels. If there is not economic growth revenue will not increase and expenditure cannot be expanded. We cannot borrow beyond what we can repay. Until growth is ignited and more revenue generated, we have to be tough on ourselves.

A few priorities must include stringent cost containment measures across all departments, saving on employment costs where possible, maximising revenue and working smarter by doing more with less.

Audit outcomes

In recent times our audit outcomes were as follows:

i	Year	Outcome
	2014/15	Clean Audit
1	2013/14	Unqualified
· ·	2012/13	Unqualified
, .	2011/12	Unqualified
,	2010/11	Unqualified
	2009/10	Qualification



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During the 2014/15 regulatory audit 23 out of the 30 municipalities in the Western Cape have achieved the status of a "clean audit". Saldanha bay municipality is committed to ensure that audit outcomes for future years remains "clean".

Other information considered relevant by the mayor

I am satisfied that this budget is a balanced reflection of the expectations and needs in the community and the realities that dictate sound financial management; that in terms of Section 153 of the Constitution priority has been given to the basic needs- and promotion of social and economic development of the Saldanha bay community.

I wish to draw attention to three specific items that I consider relevant, being the implementation of the new standard chart of account ("SCOA") applicable to municipalities as from 1 July 2017, the new electricity tariffs proposed by council and lastly circular 82 issued by National Treasury on cost containment measures.

1. mSCOA

The implementation of SCOA is one of the biggest reforms since the implementation of the MFMA in 2005. It does not only affect the Finance department of a municipality, but the whole organisation's business processes must change with this reform.

Saldanha bay municipality invited tenders for a ERP/ FMS and will appoint a service provider in June 2016 to ensure that the best mSCOA functional financial system and value for money will be received. It is envisaged to convert to the new system from 4 October 2016 and to budget in mSCOA starting in October 2016. We will be transacting on mSCOA from 1 July 2017. A mSCOA implementation plan and progress to date is attached as **Annexure** "K"

2. Electricity tariffs

Electricity tariffs were restructured and formed part of the March draft budget. The draft tariffs were also communicated to the wider public through the public participation meetings that occurred in April 2016. Concerns regarding the generation of revenue of these tariffs was however raised at the Budget Workshop that was held on 4 May 2016. The municipal council therefore decided to revise the electricity tariff application to the 2015/16 NERSA approved tariffs and only add the percentage increased as in the guideline document. This should not be seen as a rejection of the guideline benchmarks, but rather an extension of time in the process to ensure that both the consumers as well as the revenue for the municipality will be protected and to work towards the NERSA directions as stated in their previous tariff approval letter.



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3. Circular 82 on cost containment measures

National Treasury issued Circular 82 on cost containment measures on 30 March 2016. The purpose of this Circular is to guide municipalities and municipal entities on cost containment measures that must be implemented in an effort to address the impact of the country's economic challenges and to promote growth, address unemployment and equality, amongst others. Municipalities must make clear and quantified commitments in this regard when tabling their upcoming budgets, and to reference these commitments when submitting budget documentation to the National and Provincial Treasuries, as required by the MFMA. The following cost containment measures has been included in the budget principles report which was used when compiling the budget:

- The budgeted general expenditure and repairs and maintenance were limited to 5%;
- The fuel, transport and overtime costs be closely managed by the directors to decrease the cost in the 2016/17 financial year;
- Subsistence and travelling has been decreased with 3% when compared with the 2015/16 operating budget;
- Entertainment for senior managers increased with only 1%;
- Entertainment for councillors has not been increased;
- Professional bodies/membership fees have only increased with 2%;
- Wet fuel decreased with 1%;
- Magazines and publications increased with 2%; and
- The municipality has its own training facility whereby officials can attend training on site in order to limit traveling and disbursements costs.

1.2 Summary of material amendments made to the annual budget after the consultation process

A notice to inform the public of the tabled budget as well as to invite written submissions or representations to the municipality on the draft budget was published in the Weslander of 24 March 2016 as well as on the municipal website. The notice was placed in the newspaper for two consecutive weeks. Various (17) public consultation meetings were held in wards to ensure public governance from 4 April to 28 April 2016.



Three written representations attached in **Annexure "O"** have been received and were carefully considered by the Mayor, council and management at a budget workshop that took place on 4 May 2016 from 8:30 until 13:00. It is acknowledged that there are more needs than resources, therefore is it impossible to include all needs in the limited budget. The inputs received are however appreciated and, where relevant will be included in the next IDP review. Each item will then again compete with all the other needs on a priority basis to be included in the next budget.

1.2.1 Omissions and errors

The following omissions and errors have been detected and had to be rectified:

The following items were added or removed on the Capital Budget:

Table 4 - Capital budget adjustments

Description	Funding Source	Draft 2016/17	Draft 2017/18	Draft 2018/19
		Amount	Amount R	Amount R
Capital Budget: March 2016		206 513 040	126 808 050	120 385 750
Multipurpose Centre : White City	MIG	(1 497 559)	1,486,750	(4 643 503)
Multipurpose Centre : White City	CRR	-	5 500 000	-
Investigate & Upgrade Vredenburg Main Sewerage	MIG	1 497 559		
GPS based digital camera	CRR	5 000	-	-
Wesbank Gateway/Vredenburg Station Upgrading	RSEP	(1 750 000)	(1 250 000)	(1 091 875)
Wesbank: Live Work Units	RSEP	2 000 000	-	-
Wesbank: Landscaping phase II	RSEP	1 500 000		
Ongegund: Active Box	RSEP	1 500 000	1 000 000	-
Ongegund: Landscaping I	RSEP	2 500 000		
Ongegund Commercial Node/Centre erf 8242	RSEP	(1 000 000)	(1 250 000)	(1 091 875)
Witteklip Node/Centre erf 13639 and 13706	RSEP	(1 000 000)	850 000	1 317 500
Splash Parks	RSEP	(750 000)	(350 000)	(1 133 750)
SGGF Helix Web based programme FMSG	FMSG	(270 000)	(210 000)	
2 Splash Parks Louwville	MIG	-	(1 614 121)	(2 513 123)
Upgrading of Laingville Stormwater Network	MIG		193 002	
Upgrading of White City Stormwater	MIG	-	(157 134)	-

Description	Funding Source	Draft 2016/17	Draft 2017/18	Draft 2018/19
New 10MVA Transformer Vredenburg	MIG		91 503	1 955 319
Vredenburg: Landfil Site Extension	MIG	-	-	4 714 431
Saldanha Reservoir	MIG		-	486 876
Stormwater (Urban Revitalisation)	k	-	8 985 000	-
Roads (Urban Revitalisation)	k		8 985 000	-
Sewerage (Urban Revitalisation)	k	_	8 985 000	
Electricity (Urban Revitalisation)	k	-	8 985 000	
Water (Urban Revitalisation)	k		8 985 000	-
Capital Budget: May 2016		209 248 040	176 023 050	118 385 750

The following corrections were made to the Operating Budget:

Table 5- Operating budget adjustments

	Draft Budget March 2016 R	Adjust	Final Budget May 2016 R	Reason
Revenue by Source				
Property rates	183 988 452	-	183 988 452	
Service charges	535 806 698	(5 138 975)	530 667 723	Adjustment of electricity revenue due to NERSA announcement.
Rental of facilities and equipment	13 645 765	•	13 645 765	
Interest earned	31 552 360	•	31 552 360	
Fines	4 541 670	_	4 541 670	
Licences and permits	1 258 076	_	1 258 076	
Agency service	4 410 000	_	4 410 000	
Transfers recognised- operational	74 230 600	85 679	74 316 279	Correction of final gazetted grants.
Other revenue	15 973 517	-	15 973 517	
Total revenue (excluding capital transfers and contributions)	865 407 138	(5 053 296)	860 353 842	
Expenditure by Type				
Employee related costs	291 569 669	(335 958	291 233 711	Implementation of organisational restructuring report and Task adjustments

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	Draft Budget March 2016 R	Adjust	Final Budget May 2016 R	Reason
Remuneration of Councillors	9 693 166	190 470	9 883 636	Adjusted based on latest gazette
Debt Impairment	15 988 060		15 988 060	
Depreciation and asset impairment	138 570 558		138 570 558	
Finance charges	25 554 244		25 554 244	
Bulk purchases	302 758 640	(5 138 975)	297 619 665	Adjustment of electricity bulk purchases due to NERSA announcement.
Transfers and grants	2 215 130		2 215 130	
Repairs and maintenance	38 961 774	30 680	38 992 454	Correction of final gazetted grants.
Other expenditure	117 395 400	3 773 079	121 168 479	Correction of final gazetted grants.
Total Expenditure	942 706 641	(1 480 704)	941 225 937	
Deficit	(77 299 503)	(3 572 592)	(80 872 095)	
Transfers recognised-capital	28 725 400	2 730 000	31 455 400	Grant adjustments
Contributed assets	8 000 000		8 000 000	
Deficit after capital transfers & contributions	(40 574 103)	(842 592)	(41 416 695)	

All the inputs received during the consultation meetings as well as from the LGMTEC 3 assessment report have been considered, and where possible and applicable the budget has been amended and the budget tables been adjusted accordingly. A summary of the amendments to the budget tabled of 23 March 2016 is included under paragraph 1.2 above.

1.3 Resolutions

The recommendations at the end of the report will contain the prescribed recommended resolutions as required in terms of the Municipal Budget and Reporting Regulations.

1.4 Executive summary

The 2016/17 budget comprises R 1150.4 million, being R 941.2 million for operating and R 209.2 million for capital expenditure. The final adjustment budget approved for 2015/16 was R 937 million and R 215 million for the operating and capital budget respectively, and the new 2016/17 budget

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represents an increase of 0.4%. The capital expenditure ratio achieved in 2014/15 was 96% but it is expected that the percentage will be lower for the current financial year. Our commitment however is to improve service delivery and we have articulated this commitment in our 3-year medium term capital budget.

The following table has been included to summarise the operating budget of the 2016/17 MTREF period:

Table 6 - Operating budget

	Draft Budget 2016/17	Draft Budget 2017/18	Draft Budget 2018/19
	R	R	R
Revenue By Source			
Property rates	180 988 452	191 662 671	207 374 670
Property rates - penalties & collection charges	3 000 000	3 180 000	3 370 800
Service charges - electricity revenue	307 582 652	330 952 445	356 492 038
Service charges - water revenue	117 634 378	126 684 022	137 108 802
Service charges - sanitation revenue	53 267 441	56 716 000	60 807 433
Service charges - refuse revenue	52 183 252	55 091 518	59 269 814
Rental of facilities and equipment	13 645 765	14 737 540	15 916 740
Interest earned - external investments	24 863 360	18 447 280	15 320 700
Interest earned - outstanding debtors	6 689 000	6 689 000	6 689 000
Fines	4 541 670	4 814 190	5 103 060
Licences and permits	1 258 076	1 333 580	1 413 640
Agency services	4 410 000	4 674 600	4 955 080
Transfers recognised - operational	74 316 279	82 096 058	89 833 250
Other revenue	15 973 517	17 211 800	18 451 919
Total Revenue (excluding capital transfers and contributions)	860 353 842	914 290 704	982 106 946
Expenditure By Type			
Employee related costs	291 233 711	308 056 616	330 736 418
Remuneration of councillors	9 883 636	10 476 654	11 105 253
Debt impairment	15 988 060	17 107 250	18 304 800
Depreciation & asset impairment	138 570 558	144 919 940	156 442 340
Finance charges	25 554 244	31 845 780	33 997 399
Bulk purchases	297 619 665	319 268 816	342 376 333
Contracted services	3 900 000	4 134 000	4 382 040
Transfers and grants	2 215 130	2 348 040	2 488 930
Repairs and Maintenance	38 992 454	41 330 720	43 901 960
Other expenditure	117 087 149	112 802 169	118 962 925
Loss on disposal of PPE	181 330		
Total Expenditure	941 225 937	992 289 985	1 062 698 398
Surplus/(Deficit)	(80 872 095)	(77 999 281)	(80 591 452)
Transfers recognised - capital	31 455 400	97 173 600	35 469 750
Contributed assets	8 000 000	-	-
Surplus/(Deficit) after capital transfers & contributions	(41 416 695)	19 174 319	(45 121 702)

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Table 7 - Reconciliation of deficit

Reconciliation	Budget 2015/2016	Budget 2016/2017	Budget 2017/2018	Budget 2018/2019
(SURPLUS) /DEFICIT	3 843 750	(41 416 695)	19 174 319	(45 121 702)
Capital expenditure funded from		THE RESERVE OF THE PROPERTY OF	PM	And the state of t
grants	(73 899 075)	(39 455 400)	(97 173 600)	(40 113 253)
Add Back Depreciation	128 977 400	138 570 558	144 919 940	156 442 340
Capital Contributions ring	Samuel Samuel Company of the State of the St	#NO OF TO NOTE TO SUBTRIBUTE HE	ode4eada i ilia ilia ilia ilia ilia ilia ilia	retent hat Tunch hatte Tunist of
fenced	(5 550 000)	(5 708 400)	(6 165 080)	(6 658 300)
Redemption of external loans	(7 600 000)	(9 618 419)	(8 550 906)	(8 878 898)
Land sales ring fenced	(2 500 000)	www.c. sc2 sum , it suitables ii. € : w	and Substitute which will be substituted and the substitute of the	
Cash backed depreciation	43 272 075	42 371 644	52 204 673	55 670 187

The proposed operating budgeted revenue, excluding capital grants for 2016/17 will decrease by 0.8% to R 860 million compared with the 2015/16 adjusted operating budget of R 867 million. The decrease is due to the Housing grant for top structures that are not included in the 2016/17 operating budget, but that is accounted through a liability account in terms of GRAP. However own revenue increase with 6% from R 743 million to R 786 million. Interest on investments decreases from R 28.9 million to R 24.8 million. The estimated operating revenue for the 2017/18 and 2018/19 outer financial years will increase by 6% and 7% respectively to R 914 million and R 982 million.

The proposed operating budget expenditure for 2016/17 will increase by 0.4% to R 941 million when compared with the 2015/16 adjusted operating budget of R 937 million. The low increase is mainly attributed to Housing top structures that is not included in the 2016/17 budget as Saldanha bay municipality is the agent. The estimated operating expenditure for the 2017/18 and 2018/19 outer financial years will increase by 5.4% and 7% respectively to R 992 million and R 1062 million.

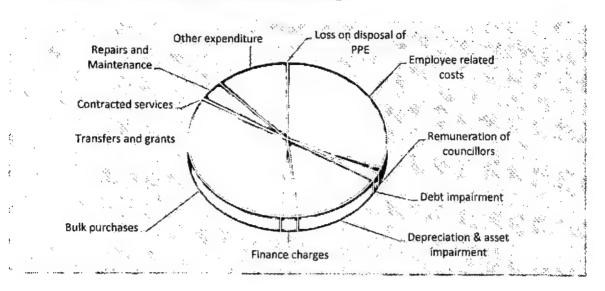
The main contributors to the operating revenue and operating expenditure of the 2016/17 financial year are as indicated in figure 2 and figure 3.

Figure 2 - Operating Revenue budget Transfers recognised Transfers recognised Interest earned -.. Licences and permits operational - capital Agency services Fines___ Interest earned external investments Rental of facilities and equipment Service charges -Property rates penalties & refuse revenue collection charges Service charges -Service charges sanitation revenue Service charges water revenue electricity revenue

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Figure 3 - Operating Expenditure budget



Budgeted operating surplus/(deficit)

The budgeted surplus/(deficit) for the 2016/17 MTREF period is (R 41.4 million), R 19.1 million and (R 45.1 million) respectively. The municipality is budgeting for a deficit as the depreciation charge is not fully cashed-back. Refer to table 4 and paragraph 2.6.2 of the report for a further explanation of the depreciation charge.

Repairs and maintenance expenditure

Repairs and maintenance expenditure decrease in the 2016/17 budget. This is merely due to expenditure incorrectly classified as repairs and maintenance. It must however be noted that the amount reflected as repairs and maintenance only represents materials and contracted services. No labour and vehicle cost incurred by the municipality is currently allocated to repairs and maintenance due to the absence of the proper costing system. The actual repairs and maintenance is higher than the amount reflected in the budget documents. This is envisaged to be addressed with the implementation of mSCOA.

Rates and tariffs

In the 2016/17 financial year it is proposed that the tariffs will be increased with the following percentages.

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Table 8 - Rates and tariff implications

	Budget 2015/16	Budget 2016/17	Budget 2017/18 <i>Provisionally</i>	Budget 2018/19 Provisionally
Property rates	6.50%	5.00%	6.00%	6.00%
Electricity	12.20%	7.64%	9.40%	9.40%
Water	8.00%	6.00%	8.00%	8.00%
Refuse	12.00%	12.00%	7.00%	7.00%
Sewerage	8.00%	7.00%	7.00%	7.00%
Sundry tariffs	8.00%	6.00%	6.00%	6.00%

Property rates will increase with 5% from an increase of 6.5% in the previous year. A slight increase in rateable residential properties (improvements and buildings) resulted in an increased revenue base for 2015/16 that contributed to a lower rates increase for 2016/17.

Water will increase with 6% compared to an increase of 8% in the previous year. Additional capital investments are needed for water infrastructure that may have an adverse effect on future water tariffs. We have seen in the media recently what can happen with the supply of clean water if municipalities do not plan properly. Providing clean water to our community should remain our highest priority.

Refuse will again increase with 12%. With this increase the service is breaking even. It is recommended that the tariff increase for refuse removal be increase with 12% in 2016/17 to recover all the costs for providing the service.

Sewage will increase with 7% to break even.

Sundry tariffs will increase with 6% respectively compared to the previous year's increase of by 6%.



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1.5 Annual budget tables

The following budget tables have been completed and are attached as **Annexure A**:

- Table A1 Budget Summary;
- Table A2 Budgeted Financial Performance (Revenue and Expenditure by standard classification);
- Table A3 Budgeted Financial Performance (Revenue and Expenditure by Municipal Vote);
- Table A4 Budgeted Financial Performance (Revenue by Source and Expenditure by type);
- Table A5 Budgeted Capital Expenditure by Vote, standard classification and funding;
- Table A6 Budgeted Financial Position;
- Table A7 Budgeted Cash Flows;
- Table A8 Cash Backed reserves / accumulated surplus reconciliation;
- Table A9 Asset Management; and
- Table A10 Basic service delivery measurement.

The supporting schedules SA1 to SA 37 are also included as part of **Annexure A**.

2. PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of annual budget process

The budget and IDP time table was approved on 28 July 2015.

From 11 August 2015 until 27 August 2015 the public consultation process was held to identify needs through engagement with the relevant stakeholders.

The 4th review of the Integrated Development Plan was adopted by Council on 21 October 2015. The Departments were required to compile their budgets in accordance with the IDP needs and priorities.

The draft capital budget was considered by Council on 8 December 2015.

Various informal discussions / meetings and budget steering committee meetings were held during the year in preparation to this budget.

The public consultation process to discuss the budget with the community and stakeholders took place from 4 April 2016 to 28 April 2016. A budget workshop with council to discuss budget inputs received took place on 4 May 2016. The proposed budget policy changes as well as the long term financial plan were also discussed.

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2.2 Overview of the alignment of the annual budget with the IDP

The 2016/17 financial year will be the 4th year of the Integrated Development Plan for the municipality. The IDP serves as a guideline to the municipality for the correct budget and resource allocations in ensuring that it meets the needs of its residents.

The IDP also focuses on the nine municipal strategic objectives that serve as the foundation on which the municipality will be able to realise its vision, help to drive National and Provincial Government's agenda, expand and enhance its infrastructure, and to ensure that all residents have access to the essential services they require.

The budget has been compiled in accordance with the municipality's IDP document. Also refer to tables SA3, SA4 and SA5 which is aligned with the strategic objectives and goals of the municipality.

The alignment has been summarised in table 3 of this report.

2.3 Measureable performance objectives and indicators

This budget is indicative of our commitment to achieving the objectives of local government set out in the Constitution of the Republic of South Africa and to do so in an efficient, effective and sustainable manner. These commitments are entrenched in our mission, vision and value statements and as such are reflected so in our budget and services delivery processes.

The MTREF has been compiled in such a manner to ensure sustainable service delivery and to invest in infrastructure that will ensure growth over the medium term to long term.

The measureable performance objectives are indicators included in the budget tables SA4 and SA7.

2.4 Overview of budget related policies

The municipality has 7 budget related policies, being:

- Customer care and management, credit control and debt collection policy;
- Property rates policy;
- Tariff policy;
- Borrowing policy;
- Cash management and investment policy;
- Asset management policy; and
- Budget implementation and management, funds and reserves and virement policy.

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Although the Supply Chain Management policy is not a budget related policy the annual review of this policy has also been done in conjunction with the aforementioned policies.

These policies have been reviewed by management and workshopped with Council and some adjustments and improvements have been made. These changes have been included in a separate document (see **Annexure H**).

Financial support provided to indigent households

Included in our customer care and management, credit control, and debt collection policy is the indigent policy. Saldanha Bay Municipality provide free basic services to poor households as a means of poverty alleviation. This mainly provides support to households who are unable to pay or struggle to pay for their basic services. It is recommended that the thresholds stay the same as the previous year. If approved households with an income base below R4 300 for 2016/17 (2015/16: R4 300) will receive a 100% subsidy based on a basic monthly account. Relief will also be provided to households with earnings of less than R5 350 (2015/16: R5 350) who will receive a subsidy of 70%. These consumers should apply to be registered as an indigent household in our indigent register in order to obtain this benefit or to qualify for rebates from their municipal basic services or property rates levied. Indigent households will in 2016/17 receive free electricity (50 electricity units per month), water (6 kilolitres per month), free refuse removal and free sanitation based on a developed erf size of 250m².

In respect of property rates, the first R50 000 value of all residential properties are exempted. In addition to this, another R85 000 value of property is exempted from property rates for indigent households.

2.5 Overview of budget assumptions

The following assumptions were used in the preparation of the budget:

- (i) General assumptions
- The CPIX used was 6.6% for 2016/17, 6.2% for 2017/18 and 5.9% for 2018/19 based on MFMA Circular 79;
- Cost containment measures were provided for in the budget where certain general expense line items baseline were reduced substantially;
- 3. Employment costs for the entire MTREF period was budgeted at an annual growth of 7%;



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- 4. The EPWP grant was based on the DORA allocation and is limited to R 1.071 million for 2016/17;
- 5. An increase of 7.5% was provided for the bulk water purchases;
- 6. An increase of 7.64% was provided for the bulk electricity purchases;
- 7. An amount of R 42 371 644 is budgeted as a cash backed portion of deprecation that will be transferred to the CRR; and
- 8. The external loans to be taken up to fund the capital budget in the last year of the 2018/2019 MTREF period is R 54 million.
- (ii) Revenue and tariff increase assumptions:
- 1. Grants allocation has been included as follows in this budget:
 - a. National Grants: In accordance with Division of Revenue Bill:
 - b. Provincial Grants: In accordance with the Provincial Gazette.
 - c. Other grants/ donations included in the budget are donations from Transnet for the Saldanha rugby stadium (R 6 million) as well as a donation from Afrisam (R 2 million).
- 2. The following principles and tariff increases, based on the cost reflectiveness of the tariffs are proposed:
 - CPIX and affordability by community taken into account, but cost reflective:
 - Electricity = 7.64% (with a free 50 kWh per month to indigent households only, which is to be financed from the Equitable share)
 - Water = 6% (with 6 kilolitres plus the basic levy for water free of charge to only indigent households):
 - Refuse = 12% to ensure cost reflective tariffs:
 - Rates = 5%;
 - Sewerage = 7% To ensure cost reflective tariffs;
 - Sundry tariffs (Rental of halls, building plan fees, etc.) = 6%;
 - Property Rates Retain the existing principles as contained in the current policy and adjust the monthly income levels and income categories for rebate purposes to pensioners as follows:



R 0	R 3 580	100%
R 3 581	R 5 040	90%
R 5 041	R 5 600	80%
R 5 601	R 6 270	70%
R 6 271	R 7 050	60%
R 7 051	R 7 720	50%
R 7 721	R 8 400	40%
R 8 401	R 9 060	30%
R 9 061	R 9 620	20%
R 9 621	R 10 290	10%

2.6 Overview of capital budget funding

The budget must be funded from actual revenue to be collected during the financial year and must be cost reflective. Tariffs could not be increased any further as it already results in a high average increase in consumer accounts that are above the CPIX of 6.6% (see MFMA Budget Circular 79). The Operating budget is funded from Revenue as indicated in the relevant tables attached.

The capital budget is funded from various sources of which the Capital Replacement Reserve is the biggest contributor. The 3 year MTREF capital budget is R 503.6 million. The MTREF capital budget will deplete our Capital Replacement Reserve, even with the additional R 54 million that will be borrowed over the next three years. It is estimated that the CRR's balance will be only R10 434 302, (including land sales and capital contributions ring-fenced) at the end of 2018/19.

The capital budget is funded from the following sources:

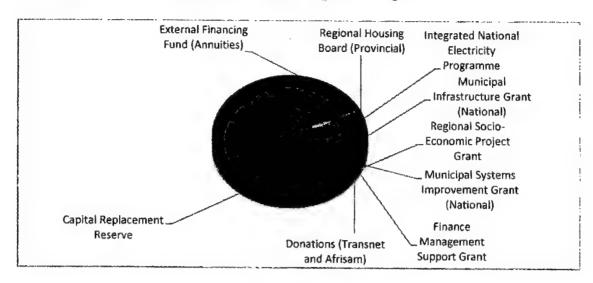
Table 9 - Funding sources of capital budget

Fund Source Description	Draft Budget 2016/17	Draft Budget : 2017/18	Draft Budget 2018/19
Capital Replacement Reserve	101 952 049	60 026 598	28 876 000
External Financing Fund (Annuities)	67 840 591	18 822 852	54 040 000
Regional Housing Board (Provincial)	4 300 000 5	71 725 000	8 800 000
Integrated National Electricity Programme	2 000 000	3 000 000	5 000 000
Municipal Infrastructure Grant (National)	17 605 400	18 798 600	19 669 750
Municipal Systems Improvement Grant (National)	_	-	-
Regional Socio-Economic Project Grant	7 500 000	3 650 000	2 000 000
Finance Management Support Grant	50 000		2 000 000
Donations (Transnet and Afrisam)	8 000 000	-	
Total	209 248 040	176 023 050	118 385 750



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Figure 4 - Funding source of the capital budget



2.6.1. Capital Replacement reserve (CRR)

The municipality has set aside cash to replace assets or to acquire new assets. Since the implementation of General Recognised Accounting Practices (GRAP), and the subsequent implementation of depreciation charges in local government the capital replacement reserve's contributions is part of the depreciation charges. With the unbundling of infrastructure assets when GRAP was initially implemented the value of Property Plant and Equipment increased substantially. The status of the CRR is provided below.

Table 10- Capital Replacement Reserve

	2014/15	2015/16	2016/17	2017/18	2018/2019
	Actual	Budgeted	Budgeted	Budgeted	Budgeted
Opening balance	205 006 981	71 486 217	15 310 100	(3 197 753)	(5 676 182)
					Contract of the Contract of th
Plus: Contributions					
Cash backed depreciation	37 289 955	43 272 075	45 944 196	52 548 170	60 828 184
Estimated unspent					
Less: Capital Spending	(176 268 602)	(99 363 765)	(101 952 049)	(60 026 598)	(28 876 000)
Transfer from		10 000 000	10 000 000	5 000 000	5,000,000
accumulated surplus				3 000 000	5 000 000
Capital contribution	5 457 883	5 550 000	5 708 400	6 165 080	6 658 300
Financed from working			27 500 000		(27 500 000)
capital	Spinor in the fact that		2. 000 000	- 1	(27 300 000)
Closing balance	71 486 217	30 944 527	2 510 647	488 898	10 434 302
Less: Capital Contribution	-	(5 550 000)	(5 708 400)	(6 165 080)	(6 658 300)
Less: Land Sales		(2 500 000)			- The state of the
Capital contr. 2013/2014		(2 126 544)			
Capital Contr. 2014/2015		(5 457 883)			
Available for Capital budget	71 486 217	15 310 100	(3 197 753)	(5 676 182)	3 776 002

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Over the years the capital replacement reserve was maintained in a responsible manner allowing the municipality to acquire assets through this internal funding source and without too much reliance on external borrowings and grants. When the capital budget was not spent in its entirety for a particular year, the funds were carried forward to complete the projects.

The capital replacement reserve is depleted and in future capital expenditure funded from the capital replacement reserve will be limited to the annual amount of cash backed depreciation.

A history of the capital budget expenditure has been provided below as well as the budgeted estimates up to 2018/19. It is estimated that at the end of this 10-year period the municipality would have invested R1.392 billion into capital projects.

The capital contribution and land sales are ring-fenced to be utilised for the specific projects to be funded from the capital contributions and land sales that will only be used to fund land purchases and property development.

Table 11 - Capital budget versus actual expenditure

Year	Actual/ Estimate	<u>Capital</u> Budget	<u>Capital</u> Expenditure	<u>%</u>
2009/2010	Actual	160 673 000	62 662 470	39%
2010/2011	Actual	183 265 000	109 959 000	60%
2011/2012	Actual	133 213 000	101 241 880	76%
2012/2013	Actual	196 544 000	139 546 240	71%
2013/2014	Actual	208 661 530	143 976 456	69%
2014/2015	Actual	236 336 670	226 883 203	96%
2015/2016	Estimate	215 809 476	183 438 055	85%
2016/2017	Estimate	209 248 040	177 860 834	85%
2017/2018	Estimate	176 023 050	144 338 901	82%
2018/2019	Estimate	118 385 750	101 811 745	86%
		1 838 159 516	1 391 718 784	76%

The capital spending for the past 6 years was below the acceptable spending percentage ratio of 85%, except for the previous year where the percentage spending was 96%.

The municipality's capital budget will decline substantially over the next three years which is mainly as result of the CRR that is replenished.



2.6.2. Depreciation

The depreciation cost is annually expensed in the statement of financial performance among the period in which the asset is expected to be used.

The annual depreciation cost is then transferred to a separate accumulated depreciation account which has the effect of preserving the historical cost of the assets. This account is in essence the probable replacement cost of the assets, in order to build a reserve to ensure that provision is made to replace the assets readily when it is needed to.

Table 10 below illustrates the R-value of the depreciation not cashed back, as well as the percentage of the depreciation that is cash-backed. The municipality is considering options how to increase this cash-backed position for future years.

Table 12 - Shortfall on depreciation

M - M - M - M - M - M - M - M - M - M -	Actual 2014/15	Budgeted 2015/16	Budgeted 2016/17	Budgeted 2017/18	Budgeted 2018/19
Depreciation	108 969 272	128 977 400	138 570 558	144 919 940	156 442 340
CRR provision	37 289 955	53 272 075	52 371 644	57 204 673	65 313 690
Budgeted provision	29 724 885	43 272 075	42 371 644	52 204 673	60 313 690
Additional actual transfer to the CRR at year-end	7 565 070	10 000 000	10 000 000	5 000 000	5 000 000
Shortfall Cash-backed	71 679 317	75 705 325	86 198 914	87 715 267	91 128 650
portion of depreciation - %	34%	41%	38%	39%	42%

2.6.3. Housing development fund

The housing development fund is administered in terms of the Housing Act, Act 107 of 1997. The status of the housing development fund is provided below. From the table it is clear that the housing development fund will almost be depleted on 30 June 2016.

Table 13 - Housing development fund

	2013/14	2014/15	2015/16
	Actual	Actual	Budgeted
Opening balance	18 175 697	11 901 623	3 150 540
Plus: Contributions	20 44 5 44 5 44 5 5 4 5 5 5 5 5 5 5 5 5 5	- The state of the	And a filter with production of the column
Interest	847 660	507 605	220 538
Operating account deficit	(1 901 481	-	-
Expenditure PPE	(5 220 253	(9 258 688)	(310 872)
Transfer from / to Operating account			
Closing balance	11 901 623	3 150 540	3 060 206

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2.6.4. New external loans

An external loan to the value of R 123 million being R 47 million in 2015/16, R 58 million in 2016/17 and R 17.8 million in 2017/18 was approved in the 2015/16 MTREF and will be taken over the 2015/16 MTREF. Provision is made in the 2016/17 MTREF final year for an external loan of R 54 million to be additionally taken up in 2018/19. External loans reflect a higher amount as indicated above due to roll-overs from the 2015/16 financial year and unspent loan funds which are now allocated to projects. More information is reflected in table 12 below.

The list of capital projects to be funded rom external loans is attached as **Annexure** "L"

Table 14 - Summary external loans

External loans summary	2016/17	2017/18	208/19
	R	R	R
Unspent DBSA Tip loans	500 000	1 000 000	
Unspent roll- overs from 2015/16	9 160 591	-	-
New DBSA loan	58 180 000	17 822 852	
External loan to be incurred	_	-	54 040 000
Total	67 840 591	18 822 852	54 040 000

The additional external loans of R 54.04 million for 2018/19 will be taken up at a later stage to take into account a three-year loan period from 2018/19 – 2020/21.

2.7 Expenditure on allocations and grant programmes

The total grants budgeted for 2016/17 comprises R 113.7 million, and for the two outer years are R 179.2 million and R 125.3 million respectively. The split between the various grants are listed below.



Table 15 - Grants allocations

	Operating / Capital	Budget 2016/17	Budget 2017/18	Budget 2018/19
Provincial Grants	A Company of the Comp	APP COMMENT		
Housing and Human Settlement	Capital	4 300 000	71 725 000	8 800 000
Cultural affairs: Library service	Operating	6 268 000	6 644 000	7 043 000
Community Development Worker Grant	Operating	75 000	75 000	75 000
Regional Socio-Econmic Project	Capital	7 500 000	3 650 000	2 000 000
Regional Socio-Econmic Project	Operating	500 000		
Financial Management Support	Capital	50 000	-	and the second s
Financial Management Support	Operating	510 000	321 658	
Proclaimed Main Roads Grant	Operating	126 000	-	
WC Financial Management Capacity Building grant	Operating	120 000	240 000	360 000
Total Provincial Grants		19 449 000	82 655 658	18 278 000
National DORA Grants				
Finance Management Grant	Operating	1 475 000	1 550 000	1 550 000
Municipal Infrastructure Grant	Capital	17 605 400	18 798 600	19 669 750
Municipal Infrastructure Grant	Operating	926 600	989 400	1 035 250
Integrated Eletrification Programme	Capital	2 000 000	3 000 000	5 000 000
Expanded Public Works	Operating	1 071 000-		
Programme				
Equitable Share	Operating	62 832 000	71 386 000	78 880 000
Total National DORA Grants	Carried Control of Control of Control	85 910 000	95 724 000	106 135 000
Donations Transnet	Capital	6 000 000	-	
Donations Afrisam	Capital	2 000 000		
SETA Grants	Operating	412 679	890 000	890 000
Total donations / other grants		8 412 679	890 000	890 000
TOTAL GRANTS	34 36 39 39	113 771 679	179 269 658	125 303 000
Split between:		ALC: ALC: ALC: ALC: ALC: ALC: ALC: ALC:	And the second of the second o	Annual Manager of the Park of the Control of the Co
- Operating grants			82 096 058	89 833 250
- Capital grants	J	39 455 400	97 173 600	35 469 750
TOTAL GRANTS		113 771 679	179 269 658	125 303 000

The allocation for housing is in respect of top structures and services. The services are included in the capital budget. In respect of the top structure Saldanha bay municipality is the agent to implement these projects. Therefore, the grant allocation and payments are accounted through a liability account in terms of GRAP and is not included in the revenue and expenditure in the budgeted statement of financial performance. The grants allocation however is

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included in the budgeted cash flow A7 and SA 18 – SA 20 budget tables. The amount for top structures to be received amount to R 35.8 million for 2016/17, R 26.6 million for 2017/18 and R 33.62 million for the 2018/19 financial year.

2.8 Allocations and grants made by the municipality

A grant of R 2.2 million in 2016/17, R 2.3 million in 2017/18 and R 2.5 million in 2018/19 respectively has been budgeted by the municipality to be paid to the Saldanha bay Tourism Organisation if they comply with the requirements. This is done in accordance with section 67 of the Municipal Financial Management Act, 2003 (Act 56 of 2003) regarding statutory grants.

2.9 Councillor allowances and employee benefits

This is contained in supporting schedule table SA22 and SA23.

2.10 Monthly targets for revenue expenditure and cash flows

This is contained in supporting schedule table SA25 and SA30

2.11 Annual budgets and service delivery and budget implementation plans

This will be dealt with after the budget is finally approved to be submitted to the Mayor within 14 days after the approval of the budget and approved by the Mayor within 28 days after the approval of the budget.

2.12 Contracts having future budgetary implications

It is required to disclose in the budget documentation any contracts that will impose financial obligations on the municipality beyond the three years covered by the 2015/16 MTREF. The detail of this is included in supporting tables SA32 and SA33.

2.13 Capital expenditure details

The detailed capital budget per Ward is included in the budget documents as **Annexure B**. More detail on the Capital Budget is contained in Supporting tables SA34a; SA34b, SA34c; SA35; SA36.

The capital budget for 2016/17 comprises R209 248 040, and for the two outer years are R176 023 050 and R 118 385 750 respectively. The summary of the

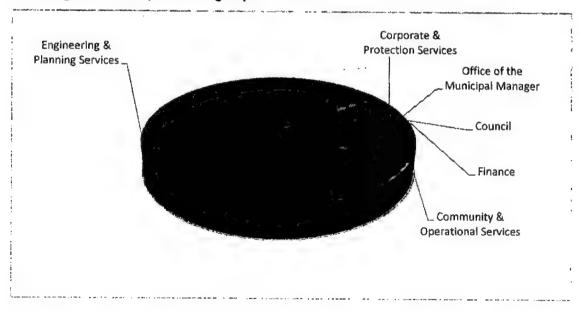


capital budgets per Main Vote and per Ward is listed below in table 17, table 18, figure 5 and figure 6 respectively.

Table 16 - Capital budget per vote

Directorate Description	Budget 2016/17	Budget 2017/18	Budget 2018/19
Finance	750 356	375 450	25 000
Community & Operational Services	21 738 754	4 140 000	14 550 000
Engineering & Planning Services	168 512 230	144 639 600	99 709 750
Corporate & Protection Services	9 696 700	23 218 000	2 101 000
Office of the Municipal Manager	8 500 000	3 650 000	2 000 000
Council	50 000		
TOTAL	209 248 040	176 023 050	118 385 750

Figure 5 - Capital budget per vote



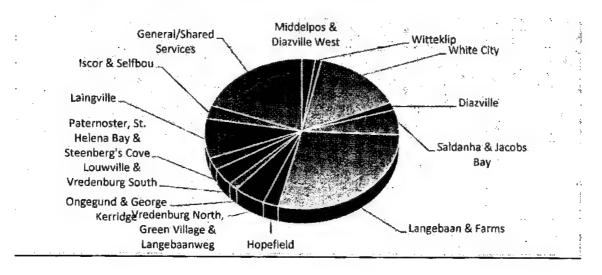
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Table 17 - Capital budget per ward

Ward	Budget 2016/17	Budget 2017/18	Budget 2018/19
Middelpos & Diazville West	4 660 526	1 875 000	6 250 000
Witteklip	1 125 000	1 700 000	2 000 000
White City	29 772 510	20 064 095	
Diazville	3 356 172	8 700 000	2 200 000
Saldanha & Jacobs Bay	11 610 000	2 940 000	24 900 000
Langebaan & Farms	57 909 310	13 615 000	19 590 000
Hopefield	5 186 775	980 000	2 800 000
Vredenburg North, Green Village & Langebaanweg	10 498 500	5 790 000	200 000
Ongegund & George Kerridge	6 200 000	4 750 000	
Louwville & Vredenburg South	9 990 559	1 590 000	
Paternoster, St. Helena Bay & Steenberg's Cove	5 235 100	13 320 000	8 750 000
Laingville	17 641 671	18 988 002	9 430 000
Iscor & Selfbou	6 081 954	10 150 000	5 150 000
General/Shared Services	39 979 963	71 560 953 !	37 115 750
《刘星秀》:"全 学等。43.第12月十岁会,这时间是少年		te edhala j	the ADALL
TOTAL	209 248 040	176 023 050	118 385 750

Figure 6 - Capital budget per ward 2016/17



2.14 Service Level Standards

In terms of MFMA circulars 72, 75, 78 and 79 the municipality must adopt service standards as it provides transparency in understanding performance indicators. Local government is mostly service delivery orientated and as such need to be clear on what the public can expect from the municipality as a service delivery standard.

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The service delivery standards set are attached as **Annexure "I"** and needs to be approved by council.

2.15 Legislation compliance status

All relevant legislations and regulations have been implemented. The applicable legislation and circulars considered were:

- Sections 15 33 of the MFMA;
- MFMA circulars 10, 12, 13, 14, 19, 28, 31, 45, 48, 51, 54, 58, 59, 64, 66, 67, 70, 72, 74, 75,78,79 and circular 82.
- Municipal Budget and Reporting Regulations, 2009.

The most recent budget circular is included in the budget documentation.

2.16 Other supporting documents

The following annexures have been attached:

- Annexure A: Budget schedules A1 to A10 and SA1 to SA37;
- Annexure B: Capital budget per Department and source of funding:
- Annexure C: Capital budget per Ward;
- Annexure D: Tariffs;
- Annexure E: Sensitivity analysis of tariffs on households:
- Annexure F: MFMA Budget Circular 79;
- Annexure G: Quality certificate from Municipal Manager;
- Annexure H: Amendment to budget policies;
- Annexure I: Service level standards;
- Annexure J: Long Term Financial Plan:
- Annexure K: mSCOA implementation and progress plan;
- Annexure L: List of capital projects to be funded from external loans:
- Annexure M: Circular 82 on cost containment measures;
- Annexure N: Minutes of public meetings held;
- Annexure O: Public input received on draft budget; and
- Annexure P: LGMTEC 3 assessment report

2.17 Municipal manager's quality certification

The quality certificate is attached as Annexure G.



3. RECOMMENDATIONS

- (i) That this report be noted;
- (ii) That Council approves the tabled annual budget of the municipality for the financial year 2016/17 and the two outer years 2017/18 and 2018/19 as per Annexure A, Annexure B and Annexure C;
- (iii) That Council approves the property rates and tariffs as contained in **Annexure D** for the 2016/17 budget year;
- (iv) That Council take note that the electricity tariffs as included in Annexure D has not yet been approved by NERSA and will only be approved by 30 June 2016;
- (v) That Council takes note of the sensitivity analysis of the proposed tariff increases on domestic households as per **Annexure E**;
- (vi) That Council takes note of MFMA Budget Circular 79 attached as **Annexure F**:
- (vii) That Council takes note of the quality certificate signed by the Municipal Manager as per **Annexure G**;
- (viii) That Council approves the changes to the budget related policies attached in **Annexure H**;
- (ix) That the service standards attached as Annexure I be approved;
- (x) That Council approves the long term financial plan as per Annexure J;
- (xi) That it be noted that the additional external loan of R 54 040 000 to partially finance the 2018/19 be considered in the 2018/19 MTREF:
- (xii) That the revised mSCOA implementation plan and progress report attached as **Annexure K** be noted;
- (xiii) That the list of capital project to be funded from external loans attached as **Annexure** L be approved;
- (xiv) That Council takes note of MFMA Budget Circular 82 attached as **Annexure M**;
- (xv) That Council take note of the minutes of the public meetings held on the Draft budget as attached in **Annexure N**;



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- (xvi) That Council take note of the public input received on the draft budget as attached in **Annexure O**, and
- (xvii) That Council takes note of the LGMTEC 3 comments received from Provincial Treasury as well as management's response included in the report attached as **Annexure P**.

Octing DIRECTOR FINANCE (CFO)

11/5/2016 Date

MANCE PORTFOLIO CHAIRPERSON

Date



ANNEXURE A



Description	2012/13	2013/14	2014/15		Current Ye	ear 2015/16		2016/17 Medius	n Term Revenue Framework	e & Expenditur
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Financial Performance								201.011	., 20,,,,,0	12 20 10 13
Property rates	134 595	144 831	153 717	159 698	175 480	175 480	175 480	183 988	194 843	210 74
Service charges	374 480	416 179	441 827	503 541	494 316	494 316	494 316			
Investment revenue	26 989	24 758	29 066					530 668	569 444	613 678
Transfers recognised - operational	42 184			21 000	28 900	28 900	28 900	24 863	18 447	15 321
Other own revenue	- 1	46 902	56 176	112 111	123 900	123 900	123 900	74 316	82 096	89 833
	34 101	36 521	45 785	41 051	44 413	44 413	44 413	46 518	49 461	52 529
Total Revenue (excluding capital transfers and contributions)	612 348	669 191	726 572	837 401	867 009	867 009	867 009	860 354	914 291	982 107
Employee costs	203 215	220 253	242 794	267 938	272 554	272 554	272 554	291 234	308 057	330 736
Remuneration of councillors	7 867	8 368	8 642	9 615	9 512	9 512	9 512	9 884		
Depreciation & asset impairment	95 997	89 850	108 969	128 977	128 977		_		10 477	11 105
Finance charges	16 562	13 911				128 977	128 977	138 571	144 920	156 442
Materials and bulk purchases	- 1		15 779	24 016	18 530	18 530	18 530	25 554	31 846	33 997
	202 063	221 089	235 982	274 847	277 558	277 558	277 558	297 620	319 269	342 376
Transfers and grants	1 897	2 002	2 110	2 215	2 215	2 215	2 215	2 215	2 348	2 489
Other expenditure	122 972	117 757	116 601	219 408	227 719	227 719	227 719	176 149	175 374	185 552
Total Expenditure	650 573	673 230	730 878	927 016	937 065	937 065	937 065	941 226	992 290	1 062 698
Surplus/(Deficit)	(38 224)	(4 038)	(4 306)	(89 615)	(70 056)	(70 056)	(70 056)	(80 872)	(77 999)	
Transfers recognised - capital	47 230	43 935	38 962	31 208	65 303	65 303				(80 591
Contributions recognised - capital & contributed assets	-	70 305	50.202				65 303	31 455	97 174	35 470
	9 006	20.007	04.050	6 347	8 597	8 597	8 597	8 000	-	-
Surplus/(Deficit) after capital transfers & coeffibutions	9,006	39 897	34 656	(52 060)	3 844	3 844	3 844	(41 417)	19 174	(45 122
are of surplus/ (deficit) of associate	-	_	_	-	_ !	_ 1				
/us/(Deficit) for the year	9 006	39 897	34 656	(52 060)	3 844	3 844	3 844	(41 417)	19 174	(45 122
Capital expenditure & funds sources										
					1					
Capital expenditure	142 252	147 120	226 795	199 538	215 809	215 809	215 809	209 248	176 023	118 386
Transfers recognised - capital	47 231	49 034	46 167	31 208	65 612	65 612	65 612	31 455	97 174	35 470
Public contributions & donations	90	5 778	1 652	6 347	8 598	8 598	8 598	8.000		00 410
Borrowing	6 349	515	1 480	47 060	42 252	42 252	42 252	67 841	18 823	E A DAD
Internally generated funds	88 582	91 793	177 496	114 923	99 347	99 347	99 347	101 952		54 040
Total sources of capital funds	142 252	147 120	226 795	199 538	215 809	215 809	215 809	209 248	60 027 176 023	28 876 118 386
Financial position										
Total current assets	541 795	534 640	505 016	509 273	530 885	530 885	F20 00F	400 543		
Total non current assets	2 012 203	2 079 668	2 195 236	2 214 240	1		530 885	499 517	524 793	583 890
Total current liabilities	121 163	137 787	1		2 285 375	2 285 375	2 285 375	2 358 188	2 399 038	2 313 118
Total non current liabilities			145 006	139 866	149 416	149 416	149 416	153 141	151 902	155 905
Community wealth/Equity	185 456 2 247 379	182 674 2 293 647	226 744 2 328 503	233 066 2 350 581	279 965 2 386 879	279 965 2 386 879	279 965 2 386 879	345 773) 2 358 791	371 734	435 320
Cash flows					2 3 4 5 6 6 6	2 000 015	2 300 619	2 336 791	2 400 194	2 301 140
Net cash from (used) operating	83 496	144 102	171 172	148 783	175 939	175 939	175 939	112 659	176 146	115 958
Net cash from (used) investing	(138 098)	(144 838)	(185 723)	(169 607)	(201 063)	(201 063)	(201 063)	(198 786)	(169 468)	(112 466)
Net cash from (used) financing	(12 180)	(11 088)	(10 277)	39 824	40 910	40 910	40 910	50 135	10 516	46 383
Cash/cash equivalents at the year end	432 252	420 428	395 599	414 599	411 385	411 385	411 385	375 394	392 588	442 462
ash backing/surplus reconciliation										
Cash and investments available	432 252	420 428	395 599	384 000	411 385	411 385	411 385	375 394	392 588	440.400
lication of cash and investments	245 383	171 071	223 125	204 409	274 002	274 002	261 002			442 462
e - surplus (shortfall)	186 869	249 357	172 474	179 591	137 383	137 383	150 383	248 286 127 107	253 737 138 852	277 713 164 749
Asset management						15: 555	100 000	127 107	130 832	104 /49
Asset register summary (WDV)	2 012 160	2 079 668	2 195 236	2 214 240	2 285 375	2 285 375	2 358 188	2 358 188	2 399 038	2 313 118
Depreciation & asset impairment	95 997	89 850	108 969	128 977	128 977	128 977	138 571	138 571	144 920	156 442
Renewal of Existing Assets	41 928	30 717	19 689	84 620	83 640	83 640	83 540	73 069		
Repairs and Maintenance	27 669	27 000	31 475	45 744	46 075	46 075	46 487	46 487	40 690	30 950
ree services					10 0/0	40 015	70 407	40 407	47 983	50 383
			i							
Cost of Free Basic Services provided	16 126	19 158	27 594	26 647	30 756	30 756	34 886	34 886	39 133	41 115
Revenue cost of free services provided	12 642	8 034	9 647	8 061	10 977	10 977	11 739	11 739	12 620	13 346
Households below minimum service level									.2 020	13 340
Water:	_	_	_	_ }	_	_	- 1	and the same of th	1	
Sanitation/sewerage:	_	_ !	- 1	_ (- }	ſ	-	-	-	-
Energy:	_ }	_ {	_ [-	-	-	-	-	-
Refuso:		-		- {	-	- {	- 1	-	-	-
+ top	- 1	-	- 1	- 1	- i	-	- !	- 1	_	_



WC014 Saldanha Bay - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Cu	rrrent Year 2015/	16	2016/17 M ediu	m Term Revenue Framework	a & Expanditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +: 2018/19
Revenue - Standard	, ,									
Governance and administration	1	210 708	223 495	214 494	220 815	273 327	273 327	259 126	267 059	271 305
Executive and council	1	42 811	42 645	23 359	23 898	25 461	25 461	28 685	32 631	37 810
Budget and treasury office	ļ	166 001	178 935	188 334	190 615	209 456	209 456	214 099	219 129	232 263
Corporate services	'	1 896	1 914	2 801	6 303	38 410	38 410	16 342	15 299	1 232
Community and public safety		22 411	10 303	20 941	69 163	78 291	78 291	21 598	16 402	22 337
Community and social services	-	6 840	2 141	5 017	7 099	7 220	7 220	6 719	7 118	7 547
Sport and recreation	·	5 901	6 373	15 495	19 490	21 468	21 468	14 303	8 958	14 678
Public safety	1	(1 557)	(476)	173	(1 151)	(221)	(221)	(79)	(379)	1
Housing	1 }	11 226	2 266	255	43 725	49 823	49 823	655	704	730
Health	- 1	-	- 1	- 1	_ i	_	_	_	1 -	"-
Economic and environmental services	- 1	19 273	35 257	27 031	19 996	21 376	21 376	23 576	50 433	18 192
Planning and development		4 868	4 884	4 869	5 355	7 159	7 159	5 809	5 143	5 489
Road transport	- i - l	14 397	30 374	22 066	14 641	14 217	14 217	17 768	45 290	12 702
Environmental protection	, [8	0	96	0	0	0	0	~ 250	12 102
Trading services	- 1 - }	407 187	444 072	503 068	564 981	567 916	567 916	595 509	677 571	705 743
Electricity	- ;	226 143	250 252	270 688	317 725	310 636	310 636	334 036	376 402	393 174
Water	1	93 356	110 291	125 165	126 126	131 185	131 185	131 700	153 166	161 461
Waste water management	- [i	53 828	47 233	53 136	60 409	63 321	63 321	59 529	72 953	,
Waste management	- i - I	33 859	36 295	54 079	60 720	62 774	62 774	70 243		66 201
0	4	_	_	-	- 00 120	02114	02174	10 243	75 049	608
Totaenue - Standard	2	659 579	713 127	765 534	874 956	940 910	940 910	B99 809	1 011 464	1 017 577
Expenditure - Standard		1	i			1				
Governance and administration		128 044	132 625	135 346	175 112	177 471	177 471	195 251	196 243	209 269
Executive and council		48 663	41 541	37 166	41 764	41 978	41 978	45 285	48 769	51 800
Budget and treasury office		45 881	53 453	44 760	66 540	66 168	66 168	77 584	74 432	79 493
Corporate services	i i	33 500	37 631	53 420	66 807	69 325	69 325	72 381	73 042	77 975
Community and public safety		72 355	81 288	80 922	152 137	162 314	162 314	113 170	117 648	125 784
Community and social services		17 129	17 325	19 322	22 675	24 708	24 708	26 993	27 135	29 007
Sport and recreation		27 089	29 548	30 488	36 573	39 528	39 528	40 976	41 167	44 115
Public safety	'	19 322	21 796	25 981	35 353	36 453	36 453	39 518	41 144	43 876
Housing	i l	8 815	12 618	5 132	57 536	61 625	61 625	5 682	8 203	8 785
Health	1 1	_ 1	_		-	01020	01.020	3 002	6 203	0 700
Economic and environmental services	- ;]	92 591	85 646	98 570	131 011	123 140	123 140	133 008	147 034	420.000
Planning and development	1 !	22 027	25 542	28 423	36 280	37 318	37 318	41 133	42 597	153 823
Road transport		69 933	59 805	67 963	91 291	82 406	82 406	88 398	100 649	45 613
Environmental protection		631	300	2 183	3 440	3 416	3 416	3 477	3 788	104 159
Trading services	1 1	357 583	373 667	416 038	468 752	474 136	474 136	499 794	531 360	4 052
Electricity	-	197 233	209 622	221 412	266 525	266 153	266 153	283 276		573 818
Water		78 111	85 119	90 402	99 966	99 725	99 725	102 969	304 339	328 296
Waste water management		33 747	33 855	39 671	46 453 j	48 014	48 014	50 527	112 689	121,470
Waste management		48 491	45 070	64 554	55 808	60 244	60 244	63 022	53 342	57 823
Other	41	1	3	37337	O.I.	U 244	00 244	63 022	60 991	66 228
otal Expenditure - Standard	3	650 573	673 230	730 878	927 016	937 065	937 065	7	4	
Surpl _afficit) for the year		9 006	39 897			1		941 226	992 290	1 98
References		3 000	23.031	34 656	(52 060)	3 844	3 844	(41 417)	19 174	(45 122)

References



^{1.} Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes

^{2.} Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)

^{3.} Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

^{4.} All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Cu	irrent Year 2015	M6	2016/17 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Expenditure - Standard Municipal governance and administration		128 044	132 625	425.040						
Executive and council	1 1	48 663	41 541	135 346 37 166	175 112 41 764	177 471	177 471	195 251	196 243	209 269
Mayor and Council		39 033	32 015	32 869	36 204	41 978 36 401	41 978	45 285	48 769	51 800
Municipal Manager	1	9 630	9 526	4 297	5 580	5 577	36 401 5 577	38 257 7 028	41 194 7 575	43 690
Budget and treasury office	1	45 881	53 453	44 760	68 540	66 168	66 168	77 584	74 432	8 110 79 493
Corporate services		33 500	37 631	53 420	66 807	69 325	69 325	72 381	73 042	77 975
Human Resources		4 697	4 921	7 820	12 040	11 997	11 997	10 704	11 905	12 632
Information Technology		5 959	7611	11 917	16 622	17 330	17 330	20 615	17 644	18 793
Property Services Other Admin	1 1	11 933) 9 9 1 1	15 816	16 504	19 173	21 361	21 361	21 082	22 628	24 203
Community and public safety	1 -	72 355	9 284 81 288	17 179	18 972	18 637	18 637	19 980	20 865	22 347
Community and social services	1 1	17 129	17 325	80 922 19 322	152 137) 22 675	162 314	162 314	113 170	117 648	125 784
Libraries and Archives		6 876	6 964	7 131	8 156	24 708 9 617	24 708	26 993	27 135	29 007
Museums & Art Galleries etc	11	-	-	7	0 130	3011	9 617	8 951	8 996	9 570
Community halls and Facilities	1 1	-	~	1 857	2 609	2 993	2 993	3 129	3 335	
Cemeteries & Crematoriums		4 025	3 891	4 621	4 988	4 924	4 924	5 564	5 698	3 575 6 101
Child Care		- 1	-	-	-	- (-	234	3090	6 101
Aged Care		- [-	- [- 1	- 1	- 1	-	_	
Other Community		-	- j	-	-	-	-	-	_	_
Other Social Sport and recreation		6 227	6 470	5713	6 921	7 174	7 174	9 349	9 104	9 760
Public safety	1 -	27 069	29 548	30 488	38 573	39 528	39 528	40 976	41 167	44 115
Police	1	19 322 8 413	21 796	25 981	35 353	36 453	36 453	39 518	41 144	43 876
Fire		2 279	9 506 2 561	10 467 3 572	14 039 }	14 265	14 265	15 597	16 318	17 474
Civil Defence		-	2.301	3372	4 426	4 998	4 998	5 285	5 548	5 884
Street Lighting	ł	1 341	1 635	3 280	3 253	3 701	3 701	3 613	-	-
Other	1 1	7 289	8 096	8 662	13 635	13 489	13 489	15 023	3 508 15 771	3 760
Housing		8 815	12 618	5 132	57 536	61 625	61 625	5 682	8 203	16 756 8 785
Health	ΙГ	-	_	-	-	-			0.203	0 /83
Clinics Ambulence Other										
Economic and environmental services	}-	92 591	85 646	98 570						
Planning and development	1	22 027	25 542	28 423	131 011 36 280	123 140	123 140	133 008	147 034	153 823
Economic Development/Planning		3 798	2 531	10 725	13 052	37 318 13 737	37 318	41 133	42 597	45 613
Town Planning/Building enforcement		14 721	19 077	14 605	18 880	19 875	13 737 19 875	15 009	14 720	15 773
Licensing & Regulation		3 508	3 933	3 093	4 348	3706	3706	20 973 5 151	22 686	24 283
Road transport		69 933	59 805	67 963	91 291	82 406	82 496	88 398	5 191 100 549	5 557 104 159
Roads]]	69 866	59 213	67 021	90 039	80 685	80 685	85 257	98 030	101 296
Public Buses		-	- [- 1	- }	-	-	-	-	107.230
Parking Gerages Vehicle Licensing and Testing				-	-	-	-	- 1	-	-
Other		1 103	1 366	1 760	2 078	2 073	2073	2 614	2 542	2729
Environmental protection	 	631	300	(818)	(825)	(352)	(352)	527	77	133
Pollution Control		631	300	2 183	3 440	3 416	3 416	3 477	3 788	4 052
Biodiversity & Landscape		-		3	2 931 508	2 876 541	2 876	2 908	3 181	3 401
Other			- 1	-		3-1	541	569	607	651
Trading services		357 583	373 667	415 038	488 752	474 136	474 136	499 794	531 360	-
Electricity		197 233	209 622	221 412	266 525	266 153	266 153	283 276	304 339	573 818 328 296
Electricity Distribution		197 233	209 622	221 412	266 525	266 153	266 153	283 276	304 339	328 296
Electricity Generation	l							_	_	-
Weter Distribution		78 111	85 119	90 402	99 966	99 725	99 725	102 969	112 689	121 470
Water Storage	- 1	78 111	B5 119	90 402	99 966	99 725	99 725	102 969	112 689	121 470
Waste water management		33 747	33 855	20.054					-	-
Sewerage		33 747	33 855	39 671 39 671	46 453	48 014	48 014	50 527	53 342	57 823
Storm Water Management			20.000	350/1	46 453	48 014	48 014	50 527	53 342	57 823
Public Toilets	- [ı			ĺ			-	-	-
Waste management		48 491	45 070	64 554	55 808	60 244	60 244	63 022		-
Solid Waste		48 491	45 070	64 554	55 808	60 244	60 244	63 022	60 991 60 991	66 228
Other		1	3	1	4	4	4	4	60 991	66 228
Ali Transport		1	3	1	41	4	4	4	4	4
Abattoirs Tourism						}				
Forestry	- 1			ĺ			- 1	-	-	-
Markets	- 1				1	1	i i	-	-	- 1
tal Expenditure - Standard	3	650 573	673 230	730 878	097.044					
plus/(Deficit) for the year		9 806			927 016	937 065	937 065	941 226	992 290	1 062 698
	- 1	2 OOG	39 897	34 656	(52 060)	3 844	3 844	(41 417)	19 174	(45 122)

To Su Re

^{4.} All emounts must be classified under a Standard (modified GFS) classification. The GFS function 'Other' is only for Abbatolirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relovant classification.



^{1.} Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison

^{2.} Total Revenue by Standard Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)

^{2.} Total Expenditure by Standard Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)

Standard Classification Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 2015/	16	2016/17 Mediu	m Term Rovenue Framework	& Expenditur
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year 2018/19
Revenue - Standard Microcopal governance and administration	1 1	0/6 205	-	241.424						
Executive and council	1 }	210 708 42 811	223 495 42 645	214 494	220 815	273 327 25 461	273 327	259 126	267 059	271 30
Mayor and Council		42 358	42 645	23 350	23 758	25 321	25 461 25 321	28 685 28 530	32 631 32 451	37 81 37 62
Municipal Manager		453	0	9	140	140	140	155	180	18
Budget and treasury office	}	166 001	178 935	188 334	190 615	209 456	209 456	214 099	219 129	232 26
Corporate services		1 896	1 914	2 901	6 303	38 410	38 410	16 342	15 299	1 23
Human Resources	!	8	0	5	1 109	1 109	1 109	413	890	89
Information Technology	!	1	115	1 207	4 330	2 447	2.447	8 018	3 650	200
Property Services	1	1 880	1 798	1 510	864	34 835	34 835	7 893	10 738	{1 68
Other Admin Community and public safety	lŀ	7 22 411	19 303	79		18	18	19	21	2
Community and sociel services		6 840	2 141	20 941 5 017	69 163	78 291	78 291	21 598	16 402	22 33
Libraries and Archives		6 430	1 127	3708	7 999 6 455	7 220 6 474	7 220	6.719	7 118	7 54
Museums & Art Galleries etc		-	' ''	3706	0 400	04/4	6 474	6 070	6 424	6 80
Community halls and Facilities	}	- 1	_	34	149	160	160	51	- 55	6
Cemeteries & Crematoriums		278	307	472	460	500	500	523	565	61
Child Care	!	-	-	-	-	- 1	-	-	-	-
Aged Care			- 1	- 1	-	- 1	_	_	_	-
Other Community		-	- }	-	-	-	_	_		
Other Social		132	707	804	36	86	86	75	75	7
Sport and recreation	l L	5 901	6 373	15 495	19 490	21 468	21 468	14 303	8 958	14 67
Public safety		(1 557)	(476)	173	(1 151)	(221)	(221)	(79)	(379)	(61
Police	1 }	2 548	3 103	4 858	4 055	4 931	4 931	5 486	5 810	6 15
Fire	1 1	5	4	-	-	20	20	-	- 1	_
Cit/I Defence	: I			-	-	- 1	-	-	- 1	_
Street Lighting		(4 113)	(3 585)	(4 687)	(5 223)	(5 177)	(5 177)	(5 572)	(6 196)	(6 77
Other Housing	-	44 707	2	2	17	5	5	7	7	
Heath	-	11 226	2 266	255	43 725	49 823	49 823	655	704	73
Clinics		-	- 1	-	- (-	-	-	-	-
Ambulance		1							1	
Other			1	1		1				
Economic and environmental services	· -	19 273	35 257	27 031	19 996	21 376	21 376	23 576	F0.422	4= 200
Planning and development		4 868	4 884	4 889	5 355	7 159	7 159	5 809	50 433 5 143	15 192
Economic Development/Planning		1 497	1 000	1.068	1 600	1 820	1 820	1 979	1 018	5 48
Town Planning/Building enforcement	1	1 220	1 759	1 156	1 183	2 584	2 884	1 196	1 280	1 069
Licensing & Regulation		2 151	2 125	2 655	2 572	2 655	2 655	2 634	2 844	307
Road transport		14 397	30 374	22 066	14 641	14 217	14 217	17 768	45 290	12 70
Roads		11 385	26 799	17 911	10 745	9 906	9 906	13 252	40 508	763
Public Buses		-	-	-	~		-	-	-	-
Parking Garages	J	-	- }	-	~		-	- 1	-	_
Vehicle Licensing and Testing		3 060	3 642	4 239	3 967	4 407	4 407	4 638	4 918	5216
Other	-	(48)	(68)	(84)	(91)	(96)	(96)	(122)	(136)	(148
Environmental protection		8	0	96		0	0	0	0	
Pollution Control Biodiversity & Landscape		8	0	96	0)	0	0	0	0	
Other	Ī	_	-	-	-	- [- 1	- 1	- (-
Trading services	-	407 187	444 072	503 068	364 981					-
Electricity	-	226 143	250 252	270 688		567 916	587 916	595 509	677 571	705 743
Electricity Distribution		226 143	250 252	270 688	317 725 317 725	310 636 310 636	310 636	334 036	376 402	393 174
Electricity Generation			_	270 000	317 725	310 030	310 636	334 036	376 402	393 174
Water	-	93 356	110 291	125 165	126 126	131 185	131 185	131 700	153 166	484 484
Water Distribution		93 358	110 291	125 165	126 126	131 185	131 185	131 700	153 166	161 461 161 461
Water Storage			-	-		,		101700	133 130	101491
Waste water management		53 828	47 233	53 136	50 409	63 321	63 321	59 529	72 953	66 201
Sewerage	Ì	53 828	47 233	53 136	60 409	63 321	63 321	59 529	72 953	66 201
Storm Water Management			-	-				-	-	-
Public Toflets								-	~	_
Waste management	1	33 859	36 295	54 079	60 720	62 774	62 774	70 243	75 649	84 908
Solid Waste	\vdash	33 B59	36 295	54 079	60 720	62 774	62 774	70 243	75 049	84 908
Air Transport	-		-		-	-	-	-	-	-
Abattoirs										
Tourism	-					1	1			
Forestry	ļ		ļ			1			·	
Markets	1			i				1		
tal Revenue - Standard	2	659 579	713 127	765 534						



WC014 Saldanha Bay - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2012/13	2013/14	2014/15	Cu	irrent Year 2015/	16	2016/17 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuil Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19
Revenue by Vote	1							~		
Vote 1 - Finance		166 001	178 935	-	- !	-	-	_	-	1 -
Vote 2 - Community		25 471	13 945	-	- 1	- [-	_	_	_
Vote 3 - Technical		420 963	472 707	-	- 1	_	- 1	-	_	-
Vote 4 - Corporate		1 896	1 914	-	- 1	_	-	_	_	_
Vote 5 - Strategic		2 437	2 981	- 1	- 1	-	-	-	-	-
Vote 6 - Municipal Manager		42 811	42 644	_	- 1	_ {	_	_	_	_
Vote 7 - Council		- 1	-	23 350	23 758	25 321	25 321	28 530	32 451	37 62
Vote 8 - Finance		-	-	188 334	190 615	209 456	209 456	214 099	219 129	232 26
Vote 9 - Community & Operations	1 1	-	-	16 766	20 804	22 581	22 581	15 365	10 063	15 85
Vote 10 - Engineering & Planning		-	-	521 258	617 806	632 707	632 707	615 587	726 348	708 89
Vote 11 - Corporate & Protection	11	-	-	14 586	19 533	48 284	48 284	17 165	18 625	19 69
Vote 12 - Office of the MM		- i	_	1 240	2 440	2 560	2 560	9 063	4 848	3 25
Vote 13 - [NAME OF VOTE 13]	1 1	-	-	-	- i	- 1	_	_	_	
Vote 14 - [NAME OF VOTE 14]		-	-	-	_	_	_	_	_	
Vote 15 - [NAME OF VOTE 15]		-	- 1	- 1	_	- 1	_	_	1 _	_
Total Revenue by Vote	2	659 579	713 127	765 534	874 956	940 910	940 910	899 809	1 011 464	1 017 57
Expenditure by Vote to be appropriated	1									
Vote 1 - Finance		45 881	53 453	-	_	_	_	_	_	_
Vote 2 - Community	1 1	73 459	82 656	-	~	_ [_	_	_	l _
ote 3 - Technical	- 1 1	437 656	445 561	_	-	_	_ :	_	_	_
Jote 4 - Corporate		33 502	37 632	-	- 1	_	_	_		ì _
Vote 5 - Strategic		11 415	12 386	-	- !	_	_	_	_ :	_
Vote 6 - Municipal Manager		48 661	41 541	- 1	_ 1	- 1	_	_	_	i _
Vote 7 - Council		_	-	32 868	36 204	36 401	36 401	38 257	41 194	43 69
Vote 8 - Finance		- 1	_	46 393	68 365	67 977	67 977	79 552	76 540	81 75
Vote 9 - Community & Operations		_	-	92 243	111 635	118 838	118 838	123 285	125 243	134 09
Vote 10 - Engineering & Planning		-	_ }	484 928	611 782	612 715	612 715	591 151	638 373	684 84
Vote 11 - Corporate & Protection	} }	_	- 1	62 266	83 687	85 759	85 759	91 219	93 132	99 29
Vote 12 - Office of the MM		- 1	- 1	12 180	15 342	15 376	15 376	17 762	17 807	19 02
Vote 13 - [NAME OF VOTE 13]		_	_)	_	-	_ {	-	-		.502
Vote 14 - [NAME OF VOTE 14]		- 1	-	_	_	_]	_	_		_
Vote 15 - [NAME OF VOTE 15]		-	_	- [_ 1	_	_	_		_
Total Expenditure by Vote	2	650 573	673 230	730 878	927 016	937 065	937 065	941 226	992 290	1 062 69
Surplus/(Deficit) for the year	2	9 006	39 897	34 656	(52 060)	3 844	3 844	(41 417)	19 174	(45 12

References





Insert Vote'; e.g. department, if different to standard classification structure
 Must reconcile to Budgeted Financial Performance (revenue and expenditure)

^{3.} Assign share in 'associate' to relevant Vote

WC014 Saldanha Bay - Table A3 Budgeted Financial Performance (revenue and ext

Audited Audited Audited Outcome Outc	Vote Description	Raf	2012/13	2013/14	2014/15	Ca	arrent Year 2015	116	2016/17 Medius	m Term Revenue Framework	- & Expenditu
12 -	Rthousand										Budget Yes +2 2018/15
12.1 - Lingwords — Ammer 13.70		!									
122 - Indept of Honorise General 1.80		- i - l	-	-	1	111 635	118 839	118 838	123 285	125 243	134 0
18.2 - Community John		1								5 735	61
24. 400 23.207 27.006											46
25.0 Common 10.0 c											35
12-5 - Income 1	12.5 - Roads	-		Į.							40 3 37 0
12 - Community Services		- !									14 1
12.9 - Considerate Votes 10 - Engineering a Planning 13 - Group as planning 14 - Group as planning 15 - Group as planning		- !		1	1	9 149			7		116
13.1 - Compose Spanning 19 114						1				9712	10.41 6.10
13 - Longer properties 19 14 22 58 24 25 25 25 25 25 25 25		'	_	_	484 928	E11 782	612 715	£12.745	Eba sta	F20 272	584 84
1.02				ļ	19 114	,					28 4
13.4 - Made CP VOTE 54] 13.5 - Source 13.5		-			3 093	4 348					55
13.5 - Sourcempe 2000 34 717 55 00 25 80 27 90 0 200 0 2		- []					56 511	96 511			411
13.6 - Sale washe 64.55. 13.6 Washe 13.7 - Clearidity 13.1 - Washe 13.8 - Washe 13.8 - Washe 13.9 - Market 13.9 - Market 13.1 - Washe		-1 [1			25 880	28 084	30 0
13.7 - December 13.9 - Modern							1				43.67
13.9 - Mortenical Wicharlung (1819) 13.10 - Relation (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1819) (1817) (1819			:								66 22
139 - Marchineral Worksharbop 130 - Paulan 130 - Paulan 130 - Paulan 131 - Paulan 132 - Paulan 132 - Paulan 133 - Marchineral 134 - Marchineral 135 - Marchi	13.8 - Water	- 1									332 5
13-10 - Floating 13-10 - Floating 13-10 - Floating 14-10 - Flo		i l									109 7
Vote 11 - Operation 12 - Lizery 13 - Solidy 14 - Mark 15 - Lizery 15 - Solidy 16 - Solidy	•	1 1									64 2
14 - Print Admin 14 - Print Admin 15 - Print		-	_	_				1			
2 - Listray 7 - 13		1 1	- 1								99 2
Second 13 et al. 13 et al. 14 et al. 14 et al. 15 et a			Į		7 131	8 156					17.53 9.57
146 - First Bigglish 142 155 1597 15316 1597 1596		j i		i		13 636					18 26
14.6 - Pin Dispuse 14.6 - Pin Dispuse 14.7 - Harman Resources 1 9 197 102 15 10 108 3 706 8 707 102 15 10 108 3 706 8 707 102 15 10 108 3 706 8 707 102 15 10 108 10 108 8 706 8 707 102 15 10 108 10 108 8 706 8 707 102 15 10 108 10 108 8 706 8 707 102 15 10 108 10 108 8 706 8 707 102 15 10 108 10 108 8 706 8 707 102 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 108 10 10 108 10 10 10 10 10 10 10 10 10 10 10 10 10		1 1						14 265	15 597		17.47
14.7 - Harman Renounces		\perp 1	- 1						1	1 266	1 35
14 9 - Incremental Total relations (1997) 14 9 - Incremental (1997) 14 9 - Incremental (1997) 14 9 - Incremental (1997) 15	14.7 - Human Resources										58
19.9 - Licensing	14 8 - Informetion Technology	[]		-							10 37
15.1 - Murcipical Manager 15.2 - Public Robinson and Communication 15.3 - Internal Audit 15.3 - Internal Audit 15.3 - Internal Audit 15.4 - First Management 15.5 - Economic Development 15.5 - Economic Development 15.6 - Speed Information 15.7 - S	14.9 - Licensing		1								16 08 2 72
15.2 - Public Religions and Communication 15.3 - Internal Audit 15.3 - I		!	- !	_ {	12 180	15 342	15 376	15 376	17 762	17 807	19 02
15.2 - Internal Audit 15.2 - Internal Audit 15.4 - Figh, Management 15.4 - Figh, Management 15.5 - Economic Development 15.6 - Spetial Information 2 265			}	ļ		2 255	2 312				7 76
15.4 - Fix Management 2.266 3.306 3.675 3.266 3.306 3.415 3.306 3.306 3.415 3.306 3.306 3.415 3.306							1 053	1 053	1 120		127
15.5 - Economic Development 15.6 - Special Information 15.6 - Special Infor			1	ļ					3411		391
15.6 - Spesion information 3 130 3 148 3 149 3 1621 1 7755 3 130 3 148 3 149 3 1621 1 7755 3 130 3 102 2 550 Vote 13 - [NAME OF VOTE 13] 13.1 - [Planne of sub-vote] Vote 15 - [NAME OF VOTE 14] 4.1 - [Planne of sub-vote] Expenditure by Vote Expenditure by Vote 2 50.57 1 2 3 3 3 4 3 5 1 4 3 5 9 1 6 2 7 1 7 7 7 5 5 1 7 7 7 7 7 7 7 7 7 7 7 7		1							1 286	1 380	1 48
Tota 14 - [Mame of sub-vote] Ote 15 - [MAME OF VOTE 15] Ote 15 - [MAME OF VOTE 15] 5 - [Mame of sub-vote] Expenditure by Vote		ī									1 890 2 700
Fote 15 - (NAME OF VOTE 15) 5.1 - (Name of sub-vote) Expenditure by Vote			-	-	-	~	-	- ,	-	-	-
Expenditure by Vote			-	-	-	-	-	-		-	-
Expenditure by Vote 2 650 573 573 796 798 798 798			-	-	-	-	-	-	-		-
us/[Deficit) for the year	•	2	650 573 9 004	573 230 39 897	730 878	927 016	837 065	937 065	941 226		1 052 698



Insert Vole', e.g. Department, if diffurent to standard structure
 Must reconcile to Financial Performance (Revenue and Expenditure by Standard Classification' and Revenue and Expenditure)
 Assign share in 'associate' to relevant Vole

WC014 Saldanha Bay - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A 2016/17 Medium Term Ravenue & Expenditure Vote Description 2012/13 2013/14 2014/15 Current Year 2015/16 Audited Original Budget Audited Audited Full Year Budget Year R thousand Budget Year +1 2017/18 Budget Year +2 2018/19 Outcome Budget Forecast 2016/17 Expenditure by Vote Vote 1 - Finance 53 453 1.1 - Finance 43 286 46 404 1.2 - Property Rates 5 677 1 372 1 283 1.3 - Stores 1 312 73 459 82 656 2.1 - Library 2.2 - Public Safety 6 876 6 964 19 322 21 796 2.3 - Cemelary 4 025 3 891 24 - Sport & Recreation 24 474 27 291 2.5 - Vehicle Licencing and Testing 1 103 1 366 26 - Beaches 2 615 2 257 2.7 - Airport 2.8 - Housing 8 815 12 618 2.9 - Community & Social services 6 227 6 470 Vote 3 - Technical 437 658 445 561 3.1 - Civil services; Admin 8 669 10.416 Solid Waste 48 492 45 071 Pollution Control 631 300 4-EPWP 678 3.5 - Seworage 33 747 33 RSS 3.6 - Roads €9 866 59 213 3.7 - Electricity 197 233 3.8 - Water 78 111 85 119 3.8 - Mechanical Workshop (1 036) 1 265 (774) 2 739 3.10 - Technical Services Vote 4 - Cornorate 33 502 37 632 4.1 - Other Admin 5 504 5 257 4.2 - Occupational Health

4.3 - Municipal Buildings	10 869	15 126	1			i	Ì	1	
4.4 - Logal Services	3 751	2 962	i i	1	- 1				!
4.5 - Property Services	1 065	690		- 1					1
4.6 - Health: Nursing	3	~		1	ī	- 1			- 1
4.7 - Human Resources	4 698	4 921		1	1	1	- 1	- 1	
4.8 - Information Technology	6 959	7611		ĺ	ĺ	- 1		l	1
				-					-
Vote 5 - Strategic	11 415	12 386	-	- 1	- [- 1	_ }	- 1	_ 1
5.1 - Planning and Development	8 294	9 855	i	1	i				
5.2 - Economic Development	1 108	1 459	!			i			
5.3 - Strategic Dovelopment: Admin 5.4 - Strategic Support Services	1 052 960	316 756							
		}	1				}		j
			<u> </u>		1		}		
vate δ - Municipal Manager	48 661	41 541			Ì				
6.1 - Mayor and Council	39 030	32 015	-	-	-	-	-		- [
6.2 - Municipal Manager	7 058	6 294	1	Í	[- 1	- 1	- 1	- 1
8.3 - Internal Audit	2572	3 232	i	1		<u>, </u>	- 1	ļ	1
				The state of the same					
Vote 7 - Council 10.1 - Councils General Exponses	_	-	32 868 23 148	36 204 25 346	38 401 25 644	36 401 25 644	38 257 27 045	41 194 29 318	43 890
10.2 - Executive Mayoral Office		-	5 288	5 794	5796	5 796	5 897	6 242	31 061 6 638
10.3 - Ordinary Councillors	1 1		4 432	5 064	4 961	4 961	5 315	5 633	5 971
						1,00	33.3	3 433	5971
Vote 8 - Finance	_	_	46 393	en 3er	47.477				
11.1 - Finance	_	-	45 670	68 365 60 303	67 977	67 977	79 552	76 540	81 755
11.2 - Property Rates		- 1	(1 123)	5 571	60 098 5 571	60 098	73 177	69 909	74 658
11.3 - Stores			1 846	2 491	2308	5 571 2 308	3 788	4 053	4 337
			.010	7 421	2 306	2.500	2 587	2 578	2/30
		1		1		i	- 1		11 3/
						7			11-11

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WC014 Saldanha Ba	 Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A 	

Vote Description	Ref	2012/13	2013/14	2014/15	Cu	Frunt Year 2015/	16	2016/17 Me diu	Framework	& Expendit
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Ye
Vote 9 - Community & Operations	1									
12.1 - Engineering - Admin	11	-	-	16.786	20 804	22 581	22,581	15 365	10 063	151
12.2 - Indigent & Housing demand				[-]	700	331	331	375	420	
12.3 - Community halfs	i 1	i		34	149	160	160	51	55	
12.4 - Sport and Recreation	1 (,		15 456	19 480	21 438	21 438	14 272	8 924	141
12.5 - Roads	11			-	-	66	66	70	24	
12.6 - Sewer 12.7 - Water	ıl			-	-	-	-	-	-	
12.8 - Community Services		Į			- 1		-	-	-	
12.9 - Complaines				804 472	36 460	86 500	86 500	75 523	75 565	
Vote 10 - Engineering & Planning		_]	_	521 258	617 866	632 707	632 707	615 587	726 348	706
13.1 - Corporate planning	1	l		2 171	1 983	3 684	3 684	2 267	1 280	1
13.2 - Building Inspections	1 [ł		2 655	2 572	2 655	2 655	2 634	2 844	3
13.3 - Housing	1 1			255	43 025	49 492	49 492	290	284	
13.4 - Building/Erwiron/Beach/Airport 13.5 - Sewerage	i	J		(32)	(186)	4 375	4 375	7 410	10 217	(2
13.6 - Solid waste	1 /		1	53 136	60 409	63 321	63 321	59 529	72 953	66
13.7 - Electricity	1 '	[-	54 079	60 720	62774	62 774	70 243	75 049	84
13.5 - Water				266 001	312 502	305 460	305 460	329 464	370 206	386
13,9 - Mechanical Workshop	1 1	1		125 166	126 126	131 202	131 202	131 700	153 166	161
13.10 - Roads	1	Í	J	(84)	(91)	(96)	(96)	(122)	(136).	(
	1	}		17911	10 745	9 840	9 840	13 182	40 484	7
Vota 11 - Corporate & Protection	i i	-	- [14 586	19 533	48 284	48 294	17 165	18 625	19
14.1 - Other Admin	1 1	J		75	-	18	18	19	21	
14.2 - Library	1		1	3 708	6 455	6 474	6 474	6 070	6 424	Ď.
13 - Safety 4 - Traffic	i		i	2	17	5	5	7	7	
14.5 - Land	1 1		i	4 960	4 055	4 914	4 914	5 486	5 810	6
14.6 - Fire Brigade	J '	ĺ		1677	1 080	30 490	30 490	515	556	
14.7 - Human Resources	1		Į	-	-	20	20	-	- 1	
14.8 - Information Technology	1 1		}	5	1 109	1 109	1 109	413	890	
14.9 - Licensing		1	1	20 ₹239	2 830 3 967	947 4 407	847 4 407	16 4 638	4 918	5
Vote 12 - Office of the MM 15.1 - Municipal Manager		-	-	1 240	2 440	2 580	2 580	9 063	4 848	3:
15.2 - Public Relations and Communication	('		1	- 1	-	0	0	908	1018	10
15.3 - Internal Audit	()		1	-	140	-	- 1	-	- 1	
15.4 - Risk Management	1 !	1	Í	.9	140	140	140	155	190	1
15.5 - Economic Development	1 1	1		43	800	820	820		-	
15.6 - Spelial Information			}	1 188	1 500	1 800	1 600	8000	3 650	21
Vote 13 - [NAME OF VOTE 13] 13.1 - [Name of sub-vote]	:	-	-	-	-	-	-	-	-	
		İ						1		
14 - PNAME OF YOTE 14)										
4.1 - [Name of aub-vote]					-	-	-	-	-	
ione 15 - [NAME OF VOTE 15] 5.1 - [Name of sub-vote]		-	-	-	-	-	-	-	The second secon	-
ļ			of Pearly							
•	1		1			I	1	- 1	- 1	



WC014 Saldanha Ba	y - Table A3 Budgeted	Financial Performance	revenue and ex	penditure by	Afetov Isgiplana

Vote Description	Ref	2012/13	2013/14	2014/15	Co	urrent Year 2015	116	2016/17 Me diu	m Term Revenue Framework	& Expenditu
thousand		Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Yea
evenue by Vote	11	Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	+1 2017/18	+2 2018/11
Vote 1 - Finance		166 001	178 935	_ !	_	_	_	i _	_	
1.1 - Finance 1.2 - Property Rates		36 510 129 491	36 705 1 142 230							
1.3 - Stores	11	12.5 401	0							1
Vote 2 - Community 2.1 - Library		25 471 6 430	13 945 1 127	-	_	-]	-	-	•	_
2.2 - Public Safety 2.3 - Cemotary	11	(1 557) 278	(476) 307							
2.4 - Sport & Recreation		5 896	6 344	- 1						
2.5 - Vehicle Licencing and Testing 2.5 - Beaches		3 060	3 542	1		[
2.7 - Airport		-	-			ĺ				
2.8 - Housing 2.9 - Community & Social services		11 226	2 266							
Vote 3 - Technical		420 963	472 707	_	-	_	_	_	_ }	_
3.1 - Civil services: Admin 3.2 - Solid Waste		934 33 859	903 36 295							
- Poliution Control		8	0		1	ļ			Ì	
- EPWP 5.5 - Sewerage		1 497 53 828	1 000 47 233		1	ĺ				
3.6 - Roads		11 296	26 799	1		1	-	}		
3.7 - Electricity 3.8 - Water	} }	226 233 93 356	250 253 1 110 291		ļ	1			ſ	
3.9 - Mechanical Workshop		(48)	(68)			ì	J	1		
3.10 - Technical Services		0	-]		
Vete 4 - Corporate 4.1 - Other Admin		1 896 7	1914	- 1	-	- {	- [- [-	-
4.2 - Occupational Health		-	-'[i]	
4.3 - Municipal Bulldings 4.4 - Legal Services		(121)	(232)			1	1	.	!	
4.5 - Property Services		2 000	2 030	i	1		1		l	
4.6 - Health: Nursing 4.7 - Human Resources		-	-	1	ĺ		1			
4.8 - Information Technology		8 1	115	1	-		- 1	ĺ		
/ota 5 - Strategic		2 437	2 981	_	_	_			ļ	
5.1 - Planning and Development		2 437	2 981	- 1	_	-	-	- }	-	-
5.2 - Economic Development 5.3 - Strategic Development: Admin		-	- 0		1		1			
5.4 - Strategic Support Services		0	-					}		
ote 6 - Municipal Manager		42 811								
5.1 - Mayor and Council 6.2 - Municipal Manager		42 358	42 644 42 644	-	-	-	-	-	-	-
3.3 - Internal Audit		449	-							
rota 7 - Councii		-	-	23 350	23 758	25 321	25 321	28 530	32 451	37 627
0.1 - Councils Genoral Expenses 0.2 - Executive Mayoral Offico 0.3 - Ordinary Councillors				23 350	19 213	20 776	20 776	23 372 5 158	27 042 5 409	31 953 - 5 674
foto \$ - Finance 1.1 - Finance		- }	-	188 334 33 243	190 615 23 760	209 456 31 418	209 456 31 418	214 099	219 129	232 263
1.2 - Property Rates 1.3 - Stores				155 091	166 855	178 038	178 038	27 209 186 890	21 032 198 097	18 100 214 163
						-	-	-	-	-
		-	.							



WC014 Saldanha Bay - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2012/13	2013/14	2014/15		Current Yo	ear 2015/16		2016/17 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year 4 2018/19
Revenue By Source											401011
Property rates	2	129 274	141 994	150 857	156 198	172 480	172 480	172 480	180 988	191 663	207 37
Property rates - penalties & collection charges	- 1 1	5 322	2 837	2 860	3 500	3 000	3 000	3 000	3 000	3 180	3 37
Service charges - electricity revenue	2	213 084	235 096	245 619	291 858	286 057	286 057	286 057	307 583		
Service charges - water revenue	12	89 868	102 632	110 230	113 597	111 570	111 570	111 570		330 952	356 49
Service charges - sanitation revenue	2	38 116	42 654	45 599	51 161	50 084			117 634	126 684	137 10
Service charges - retuse revenue	. 2	33 412	35 798	40 380	46 925	46 606	50 084	50 064	53 267	56 716	60 80
Service charges - other	-	- 1	33 126	40.300		40 000	46 606	46 606	52 183	55 092	59 27
Rental of facilities and equipment	!	11 106	11 258	40.000	40.000	-	-	-	_	-	-
Interest earned - external investments	·]	26 989		12 396	13 623	13 142	13 142	13 142	13 646	14 738	15 917
Interest earned - outstanding debipts	- ! - !		24 758	29 066	21 000	28 900	28 900	28 900	24 863	18 447	15 32
Dividends received		2 301	5 846	6 008	5 778	6 689	6 689	6 689	6 689	6 689	6 68
			-	-	-	-	-		-	-	_
Fines		1 360	2 000	3 610	3018	4 035	4 035	4 035	4 542	4 814	5 103
Licences and permits	1 [1 241	1 243	1 230	1 323	1 185	1 185	1 185	1 258	1 334	1 414
Agency services		2 827	3 404	4 011	3 780	4 200	4 200	4 200	4 410	4 675	4 959
Transfers recognised - operational	1 1	42 184	46 902	56 176	112 111	123 900	123 900	123 900	74 316	82 096	89 833
Other revenue	2	14 626	12 564	18 341	13 528	14 673	14 673	14 673	15 974	17 212	18 452
Gains on disposal of PPE	- i - l	639	206	190	- (489	489	489	10 014	17 212	10 432
Total Revenue (excluding capital transfers and contributions)		612 348	669 191	726 572	837 401	867 809	867 009	867 009	860 354	914 291	982 107
Expenditure By Type	'	ľ			-				,		
Employee related costs	12	203 215	220 253	242 794	267.938	272 554	270 554			[
emuneration of councillors	-	7 867	8 368	8 642	9 615	9 512	272 554 9 512	272 554	291 234	308 057	
Jebt impairment	3	23 474	12 385	8 292	22 083	22 571	22 571	9 512 22 571	9 884	10 477	.15
Depreciation & asset impairment	, 2	95 997	89 850	108 969	128 977	128 977	128 977	128 977	15 988 138 571	17 107	18 305
Finance charges	-	16 562	13 911	15 779	24 016	18 530	18 530	18 530	25 554	144 920 1	156 442
Bulk purchases	' 2	202 063	221 089	235 982	274 847	277 558	277 558	277 558	297 620	31 846 319 269	33 997
Other materials	. 8		1	i				277 322	251 020	319 209	342 376
Contracted services		3 390	3 041	3 542	3 630	3 630	3 630	3 630	3 900	4 134	4 382
Transfers and grants		1 897	2 002	2 110	2 215	2 215	2 215	2 215	2 215	2 348	2 489
Other expenditure	4,5	94 479	102 104	103 775	193 695	201 337	201 337	201 337	156 080	154 133	162 865
Loss on disposal of PPE		1 630	227	992	- }	181	181	181	181	_	-
otal Expenditure		650 573	673 230	730 878	927 016	937 065	937 065	937 065	941 226	992 290	1 062 698
Surplus/(Deficit)	-	(38 224)	(4 038)	(4 306)	(B9 615)	(70 056)	(70 056)	(70 056)	(80 ATM)		
Transfers recognised - capital		47 230	43 935	38 962	31 208	65 303	65 303	65 303	(80 872)	(77 999)	(80 591)
Contributions recognised - capital	6	-	-	-	-	-	0.505	00 303	31 455	97 174	35 470
Contributed assets	1 [- /	-	8 347	8 597	8 597	8 597	8 000	-	-
urplus/(Deficit) after capital transfers & ontributions		9 006	39 897	34 656	(52 960)	3 844	3 B44	3 844	(41 417)	19 174	(45 122)
Taxation	1 1									1	
urplus/(Deficit) after toration	1 1	9 006	39 897	34 656	(52 060)	****					
Attributable to minorities			25 001	J-4 030	(32 000)	3 844	3 844	3 844	(41 417)	19 174	(45 122)
unplus/(Deficit) attributable to municipality	1	9 006	39 897	34 656	(52 060)	3 844		1	4,	. 1	
Share of surplus! (deficit) of associate	7		44 441	3-030	(ax nee)	3 844	3 844	3 844	(41 417)	19 174	(45 122)
urplus/(Deficit) for the year		9 006	39 897	24.440	480.000			- 1	1		
eferences		2000	19 69/	34 656	(52 060)	3 844	3 844	3 844	(41 417)	19 174	(45 122)

References

all to be provided in Table SA1

7. Equity method



^{1.} Classifications are revenue sources and expenditure type

wously described as 'bad or doubtful diebts' - amounts shown should reflect the change in the provision for debt impairment

^{4.} Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/fern; e.g. employee costs 5. Repairs & maintenance detailed in Table A9 and Table SA34c

^{6.} Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)

Vote Description	Ref	2012/13	2013/14	2014/15		Current Yes	er 2015/16		2016/17 Medium Term Revenue & Expenditus Framework			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Bedget Year 2016/17	Budget Yeer +1 2017/16	Budget Year +: 2018/19	
apital expenditure - Vote												
Multi-year expenditure to be appropriated	2			1		1						
Vote 1 - Finance		-	-	-	-	- 1	- [-	- :	_	-	
Vote 2 - Community		- }	-	- 1	- [- \	-	-	- '	- '	-	
Vote 3 - Technical		-	-	- 1	-	-	-	_		-	_	
Vote 4 - Corporate		- }	_		- 1	_ [-	-	_	-	-	
Vote 5 - Strategic Vote 6 - Municipal Manager	- {	- [-	- 1	-	- 1	-	-	_	-	-	
Vote 7 - Council		_	_]	_ [-	- [_ [_		_	_	
Vote 8 - Finance	- (_ [_ [600	600	600	600		_	_	
Vote 9 - Community & Operations] [_	_ }	14 887	16 673	16 673	16 673	16 673	6 035	2 600	9 300	
Vote 10 - Engineering & Ptanning	[{	- 1	_	38 412	80 442	80 442	80 442	80 441	113 432	86 028	63 140	
Vote 11 - Corporate & Protection)	_	_)		500	500	500	500	5 500	2 700	250	
Vote 12 - Office of the NM		_ [_ [-	- 1	-	_	_	-	2 650	2 000	
Vote 13 - [NAME OF VOTE 13]		- 1	- 1	-	-	-	-	_	_	_	-	
Vote 14 - [NAME OF VOTE 14]		- 1	- 1	-	- i	-	-	_	-	_	_	
Vote 15 - [NAME OF VOTE 15]	-	-	- 1	- !	-	-	-	_	-	-	_	
Capital multi-year exponditure sub-total	7 7	- 1	- 1	53 299	98 214	98 214	98 214	98 215	124 967	93 978	74 690	
Single-year expenditure to be appropriated	1 1		j									
Vote 1 - Finance	2	143		- 1						_		
		21 947	_ {	-		- (-	_	_]	-	
Vote 2 - Community Vote 3 - Technical		100 251		-	-	_ [_			_	
Vote 4 - Corporate		19 368		-		_ [_	_	_	_	
Vote 5 - Strategic	1 1	57			-	_		_	_]		
Vote 6 - Municipal Manager	- 1	486	_	- 1	_	_	_	_		1 -		
Vote 7 - Council	1	_	48	498		325	325	325	50		_	
Vote 8 - Finance		-	509	1 594	222	472	472	472	750	375	25	
Vote 9 - Community & Operations	1	_	12 812	26 649	24 417	18 837	18 837	18 837	15 704	1 540	5 250	
Vote 10 - Engineering & Ptanning		_	120 990	126 165	60 977	50 438	50 438	50 437	55 080	78 612	38 570	
Vote 11 - Corporate & Protection	1 1	~	11 480	18 567	14 448	46 263	46 263	46 263	4 197	518	1 851	
Vote 12 - Office of the MM	-		289	24	1 260	1 260	1 260	1 260	8 500	1 000	_	
Vote 13 - [NAME OF VOTE 13]	()	_	_	-	-	- 1	_	_	_	_	-	
Vote 14 - [NAME OF VOTE 14]		_	_	- 1	-	_	-	-	_	_	_	
Vote 15 - [NAME OF VOTE 15]		_	-	- 1	-	-	- 1	-	-	_	_	
Capital single-year expenditure sub-total		142 252	146 129	173 496	101 324	117 595	117 595	117 594	84 281	82 045	43 696	
Total Capital Expenditure - Vota	1 1	142 252	146 129	226 795	199 538	215 809	215 809	215 809	209 248	176 023	118 386	
	_											
Capital Expenditure - Standard		16 717	40.420	26 316	33 338	56 281	56 281	56 281	45 765	29 536	4 526	
Governance and administration	[91	12 439 47	535	10	335	335	335	50	28 536	9 320	
Executive and council	{	142	473	740	822	912	912	912	702	369	25	
Budget and treasury office Corporate services	1 1	16 484	11 919	25 041	32 506	55 033	55 033	55 033	45 013	29 187	4 501	
Community and public safety		21 991	13 448	25 695	44 964	39 144	39 144	39 144	32 190	9 585	15 500	
Community and social services	1 f	7 166	2 383	977	2 535	3047	3047	3 047	1 114	555	450	
Sport and recreation		1609	5 221	21 921	38 161	32 683	32 683	32 683	19 641	3 090	14 100	
Public safety	1 1	4 088	5 844	2 797	4 168	3 314	3 314	3314	11 315	5 790	950	
Housing		9 038	-		100	100	100	100	120	150	_	
Health		~		- 1	-	-	_	-	1 -	1 -	_	
Economic and environmental services	[[33 976	57 622	62 530	49 155	54 431	54 431	54 431	36 057	46 650	16 BS	
Planning and development	1 1	529	328	1477	994	1 069	1 069	1 069	267	350	-	
Road transport		33 435	54 070	61 053	48 161	53 362	53 362	53 362	35 790	46 300	16 85	
Environmental protection) [12	3 224	-	-	_	-	~	-	-	-	
Trading services	1 1	69 658	63 611	112 254	72 081	65 953	65 953	65 953	95 236	90 233	8t 51	
Electricity	- }]	12 875	14 782	19 360	26 110	22 358	22 358	22 358	25 516	33 993	22 58	
Weller		11 613	21 371	25 926	6 066	6 833	6 833	6 833	1 633	22 915	34 33	
Waste-water management	- }	30 999	18 561	22 193	32 655	30 357	30 357	30 357	52 907	26 275	9 88	
Waste management	- []	14 171	8 897	44 775	7 250	6 406	6 405	6 405	15 180	7 050	14 714	
Other		-			-		-	-		-		
Total Capital Expenditure - Standard	3	142 252	147 120	226 795	199 538	215 809	215 609	215 809	209 248	176 023	118 38	
Funded by:												
National Government		16 379	15 749	18 103	20 178	20 778	20 778	20 778	19 605	21 799	24 67	
Provincial Government	[]	30 852	28 065	18 805	11 030	44 523	44 523	44 523	11 850	75 375	10 80	
District Municipality		_		_	-	-	_	-	-	-	-	
Other transfers and grants	[]	-	5 220	9 259	-	311	311	311	-	-	-	
Transfers recognised - capital	4	47 231	49 634	46 167	31 208	65 612	65 612	65 612	31 455	97 174	35 47	
Public contributions & donations	5	90	5778	1 652	6347	8 598	8 598	8 598	8 000	-	-	
Borrowing	6	6 349	515	1 480	47 060	42 252	42 252	42 252	67 841	18 823	54 04	
internally generated funds		88 582	91 793	177 496	114 923	99 347	99 347	99 347	101 952	60 027	28 87	
Total Capital Funding	7	142 252	147 120	226 795	199 538	215 809	215 809	215 809	209 248	176 023	118 38	

References

- 1. Municipalities may choose to appropriate for capital expenditure for three years or for one year appropriation projected expenditure required for yr2 and yr3).
- 2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
- 3. Capital expenditure by standard classification must reconcile to the appropriations by vote
- 4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)
- 5. Must reconcilo to Budgeted Financial Performance (revenue and expenditure)
- 6. Include finance leases and PPP capital funding component of unitary payment total borrowing/repayments to reconcile to changes in Table SA17
- 7. Total Capital Funding must balance with Total Capital Expenditure
- 8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget



Vote Description	Ref	2012/13	2013/14	2014/15		Current Yes	ar 2015/16		2016/17 Me djur	n Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2918/19
Capital expenditure - Municipal Vota	- -					-					
Vote 8 - Finance	- {	_ \	_	- 1	600	600	600	600	-	_	-
11.1 - Finance					600	600	600	600	_	-	-
11.2 - Property Rates		1	ĺ	1					_	_	-
11.3 - Stores		J			}				- :	_	_
11,3 - 30,03	1 1	ì	i i		1	i			-	-	- 1
	1 1				ł	1			-	_	
			i	. 1					-	-	-
									-	-	l -
	1			1	,				_	_	- 1
	' 1				1				-	-	-
				· .	i				-	_	-
		:			40.000	40 070	16 673	16 673	6 035	2 600	9 300
Vote 9 - Community & Operations]	_	-	14 887	16 673	16 673		100/3	6 033	2000	
12.1 - Engineering - Admin	- i I			1	-	-	-	_	120	150]
12.2 - Indigent & Housing demand			!	1	-	•	-	_	120	130	[-
12.3 - Community halls					45.000	45.000		1	5 615	2 100	9 100
12.4 - Sport and Recreation				14 547	15 923	15 923	15 923	15 923	3613	2100	1 -
12.5 - Roads	1 1		1		- 1	-		_	_		_
12.6 - Sewer					-	-	_	_	_	i -	_
12.7 - Water			}		-	-	_		_	_	_
12.8 - Community Services					750	- TEA	750	750	300	350	
\9 - Cemeteries	ļ		j '	340	750	750	730	150	-	_	
	. 1	1								1	
Vote 10 - Engineering & Planning	1 1	-	-	38 412	80 442	80 442	80 442	80 441	113 432	86 028	63 140
13.1 - Corporate planning					-	-	-	-	-	-	_
13.2 - Building Inspections	' ') [_	-	-	-	-	~	i -
13.3 - Housing	i i				-	-	_	i -			-
13.4 - Building/Environ/Beach/Aliport	' ')	ł	1 050	14 632	14 632	14 632	14 632	29 473	17 798	
13.5 - Sewerage			1	16 052	10 988	10 988	10 988	10 968	32 040	8 467	7 880
13.6 - Solid waste				1 000	3 500	3 500	3 500	3 500	3 300	5 000	10 000
13.7 - Electricity				7 430	16 307	16 307	16 307	16 307	22 925	1	:
13.8 - Water	i		l .	700	1 906	1906	1-906	1 906	500	13 130	22 230
13.9 - Mechanical Workshop	ļ	ļ		~	-	-	-	-	-		-
13.10 - Roads		[l	12 180	33 109	33 109	33 109	33 106	25 195	25 513	16 000
Vote 11 - Corporate & Protection	- (_]	500	500	500	500	5 500	2 700	250
14.1 - Other Admin) .			į (~	-	-	-	-	-
				(_	_	_	-	_	-	-
14.2 - Library 14.3 - Safety		ļ.	1	1	_	_	-	-	5 000	2 200	-
14.4 - Traffic	1	Í	1	. '	- 1	-	-	_	-	-	-
14.5 - Land	1	\$		1	-	i -	-	-	-	-	-
14.6 - Fire Brigada	İ	į.			_	-	-	-	-	-	-
14.7 - Human Resources	- 1	1			_	_	-	-	_	-	-
14.8 - Information Technology	ł	1	1]	500	500	500	500	500	500	25
14.9 - Licensing	[1	(I '	-	_	-	-	-	-	-
	}	1		1	_	_	-	-	-	-	-
Man 40 Affine of the 4440	1	_			_	_	_		_	2 650	2 00
Vote 12 - Office of the MM	Į] _	_]				1	-	-	
1 - Municipal Manager			Į.	1	i	ĺ	1	1	-	_	
J.2 - Public Relations and Communication			1		1	1	į	I	-	_	
15.3 - Internal Audit			1	}	I	1	1	1	-	-	-
15.4 - Risk Management	ļ	1	1		Į.	[1	1	-	-	-
15.5 - Economic Development		1	1	1	1	1	1	1	-	2 650	2 00
15.6 - Spatial Information	ļ		l					1	_	-	_
			j	1	1				_	_	i -
			1		1				_	_	-
1	1			53 299	98 214	98 214	98 214	98 21	124 967	93 976	74 69



Vois Description Ref 2912/13 2912/14 2916/96 Current Veer 2915/16		
1 Dutcome Outcome Dudget Budget Ferecast outcome 2019/17 Stroll-year expenditure promophilitien 2 Vote 1 - Finance 143		Budget Ye
Vote 1 - Finance 143	→1 2917/18	+2 2913/1
	-	
1,1 - Finance 140 1.2 - Property Rates ~		1
1.3 - Stores Vots 2 - Constantity 21947		
2.1 - Library 0.014 2.2 - Public Salety 4.086		
2.3 - Carradany 819		
2.5 - Vehicle Licenshing and Testing 81		1
2.5 - Busches 29 2.7 - Airport -	-	
2.1 - Housing 9000 2.9 - Community & Social services 333		
3.7 - Chill surviceat: Admin 473		1
3.2 - Sofid Waste 11431 3.3 - Pollkatton Central 12		
2.4 - EPWP	1	ļ
3.5-Roads 32718	Ì	
2.8 Water 11613	-	1
3.9 - Machanical Workshop 130 3.19 - Technical Services		
Vide 4- Corporate 19 393	· -	
4.1 - Other Admits		
4.3 - MacRichael Buildings 4 197	}	
4.5 - Property Services 12 210	ļ	
4.6- Health: Mursing AY-Human Resources 8	1	
4.3 - InfurredOn Technology 2 800		
Vote 5 - Straingit: 57	. _	
5.2 - Economic Development - 6.3 - Strategic Development Admin -		
5.4 - Strategic Support Services 9		
Yole 5 - Nunicipal Manager 486	- -	
6.1 - Mayor and Council 64 U.2 - Mansicipus Manager 6		
6.3 - Internal Audit 436	1	
Voto 7 - Council - 48 499 - 325 325 325 325 325 325 325 325 325 325	50 ~ 50 -	
10.2 - Energiative likeyorisi Office	- -	.]
16.3 - Ordinary Councillors	- = 50 37	1
11.1 - Finance 469 1 254 192 129 129 1	23 22	
112 - Property Rates	 ris 5	
	04 154	
rom a Community & Opinionis	50 35	
12.2 - Indigueri 8 Heusing demand 3310	78	<u>.</u>
12.4 - Sport and Roccustion: 7 445 10 672 22 239 16 252 16 252 16 252 14 (126 90	
12.5 - Roads - 7860 574 614 614 614 12.6 - Separar 12.6 - 60000000000000000000000000000000000	700	- 1
12.7-Wales - 4799	-	
125 - Ontology of the	540 20	
Vols 18 Festivation & Plansing - 120 990 125 985 (89 977 50 438 50 439 50 437 55	 186 73 61	- 1
Vote 10 - Engineering & Plasming — 120 890 126 885 68 977 50 438 30 438 58 457 53 13.1 - Corporate planning 65 753 604 5 899 5 899 5 899	7 -	- [
13.2 - Building Impactions 8 887 180		
11.4 - Building Embran Beach/Airport - 13 285 3 250 (9 373) (9 373) (9 373) 2	950 6 12	
13.5 - Solid waste 50 373 7 801 3 750 2 905 2 905 2 905 11	867 1780 880 2-05	60
13.7 - Electricity 17 305 20 652 13 073 6 978 6 978 8	749 22.00 133 9.76	
13.3 - Machanical Warkshop 536 1 823 165 143 143 143	117 2	265
13.18 - FOLKERS	778 20 52 197 81	151 116
14.1 - Ottoer Admiss 528 470 41 41 41 41	196	-
142-Library - 170 1278 1416 1418 1418	1	5
14.4 - Traffic 31 1 171 195 360 380 380	- -	- [
14.5-Land 1170 10725 1000 31756 31756 31756 14.6-Fire Origanie 27 700 700 700 700		-
14.7 - Human Radourcus 80 51 1 (0) (0)	10	-
54.8 - Intermedian Yachmology 4990 0943 11:252 10:741 10:741 37:44 14:05		-
	596 10	mo
Victor 12 - Office of the Mole	-	-
15.2 - Public Rulations and Communication		:
15.4 - Risk Munagement	-	1191
15.5 - Sonnomic Development 242 20	500	
10.9 Opening 1152 (1000)	1/3	1
	201	45
Carrie taxing her expendents are until	200	1

WC014 Saldanha Bay - Table A6 Budgeted Financial Position

Description	Ref	2012/13	2013/14	2014/15		Current Ye	ar 2015/16	4	2016/17 Mediur	n Term Revenue Framework	& Expenditure
R thousand	j	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuli Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
ASSETS					}						
Current assals											
Cash	i	35 633	69 005	76 270	60 000	60 000	60 000	60 000	48 273	52 588	62 462
Call investment deposits	1	396 619	351 422	319 329	324 000	351 385	351 385	351 385	327 120	340 000	380 000
Consumer debtors	1	69 065	74 832	75 085	84 028	85 500	85 500	85 500	84 522	91 203	98 928
Other debtors		28 838	29 266	24 469	29 400	23 000	23 000	23 000	29 000	30 000	31 000
Current portion of long-term receivables	i	-	-	-	-]	- 1	-	_	-		
Inventory	2	11 640	10 114	9 863	11 845	11 000	11 000	11 000	10 601	11 001	11 501
Total current assets		541 795	534 640	505 016	509 273	530 885	530 685	530 885	499 517	524 793	583 890
Non current assets					i	1	1				
Long-term receivables		į									
Investments			1		1						
investment property		3 465	19 078	20 133	4 000	24 000	24 000	24 000	20 133	20 133	20 133
Investment in Associate	1		1		,						
Property, plant and equipment	3	2 005 726	2 057 329	2 171 105	2 199 647	2 254 457	2 254 457	2 254 457	2 331 145 .	2 371 981	2 285 958
Agricultural						ĺ					
Biological	- 1	'			1						
Intangible	i	2 969	3 260	3 999	10 593	6 918	6 918	6 918	6 910	6 924	7 027
Other non-current assets		43	- 1	-	-	-	-	_	-		-
Total non current assets		2 912 203	2 079 668	2 195 236	2 214 240	2 285 375	2 285 375	2 285 375	2 358 188	2 399 038	2 313 118
TOTAL ASSETS		2 553 998	2 614 308	2 700 252	2 723 513	2 816 260	2 816 260	2 816 260	2 857 705	2 923 830	2 897 008
un publicies						Ì					
Bank overdraft	1	i									
Borrowing	i a	11 904	11 226	7 850	11 120	9 545	9 545	9 545	8 806	9 157	9 282
Consumer deposits	"	13 143	14 230	15 426	15 950	17 000	17 000	17 000	17 500	18 000	18 500
Trade and other payables	. 4	93 078	90 465	98 154	108 500	97 000	97 000	97 000	98 000	94 000	95 000
Provisions	1	3 038	21 866	23 576	4 296	25 871	25 871	25 871	28 835	30 745	33 124
Total current liabilities	i	121 163	137 787	145 006	139 866	149 416	149 418	149 416	153 141	151 902	155 905
											
Non current liabilities	ł	54 324	43 290	35 117	70 144	72 972	72 972	72 972	123 584	132 215	176 974
Borrowing Provisions	1	131 132	139 384	191 626	162 922	206 993	206 993	206 993	222 189	239 518	258 346
Total non current liabilities		185 456	182 674	226 744	233 066	279 965	279 965	279 965	345 773	371 734	435 320
TOTAL LIABILITIES		306 619	320 461	371 750	372 932	429 381	429 381	429 381	498 914	523 636	591 225
NET ASSETS	5	2 247 379	2 293 847	2 328 503	2 350 581	2 388 579	2 386 879	2 386 879	2 358 791	2 400 194	2 305 783
COMMUNITY WEALTH/EQUITY	í	2 005 017	2 074 749	2 251 176	2 338 085	2 346 383	2 346 383	2 346 383	2 350 531	2 393 956	2 289 600
Accumulated Surplus/(Deficit)	4	242 362	219 098	77 326	12 496	40 496	40 496	40 496	8 260	6 238	16 184
Reserves	1	242 302	215 030	// 320	12 430	70 100	70 430	10 130	0.100		.515
TOTAL COMMUNITY WEALTH/EQUITY	5	2 247 379	2 293 847	2 328 503	2 350 581	2 386 879	2 386 879	2 386 879	2 358 791	2 400 194	2 305 783

References

provided in Table SA3. Includes reserves to be funded by statute,

a must balance with Total Community Wealth/Equity



^{1.} Detail to be provided in Table SA3

^{2.} Include completed low cost housing to be transferred to beneficiaries within 12 months

^{3.} Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)

WC014 Saldanha Bay - Table A7 Budgeted Cash Flows

Description	Ref	2012/13	2013/14	2014/15		Current Yes	er 2015/16		2016/17 Mediun	Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
CASH FLOW FROM OPERATING ACTIVITIES										_	
Receipts		}									
Property rates, penalties & collection charges		132 285	136 959	151 787	153 310	170 216	170 216	170 216	178 474	190 919	204 429
Service charges		343 514	397 814	443 094	483 399	485 347	485 347	485 347	514 743	552 355	595 262
Other revenue		23 258	18 510	18 246	43 247	63 798	63 798	63 798	37 613	40 671	43 600
Government - operating	1	33 424	67/299	62 183	112 111	123 900	123 900	123 900	109 606	108 696	123 453
Government - capital	1	49 863	43 935	58 962	31 208	67 592	67 592	67 592	31 405	97 174	40 113
Interest	1	25 113	33 035	34 782	26 547	34 388	34 388	34 388	31 352	24 936	21 675
Dividends		_	-	- 1	-	-	-	-	-	-	-
Payments		l l					\ \				
Suppliers and employees		(514 446)	(544 946)	(590 481)	(689 034)	(762 772)	(762 772)	(762 772)	(779 740)	(822 491)	(895 378)
Finance charges		(7 618)	(6 503)	(5 292)	(9 790)	(4 315)	(4 315)	(4 315)		(13 766)	(14 707)
Transfers and Grants	1	(1 897)	(2 002)	(2 110)	(2 215)	(2 215)	(2 215)	(2 215)		(2 348)	(2 489)
NET CASH FROM/(USED) OPERATING ACTIVITIES		83 496	144 102	171 172	148 783	175 939	175 939	175 939	112 659	176 146	115 958
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE	1	1 269	210	1 456	- 1	3 500	3 500	3 500	-	-	-
Decrease (Increase) in non-current debtors	1		- 1						-	-	-
Decrease (increase) other non-current receivables	1	ì l	. 1						-	-	-
Decreese (increase) in non-current investments		l i							-	-	-
Payments_		l i									****
Capitalets		(139 367)	(145 049)	(187 179)	, ,	(204 563)	(204 563)	(204 563)		(169 468)	(112 466)
ROM/(USED) INVESTING ACTIVITIES	_	(138 098)	(144 838)	(185 723)	(169 607)	(201 063)	(201 063)	(201 063)	(198 786)	(169 468)	(112 466)
CASH FLOWS FROM FINANCING ACTIVITIES											1
Receipts										ļ	
Short term loans	1	_	_ '	-	-	_	- !	-	-	-	_
Borrowing long term/refinancing	1	_	- 1	_	47 060	47 060	47 060	47 060		17 823	54 040
Increase (decrease) in consumer deposits	1	1 -	1 088	1 196	1 450	1 450	1 450	1 450	1 500	1 500	1 500
Payments		!									}
Repayment of borrowing		(12 180)	(12 175)	(11 473)	(8 686)	(7 600)	(7 600)	(7 600			
NET CASH FROM/(USED) FINANCING ACTIVITIES		(12 180)	(11 088)	(10 277)	39 824	40 910	40 910	40 910	50 135	10 516	46 383
NET INCREASE/ (DECREASE) IN CASH HELD		(66 782)	(11 824)	(24 829)	19 000	15 786	15 786	15 786	, ,		49 874
Cash/cash equivalents at the year begin:	2	499 034	432 252	420 428	385 599	395 599	395 599	395 599		375 394	392 588
Cash/cash equivalents at the year end:	2	432 252	420 428	395 599	414 599	411 385	411 385	411 385	375 394	392 588	442 462





References
1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less

WC014 Saldanha Bay - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2012/13	2013/14	2014/15		Current Ye	ear 2015/16		2015/17 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/15	Budget Year +2 2018/19
Cash and investments available		1									
Cash/cash equivalents at the year end	1	432 252	420 428	395 599	414 599	411 385	411 385	411 385	375 394	392 588	442 462
Other current investments > 90 days		_	(0)	(0)	(30 599)	(0)	,	(0)		332 366	942 402
Non current assets - Investments	1	_				(-)	(0)	(6)	Ů	'	(0
Cash and investments available:		432 252	420 428	395 599	384 000	411 385	411 385	411 385	375 394	392 588	442 462
Application of cash and Investments			-								
Unepent conditional transfers] ,	12 666	19 912	28 982	16 500	25 000	25 000	25 000	25 000	20 000	00.000
Unspent borrowing		-	_	4 973	_	13 000	13 000	25 500	25000	20 000	20 000
Statutory requirements	2					10 000	1000		_	-	_
Other working capital requirements	3]	(9 645)	(25 870)	(26 033)	(17 509)	(37 358)	(37 358)	(37 358)	(35 999)	(42.785)	(40.040)
Other provisions		, ,	, , , ,	,	(511/	(07 000)	(57 530)	(37 330)	(20, 339)	(42 765)	(49 940)
Long term investments committed	4	_	- [_	_ 1	_	_		1		
Reserves to be backed by cash/investments	5	242 362	177 028	215 202	205 418	273 360	273 360	273 360	259 283	070 000	-
Total Application of cash and investments:	1	245 383	171 071	223 125	204 409	274 002	274 002	261 002		276 502	307 653
Surplus(shortfall)		186 869	249 357	172 474	179 591	137 383	137 383	150 383	248 284 127 109	253 737 138 852	277 713 164 749

References



^{1.} Must reconcile with Budgeted Cash Flews

^{2.} For example: VAT, taxation

^{3.} Council approval for policy required - include sufficient working capital (c.g. allowing for a % of current debtors > 90 days as uncollectable)

^{4.} For example: sinking fund requirements for borrowing

^{5.} Council approval required for each reserve created and basis of cash backing of reserves

Description	R	of 2012/13	2013/14	2014/15	(Current Year 2015	H6	2016/17 Mediu	m Term Revenu Framework	e & Expendit
R thousand		Audited Outcome	Audied Outcome	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	
CAPITAL EXPENDITURE		Outcome	Cruecome	Outcome	Budget	Budget	Forecast	2016/17	2017/18	2018/19
Total New Assets		1 100 324	115 412	207 106	114 918	132 169	132 169	136 179	135 334	87
Infrastructure - Road transport		28 418	35 381	37 125	7 673		8 178	7 563	26 090	91
Infrastructure - Electricity		11 996	11 365	18 750	22 520		16 625	25 912	32 057	21
Infrastructure - Water	ı	10 985	16 206	15 443	3 366		2757	1 006	21 315	29
Infrastructure - Senitation	ļ	5 784	4 741	10 925	4 566	2 010	2 010	20 180	12 515	1
infrastructure - Other	- 1	2715	3 903	1 239	8 940	11 220	11 220	13 940	6 505	14
Intrastructure Community	- 1	59 898	71 595	83 482	47 065		40 790	68 600	98 482	65
Heritage assets		6 847	5 297	12 141	33 577	26 777	26 777	19702	9 950	14
Investment properties	1	POEL	4.405	-	-	-	-	-	-	
Other assets	1 6	(395)	1 405 35 433	1 054	24 500		-	-	-	}
Agricultural Assets	Ι,		35 433	108 608	31 535	63 966	63 966	46 806	26 902	4
Biological assets		_	-	-	-	~	-	-	-	
Intangibles		1 665	1 681	1821	274	-	_		-	
Total Denound of Edellar Assets	Ι.			1021	2 741	636	636	1 070	-	
Total Renewal of Existing Assets Infrastructure - Road transport	2	,	30 717	19 689	84 626	83 540	83 64D	73 069	40 690	30
Infrastructure - Electricity		12 252	13 051	8 939	33 399	34 056	34 056	27 441	19 950	16
Infrastructure - Water		543	1 701	161	5 875	5725	5 725	4 600	4 490	1
Infrastructure - Senitation		271 23 908	4 268	2 287	2 700	2 496	2 496	500	950	4
Infrastructure - Other	- 1		10 585	2 369	28 034	23 490	23 490	32 247	13 050	8
Infrastructure		37 037	701 30 306	13 757	270	273	273	-	-	
Community		831	254	3 820	70 278	66 039	66 039	64 787	38 440	30
Heritage assets	1	-	2.54	3 020	4 150	4 630	4 630	2 320	320	
Investment properties		- 1	_ [_	_	-	-	-	-	
Other assets	6	4 061	156	2 112	5 192	9 471	9471	4 400	4.000	
Agricultural Assets		_	_			94/1	94/1	4 462	1 930	
Biological assets		- 1	_ [_	~	-	-	- 1	-	
Intengibles		-]	_ !		5000	3 500	3 500	-	-	
Total Capital Expenditure	- 4	1			3 400	3300	3 500	1 500	-	
Infrestructure - Road transport	1.	40 670	40.400							
Infrastructure - Electricity		12 539	48 432 13 066	46 064	41 072	42 233	42 233	35 003	46 040	16
Infrastructure - Water		11 255	20 474	18 912	28 395	22 350	22 350	30 512	36 547	23
Infrastructure - Sanitation		29 692	15 326	17 731 1 13 294	6 066	5 253	5 253	1 506	22 265	34
Infrastructure - Other		2778	4 603	1 239	32 600	25 499	25 499	52 427	25 565	9
Infrastructure		96 935	101 902	97 239	9 210 117 343	11 492	11 492	13 940	6 505	14
Community	- }	7 677	5 551	15 961	37 727	106 829	106 829	133 388	136 921	99
Horltage assets		- 1	- 1		51 121	31 408	31 408	22 022	10 270	14
Investment properties	-	(395)	1405	1 054		_	-	- 1	- !	
Other assets		36 371	35 589	110 726	36 727	73 436	73 436	51 268	-	
Agricultural Assets		-	- 1	_ 1	_		.540		28 832	41
Biological assets	ı	-	- 1	- 1	_		_	-	- (
Intangibles		1 665	1 681	1 821	7 741	4 136	4 136	2 570	-	
OTAL CAPITAL EXPENDITURE - Asset class	2	142 252	146 129	226 795	199 538	215 809	215 809	209 248	176 023	445
SSET REGISTER SUMMARY - PPE (WDV)	5							200 240	110 023	118
Infrastructure - Read transport	1	507 995	563 170	556 389	561 244	662.300	F00 200			
Infrestructure - Electricity		272 168	267.417	294 250	310 249	567 793 312 981	567 793	589 321	603 508	576
Infrastructure - Water		196 711	227 512	237 008	227 981	229 61B	312 981 229 618	324 848	331 819	3191
Infrastructure - Sanitation	İ	230 551	255 240	260 817	272 490	274 951	274 951	238 324	245 765	233 7
Infrastructure - Other		12 434	20 662	41 517	41 825	43 384	43 384	277 374	292 511	279 2
Infrastructure	1	1 219 859	1 344 000	1 389 981	1 413 789	1 428 727	1 428 727	45 029 1 474 896	44 737	487
Community		34 906	36 544	105 847	44 498	44 566	44 566	43 756	1 518 340 42 742	1 458 :
Heritage assets	1	1 074	1 423	1 423	1 074	3 324	3 324	1 423	1 423	40.5
Investment properties Other assets		3 465	19 078	20 133	4 000	24 000	24 000	20 133	20 133	14
		749 887	675 363	673 854	740 286	777 840	777 840	811 070	20 133 809 477	20 1 785 6
Agricultural Assets Biological assets		-	-	-	_ }	_	_	31. 310	303 417	785 €
Biological assets Intangibles		-	-	-	-	_			_ }	
TAL ASSET REGISTER SUMMARY - PPE (WDV)	-	2 969	3 260	3 999	10 593	6 918	6 918	6 910	6 924	70
	5	2 012 160	2 079 668	2 195 236	2 214 240	2 285 375	2 285 375	2 358 188	2 399 038	2 313 1
PENDITURE OTHER ITEMS	1 1									2 3 (3)
Depreciation & asset impairment		95 997	89 850	108 969	128 977	128 977	128 977	138 571	144 000	
Repelrs and Maintenance by Asset Class	3	27 669	27 000	31 475	45 744	46 075	46 075	46 487	144 920 47 983	156 4
Infrastructure - Road transport Infrastructure - Electricity	1	2 296	3 116	4 453	4 800	5 062	5 062	5 027	5 279	50 3
Intrastructure - Electricity Infrastructure - Water		4 766	3 842	4 973	5 432	5 432	5 432	5704	5 989	5 5 6 2
intrastructure - water Infrastructure - Senitation		730	823	1 145	1 482	1 412	1 412	1 556	1 634	171
Intrastructure - Sanuayon Intrastructure - Other]]	2 519	1 660	2110	2 130	2 507	2 507	2 237	2 348	2 46
Infrastructure	1 -	2 362	51	43	115	115	115	121	127	13
Community		12 671	9 492	12 724	13 959	14 528	14 528	14 644	15 377	16 14
Heritage assets		371	435	1 449	3 093	1 874	1 874	3 191	2 851	299
Investment properties		<u> </u>	-	-	30	30	30	32	33	3
Other assets	6.7	14 627	17 073	47.000	-	-	-	-	-	
AL EXPENDITURE OTHER ITEMS	1	123 665	116 849	17 302	28 662	29 643	29 643	28 620	29 723	31 20
	1 -				174 722	175 053	175 053	185 058	192 903	206 82
rewal of Existing Assets as % of total capaz		29.5%	21.0%	8.7%	42.4%	38.8%	38.8%	34.9%	23.1%	26.1%
rewal of Existing Assets as % of depreen* Was a % of PPE		43.7%	34.2%	18.1%	65.6%	64.8%	64.8%	52.7%	28.1%	20.1% 19.8%
enni and R&M as a % of PPE		1.4% 3.0%	1.3% 3.0%	1.4% 2.0%	2.1% 6.0%	2.0%	2.0%	2.0%	2.0%	2.2%
										717

- 1. Detail of new essets provided in Table SA34a
- 2. Detail of renewal of existing assets provided in Table \$A34b
- 3. Detail of Ropairs and Maintenance by Asset Class provided in Table SA34c 4. Must reconcile to total capital expenditure on Budgeled Capital Expenditure
- 5. Must reconcile to 'Budgeted Financial Position' (written down value)
- Donated/contributed and assets funded by finance leases to be allocated to the respective category
 Including repairs and maintenance to agricultural, biological and intangible assets



WC014 Saldanha Bay	/ - Table A10	Basic service deliven	/ mosturoment

	Ref	2012/13	2013/14	2014/15	Cı	urrent Year 2015	V16	2016/17 Mediu	nn Term Revenue Framework	& Expenditure
Household service fargets		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17		Budget Year +
Water:	1						1 0.000	201011	2017/18	2918/19
Fiped water inside dwelling		24 300	24 786	25 282	25 787	\$ C 787	45 500			
Piped water inside yard (but not in dwelling) Ueing public tap (at loast min.service level)		-	-	-	23 /6/	25 787	25 787	26 303	26 829	27 366
Other water supply (at least min.service level)	2	100 5	102	104	106	106	106	108	110	113
Minimum Service Level and Ahroro sub-total		24 500	102 24 990	25 490	106	106	106	108	110	113
Using public tap (< min.service level) Other waiter supply (< min.service level)	3	_	_	- 23 430	26 000	26 000	26 000	26 520	27 050	27 591
No water supply	4	- 1	-	- 1	-	-	_	-] [-
Balow Minimum Service Level sub-total	! !	-							_ {	_
ode number of households	5	24 500	24 990	25 490	25 000	26 000	26 000	-	-	
Enitation/sewarage:	11		j			20 000	2000	26 520	27 050	27 591
Flush toilet (connected to sewerage) Flush toilet (with septic tank)] }	23 600	24 072	24 553	25 045	25 045	25 045	25 545	26 056	
Chemical toilet		500	510	520	531	531	531	541	552	26 577 563
Pit toilet (ventilated)	11	- 1	_ [-	-	-	-	-	- 1	-
Other toilet provisions (> min.service level)		- 1	- [- [-	- [-	-	- [
Buckel toilet Minimum Service Leval and Above sub-lotal	1 1	24 100	24 582	25 074	25 575	25 575	25 575	26 087	26 603	
Other toilet provisions (< min.service level)		-	- [-	-	-	-	-	20 000	27 141
No loilet provisions	}	-	_	_ [-	-	- [-	-	
Bolow Minimum Service Level sub-folal staff number of households	11	_]	-			- t	- }	-	-	-
Manay:	5	24 190	24 582	25 874	25 575	25 575	25 575	- 26 087	25 606	-
Elegaticity (at least min.service level)		:						27.001	20 000	27 141
- prepaid (min.aervice level)		9 034	9 050	9 050	9 050	9 050	9 050	9 060	9 050	
Minimum Service Level and Above sub-total	¦	23 634	15 000 24 050	15 000 24 050	15 000	15 000	15 000	15 000	15 000	15 000
-clectricity (< min.service level) Electricity - prepaid (< min. service level)			-	24 (50)	24 050	24 050	24 050	24 050	24 050	24 050
Other energy sources	!	-	-	-	-	_	_	_ [-	-]
Below Minimum Service Level sub-lotal	-						_	_	- 1	
til number of households	5	23 634	24 050	24 050	24 050	-	-	-		
fuge:	.			24.030	24 039	24 050	24 050	24 950	24 050	24 050
Removed at least once a week		24 300	24 786 :	25 282	25 787	25 787	25 702		ĺ	1
Removed less frequently than once a week		24 300	24 786	25 282	25 787	25 787	25 787 25 787	26 303 26 303	26 829	27 366
Using communal refuse dump	i	-	-	-	-	-	-]	20 303	26 829	27 366
Uning own refuse dump Other rubbish disposal		_	-	~	- (-	-	-	-	- [
No rubbish disposal		-	_ {		-	-	-	- [-	-
Balow Minimum Service I avail out total		-	- 1	-	- [_		- 1	-	-]
si number of households	5	24 300	24 786	25 222	~			_	-	_ [
seholds receiving Free Basic Service		24.00	24 / 90	25 282	25 787	25 787	25 787	26 303	26 829	Z7 366
Water (6 kilolitres per household per month)	7					-]			
Sanitation (free minimum level service)	-	6 906 3 078	7 188 5 462	7 472	7 597	7 597	7 597	7 291	7 387	7 437
Electricity/other energy (50kwh per household per month) Refuse (removed at least once a woek)	-	6 899	7 082	5 462 6 656	5 426 6 902	5 426	5 426	4 857	5 302	5 262
		6748	7 012	7 162	7 638	6 902 7 638	6 902 7 638	6 885	6 881	6 831
t of Free Basic Services provided - Forest Sottlements (R'090) Water (6 kilolitres per indigent household per month)	B ;					- 1000	7 036	7 140	7 238	7 295
Sanitation (free sanitation service to Indigent Inquashrates)		5 179	1 835	7 035	7 602	7 600	7 600	8 622	0.070	
Sectricity/other energy (50kwh per indigent household per contit)	ĺ	1 315 3 964	2419	3 676	2 872	4 762	4 762	5 403	9 673 6 061	10 157 6 364
defuse (removed once a week for indigent households)		5 668	5 379 9 525	5 845 11 038	6 351	5 743	5 743	6 507	7 296	0.304
alic Services provided - Infermal Formal Settlements (R'000) BS provided		_	-	-	9 822	12 651	12 651	14 353	16 102	
set level of free service provided per household	+-	16 126	19 158	27 594	26 547	39 756	30 756	34 886	39 133	- 44 445
roperty raiss (R value threshold)									33 (33)	41 115
/ziter (kilolitres per household per monitri)	-	135 000	135 000	135 000	135 000	135 000	135 000	135 000	135 000	135 000
anitation (hilolitres per household per month) anitation (Rand per household per month)	-	-	-6	-6	6	6	6	6	6	6
lectricity (kwh per nousehold per month)		35	38	41	44	44			-	-
cluee (average titres per week)	1	50	50	50	50	50	50	46 50	48 50	51
TUP COST of subsidizari services preside a (Panes)	-	240	240	240	240	240	240	240	240	50 240
operly raies (tariff adjustment) (impermissable values per section 17 of MPRA)		1								
operly rates examptions, reductions and rebales and impenvissable values in excess of					ĺ			į į		- 1
and it of the 100		47.7		1	1	ļ	İ	ļ		
(In tin excess of 6 bindings are induced by	i	12 715 0	8 034	9 647	7 970	10 550	10 550	11 739	12 620	13 346
aler (in excess of 6 kilolitres per indigent household per month)		_"	_o {	-	- 91	-	-	-	-]	-
FIREUOR (IR excess of free samilation sarvice to indigent bounded)				٠,١	91	426	426	_ I	1	i
nizion (in excess of free sanitation sarvice to indigent households) ectricity/other energy (in excess of 50 kwh per indigent household per month) fuse (in excess of one removal a week for indigent households)	1	(73)	- 1	- 1	- (1	- 1	1	-	-
Interior (in excess of free sanitation service to indigent households) ectricity/other energy (in excess of 50 kwh per indigent household per month) fuse (in excess of one reserval a week for Indigent households) inicipal Housing - rental rebales		(73) -	-	-	- [1 -	_1	-	-	-
nizron (in excess of free sanisation service to indigent households) ectricity/other energy (in excess of 50 kwh per indigent household per month) fuse (in excess of one removal a week for indigent households) indigent households using - rental rebales using - lop atructure subsidies		(73) -	-	-	-	-	-1	- }	-	-
Interior (in excess of free sanitation service to indigent households) particity/other energy (in excess of 50 kwh per indigent household per month) fines (in excess of one removal a week for indigent households) inicipal Housing - rental rebales using - too attracture subsidies		(73)	-	-	-	-	1	-	-	-

Include services provided by another entity; e.g. Eskom Stand distance <= 200m from dwelling Stand distance > 200m from dwelling

Borehole, spring, rain-water lank etc.

Borehole, spring, rain-water lank ecc.

Must agree to total number of households in municipal area (informet settlements receiving services must be included)
include value of subsidy provided by murpopality above provincial subsidy lovel
Show number of households recaiving at least these levels of services completely free (informal settlements must be included)
Must reflect the cost to the municipality of providing the Free Besic Service

PALITEIT SALDAN 1 2 MAY 2016 VREDENBURG ALOANHA BAY MURIC

2914/15 Andiesel Outcome 160 504 150 807 150 807 251 464 5 5 845 7 655 119 239 42 274 43 569 51 497 11 636 43 380 17 286 18 287 11 567	7 676 156 156	A@assed Badget 183 000 19 559 772 480 291 800 1 1 5743 289 657 7 600 111 579	10 500 177 489 407 179 489 407 179 579 179 579 179 579 179 579 179 579 179 579 179 579 179 579 179 579 179 579 179 579 179 579 579 579 579 579 579 579 579 579 5	19 550 172 480 291 801 5 743	11 730 988 130 988 314 099 4 537 387 530 1255 557	Framework Budget Year +1 2017/78 204 283 12 620 131 623 7 235 130 822 136 287 4 651 7 134 6 77 134 16 102 17 212 190 251 34 337 18 879 19 43 11 102 11 102 11 102	
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2 910	2 215	2 215	2 215	2 215	2215	2.343	
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SIPATITEIT SALDAMUANA SALDAMUAN SALD

WE'DLE Saldania Bree	Companion Table 244 C		Revisated Secretal Parlaments
LATING OF COMPANY AND PERSON.	SAMBOLDING I TOM STAT SH	EMOTENISMO GREEK NO	"Hardwiner Dispuscial Partnersones"

Description		2013/15	2013/14	3014/16		Correct Y	ner 3015/16		301 1717 Hadin	n Term Revenue Francesch	A Especia
		Andhei Ontone	Amilian Outside	Amiliad Outstand	Original Straigant	Adjusted Stedget	Full Year Fernant	Pro-could collecte	Redget Year 2019/77	-1 3017758	Herigat Ye +2 2012/1
Alterations to organic of electric Electricity Water Technique Other	mo-mad 1	3 300	3 841	3 \$42	3 620	3 536	3 850	3 630	3 100	134	41
ini continuini nervices	ĺ	3.000	3941	3 542	3 620	3 530	3 636	3 630	3 800	4 134	4:
hat Egit-indituse life fives Collection costs Contributions to taken provisions	ł	361	591	380		400	460	480	427	514	
Corve, Start Sees.	i	3.000	3.361	3 540	5 546	727a	7278	7 279	-	450	
Audit fees Gunssal aggregee	l s	3 408	4 160 42 558	4 228	4 295	4 295	4 296	4 296	4.900	4779	5
Propriet and malmonerce	- 1	27 000	27 000	31 476	45 744	113 759 3 48 675	11375	113 753 46 673	69 990 46 467	61.049 47.963	50
Puel Uniferna	- 1	11983	13 948	12 902	15 166	35 100	15 166	15 106	15 916	15 790	16
Estan Shortly and	j	2 367 6 388	2 367	2 007	3324 2.000	2 933 3 915	2 933	2 933 3 013	3475	3 659 3 719	3
'Char' Esperalitais	1	Bi 413	127 104	986 775	193 66	394 337	361 337	201 33.7			
gendur kee						041 341	ae1 ast	a#133/	156 000	154 133	162 8
Employee related design	•		i	T	I						_
Other metarbile	J		Ì			- 1	ŀ				
Contracted Survives Other Expendituse		27 000	27 000	31.475							
Repairs and Malamoreus Expenditure		27 90	27 000	31.475	45.744	46 075	46 OTS	49 675 7	46 487	47 883	393

Colombia

1 Mail records with Budgeted Flumble Performance (Revenue and Expenditure)

2. Most montolis to supporting documentation on staff saludar

s, input offer cologaries where neverus or expenditure is of a material makes flat deplaces intera cold "Someof experienc" is not > 1976 of Total Domeoferal

4 Expenditure to meet any 'unfunded epityabout

5 This sub-look must agree with the total on SA22, hel excluding councillar and board member hums.

6. Include a new for each revenue less that is affected by invenue foregone."

Special consistention may have to be given to including ignorabili whiley or just reminer budgets where obcumulances require this findate represent retired.



WC014 Saldanha Bay - Supporting Table		Vote 1 -	Vote 2 -	Vote 3 -	Vote 4 -	Vote 5 -	Vote 4 -	Vote 18 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14-	Vote 15 - Office	1		_	Total
Description	Ref	Finance	Community	Technicai	Corporate	Strategic	Municipal Macagor	Council	Finança	Community & Operations		Corporate & Protection	of the Mill				180
Dourand	1			ļ						1					ļ	1]
rvanue By Source		-				 				-					1		
Property rates					1	1			****	i		1			1		
Property raise - penalties & collection charges				ì	1	İ	!	-	181 472	-	(484)	-	, -			-	1
Service charges - electricity revenue			1		ţ		İ	-	3 006	-		_	-		1		
Service charges - water revenue	1				l l	ŀ		-	-	(896)		(329)	-		1		3
Service charges - sanitation revenue	١.		1	1					-	(1 890)		(75)	-		1		1
Service charges - ratuse revenue		1		ļ			}	-	-	(219)		(12)			1	1	
Service charges - other		Į	1	1	ĺ	1		-	-	(435)	62 663	(36)	~			1	1
Rental of facilities and equipment	1 1	[Ī			i	-	-	-		-	-	1	1		1
Interest earned - external investments	1 1	f]		-	-	11 239	1892	515			1	!	1
Interest named - outstanding debtors			1			ŀ	1		34 863	-		-	-			ļ	i
Dividends received			1	i	ļ		l .	200	_	-	6 409	-	-		1		1
Fines			1		1			-	-	-	-	_	-	i	1	1	1
Licences and permits			i					-	-	-	11	4 530	-		1		
Agency services							!	-	-	- 1	28	1 230	! -				
Other revenue	1 1					l	1		-	-	-	4 410		Ì	1	1	
Transfere recognised - operational	1		Į l					24 867	3 851	438	37 117	5 681	1963		1	1	ł
Gains on disposal of PPE	1		1					3.532	213	726	10 549	251	-		i	1	
Review jestiuding capital transfers and costs	elu elue		-	<u> </u>				-	-	-	-		_			1	l .
•	1	· -	- 1	-	-	- 1	- 1	28 480	214 991	9 365	588 GB2	17 165	1 583	_	-	-	—
рофила Ву Тур а																	1
Employee related costs	1 1							9 846	44 B50	53.613	95 212	45 173	11940				
Remoneration of councillors					'			9 864	-	-	50 212	-0 (13	i' I		1	l	2
Dabi Impainment	1 1						1	406	3786	_	9794	2000			1	1	1
Depreciation & exset Impairment	1 1		į i					336	753	12 028	117 050	8800	367			i	
Finance charges]					9 525	2.550		13318	182				ĺ	! 1
Bolk purchases	1 1						l #				287 520		-			l	ı
Other materials	1						!	- 1			237 020	-	-		į	J	[Z
Contracted services	! !			i			}	_ [_		3900	1	-)	ł	
Transfets and grants	ĖΙ		i i					2216	_	- 1	-	-	-		1	!	ľ
Other expenditure	1 1		1 1					5 246	27 810	27 582	53 148	a, ==			į .	ſ	
loss on disposal of PPE	1 !		1 1		ļ		. ,	0	27 610	52		35 867 18	5 425				1 1
l Expenditure	1 1	-	-		- 1		- 1	38 257	79 562	123 285	111		0				ļ.
ites(Chaffelt)	1 -										291 151	91 219	17 782	-	1 -	-	9
Transcription of the control	1 1	-	1 - 1	-	- 1	- }	-	(3777)	134 547	(113 92m)	(1 468)	[74 054)	(16 200)		-	t — _	<u> </u>
a reconsised - capital			ļ i			f		50	-	~	23 986	- 1	7 105		į	_	'
Rimondal accept	1 1		ĺĺ				1	-		-	- 1	_					l '
	1				1	- 1	1		_	5 000	Z 980		- 1				
pical(Deficit) ofter capital transfers &	1	-	-	- 1	-	-	_ {	(9 127)	134 507	(197 929)	24 437	(74 954)	(5.700)		1		

l. Departmental columns to be based on menicinal progritation structure.





Description	Ref	2012/13	2013/14	2014/15		Current Ye	ar 2015/16		2016/17 Mediu	n Term Revenue Framework	& Expenditur
Seatipaon	, ACI	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand											
ASSETS											
Call investment deposits	'	1	1								
Call deposits < 90 days			-	_	-	-	-	-	-	-	-
Other current investments > 90 days	1.1	396 619	351 422	319 329	324 000	351 385	351 385	351 385	327 120	340 000	380 000
Total Call investment deposits	2	396 619	351 422	319 329	324 000	351 385	351 385	351 385	327 120	340 000	380 000
Consumer debtors	iii	1	1								
Consumer debtors		132 797	151 163	149 446	170 116	195 672	195 672	195 672	205 682	216 830	229 570
Less: Provision for debt impairment	1	(63 732)	(76 331)	(74 361)	(86 088)	(110 172)	(110 172)	(110 172)	(121 160)	(125 627)	(130 642
Total Consumer debtors	2	69 065	74 832	75 085	84 028	85 500	85 500	85 500	84 522	91 203	98 928
Debt impairment provision] (Ţ						
Balance at the beginning of the year	1 :	63 340	71 175	76 331	83 573	98 601	98 601	98 601	108 172	121 160	125 627
Contributions to the provision	1 1	20 585	7 933	9 386	13 515	22 571	22 571	22 571	22 988	14 967	16 015
Bad debts written off		(20 193)	(2 777)	(11 355)	(11 000)	(11 000)	(11 000)	(11 000)	(10 000)	(10 500)	(11 000
Balance at end of year	1	63 732	76 331	74 361	86 088	110 172	110 172	110 172	121 160	125 627	130 642
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		3 348 638	3 477 712	3 695 453	3 869 700	3 908 457	3 908 457	3 908 457	4 123 715	4 309 472	4 379 891
Leases recognised as PPE	13	_	_		-	-	3 300 437	3 300 431	4 123 7 13	4 309 472	4 3/8 681
Less: Accumulated depreciation		1 342 912	1 420 383	1 524 348	1 670 053	1 654 000	1 654 000	1 654 000	1792 571	1 937 490	2 093 933
Total Property, plant and equipment (PPE)	, 2	2 005 726	2 057 329	2 171 105	2 199 647	2 254 457	2 254 457	2 254 457	2 331 145	2 371 981	958
- .)											
A. ES	+			1	1				{		
Current liabilities - Borrowing	1 1				J				ļ	1	
Short term loans (other than bank overdraft)		*****									
Current portion of long-term fiabilities Total Current fiabilities - Borrowing	1 1	11 904	11 226	7 850	11 120	9 545	9 545	9 545	B 806	9 157	9 282
The state of the s	1 1	11 904	11 226	7 850	11 120	9 545	9 545	9 545	8 806	9 157	9 282
Trade and other payables					į			i			
Trade and other creditors	'	80 412	70 552	69 171	92 000	72 000	72 000	72 000	73 000	74 000	75 000
Unspent conditional transfers	1	12 666	19 912	28 982	16 500	25 000	25 000	25 000	25 000	20 000	20 000
VAT	1.1				1						
Total Trade and other payables	2	93 078	90 465	98 154	188 500	97 000	97 000	97 000	98 000	94 000	95 000
Non current liabilities - Borrowing	1 1	ì			i		[
Borrowing	4	53 560	42 950	35 117	69 804	72 632	72 632	72 632	122 342	131 376	176 537
Finance leases (including PPP asset element)	1	764	339	-	340	340	340	340	1 242	839	436
Total Non current liabilities - Borrowing	1 1	54 324	43 290	35 117	70 144	72 972	72 972	72 972	123 584	132 215	176 974
Provisions - non-current	1	Į	1	 		1					
Retirement benefits	1	76 888	72 321	84 016	88 457	92 209	92 209	92 209	101 403	111 842	123 349
List other major provision items	1			100	Ì						120 010
Refuse landfill site rehabilitation	1 1	54 244	54 812	94 958	60 157	100 502	100 502	100 502	105 402	110 502	115 902
Other	1 1		12 251	12 652	14 308	14 282	14 282	14 282	15 384	17 174	19 095
Total Provisions - non-current		131 132	139 384	191 626	162 922	205 993	206 993	206 993	222 189	239 518	258 346
CHANGES IN NET ASSETS	7 '†				-	-			-		
Accumulated Surplus/(Deficit)					1						
Ap rited Surplus/(Deficit) - opening balance	· 1	2 238 373	2 253 950	2 293 847	2 348 325	2 328 502	2 328 502	2 328 502	2 346 383	2 362 863	The same
A dijustments	; }				20.0022	2. 02.0 00%	2 020 002	2 020 302	2, 340 303	2 302 503	808
Restated balance	1	2 238 373	2 253 950	2 293 847	2 348 325	2 328 502	2 328 502	2 328 502	2 346 383	2 362 863	2 360 959
Surplus/(Deficit)		9 006	39 897	34 656	(52 060)	3 844	3 844	3 844	(41 417)	19 174	(40 478)
Appropriations to Reserves	: 1				, 1				(,		(10 110)
Transfers from Reserves	! [- 1			
Depreciation offsets	.	-	-	-	(85 614)	-			-	-	_
Other adjustments Accumulated Surplus/(Deficit)	1.	(242 362)	(219 098)	(77 327)	127 434	14 037	14 037	14 037	45 565	11 919	(30 882)
Reserves	11	2 005 017	2 074 749	2 251 176	2 338 085	2 346 383	2 346 383	2 346 383	2 350 531	2 393 956	2 289 600
Housing Development Fund	:]	18 176	11 902	3 151	į	0.000	4 400			1	
Capital replacement	1	222 496	205 007	71 486	10 228	2 839 34 968	2 839	2 839	3 060	3 060	3 060
Self-insurance	Ì	1 690	2 190	2 690	2 268	2 689	34 968 2 689	34 968	2 511	489	10 434
	} [_	_ 100	2 050	2 200	¥ 009	4 009	2 689	2 689	2 689	2 689
Other reserves						_	- 1				
	1	-	- }	- 1	- 1	_	. 1		_ 1	_ 1	
Other reserves	2	242 362	219 098	77 326	12 496	40 496	40 496	40 496	8 260	6 238	16 124
Other reserves Revaluation	2 2	242 362 2 247 379	219 098 2 293 847	77 326 2 328 503	12 496 2 350 581	40 496 2 386 879	40 496 2 386 879	40 496 2 386 879	8 260 2 358 791	6 238 2 400 194	16 184 2 305 783

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WC014 Saldanha Bay - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goat	Goal Code	Ref	2012/13	2013/14	2014/15	Ct	rment Year 2015/1	16	2016/17 Mediu	m Term Revenue Framework	& Expenditure
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19
To diversify the economic base of the municipality through industrialisation, whilst at the sam time nuturing traditional economic sectors	A Diversified economy and enumered traditional economic	\$01		8 413	8 214	8 968	9 509	9 537	9 537	9 916	10 721	11 570
To devotop an integrated transpor system to facilitate the seamless troverment of goods and people within the municipal area and limkages with the rest of the district and the City of Cape Town.	ensures the seamless movement of goods and people within the municipal area and linkages with	S02		11 457	31 525	18 189	10 745	9 906	9 906	13 252	40 508	7 634
To develop safe, integrated and sustainable neighbourhoods	Safe, Integrated and sustainable neighborhoods	S03		63 369	34 053	24 248	30 313	68 110	68 110	33 497	30 403	24 198
To maintain and expand basic infrastructure as a catalyst for economic development	Maintained and expanded basic infrastructure as a catalyst for economic development	S04		361 670	423 640	498 132	559 666	562 660	582 660	589 814	671 239	598 817
To be ovariive municipality on the use of technology and best practice	An innovative municipality on the cutting edge in respect of the use of technology and best practice	S05		1 383	970	2 204	2 586	3 687	3 687	9 083	4 821	3 220
An effective, efficient and sustainable developmental oriented municipal administration	An effective, efficient and sustainable developmental oriented municipal administration	S06		166 702	173 986	190 394	237 578	250 888	260 888	214 810	220 304	233 441
To develop and use a multi- platform communication system to ensure swift and accurate dissemination of information	Developed and utilisation of a multi-platform communication system that ensures swift and accurate dessemination of information	S07				-	- [0	0	-	-	-
he municipality amongst its	Ethical and effective leadership that engenders trust in the municipality amongst its stakeholders	\$08		46 578	40 725	23 398	24 558	26 121	26 121	29 437	33 469	38 696
rescribed by legislating and host	Compliance with the tenets of good governance as prescribed by legislation and best practice	\$09		7	15	-	-	0	0	-	-	-
otal F excluding capital	transfers and contributions)	- 1	2	659 579	713 126	765 534	874 956	940 910	940 910	899 809	1 011 464	1 017 577

Refel

1. Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)



WC014 Saldanha Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2014/15		Gurrent Year 2015	116	2015/17 Medio	m Term Revenu Framework	e & Expenditure
R thousand			1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +
To diversify the economic base of the municipality through industrialisation, whils at the same time nurturing traditional economic sectors	A Diversified economy and nunured traditional economic sectors	501		21 984	25 804	37 428	41 159	40 009	40 009	39 915	41 214	43 996
To develop an integrated transport system to facilitate the scannless movement of goods and people within the municipal area and inclages with the rest of the district and the City of Cape Town.		502		70 026	75 012	82 386	90 039	80 686	80 686	85 257	98 030	101 296
To develop safe, integrated and sustainable neighbourhoods	Safe, integrated and sustainable neighborhoods	S03		96 027	110 772	89 094	101 214	106 083	108 083	117 622	120 323	128 718
To maintain and expand besic infrastructure as a calalyst for economic development	Maintained and expanded basic infrastructure as a catalyst for economic development	S04		331 716	287 084	352 036	478 455	484 647	484 647	511 105	542 683	585 986
To be an innovative municipality on the cutting edge in respect of the use of echnology and best practice	An innovative municipality on the cutting adge in respect of the use of technology and best practice	S05		13 552	15 402	10 880	10 512	11 964	11 964	11 992	11 799	12 614
An effective, efficient and sustainable levelopmental oriented municipal dministration	An effective, efficient and sustainable developmental oriented municipal administration	506		61 918	77 315	105 159	152 060	157 068	157 068	116 444	115 122	919
velop and use a multi-platform ommunication system to ensure swift and occurate dissemination of information	Developed and utilisation of a multi- platform communication system that ensures swift and accurate dessemination of information	S07		2441	3 310	535	(444)	50	50	642	469	496
o provide ethical and effective leadership art engenders trust in the municipality mongst its stakeholders	Ethical and effective leadership that engenders trust in the municipality amongst its stakeholders	S08		46 451	70 925	41 698	42 151	42 497	42 497	45 889	49 445	52 507
noo governance as prescribed by	Compliance with the tenets of good governance as prescribed by legislation and best practice	S09		6 458	7 607	11 662	11 870	12 061	12 061	12 361	13 204	14 164
otal Expenditure		Í										J
Marences			1 ;	650 573	673 231	730 878	927 015	937 066	937 066	941 226	992 290	1 062 698

[.] Total expenditure must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure



WC014 Saldanha Bay - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2012/13	2013/14	2814/15	c	urrent Year 2015/	16	2016/17 Mediu	m Term Revenue Framework	& Expenditure
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
To diversily the economic base of the municipality through industrialisation, whilst et the same time murturing traditional economic sectors	A Diversified economy and nurtured traditional economic sectors	S01		1 362	2 386	3 125	2 057	2 476	2 476	4 217	1 820	-
To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town.	An regrated transport system that ensures the seawless movement of goods and people within the municipal area and linkages with the rest of the district end City of Cape Town	502		41 756	50 449	49 498	48 016	63 209	53 209	35 673	28 095	16 780
To develop safe, integrated and sustainable neighbourhoods	Safe, integrated and sustainable neighborhoods	S#3		22 462	42 204	97 153	58:377	77 496	77 496	54 536	79 018	14 550
To maintain and expand basic infrastructure as a catalyst for economic development	Maintained and expanded basic infrastructure as a catalyst for economic development	S04		73 122	42 790	67 126	75 491	67 112	67 112	100 909	67 103	77 815
To be an innovative municipality on the cutting edge in respect of the use of sechnology and best practice	An innovative municipality on the cutting edge in respect of the use of technology and best practice	805		936	80	471	1 260	1 416	1 416	8 500	3 650	6714
An effective, efficient and sustainable developmental oriented municipal administration	An effective, efficient and sustainable developmental oriented municipal administration	S06		2 428	7 442	7 931	13 695	13 211	13 211	4 678	1 738	2 126
To defend use a multi-platform bion system to ensure swift and accurate dissemination of Information	Developed and utilisation of a multi- platform communication system that ensures swift and accurate dessemination of information	S07		186	531	983	600	521	521	600	600	400
To provide ethical and effective leadership that engenders trust in the municipality amongst its stakeholders	Ethical and effective leadership that engenders trust in the municipality amongst its stakeholders	508		-	198	502	~	325	325	50	-	
	Compliance with the lenets of good governance as prescribed by legislation and best practice	S09		_	48	436	41	44	44	85	•	~
Allocations to other priorities			3									
otal Capital Expenditure			1	142 252	148 129	226 796	199 538	215 809	215 809	209 248	176 023	118 386

References

2. Goal code must be used on Table SA36





Total capital expenditure must reconcile to Budgeted Capital Expenditure

Description	Unit of measurement	2012/13	2013/14	2014/15	,	Current Year 201	5/16	2016/17 Medic	m Term Revenu Framswork	c & Expenditure
	Unit of module floor	Audited Outcome	Audited Outcome	Audited Outcome	Orlginal Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year + 2017/18	Budget Year + 2018/19
Financial Services Number of formal residential properties that acceive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network as at 30 June 2016	Number of residential properties which are billed for water or have preid meters as at 30 June 2016				22,600	22,600	22,600	22,600	22,600	22,600
Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskorn areas) at 30 June 2016	Number of residential properties which are billed for electricity or have are paid meters (Excluding Eskom areas) at 30 June 2016				22,300	22,300	22,300	22,300	22,300	22,300
Number of formal residential properties connected to the municipal waste water sanitalian/sewerage network for sewerage service, irrespective of the number of water closets (tallets) at 30 June 2016	Number of residential properties which are billed for sewerage at 30 June 2016				20,400	20,400	20,400	20,400	20,400	20,400
Number of formal residential properties for which refuse is removed once per week et 30 June 2016	Number of residential properties which are billed for refuse removal at 30 June 2016				23,900	23,900	23,900	23,900	23,900	23,900
Pro le basic water to indigent households	Number of households receiving free basic water				7,000	7,000	7,000	7,000	7,000	7,000
Provide free basic electricity to indigent households	Number of households receiving tree basic electricity				7,100	7,100	7,100	7,100	7,100	7,100
Provide tree basic senitation to indigent households	Number of households receiving free basic sanitation				5,400	5,400	5,400	5,400	5,400	5,400
Provide irse basic refuse removal to indigent households	Number of households receiving free basic refuse removal				6,800	6,800	6,800	6,800	6,800	6,800
The percentage of the municipal capital budget actually spent on capital projects as at 30 June 2016 (Actual amount spent on capital projects/Total amount budgeted for capital projects/X100	% of the municipal capital budget actually spent on capital projects as at 30 June 2016				95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
	Debit to Revenue as at 30 June 2016				15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
Fins billy measured in terms of the outstanding service debtors as at 30 June 2016 (Total outstanding service debtors/ revenue received for services)	Service debtors to revenue as at 30 June 2016				18.0%	18.0%	18.0%	18.0%	18.0%	18,0%
Financial visibility measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2016 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Foxed Operational Expenditure excluding (Depraciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2016				1.5	1.5	1.5	150.0%	150.0%	150.0%
Achieve a payment percentage of above 96% by 30 June 2016 ((Gross Debtors Closing Balence + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off/Baled Revenue) x 100)	Payment %				96.0%	96.0%	96.0%	96.0%	96.0%	96.0%
submit to the Portfolio Committee by the 31 March	lousing beneficiary policy reviewed nd submitted to Portfolio committee by 31 March 2016			AUMIS P	PRIVATE EA	SALDANA K X12 Y 2016	GREEN *	100.0%	100.0%	100:0%

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2012/13	2013/14	2014/15	c	urrent Year 2015	/16	ZV10/17 SHEDIL	m Term Revenu Framework	e & Expenditun
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year - 2018/19
80% of the maintenance budget spend by 30 June 2016 in the Saidanha erea excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget(x100)	% of the maintenance budget spent by 30 June 2016				95.0%	80,0%	80.0%	95.0%	80.0%	80.0%
80% of the maintenance budget spend by 30 June 2016 in the Vradenburg area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget[x100]	% of the maintenance budget spent by 30 June 2016				95.0%	80.0%	80.0%	95.0%	80.0%	80.0%
80% of the maintenance budget spent by 30 June 2016 in the Lengebaan/Hopefield area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget(x100)	% of the meintenance budget spent by 30 June 2016				95.0%	80.0%	80.0%	95.0%	80.0%	80.0%
80% of the maintenance budget spent by 30 June 2016 in the SI HelenaPaternoster area excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget)x100).	% of the maintenance budget spent by 30 June 2016				95.0%	80.0%	80.0%	95,0%	80.0%	80.0%
End ig and Planning Services Create temporary jobs - FTE's in terms of EPWP by 30 June 2016 (Person days / FTE (230 days))	Number of FTE's created by 30 June 2016				80	80	EO	8000.0%	8000.0%	8000.0%
95% of the municipal building capital budget spant by 30 June 2016 ((Actual capital expenditure divided by the total approved capital budget)x100)	% of the municipal building capital budget spent by 30 June 2016				95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
80% of the maintenance budget spent for municipal buildings by 30 June 2016 ((Actual expenditure on maintenance divided by the total approved maintenance budget)x100)	% of the maintenance budget spent for municipal buildings by 30 June 2016				95.0%	80.0%	80.0%	95.0%	80,0%	80.0%
95% of the electricity capital budget spent by 30 June 2016 [[Actual capital expenditure divided by the total approved capital budget]x100]	% of the electricity capital budget spent by 30 June 2016				95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
80% of the electricity maintenance budget spent by 80 June 2016 ((Actual expenditure on maintenance fivided by the total approved maintenance sudget)x100)	% of the electricity maintenance budget spent by 30 June 2016				95.0%	80.0%	80.0%	95.0%	80,0%	80.0%
lumber of top structures completed in terms of the tousing plan by 30 June 2016	Number of top structures completed by 30 June 2016				340.0	340.0	349.0	34000,0%	34000.0%	34000,0%
fund finites and plant purchased for the inanciar year by 30 June 2016	Number of vehicles and plant purchased by end June 2016				16.0	28.0	28.0	1600.0%	2800,0%	2800.0%
ubmit to Council by 30 June 2016	Integrated Zoning Scheme completed and submitted to council by end June 2016				1.0	1.0	1.0	100.0%	100.0%	100.0%
	KM's resurfaced/rehabilitated by 30 June 2016				2.0	2.0	2.0	200.0%	200.0%	200.0%
M's of stormwater drainage installed by 30 June 016	KM's installed by 30 June 2016				0.8	8.0	0.8	80.0%	80.0%	80.0%
M's of pedestriam welkways constructed by 30 June 016	KM's constructed by 30 June 2016				10,0	8.9	8.9	1000.0%	890.0%	890.0%
nent by 30 June 2016 ((Actual capital expanditure	% of the roads and stormwater cepital budget spent by 30 June 2016				95.0%	95.0%	95.0%	95,0%	95.0%	95.0%
n maintanance divided by the total accorded	% of the roads and stormwater maintenance budget spent by 30 June 2016				95.0%	80.0%	80.0%	95.0% TEIT SAL IVAGTSAK X1	80.0%	80,0 %

1 2 MAY 2018

PAREDENBURG

PAREDENBURG

Description	Unit of measurement	2012/13	2013/14	2014/15		Current Year 201	15/16	2016/17 Media	m Term Revent	ue & Expenditure
	and the same characters of	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year + 2017/18	1 Budget Year +: 2018/19
95% of the refuse removel capital budget apant by 3 June 2016 ((Actual capital expenditure divided by the lotal approved capital budge()x100)					95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
80% of the refuse removel maintenance budget spen by 30 June 2016 ([Aduat expenditure on maintenance divided by the total approved maintenance budget(x100)	% of the refuse removal maintenance budget spent by 30 June 2018				95.0%	80.0%	80.0%	95.0%	80.0%	80.0%
95% of the sewerage capital budget apent by 30 June 2016 ((Actual capital expanditure divided by the lotal approved capital budget)x100}	% of the sewerage capital budget spent by 30 June 2016				95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
80% of the sewerage maintenance budget apent by 30 June 2016 ((Actual expanditure on maintenance divided by the total approved maintenance budget)x100)	% of the sewerage maintenance budget spent by 30 June 2016				95.0 %	80.0%	80.0%	95.0%	80.0%	80.0%
95% of the water capital budget spent by 30 June 2016 ((Actual capital expanditure divided by the total approved capital budget)x100)	% of the weter capital budget spent by 30 June 2016				95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
80% of the water maintenance budget spent by 30 (Actual expenditure on maintenance or the total approved maintenance budget)x100)	% of the water maintenance budget spent by 30 June 2016				95.0%	80.0%	80.0%	95.0 %	80.0%	80.0%
Limit unaccounted for electricity to less than 13% by 30 June 2016 ((Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold (incl Free basic electricity) / Number of Electricity Units Purchased and/or Generated) × 100)	% unaccounted electricity by 30 June 2016		,		13.0%	13.0%	13.0%	13.0%	13.0%	13.0%
Limit unaccounted for water to leas then 15% by 30 fune 2016 (Number of Kiloläres Water Purchased or Puritied - Number of Kiloläres Water Sold (incl inve- basic water) / Humber of Kiloläres Water Purchased or Puritied × 100)	% unaccounted water by 30 June 2016				15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
95% water quality level obtained as per SANS 241 physical and micro parameters	% water quality level				95.0%	190.0%	190.0%	95,0%	190.0%	190.0%
Achieve 95% Blue Drop acone by 30 June 2016	% Blue drop score achieved by 38 June 2016			Ī	95.0%	95.0%	95.0%	95.0%	95.0%	95.0%
Corporate Services Appointments in 3 highest levels of management that omply with the Employment Equity Plan	Number of appointments made in 3 highest levels of management				1	1	1	100.0%	100.0%	(a)
ctually spent on implementing its workplace skills fan measured as at 30 June 2016 ((Total Actual	% of municipality's personnel budget actually spent on implementing its workplace skills plan as at 30 June 2016				0.5%	0.5%	0.5%	0.5%	0.5%	0.5%
abmit to Council by 30 June 2016	Abseniee Management Strategy developed and submit to Council by 30 June 2016				1	1	1	100.0%	100.0%	100.0%
an and submit to Council by 31 December 2015	CT Governance Paticy implementation plan submitted to Council by 31 December 2015				1	1	1	100.0%	100.0%	100.0%
ratem by 30 June 2016	Corporate Complaints Management system implemented by 30 June 1016				1	1	1	100.0%	100.0%	100.0%
	iervices provider appointed by 30 une 2016				1	1	1	100.0%	100.0%	100.0%

1 2 MAY 2016 DANHA BAY MUNICIP

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2012/13	2013/14	2014/15	C	urrent Year 2015	/16	2016/17 Media	m Term Reven Framework	
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year 2017/18	+
Office of the Municipal Manager										
Develop a 3 year strategic and one year operational isk based internal audit plan with emphasis of section 65 of the MFMA and identified high risk areas and ubmit to the Audit Committee by 30 June 2016					1	1	1	100.0%	100.0%	
Ichieve at least a level 3 maturity rating by 30 June 016 for the enterprise risk management within the runicipality	Level 3 rating achieved by 30 June 2016				1	1	1	100.0%	100.0%	
Office of the Municipal Manager]					:				
Develop a 3 year strategic and one year operational isk based internal audit plan with emphasis of section 65 of the MFMA and identified high tisk areas and ubmit to the Audit Committee by 31 May 2017								1	1	
chieve at least a level 4 maturity rating by 30 June 017 for the enterprise risk management within the runicipality	Level 4 rating achieved by 30 June 2017						l	4	4	
turnan Settlement Strategy and submit to B1 March 2017	Human Settlement Strategy reviewed and submitted to council by 31 Merch 2017							1	1	
evelop a Service Charter and submit to council by O September 2016	Service Charter developed and submitted to council by 30 September 2016							1	1	
teview the Tourism Strategy to include a tourism levelopment implementation plan and submit to ouncil by 30 September 2016	Tourism Strategy that include a tourism development implementation plan reviewed and submitted to council by 30 September 2016							1	1	
ign Memorandums of Understanding (MOU's) with ne Depertment of the Premier and the national epadmant of International Relations and coperation by 30 June 2017	Number of MOU's signed by 30 June 2017							. 2	2	
ompile a progress report on the Social Lab (Helix) nd autumit to council by 31 March 2017	Progress report submitted to council by 31 March 2017						İ	1	1	
evelop and implementation plan for the West Coast dust, and submit to council by 31 January	Implementation plan for the West Coast Industrial Plan developed and submitted to council by 31 January 2017							1	1	
nancial Services	1						i			
umber of formal residential properties that receive ned water (credit and prepaid water) that is nnected to the municipal water infrastructure twork as at 30 June 2017	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2017							22600	22600	
imber of formal residential properties connected to municipal electrical infrastructure network (credit d prepaid electrical metering) (Excluding Eskom las) at 30 June 2017	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskorn areas) at 30 June 2017							22300	22300	
mber of formal residential properties connected to municipal waste water sankstion/severage twork for sewerage service, imaspective of the mber of water closets (tollets) at 30 June 2017	Number of residential properties which are billed for sewerage at 30 June 2017							20400	20400	
mber of formal residential properties for which use is removed once per week at 30 June 20176	Number of residential properties which are billed for refuse removal at 30 June 2017			JHS.	PALITE T PRIVATE PRIVATE	SALDAV	YA BA	23900	23900	
wide free basic water to indigent households	Number of households receiving free basic water			*		AY 2016		7000	7000	
				1. 10			/ / //	. 500	.500	

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives 2016/17 Medium Term Revenue & Expenditure 2012/13 2013/14 2014/15 Current Year 2015/16 Description Unit of measurement Audited Audited Originat Adjusted Full Year **Burdoet Year** Budget Year +1 Budget Year +2 Outenma Outcome Outcom Budget Budget Forecast. 2016/17 2017/18 2018/19 Number of households receiving Provide free basic electricity to indigent households iree basic electricity 7100 7100 7100 Number of households receiving Provide free basic sanitation to indigent households 5400 free basic senitation 5400 5400 Provide free basic refuse removal to indigent Number of households receiving households ree basic refuse removal 6800 6800 6800 The percentage of the municipal capital budget % of the municipal capital budget actually spent on capital projects as at 30 June 2017 actually spent on capital projects as (Ackual amount spant on capital projects/Total 95.00% 95.00% 95.00% at 30 June 2017 amount budgeted for capital projects)X100 Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2017 (Short Term Debt to Revenue as at 30 June Borrowing + Bank Overdraft + Short Term Lease + 2017 25 25 Long Term Borrowing + Long Term Lease) I Total Operating Revenue - Operating Conditional Grant billy measured in larms of the service debtors as at 30 June 2017 (Total Service debtors to revenue as at 30 ng service deblors/ revenue received for outstan June 2017 18 18 services Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2017 ((Cash and Cash Equivalents - Unapent Conditional Grants - Overdraft) + Short Term Cost coverage as at 30 June 2017 iment) / Monthly Fixed Operational Expenditure 1.5 1.5 1.5 excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)) Achieve a payment percentage of above 95% by 30 June 2017((Gross Debiors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Witten 96% 96% 98Y Off)/Balled Revenue) x 100) Long Term Financial Plan revie Review the Long Term Financial Plan and submit to and submitted to council by 31 council by 31 March 2017 1 1 March 2017 Engine and Plenning Services ÷ 1 Cre prary jobs - FTE's in lerms of IEPWP by Number of FTE's created by 30 30 June 2017 (Person days / FTE (230 days)) June 2017 80 80 Construct top structures in terms of the hausing plan Number of top structures by 30 June 2017 constructed by 30 June 2017 353 353 353 Service sites in terms of the housing plan by 30 June Number of sites serviced by 30 June 2017 2017 RE 86 Capital Contributions Policy for Review the Capital Contributions Policy for Tachnica Technical Services reviewed and Services and submit to council by 31 March 2017 submitted to council by 31 March 2017 By-law relating to Prevention of Review the By-law relating to Prevention of Public Public Nuisances and Public SIPALITET SAL DAVIA luisances and Public Nuisances arising from the Nuisances arising from the keeping seping of animals and publish by 31 March 2017 1 of animals reviewed and published by 31 March 2017

2 MAY 2016

VREJENBURG

Description	Unit of measurement	2012/13	2013/14	2014/15	Cu	urrent Year 2015	116	2016/17 Mediu	m Term Revenu Framework	e & Expenditu
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Yez 2018/19
95% of the sport and recreation capital budget spent by 30 June 2017 {(Actual capital expenditure divided by the total approved capital budget)x100}	% of the sport and recreation capital budget spent by 30 June 2017							95%	95%	95%
95% of the municipal building cepital budget spant by 30 June 2017 ((Actual cepital expanditure divided by the total approved cepital budget)x100)	% of the municipal building capital budget spent by 30 June 2017					:		95%	95%	95%
80% of the maintenance budget spent for municipal buildings by 30 June 2017 ([Adutal expenditure on maintenance divided by the total approved maintenance budge()x100)	% of the maintenance budget sperd for municipal buildings by 30 June 2017	i				:		80%	80%	80%
95% of the electricity capital budget spent by 30 June 2017 ((Actual capital expenditure divided by the total approved capital budget)x100)	% of the electricity capital budget spent by 30 June 2017							95%	95%	95%
80% of the electricity maintenance budget spent by 30 June 2017 ((Actual expenditure on maintenance divided by the total approved maintenance budget()x100)	% of the electricity maintenance budget spent by 30 June 2017							80%	80%	80%
thim ehicles and plant purchased for the ar by 30 June 2017	Number of vehicles and plant purchased by end June 2017							13	13	13
Complete the draft Integrated Zoning Scheme and submit to Council by 31 December 2015	Integrated Zoning Scheme completed and submitted to council by 31 December 2016							1	1	1
OM's of roads resurfeced/rehabiliteted by 30 June 2017	KM's resurfaced/rehabilitated by 30 June 2017							0.9	0.9	0.9
CM's of stormwater drainage installed by 30 June 1017	KM's installed by 30 June 2017			ļ				2	2	2
5% of the roads and stommaker capital budget pent by 30 June 2017 [[Actual capital expenditure ivided by the total approved capital budget]x100}	% of the roads and stormwater capital budget spent by 30 June 2017							95%	95%	95%
0% of the roads and stormwater maintenance udget apent by 30 June 2017 ((Actual expenditure n maintenance divided by the total approved ainlenance budget)x100)	% of the roads and stormwater maintenance budget spent by 30 June 2017							80%	80%	80%
5% of the refuse removal capital budget spent by 30 une 2017 ((Actual capital expenditure divided by the tal agreemed capital budget)x100)	% of the refuse removal capital budget spent by 30 June 2017					;		95%	95%	95%
sintenence divided by the total engroved	% of the refuse removal maintenance budget spent by 30 June 2017							80%	80%	80%
	% of the sewerage capital budget spent by 30 June 2017							95%	95%	95%
	% of the sewerage maintenance oudget spent by 30 June 2017							80%	80%	80%
	% of the water capital budget spent on 30 June 2017							95%	95%	95%
	6 of the water maintenance budget pent by 30 June 2017			30	PALITEI	SALDAN		80%	80%	BD%
nii unaccounted for electricity to less than 13% by June 2017 ([Number of Electricity Units Purchased for Generated - Number of Electricity Units Solid of Free basic electricity)] / Number of Electricity its Purchased and/or Generated) × 100)	6 unaccounted electricity by 30 une 2017			*(HI	PRIVATE BA	6 X12	* () * () * ()	13%	13%	13%

WC014 Saldanha Bay - Supporting Tab		2012/13	2013/14	2014/15	_	urrent Year 2015/	16	2016/17 Mediu	m Term Revenu	e & Expenditure
Description	Unit of measurement	Audited	Audited	2014/15 Audited	Original	Adjusted	16 Full Year		Framework Budget Year +1	
		Outcome	Outcome	Outcome	Budget	Budget	Forecast	2016/17	2017/18	2018/19
Limit unaccounted for weter to less then 15% by 30 June 2017 ((Number of Kilolänes Water Purchased of Purified - Number of Kilolänes Water Sold (incl tree basic water) / Number of Kilolänes Water Purchased or Purified × 100)	% unaccounted water by 30 June 2017							15%	15%	15%
95% water quality level obtained as per SANS 241 physical and micro parameters	% water quality level	ļ						95%	95%	95%
Floriew the Electricity Supply By-law and publish by 31 March 2017	Electricity Supply By-low reviewed and published by 31 March 2017							1	1	1
Publish the Integrated Zoning Scheme By-law by 30 June 2017	Integrated Zoning Scheme By-law published by 30 June 2017		:					1	1	1
Update the Spatial Development Framework and submit the draft to council by 31 March 2017	Spatial Development Framework updated and submitted to council by 30 June 2017							1	1	1
Upd Water and Sewenge Master Plan and su council by 31 March 2017	Water and Sewerage Master Plan updated and submitted to council by 31 March 2017							1	1	
Develop a draft 3rd Generation Integrated Weste Management Plan and aubmit to council by 31 March 2017	3rd Generation Integrated Waste Management Plan developed and submitted to council by 31 March 2017				i			1	1	1
Submit a quarterly progress report to council on the progress with the Infrestructure Growth Plan	Number of reports submitted							4	4	4
Develop an implementation plan for the Haritage Ptan and submit to council by 31 January 2017	Implementation plan for the Heritage Plan developed and submitted to council by 31 January 2017							1	1	1
Community and Operational Services				İ						
Review the frousing beneficiary selection policy and submit to the Portfolio Committee by 31 March 2017	Housing beneficiary policy reviewed and submitted to Portfolio Committee by 31 March 2017							1	1	1
80% of the maintenance budget spend by 30 June 2017? Saktenha erae excluding workshop rela Lenance (Actual expenditure en mail noe divided by the total approved maintenance budget)x100)	% of the maintenance budget spent by 30 June 2017							80%	80%	(
80% of the maintenance budget spend by 30 June 2017 in the Vredenburg aree excluding workshop related maintenance (Actual expenditure on maintenance divided by the total approved maintenance budget()x100)	% of the maintenance budget spent by 30 June 2017							80%	80%	80%
90% of the maintenance budget spent by 30 June 2017 in the Langebaan/Properield erea excluding workshop retailed maintenance (Actual expenditure on maintenance divided by the lotal approved maintenance budget)x100)	% of the maintenance budget spent by 30 June 2017							80%	80%	20%
	% of the maintenance budget spent by 30 June 2017					EIT SA		80%	80%	80%
	Number of appointments made in 3 highest levels of management				1 2				1	1

WC014 Saldanha Bay - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2012/13	2013/14	2014/15	C	Surrent Year 2015	/16	2015/17 Media	ım Term Revenu Framework	e & Expenditur
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year
Percentage of municipality's personnel budge! actually spent on implementing its workplace skills plan measured as at 30 June 2017 ((Total Actual Training Expenditural Total personnel Budget)x100))	% of municipality's personnel budget actually spent on implementing its wortplace stills plan as at 30 June 2017							0.5	0.5	0.5
Develop an Integrated Long term Security Implamentation Ptan and submit to Council by 31 August 2016	Integrated Long term Security Implementation Plan submitted to Council by 31 August 2016							1	1	1
Develop a Law Enforcement Policy and submit to Council by 31 August 2016	Law Enforcement Policy submitted to Council by 31 August 2016							1	1	1
Development Framework & Standards and submit to Council by 30 June 2017	Reviewed Human Resources Management and Development Framework & Slandards submitted to Council by 30 June 2017							1	1	1
And so on for the rest of the Votes									!	

WC014 Saldanha Bay - Entitles measureable performance objectives

Description Entity 1 - (name of onlity)	Unit of measurement	2012/13 Audited Outcome	Audited Outcome	2014/15 Audited Outcome	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
					Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19
Insert measure/s description										
ntity 2-(name of entity) BREF!										
ntity 3 - (name of antity)* #REPT										
And so on for the rost of the Entitles Include a measurable performance objective as agreed										

Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
 Only include prior year comparative information for individual measures where relevant activity occurred in that years





reasurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
Basic Services performance targets from Basic Service Delivery' to ensure Table SAT represents all strategic responsibilities fide prior year comparative information for individual measures where relevant activity occurred in that years

WC014 Saldanha Bay - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2912/13	2013/14	2014/15	<u></u>	Current Y	ner 2015/16			Medium Term R enditure Frame	
,		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2917/18	Budget Ye +2 2018/1
orrowing Management			_		<u> </u>						
Credit Rating											1
Capital Charges to Operating Expanditure	Interest & Principal Paid /Operating Expenditure	4,4%	3.9%	3.7%	3.5%	2.8%	2.8%	2.8%	3.7%	4.1%	4.1%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing //Own Revenue	5.0%	4.2%	4.1%	4.5%	3.5%	3.5%	3.5%	4.5%	4.9%	4.0%
Borrowed funding of 'own' capital expanditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	6.0%	0.0%	29.1%	33.2%	33.2%	33.2%	34,3%	22.6%	65.2%
afety of Capital	1										
Geering	Long Term Borrowing/ Funds & Reserves	22.4%	19.8%	45.4%	561.3%	180.2%	180.2%	180.2%	1496.2%	2119,5%	1093.5%
iguidity											
Current Ratio	Current assets/current liabilities	4.5	3.9	35	ا ا						
Current Ratio adjusted for aged debters	Current assets less debtors > 90 days/current liabilities	4.5	3.9	3.5 3.5	3.6 3.6	3.6 3.6	3.6 3.6	3.6 3.5	3,3 3.3	3.5 3.5	3
Liquidity Ratio	Monetary Assets/Current Liabilities	3.6	3.1	2.7	2.7	2,8	2.8	2.8	2.5	2.6	2
Annual Debtors Collection Rate (Payment Level %)	Last 12 Miths Roceipts/Last 12 Miths Billing		93.5%	95.3%	99.9%	96.0%	97.9%	97.9%	97.9%	97.0%	97,3%
Current Debtors Collection Rate (Cash receipts		93.5%	95.3%	99.9%	96.0%	97.9%	97.9%	97.9%	97.0%	97.3%	97.0%
% of Ratepayer & Other revenue) Outstanding Deblors to Revenue	Total Outstanding Debtors to Annual	16.0%	15.6%	13.7%	13.5%	12.5%	12.5%	12.5%	13.2%	13.3%	91.0%
angstanding Debtors Recovered	Revenue Deblors > 12 Miths Recovered/Total Debtors						12.0%	.2.5%	13.2%	19.3%	
	> 12 Months Old									į	
editors Management				i			- 1				
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		18,6%	16.8%	17.5%	22.2%	17.5%	17.5%	17,5%	19.4%	18.8%	17.0%
her Indicators	1		ŧ	1							
	Total Volume Losses (kW)	31569000	27752000	21567000	24258478	24258478	24258478	24258478	26684325.8	28000000	2900000
Photology Provided and the Committee	Total Cost of Losses (Rand '000)	25 978	23 434	10.000	25.200						
Electricity Dietribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and	23 910	23434	18 572	25 820	25 820	25 820	26 466	29 113	30 548	31 63
	generated	0	o	١						ĺ	
	Total Volume Losses (kf)	1945	2 396	2090	0	0	0	0	0	0	(
	Total Cost of Losses (Rand 1000)		2 350	2 090	1 273	1 273	1 273	1 273	1 451	1 500	160
Water Distribution Lossee (2)	% Volume (units purchased and generated loss units sold)Amits purchased and generated	11177618	14129033	11922001	9213000	9213000	9213000	9213000	11417835.66	11805000	1259200
Empioyee costs	Employee costs/(Total Revenue - capital revenue)	33.2% D	32.9%	33.4%	32.0%	31.4%	31.4%	31.4%	33.9%	33.7%	33.7%
	Total remuneration/(Total Revenue - capital revenue)	34.5%	34.2%	34.6%	33.1%	32.5%	32.5%	ĺ	35.0%	34.8%	34.8%
Ropairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	4.5%	4.0%	4.3%	5.5%	5.3%	5.3%	l	5.4%	5.2%	
	FC&D/(Total Rovenue - capital revenue)	18.4%	15.5%	17.2%	18.3%	17.0%	17.0%	17.0%	19.1%	19.3%	19.4%
regulation financial viability indicators				ĺ	1			-			
	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	12.6	13.5	19.0	17.3	17.3	17.3	18.2	23.3	27.0	28.9
i.O/S Service Debtors to Revenue	Total outstanding service deblors/annual revenue received for services	18.8%	18.2%	16.4%	16.8%	15.9%	15.9%	15.9%	15.6%	15.6%	15.5%
	Available cash + investments/monthly fixed	10.7	9.9	8,7	j	- 1	- 1	1		- 1	

1. Consumer debiors > 12 months old are excluded from current assets

2. Only include if services provided by the municipality



Description of economic indicator		Brok of coloniation	2001 Ceveus	2067 Burvey	2911 Canges	2912713	2013/14	2014/15	Corrent Year 2015/18	2019/17 Medige	Francusk	& Expenditus
	RM.		10010000			Chatcourse	Otlicoire	Outcome	Original Bedget	Ossicome	Outcome	Outcome
erro@rid@gcg	1											
Population	- 1		70 438	78 965	E9 193	99 193	105 145	111 433	118 140	125 220	132 743	140 77
Fernales aged 5 - 14			6.822	6790	7 636	7638	8 005	8 542	\$ 007	9 643	90 221	10 10
Norther age of 5 - 14	- 1	į.	4 006	12 862	7 638	7 838	8096	0 592	9 007	9663	10 221	19.83
Fernales aged 15 - 31	- 1		13 090	13 588	17 954	17:954	19 831	20 173	21 334	22 887	24 027	25-46
Mains aged 15 - 34	- 1	i e	13 315	6 830	18.252	10 752	19 367	20 508	21738	23 943	24 425	258
Unicoplayment	- 1				1			23%			24423	2.0
athly household income the, of householded	1.17											
No Program	1, 12											i
R1 - R1 660			5 908	2.287	3271	3 405	3 545	3690	3841	3 959	4 163	4.8
R1 400 - R3 400		i	5 291	5 678	8 405	6750	£ 199	9 482	9.871	10 276	10 997	11 13
			3 621	426	8.070	6319	B 578	E 849	7 129	7421	7 725	844
R3 201 - R5 480	- 1		3.831	4 634	5768	6 005	6 251	6 507	8.774	7 052	730	764
R6 481 - R12 900	- 1		2 587	2 995	4 125	4 295	4471	4 654	4 845	504	B 250	541
R12 801 - R25 600	- 1		1 112	1 235	1767	1830	1914	1 903	2 675	2 360	2 249	236
R25 601 - RS1 200	- 1	l .	200	777	366	412	429	446	485	494	563	52
R52 201 - R102 400	- 1		62		- 94	183	107	111	118	120	125	13
R102 481 - R204 800			40	48	13	71	74.	45	107	109	121	13
P204 801 - R409 800			75	28	40	41	49	45		49	51	
R405 901 - PB 19 200	- 1		1 "		-	1	-	43	•"	***	51	2
> R919 200	- 1					!	·			1		
vector parolities (trus, of beauseholde)	\neg											
	- I		1	1			1			1 1		
< R2 060 per household per recent	13		4 482	5 154	3.625	5 825	6 174	6 546	6 929	7.355	7797	8 264
Insert description	2											-
Number of passis in sounidad see											_	
			70 435	79.985	84.882	88 692	93 962	92 671	105 596	111 034	118 850	1257%
Humber of poor people in municipal area			20 01	22 966	25 712	25.712	27 253	26 860	.30 EX3	32 401	34 400	34.473
Hernitur of households in manifolds area			18 700	20 785	\$1735	21735	23 009	24 971	25.807	27 440	29.096	30 83
Humber of poor households in truritipal area	- 1		4 363	4781	6 293	1 223	6671	7 971	7 495	7945	8 421	897
Definition of poor household (R per mouth)			<3500	<3500	<9500	<3500	<2500					
nin dalda	3						i					
Formal Solomeni			75 990	17 566	19.390	18 300	19 483	50 683	21 903	23 217	24 610	25 067
Total number of households	1 1		2 835	3 199	3 345	3.345	3 546	3 758	3 984	4 223	4 478	4745
Dwallings provided by municipality	4		18 424	20 795	21736	21 735	23 039	24 421	25 467	27 440	29 066	30.82
Dwallings provided by provinces	17										1	
Dwellings provided by private ractor			1							1		
Total new housing sheetings	1.		-							-		
			1			1					· · ·	
resentiti Inflation/telletion outlook (CPDO)			yu									
Interest tate - borrowing	- ()					6.1%	58%	4.7%	6.8%	6.3%	5.8%	5.7%
interest rate - inventours	- 1 - 1					12.0%	3.5%	18.6%	9.8%	9.9%	9.9%	19.1%
Formunical increases	- 1 1					10%	8.5%	8.8%	8.8%	6.0%	A.PK	6.8%
	- 1					7.0%	6.8%	6.8%	7.8%	7,3%	5.9%	6.8%
Consumption growth (electricity) Consumption growth (water)	- ()					32.5% 11.2%	33.0%	33.8% 11.5%	33.6%	33.0%	33.0%	331,076
			U - 1400 48]	II.Ca	11.236	11,3%	11.5%	11.5%	11.5%	11.5%
Action value Property technological charges	7		m m.			96.0%	86.0%	surs.	96.0%	95.0%		
Rental of facilities & againment	1 1				1	95.0%	96.6%	98.6%			95.0%	96.9%
Interest - external investment									85.0%	95.0%	95.0%	96.0%
Internal - distants			1			94.0%	96.0%	100.0%	100.0%	100.0%	100.8%	100.0%
Revenue from agency survices						95.0%	96,0%	96.P%	96.0%	96 (YL	85.0%	生作
ramona auto aporcy sareza						B6.0%	95.0%	100 0%	100.0%	100.0%	100,0%	100.0%



Description of accounts indicates		and a second				2912/13	2013/14	3914/55	Carrent Year 3915/96	2019/17 H-4	Tarm Revisio Francesco	е й. Епри
	Ret	Beels of colcutation	3991 Commus.	2617 Survey	2911 Cessos	Cencumo	Outcome	Colcomo	Original Budget	Owleams	Ontown	0
all on the provision of municipal service	s for	A10										
e valdierrak et	T			2912/15	201214	2014/15	C ₁	Heat Year 2015	716	2016/17 Made	ra Toran Romana Francouck	A Repo
Total menicipal services	1			Challenger	Controller	Curicame	Original	Adjusted	Full Year	Redget Year	Brigat Year	Budg
	Re.	itematoli myles wests (600)					Budget	Budget	Forecast	3016/17	+1 2917/18	+2.2
		Piped resist duriting		24 301	24 786	25 262	25.787	25 797	25 787	28 300	26 829	
		Piped natur inside yard (lost not in dealing) Uning public top (it least saturening level)			-	-	-	-	-	-	-	
		Other water supply (at least min service book		100	102 102	194 104	195 196	106 106	106	108 105	119	
		Administra Service Level and Above published United public too fit mith complex benefit	- 1	24 560	24 980	25 469	36 000	28 900	29 000	26 530	27 858	
	10	Offer mater empty < edicatelyine level) No water expoly		-	- i		-	-	-	-	-	
		Redow Adhabayon Sandow Laural path-typical		-				-	-	-	1 :	
	1	Total number of hosseholds Smithfuniscoverage;		24 900	21 990	25 004	25 600	7K 088	25 460	29 539	27 466	
	1	Flush take (connected to assumps) Flush take (with septic tank)		Z3 000	24 872	\$4 SE3	25 845	25 945	25 043	75 54 5	26 866	
		Chamical toles	- 1	300	110	530	531	531	\$31	541 —	552	ĺ
	1	P's tollet (venticuled) Other inflat provisione (> min, earnice level)		-	- [- 1		Ξ.	-	_		
		Minimum Service I and and Above authorisis		24 100	24 582	四年	25 375	25 575	25 575	28 087	26 808	
		Other tollet provisions (< min.service invest)	- 1	-	- !	- [-	-	- [-	i -:	ļ
		He isfet provisions Below Miletenow Service (good est-total		_	- j		- !		-	-	- 1	
		Total negative of households Energy	i	34 380	34 882	25 974	25 575	25 675	25.575	36 967	25 101	
		Encircity (at least sets service level) Encircity - propeid (mis auroice level)	1	9 034	9 050	9 050	9 858	9 050	9 850	3 050	9 050	
		Electricity – proposid (mile.com/sco lipsel) Alfridment Sources Level and Above auto-issue)	ĺ	23 634	15 000 24 969	15 000 24 060	15 000 24 050	15 080 24 030	15 000 24 050	15 800 - 24 858	15 000 24 050	
		Electricity (< miscannica feval) Electricity - prepaid (< min. aannica lavul)		-		-]	-	-	-	-	_	
		Other many; source: Beton Minimum Syndyn Level quiristic	1	- 1	- 1		2	1	_	-	-	
		Total parties of homelyide	- 1	Z3 134	24 943	21468	21 050	24.059	34 050	31 853	24 056	
		Refines: Removed at bean coon a year.		24.380	24 786	280	25 797	25 797	25 797	26.363		i
		Minimum Service Level and Above pay-local Paracreel team impossily than once a week	- 1	24 300	24.736	25 382	25 TØ7	25 762	25 767	26.363	26 H29	
		Uning communal relate dump	- 1		-	- 1	- i	-	-	- !	-	
		Velog own relute dump Other nation, disposal	- 1	- [:		-	<u>.</u>	-	-	
		Hn rukktek dieposel Beforr killninnen Service (evel aub eus)	1	- [- [-	- 1	-	-			
		Total member of households		34 380	34 796	25 382	25 767	25 797	26 787	29 365	34 129	
Manifipai in house services				2012/73	2013/14	3914215	Cur	reet Year 2915/1	•	2016/17 Magigar	Toris Revenue Francesoric	å Вфи
	Red.	Household service magas 1889		Chalconine	Delcom	Outerman	Original Berigut	Adjusted Budget	Fall Year Ferroase	Sudget Year 3016/17	Bedgut Your +1 2817/18	12 24
		Main: Pand water balds doubles					1	Ì	ŀ	1		
		Piped water inside yard (but not in dealing)		3H 308	24 700	25.282	8787	25 ग बर -	25 787	26 303	35 429	
	E 10	Using public top (al limits min.pervice turni) Other replet supply (at limits min.pervicu (armi)		180	102	104	196	106	105	198	110	
		Minimum Service (med and Above anti-atra) Using sublic law (< min.service laws)						36 800	25 800		27 050 Z7 050	-
	ΙI		- 1	34 500	34 990	25 490	35 000	80 800	72 005	26 520		
	9 10	(When weiter samply (< min. service level)		34 500					2000	30.230		
	10	Other voter supply (< win service level) He water supply Below Michael Spryley Level sub-coint		31 500					300	31.50		
	9 10	(When region supply (< win service level)		34 500				3.00	25 000	26 520	27 463	
	9 10	Other retire supply (c vals partice level) Ho value supply Ho value supply Total previous Star-to-Level star-scale Total previous of homoslooks Rechtstantenement Fully bullet (convenient to painteness)		23 100	34 990 34 866 34 872	25 498 	26 000 26 000 25 045	16 also 25 046	25 MS	28 539 25 845	27 MS	
!	9 10	Other traiter supply (c vals partice lawed) No value supply No value supply Subtre Administra Supvice Lawed path-scale I shad nowther of humanicalitie Bird Bandhamer. Eventh both (communical to painterage) Flash both (communical to painterage) Flash both (communical to painterage) Flash both (communical to painterage) Flash both (communical to painterage) Flash both (communical to painterage) Flash both (communical to painterage)		23 100 E00	34 990 24 880 34 872 510	25 490 - 25 490	35 000 	25 000	25 000	26 539	27 463	
	9 10	Other traiter anapoly (c value parvice barrel) He main reapply		23 900 809	34 990 34 866 34 872	25 498 	26 000 26 000 25 045	25 909 25 946 531	23 400 25 MS 53H	28 539 25 545 541	27 868 25 968 \$52	
	9 10	Other water acquiry (c wis service bures) Ho water supply More affectives interview Level state scient Fault nombor of humanitelyis. Brightenium supply Brightenium s	-	23 100 E00	34 990 24 880 34 872 510	25 400 	25 945 25 945	25 046 571	25 M5 25 M5	28 539 25 845 341	27 868 25 868 552	
	9 10	Other twister according to reals searches barealy How water recipies the searches according to the control of t		23 900 809	34 990 24 880 34 872 510	25 400 25 400 25 400 20 53 50 -	25 945 23 945	25 046 25 046 831	25 M5 25 M5 251	28 539 25 545 541	27 MM3 28 MM3 50 C	
	9 10	Other tester suspile (c value period seres) No value supply No value supply Note Anniment Stavicy Level pero-cont I deal nontheir of humaniselysis Stavic St		24 500 22 900 509 	34 990 34 860 34 872 510 	25 490 25 490 24 553 520 - - - 25 674	25 900 25 945 23 945 23 975	25 046 25 046 831	25 M5 25 M5 251	28 539 25 545 541	27 MM3 28 MM3 50 C	
	9 10	Other traiter suspiley (c value purches brees) He main supply He main supply He main supply He main supply He main supply He date formitted in Her date formitted in Her date formitted in the suspect formit Her date formitted in the suspect formit Charlests table Pi bath long formitted in Her formit Her formitted in Her formitted in Her formitted in Her formitte		20 900 800 	34 990 24 880 34 872 510	25 400 25 400 25 400 20 53 50 -	25 945 23 945	25 046 571 - - - 25 575	25 M5 25 M5 251	28 539 25 545 541	27 MM3 28 MM3 50 C	-
	9 10	Other water acquiry (c with spanics level) Ho water supply Ho water supply Fall bornheimen Startin Louis site-cond Fall bornheim Startin Louis site-cond Benglinstationscensor Fall both (convenient to previously) Character style Plank tollar (convenient to previously) Character style Plank tollar (constance) Other tollar providency Other tollar providency Butter simila Other tollar providency Butter simila Bother simila		24 000 22 000 509 - 34 100	34 990 24 6072 510 	25 499 24 553 520 - - - - - - - - - - - - - - - - - - -	25 945 25 945 27 - - 25 275 25 275 25 275	25 946 531 - 25 575 25 575	25 MS - 27 - 25 S75 - 25 S75 9 MS	28 529 25 545 541 28 667 28 667	27 683 1 25 955 522 - 25 908 23 660 9 900	
	9 10	Other twister supply (c with spanica lawes) Ho variety supply Bother Michiester Stander Level state state Bother Michiester Stander Stander Berghalten Stander Frank to their (seminated to seeminage) Flank total (verificated) Other total providency Other total providency State Stander Bucket state Bucket state Bucket state Stander stander stander Stander stander stander Stander stander stander Stander stander stander Stander st	-	23 400 800 34 100	34 990 	25 498 24 499 24 553 520 - - 25 874	25 945 22 945 23 945 23 25 25 275	25 966 671 - - 25 575	25 MS 25 MS 251 - - 25 S75 25 S75	28 539 25 345 347 29 987	27 665 25 665 532 	1
	9 10	Other twister supply (c reds spanica luves) Ho varier supply Bother Allehmann Startice Laced state-could Fastal somewhere of hammanichia. Bredstanduncursum. Fauth black (commented to seemingst) Flash balle (spinit single: lives) Charricat tobat Plash balle (spinit single: lives) Charricat tobat Plash balle (spinitation) Other balle spinitation) Subject solar provisions (c min. spinitation balle) Hubiteres Santrica Lives and Allewer sub-state Buchari mines Other balle spinitations Santrica Santrica Santrica towal Hot balle provisions (c min. spinitation balle) Factoriation and the spinitations Santrica Santrica Santrica Santrica Santrica Escation (c min. spinitations) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (cal lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit) Beschörley (call lasent min. spinitation brevit)	-	20 900 800 800 - - 34 100 - 25 100 9 034 11 800	34 990 34 8072 510 - - 34 502 9 600 15 600	25 669 	25 945 25 945 25 945 27 23 272 23 273 24 275 18 600	25 946 25 946 571 - 25 575 25 575 9 050 15 000	25 MS 531 - 25 S75 2 MS 9 MS 9 MS 9 MS 9 MS 9 MS 9 MS 9 MS	25 559 25 545 541 - - 28 697 2 697 1 699	27 665 28 668 532 28 108 28 108 23 660 9 100 15 000	
	9 10	Other swater accept (c value periods benefit) For similar supply For similar supply For similar supply For similar supply For similar supply For similar supply For similar supply For similar supply For similar (verefitation) Other similar providence (c minus periods limit) Advisores Sarvice (presidence) some supply For similar (verefitation) Other similar providence (c minus periods limit) Advisores Sarvice (presidence) some benefit Bacture station Other similar providence (c minus periods limit) Advisores Sarvice (presidence town) For similar supply For simila	-	20 900 800 800 - - 34 100 - 25 100 9 034 11 800	34 990 34 8072 510 - - 34 502 9 600 15 600	25 669 	25 945 25 945 25 75 25 575 4 980 16 969 24 520	25 946 571 - 25 575 25 575 25 575 9 050 15 080	25 945 25 945 25 95 25 975 25 975 9 969 15 009	25 559 25 545 541 - - 28 697 2 697 1 699	27 665 28 668 532 28 108 28 108 23 660 9 100 15 000	
	9 10	Other water acquiry (c with spanica lavest) Ho variety supply Both Performant Start to Loud atta-count Field Homeric of Innemated to September 19 (1998) Final Homeric of Innemated to September 19 (1998) Finals haller (convenient to September 19 (1998) Finals haller (convenient to September 19 (1998) Finals haller (convenient to September 19 (1998) Finals haller (conference to September 19 (1998) Finals hall (conference to September 19 (1998) Finals hall (conference to September 19 (1998) Finals hall (conference to September 19 (1998) Finals hall (conference to September 19 (1998) Finals (conference to September 19 (1998) Finals (conference to September 1998) Finals (con		20 900 800 800 - - 34 100 - 25 100 9 034 11 800	34 990 34 8072 510 - - 34 502 9 600 15 600	25 669 	25 945 25 945 25 945 27 23 272 23 273 24 275 18 600	25 946 25 946 571 - 25 575 25 575 9 050 15 000	25 MS 531 - 25 S75 2 MS 9 MS 9 MS 9 MS 9 MS 9 MS 9 MS 9 MS	25 559 25 545 541 - - 28 697 2 697 1 699	27 665 28 668 532 28 108 28 108 23 660 9 100 15 000	
	9 10	Other twister supply (c value particle levels) Ho variety supply Ho variety supply Ho variety supply Ho variety supply Ho variety supply Ho variety supply Ho variety supply Ho variety supply Ho variety supply Ho variety supply Other to take providence (b supervasing) Parts to take providence (b subspection) Other to take providence (b subspection) Advisores Survice Level and Alexes sub-level Buchari sules Other to take providence (b subspection) Holliston Survice Level and Alexes sub-level Buchari sules Botto Advisores (b survice towal) Holliston Survice Level and Alexes sub-level Section (c subspection) Holliston Survice Level and Alexes sub-level Bectricity (c subspection) Holliston Survice Level and Alexes sub-level Bectricity (c subspection) Holliston Survice Level and Color orange Justices Delor orange Justices Delor Markety Justices Delor Markety Justices Holliston Ho		24 800 25 834 100 25 8	34 990 34 995 34 972 510 510 510 510 510 510 510 510 510 510	25 460 20 499 24 953 520 	25 945 25 945 25 275 25 575 25 576 1 980 74 550	25 946 571 - - 25 575 - 25 575 9 050 15 000 27 050	25 MS 551 - - 25 575 25 575 9 MS9 15 D09	26 589 25 843 341	27 668 25 958 552	
	9 10	Other twister acquiry (in reals searches bureal) How maker supply Bother Allehmann Harvice Lound state-scale Feels increment of human shelphan Berdhaltenburger. Feels high communities to be searched. Feels white (communities to be searched by the communities to be searched by the searc		20 908 20	34 990 34 807 34 807 510 	25 460 29 460 29 530 - - - 25 874 9 450 15 000 34 600	25 945 25 945 25 945 25 273 25 275 25 275 26 276 4 600 74 220	25 946 25 946 571 - - 25 575 25 175 9 050 24 050	25 845 25 845 25 25 25 575 25 575 25 575 26 680	25 545 541 541 22 567 25 667 25	27 988 28 988 552	
	9 10	Other twister acquisely (in reals searches bureal) How water recipitation of the search of the searc		24 800 25 834 100 25 8	34 990 34 995 34 972 510 510 510 510 510 510 510 510 510 510	25 460 25 460 24 553 25 574 25 574 25 574 26 570 34 560 34 560	25 945 25 945 25 945 25 575 1 990 15 900 74 250	25 946 671 - - 25 575 25 575 - 25 376 9 050 15 080 27 650	25 MS - 25 MS	26 569 25 545 541 541 541 541 541 541 541 541 54	77 665 75 956 552 	
	9 10	Other twister acquise (in reals searches bures) How water register (in reals searches bures) Politics Administer State (in control of the con		24 800 25 834 100 25 8	34 990 34 995 34 972 510 510 510 510 510 510 510 510 510 510	25 460 25 460 24 553 25 574 25 574 25 574 26 570 34 560 34 560	25 945 25 945 25 945 25 575 1 990 15 900 74 250	25 946 671 - - 25 575 25 575 - 25 376 9 050 15 080 27 650	25 MS - 25 MS	26 569 25 545 541 541 541 541 541 541 541 541 54	77 665 75 956 552 	
	10	Other twister surgicity (c value species leverily) Ho visiter supply Ho visiter supply Ho visiter supply Ho visiter supply Ho visiter supply Ho visiter supply Hospiteralizarizarizaria Futur to their (convenient in traversingle) Futur to their (convenient in traversingle) Futur to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to their supplication (c) Holling to the supplication (c) Holling to t		24 800 25 834 100 25 8	34 990 34 995 34 972 510 510 510 510 510 510 510 510 510 510	25 460 25 460 24 553 25 574 25 574 25 574 26 570 34 560 34 560	25 945 25 945 25 945 25 575 1 990 15 900 74 250	25 946 671 - - 25 575 25 575 - 25 376 9 050 15 080 27 650	25 MS - 25 MS	26 569 25 545 541 541 541 541 541 541 541 541 54	77 665 75 956 552 	3 3 3 2





	1	economic and demographic statistics and as	- Indigenous		$\overline{}$	291275	2013014	2914/16	Cuttern Van	2016/17 Med	Pers Term Raveno Francesect	e & Expens
Description of economic lexicates		Berlin of cohesistion	2001 Cars	2907 Survey	2911 Census	Outrome	Oxicome	Owkome	Original	Dulcome	Ontoon	Ownco
ar y amazon kun yan kun kun kun kun kun kun kun kun kun ku	Rat			-	+	-			Bedget		San Term Ravens	1
Municipal entity services				2012/13	3013/14	291015	Original	Cutrunt Year 29	Fulf Year		Fransvork	
The second secon	Ref	licensheld agrains targets (1009)		Outcome	Ocacome	Cutcerns	Bodgel	Budgel	Forecast	Budget Yee 301917	+1 2017/18	#2 201
me of receiving coding	a 10	White: Plant water holds develop Plant water holds pard (but not in develop Plant water holds pard (but not in develop) Using poble top (at least retucentice level) Other water laceph (at least retucentice level)										
	100	bilinitrum Service Emel and Above tab-total Using politic tap is retrumente tevel) Other water supply (< right member beset) No vester supply Debox Afritmen Service Level and-total		-	-		-	-			-	
ree of municipal arthy		Tetal number of bossasholds 2-migleforniterus resident Rush balat (connected to generacys) Flash balat (belia neptic tants) Chemical balat Pit balat (wordlasse)		-	-	-	-	-			_	
		Other tolles provisions: (> min.service (seek) Adhimum Sarvice Level and Above ask-eres Bucknat tolles Other tolles provisions (< min.service (seek) No tolles provisions		-	-	-		-	-		-	
nce of resolution andig		Below Minimum Service Level and-role/ Vetal remitter of incusebolds Energy Electricity (at last minuscribe level)		-	:	:	-	-	:	:	-	
		Electricity - prepart (with service tevel) Afterness Sorvice Level and Above auth-lotal Electricity (n mits,service level) Electricity - preparti (n mits, service level) Other energy sources		-	-	-	-	-	-	-	-	
The of summiring analy		Bulow Affairment Service Eurel and-speni Total number of Someholds Reflects Reflected at least cross a weak		=	=	-	:	=	:	:] :	
4		Allebrary Sandra Laws and Above ash-rotal Represent least Insparely then once a week Using comments askes chap- baling own rothus duesy Other robbish disposal No robbish disposal No robbish disposal		-	-	-	-	-	-	-	-	
and the second s		Buton Minham Savice Level auth-lated Telah member of hesselvelda		-	=	=	=	-	=	2044 102 00. 0	:	
etwices provided by 'external mechanisoss'	Red.	Hossenhold victoisse historia (1800)		2013/13 Outcome	2013/14 Outcome	2014P15 Octoome	Original Sushpet	Adjusted Striget	Full Year Facucian	2010/17 Medi Budget Year 2016/17	Fram Revenus Framework Sudget Year +1 2017/18	
	a 10	Prince water tracks confilling Piped water incide yard (but not in strailing) Using public his fait least rain, service level) Other values supply (at least rain, service level)			 							
	10	Minimum Sandos Lewel and Above sed-lotal Uning public las (< sideam/co lovel) Other water supply (< sideam/co lovel) No water supply deter Minimum Sandos Level aub-total			-	-			_	-	-	
m of nervice providers		Tited countries of households Ballitiden/scorners; Path folia (conviscolo) in semology) Path totals (with septic tent) Chevical Italian Ph total (verifician)		-	-	-	=		-	-	-	_
		Other toller provisions of miscannylor levelly distributes Sannico Level and Above auto-total Bootset toller Other valler previolence (< miscannico level) No tolles provisions Belleve litterature Sannico Levell auto-total			-	-					-	
no of correlate providents		route remainer of house-hostes Paranzy: Ebookcity (as level nature-rice) level) Elacticity - prepaid faith service level) All-intern Sannice Level and Alberte sub-solel Elacticity (+ mis-service) level)			-	-	-	-	-	-	-	
to of survice providers		Electricity - propriéd (< cele, perviou larvel) Citient energy accurace Bellow Mitchewer Dervice Level auth-total datal metrober el locassificida total metrober el locassificida totals;		-	-	-	<u> </u>	<u> </u>	-			
		Protectived on Ingest cace, a visual: Minimizers Service Level and Above 4x0-lotal Removal less treposently their cace is visual: Using commonal release during Using commonal release during		-	-	-	-	-	-			
	70	Other rubbieh disposal No rubbieh disposal Baltur Alfahem Service Level aub-isskil stell remiteur of households										
tail of Free Banks Services (FBS) provided	•			2012/13	2913714	3714715	1	Provi Year 2015/1			Taran Perventes I Franscoppis	Expendito
	ini. I Le	conflors of householder for each trees of Fifth		Concerns	Chelcorne	Ontross	Original Badget	Adjusted Budget	Foll Year Forecast	Budget Year 2015/17	Badget Year +1 2017/18	Hudget Yo +2 2019/19
ist type of PRS genice	Fe pa	rmail nettlerents - (50 km) per lockgret bouwhold or month (7000) maker of 101 recoloing title type of FBS formal mattermake (77009) Motor of 181 recoloing title type of FBS		3 994 336 8 880	\$ 379 133 7 062	5 845 104 6 636	8.351.344 6.802	5742778 8 802	6 742 778 6 892	6 517 QQ3 8 86	7 295 805 8 661	7 695 6 8 8
	MA Lin Ma CH MA	formal avertaments hargeland for ungrading (FEGE) whole of his receiving this tops of FES long in Indicomal backyard relabilist agreement (AFGO) whole of 1911 modeling this type of FES has (FEGE)								ļ		
Ri ht types of F3S services	To to	hal count of FBS - Shochicky the jahormal nettjennents called of floorpelooks (or part) type of FBS real actionment - or bibliotic par halfquick bouvehold month, FBSG) when it is reporting this type of FBS when artiferential (FMSR)		\$ 179 175 6 906	1 834 843 7 188	7035471 7472	7 621 862. 7 967	7 800 500 7 597	7 size acre 7 597	- 8 622 462 7 291	F 673 324 7 367	10 157 G
	No.	moor of HET mosking this type of FBS					İ	1	4	TITE	TSAIL	TA:
	Ats Lie	ormal settlements targened for upgraving (R1988) when of Hit receiving this type of FBS (ing in informal buokyard code) agreement (R1980) MOS of Hit receiving this type of FBS					ĺ		MISIP	PRIVAL PRIVAT	T SAL	2 N

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Specialists of accessors indicator		hade of calculation	2801 Canaca	3007 Survey	2011 Constit.	2913/13	2013916	2914/15	Correct Year 1952/95	2910/17 Wedler	Francesca	& Expendition
	Ref.					Chelicosee	Cratecime	Cretowee	Original Bredget	Dateons	Outcome	Outcome
	Rei	Location of Assemblish for each hone of Fifth										
		Formal aethonous - (the sociation service to indigent		1	l			ł	i		ı	
List type of FRS setrice		households)		1 314 900	2 418 721	3 473 515	2 671 963	4702 222	4782 222	B 4002 M24	8 951 394	8 364 4
		Hammber of HH recolving trie type of FBS		3 979	5462	5462	5 426	5 426	5 436	4.857	5 302	52
		Informal smillements (R1999)			1			Į.		1		
		Number of 1811 receiving this type of FBS		1		l 1		ŀ	i	1	i	
		internat settlements turputed for reproding (R786)		l	,					1		
		Hamber of 191 receiving this type of FBS		J	1	!						
		Living in informal backyard remail agreement (F7866)		1						!		
		Harminer of Hit i receiving this type of FBS		1		l 1		}	ł	!		
		Celet (K.200)			!	j						
		Harmor of HH receiving this type of FBS			1	i		L				
		Total cost of FBS - Strikelen by Informal satisfacents		-	-	-	-	-	_	_	_	
star formed	Ret	Cocating of Assemble for each time of FBS			l							
		Fermel collement - (removed ence a week to Indigent			1					i		
List type of FBS service		hermatichin)		5 000 272	9 574 913	11:007 785	9 802 205	12 051 158	12 851 158	14.363.294	16-102-467	16 907 64
		Hemilian of His receiving this type of FBS		6746	7 612	7162	7 636	7 638	7 636	7140	7238	72
		Informal artificamenta (F1969)		ĺ	į .	l i		i				
		Humber of HH receiving this type of FBS			•	,		[
		informati sufficients to quint for upgrading (RTMI)				1		l		l	}	
		Aumier of Hr receiving this type of FBS)				
		Living in informal backyard rental agreement (R1988)		I								
		Alexaber of FBH receiving this type of FBMS								i		
		Other (R1989)		1		I I		ŀ	l .		}	

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- L. Marthly insuehold income limelold. Should include all assesse of incom-
- 2. Show the poverty analysis the excelebratty cases to determine its indigents policy and the provision of continue
- 2. Include total of all feating under within the imminipality
- 4. Humber of subsidiated dendings to be constructed by the reunicipality under agency agreement with province
- 5. Provide authoric based on building approved information, businessiny non-unhabited draffings completely by the receipfulfi
- E insert sciual or entimeted % incresent assumed no n basis for budget calculation
- 7. Insert schol or selfmaned % collection rate assumed as a basis for budget collections for each severare group
- 2. Seed distance <= Ritter from dentity
- 9 Stand distance > 200m (non dealing



WC014 Saldanha Bay Supporting Table SA10 Funding measurement

Description	MFMA	Ref	2012/13	2013/14	2014/15		Current Ye	ar 2015/18		2016/17 Medius	n Term Revenue Framework	& Expenditure
	section		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)6	1	432 252	420 428	395 599	414 599	411 385	411 385	411 385	375 394	392 588	442 462
Cash + investments at the yr and less applications - R'000	18(1)b	2	188 869	249 357	172 474	179 591	137 383	137 383	150 383	1	138 852	164 749
Cash year end/monthly employee/supplier payments	18(1)b	3	10.7	9.9	8.7	7.4	7.3	7.3	7.3	6.5	6.3	6.7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	9 006	39 897	34 656	(137 674)	3 844	3 844	3 844	(41 417)		(40 478
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	NA.	4.2%	0.2%	5.4%	(5.0%)	(6.0%)	(6,0%)	0.7%	0.9%	1.9%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	92.0%	92.6%	95.6%	96.5%	100.8%	100.8%	100.8%	96.0%	96.3%	96.2%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	4.6%	2.2%	1.4%	3.3%	3.4%	3.4%	3.4%	2.2%	2.2%	2.2%
Capital payments % of capital expenditure	18(1)0;19	8	98.0%	99.3%	82.5%	85.0%	94.8%	94.8%	94.8%	95.0%	96.3%	
Borrowing receipts % of capital expanditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	28.0%	31.3%	31,3%	31.3%	32.7%	22.6%	95.0%
Grants % of Govt. legistated/gazetted allocations	1B(1)a	10			5.0,0		00	01,378	31,370			65.2%
Current consumer debtors % change - Incr(decr)	18(1)a	11	NA.	6.3%	(4.4%)	13.9%	(4.3%)	0.0%		123.1%	187,3%	139.6%
Long term receivables % change - Incr(decr)	18(1)a	12	NA.	0.0%	0.0%	0.0%	0.0%		0.0%	4.6%	6.8%	7.2%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.4%	1.3%	1.4%	2.1%		0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	29.5%	21.0%			2.0%	2.0%	2.1%	2.0%	2.0%	2.2%
Dufomono	(1X11)	_"	20.0 (0)	21.076	8.7%	42.4%	38.8%	38.8%	0.0%	34.9%	23.1%	26.1%

- 1. Positive cash balances indicative of minimum compliance subject to 2
- 2. Deduct cash and investment applications (defined) from cash balances
- 3. Indicative of sufficient liquidity to meet average monthly operating payments
- 4. Indicative of funded operational requirements
- 5. Indica a of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

rege cash collection forecasts as % of annual billed revenue

rerage increase in debt impaliment (doubtful debt) provision

- cative of planned capital expenditure level & cash payment timing
- 9. Indicative of campliance with borrowing 'only' for the capital budget should not exceed 100% unless refinancing
- 10. Substantiation of National/Province allocations included in budget
- 11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipatities and later for other capacity classifications)
- 12. Indicative of realistic long term arrest debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
- 13. Indicative of a credible allowance for repairs & maintenance of assets functioning assets revenue protection
- 14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects detailed capital plent functioning assets revenue protection





Description	Ref	2012/13	2013/14	2014/15	С	urrent Year 2015	116	2016/17 Mediu	m Term Revenu Framework	e & Expenditur
	resi	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year 2018/19
/aluation:	1									
Date of valuation;	- -	2008/07/01	2008/07/01	2008/07/02	2012/07/01	<u> </u>			}	1
Financial year valuation used	1	2012/2013	2013/2014	2014/2015	2015/2016			2016/17	ļ	
Municipal by-laws s6 in place? (Y/N)	2	Y	Y	Υ	Yes	(Yes		
Municipal/assistant valuer appointed? (Y/N)	- 1 - }	Y	Y	Υ	Yes			Yes	}	ì
Municipal partnership s38 used? (Y/N)]	No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	13	1	1 }	1	1	1 1	1	1	1	
No. of data collectors (FTE)	3	-	-	_	_	_	_			Ι.
No. of Internal valuers (FTE)	3	-]	- 1	_	1	1	1	1	ĺ 1	
No. of external valuers (FTE)	3	1	1]	1	1	1	1	1	l i	
No. of additional valuers (FTE)	[4]	-	-		-	- 1	_			
Valuation appeal board established? (Y/N)	ıÍ	Υj	Y	Y	Yes			Yes	}	i -
Implementation time of new valuation roll (mths)		12	12	12	12			12	1	
No. of properties	5	36 098	36 605	38 689	39 462	39 680	39 680	40 473	41 283	42 10
No. of sectional title values	5	240 738 000	257 589 660	626 275 900	622 783 400	622 783 400	622 783 400	635 239 068	647 943 849	660 902 72
No. of unreasonably difficult properties \$7(2)		- :	- [_	_	_	-	000 200 000	041 343 849	000 902 72
No. of supplementary valuations		1	1	1	2	2	2	1	1	-
No. of valuation roll amendments	'	2	8	5	5	72	92	10	350	
No. of objections by rate payers		2	20	60	60	116	136			2
No. of appeals by rate payers	1 1	_ !	9	13	13	44	56	20 6	1 600	4
No. of successful objections	8	2	8	60	60	72			65	5
No. of successful objections > 10%	8	1	2	12	12	5	92	10	350	2
Cupplementary valuation	1 1	8 842 356	1 036 623 910	458 742 715	496 359 618	432 165	6 864 511	10	50	
ablic service infrastructure value (Rm)	5	_ :	_	235	57			445 130	467 386	4
Municipality owned property value (Rm)	1 1	o l	o l	549	1	57	57	57	57	
aluation reductions:	ήl	1	•	545	'	11	1	1	1	
Valuation reductions-public infrastructure (Rm)		_	_ 1	_	47					
Valuation reductions-nature reserves/park (Rm)	1	_ !	_ 1	-	17	17	17	17	17	1
Valuation reductions-mineral rights (Rm)	1 [_ [-	-	-	- [-	98	98	9
Valuation reductions-R15,000 threshold (Rm)	' J			- 1	-	- i	_	- 1	-	-
Valuation reductions-public worship (Rm)		_	-	- [466	466	466	489	514	53
Valuation reductions-other (Rm)				-	4		-	-	-	-
otal valuation reductions:	1 !	_	-	- 1	1 060	1 060	1 060	1 134	1 213	1 29
		_	-	-	1 543	1 543	1 543	1 738	1 842	1 95
Total value used for rating (Rm)	5	24 863	25 901	26 313	28 155	26 665	26 665	27 998	29 678	30 27
Total land value (Rm)	5	-	- i	1	- i	- 1	-	-	25 070	30 21
Total value of improvements (Rm)	5	- 1	~		_]	_	_ !	_		
Total market value (Rm)	5	24 863	25 901	26 313	28 155	26 665	26 665	27 998	29 678	30 27
ting:		i				ļ		2, 440	25 070	30 27
Residential rate used to determine rate for other	1 1			i	Į.		- 1			
categories? (Y/N)	į]		1		į		j	ĺ		
	1.1	No	No j	Yes	Yes	1	- 1	Yes		
Differential rates used? (Y/N)	5	No	No	No	No		- 1	Yes		
Limit on annual rate increase (s20)? (Y/N)	1 i	No	No	No	No ,	No	No	No	No I	No
Special rating area used? (Y/N)	1 1	Yes	Yes	Yes	No	į	Į.	No		140
Phasing in properties s21 (number)	!	No	No	No	No	No	No	No	No	No
Rates policy accompanying budget? (Y/N)	1 1	Yes	Yes	Yes	Yes	J	- 1	Yes		140
Fixed amount minimum value (R'000)	1 }	- 1	-	-	50	ļ	ļ	50	- 1	
n-residential prescribed ratio s19? (%)	1 :	0.0%	0.0%	0.0%	0.0%	i	- 1	0.0%	- 1	
revenue:		1		Į.	į.	j				
Rate revenue budget (R '000)	6	139	135	148	184	407			ĺ	
Rate revenue expected to collect (R'000)	6	133	129	142	,	197	194	203	214	224
Expected cash collection rate (%)		96.0%	96.0%	96.0%	96.0%	189	186	195	205 ′	215
Special rating areas (R'000)	7	_	- U.O.A	1	30.0%	96.0%	96.0%	96.0%	96.0%	96.0%
		-	-	***	-	~ i	- [-	-	-
Rebates, exemptions - indigent (R'000)		1]	2	2	2	2	2	2	2	:
Rebates, exemptions - pensioners (R'000)		1	1	1	1	1	- 1	2	2	
Rebates, exemptions - bona fide farm. (R*000)		-	-	-	_	_ [- 1	_ 1	_*	1
Rebates, exemptions - other (R'000)		21	11	13	11	20	20	21	22 ;	22
Phase-In reductions/discounts (R'000)	[-		Į	-	- 1	1 _		- 1	-	23
al rebates, exemptos, reductos, discs (R'000)		22	13	15	14	23	23	- 1	~	_



^{1.} All numbers to be expressed as whole numbers except FTEs and Rates in the Rand

^{2.} To give effect to rates policy

^{3.} Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff

^{4.} Required to implement new system (FTE)

^{5.} Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12

^{6.} Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

^{7.} Included in rate revenue budget

^{8.} In favour of the rate-payer

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Description of the control of the		Description				i dilibo				service infra.	owned towns				8(2)(n) (note 1)	Areas	Monumits	benefit	Props
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Not distinct the party where 1875 25 142 150 1880		Valuation:																	
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WC014 Saldanha Bay - Supporting Table SA12b Property rates by category (Budget year)
WC014

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4, include arraers collections					Jik VI	1	D									
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 Provide relevant information for historical comperisons. 	esi .				JP.	16	VH			4						
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					1.71	1	1/0									

² Include value of additional reductions is thee 'value greater than MPRA minimum. 3 Average rate - cents in the Rand. Eg 10,28 cents in the Rand is 0,1026, expressed to 6 decimel places maximum

WC014 Saldanha Bay - Supporting Table SA13a Service Tariffs by category Provide description of tenti Current Year Description 2012/13 2013/14 2014/15 structure where appropriate 2015/16 Budget Year 2016/17

0.7329

0.7329

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163

2015/17 Medium Term Revenue & Expenditure Budget Year Budget Year +1 2017/18 +2 2018/19 Property rates (rate in the Rand) Residential properties Single residential< sectional 0.5293 0.5505 0.5945 0.6331 0 664B 0.6980 Residential properties - vacant land Single residential< sectional 0.5293 0,5505 0.5945 0.6331 0.6648 0.6980 Formativologuel scillements Single 0.5293 0.5505 0.5045 0.6331 0.6648 0.6980 Small holdings Smallholdings. 0.5028 0.5229 0.5647 0.6014 0.6315 0.6630 Farm properties - used Agricultural 0.0529 0.0550 0.0594 0.0633 0.0664 0.0697 Farm properties - not used Agricultural 0.0529 0.0550 0.0594 0.0633 0.0664 0.0697 Industrial properties Business 1.0586 1,1009 1,1890 1,2663 1.3296 1.3961 Business and commercial properties Business 1.0586 1,1009 1.1890 1.2663 1.3296 1.3961 Communal land - regidential DC1 Wc014 Residential 0.3705 0.1651 0.1783 0.1899 0.1994 0.2094 Communal land - small holdings Communal land - farm property Communal land - business and commercial Communal land - other State-owned properties State 1.0586 1.1009 1.1890 1.2663 1 3296 1.3961 Municipal properties Municipal 1.0586 1.1009 1.1890 1 2663 1.3296 1.3961 Public service infrastructure 0.1486 0.1583 0.1662 0.1745 Privately owned lowns serviced by the owner Private open spaces 0.5293 0.5505 0.5945 0.6331 0.6648 0.6980 State trust land Restitution and redistribution properties Prolected areas Nature reserves National manuments properties ptions, reductions and rebates (Rands) Residential properties R15 000 threshhold rebate 15 000 15 000 15 000 15 000 15 000 15,000 General residential rebate 35 000 35 000 35 000 35 000 35,000 35 000 Indigent rebate or exemption 135 000 135 000 135 000 135,000 135 000 135 000 Pensioners/social grants rebate or exemption Temporary relief rebate or exemption Bona fide farmers rebate or exemption Other rebates or exemptions 2 Water turiffs Domestic Basic charge/fixed fee (Rands/menth) 39 42 45 49 Service point - vacant land (Rands/month) 39 42 70 73 77 Water usage - flat rate tariff (c/kl) Water usage - life line tariff 10% Limitation tariff Water usage - Block 1 (c/kl) 0-6 ki 6 7 A я Water usage - Block 2 (c/ki) 7-40 M 8 A 9 Water usage - Block 3 (c/kl) 41-60 ki 8 9 10 10 11 11 Water usage - Block 4 (c/kl) 61-80 kt 9 10 10 11 12 12 2 > 80 N 10 11 13 14 14 **Naste water tariffs** Domestic Basic charge/fixed fee (Rands/month) 0 - 2000 35 38 Service point - vacant land (Rands/month) Per loilet: Instational 28 31 Waste water - flat rate tariff (c/ki) 52 56 Volumetric charge - Block 1 (c/ki) Developed erven 0 in 250 91 88 44 46 Volumetric charge - Block 2 (c/kl) Developed erven 251 to 500 153 165 63 68 72 75 Volumetric charge - Block 3 (c/kl) Developed erven 501 to 1000 195 210 119 129 135 142 Volumetric charge - Block 4 (c/kl) Developed erven >1000 152 164 173 181 Other 2 Electricity tariffs Domestic Basic charge/fixed fee (Rands/month) 40 ampere single phase 46 43 186 187 202 218 Service point - vacant land (Rands/month) 33 20 35 38 41 FBE 50 kwh @ c/kwh 46 50 47 51 55 58 Life-line tariff - meter (describe structure) Life-line tariff - prepaid (describe structure) Plat rate tariff - meter (c/lowb) Flat rate tariff - prepaid(c/kwh) Meter - IBT Block 1 (c/kwh) 0-350 kwh 1 Meter - IBT Block 2 (c/kwh) Above 350 kwb 1 Meter - IBT Block 3 (c/kwh) (fill in thresholds) Meter - IBT Block 4 (c/kwh) (fill in thresholds) Meler - IBT Block 5 (c/kwh) (fill in thresholds) Prepaid - IBT Block 1 (c/kwh) 0 - 50 kwh Prepaid - IBT Block 2 (c/kwh) 51 - 350 kwh Prepaid - (BT Block 3 (c/kwh) 351 - 600 kwh ATS PALITE T SALDANHAS 2 Prepaid - IBT Block 4 (c/kwh) Above 600 kwh 2 2 Prepaid - IBT Block 5 (c/kwh) (filt in Urresholds) Other 2 Waste management tariffs 1 2 MAY 2016 Domestic Street cleaning charge VARDEMINURG.

Basic charge/fixed fee 80I bin - once a week 250t bin - once a week

1. If properties are not rated or zero rated this must be indicated as such

2.Please provide detailed descriptions on Sheet SA13b

101

116

130

145

154

240l bin once a week

Budget Year Budget Year +1 Budget Year +2 2016/17 2017/18 2018/19 2016/17 Medium Term Revenue & Expenditure Framework 9 1 2 2 5 4 8 th 22 ft B 0 1 2 4 72 113 272 270 B B T 2 4 202 203 258 258 Current Year 2015/16 8 2 2 2 E ~ **≈** ₽ ₽ ₽ 95 178 227 2014/15 B 80 90 55 E 2013/14 WC014 Saldanha Bay - Supporting Table SA13b Service Tariffs by category - explanatory **表 25 25** 2012/13 Provide description of tariff structure where appropriate (fil in finesholds)
(fil in finesholds)
(fil in finesholds)
(fil in finesholds) (M in thresholds) above 600 kwh (fill hi thresholds) (W in thresholds) (W in thresholds) (W in thresholds) (Win thresholds) (Win thresholds) (III in thresholds) (Mi in structure) (Mi in structure) (Mi in structure) (fil in structure) (All in thresholds) (With thresholds) 351 - 800 hwh 0-50 kvh 51 - 350 kvh above 80 M 261 - 500 501 - 1000 above 1000 0 - 8 Kd 7 - 40 Kd 41 -80 Kd 61 - 80 Kd 0-220 Ref Exemptions, reductions and rebates (Rands) PRIVATE BAS X12 Description (Insert blocks as applicable) Waste water tariffs
[Insert blocks as applicable] (Insert lines as applicable) Electricity tariffs Preent blocks as applicable) 1 2 MAY 2016 Watertariffs VREDENBURG

Description		2012/13	2013/14	2014/15	c	urrent Year 2015	/16	2016/17 Med	ium Term Rever	nue & Expenditu	ra Framework
	Re	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year 2016/17	Budget Year +1 2017/18	Budget Ye +2 2018/1
Rand/cent								% incr.	1		*2 20 10 11
Monthly Account for Household - 'Middle Income	1										
Range'			ļ					i			
Rates and services charges:											ľ
Property rates		286.70	298.17	322.02	342.93	342.93	342.93	E 08/	250.00	2000 000	
Electricity: Basic levy		205.00	220.44	236.97	265.88	265.88	1	5.0%	360.08	378.08	396.
Electricity: Consumption		860.00	920.00	989.00	1 137.63		265.68	7.6%	279.17	293.13	307.
Water. Basic levy		39.00	42.00			1 137.63	1 137.63	7.6%	1 194,51	1 254.24	1 316.9
Water: Consumption		207.00		45.36	49.00	49.00	49.00	5.0%	51.45	54.02	56.3
Sanitation	1		221.43	239.18	261.00	261.00	261.00	5.0%	274.05	287.75	302.
Refuse removal	1	152.54	164.74	177.93	192.15	192.15	192.15	5.0%	201.76	211.85	222,
Other		100.71	115.82	129.71	145.30	145,30	145.30	6.0%	152.57	160,19	168,
	1								-		
sub-tota	1	1 850.95	1 982,59	2 140.17	2 393.89	2 393.89	2 393.89	5.0%	2 513.58	2 639.26	2 771.2
VAT on Services	1	259.13	277,56	299.62	335.14	335.14	335.14		351.90	369.50	387.9
otal large household bill:	1	2 110.08	2 260.16	2 439.79	2 729.03	2 729.03	2 729.03	5.0%	2 865,49	3 008.76	3 159,2
% Increase/-decrease			7.1%	7.9%	11.9%	_ :	_		5.0%	5.0%	
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forthly Account for Household - 'Affordable Range]]	j								
lates and services charges;	Ή .										
Progrates		400.40									
Basic levy		198.42	206.42	222.93	237.41	237.41	237.41	5.0%	249.28	261.74	274.8
El A: Consumption	1	144.00	154,84	166,45	186.76	186.76	186.76	7.6%	196.10	205.90	216.2
Water: Basic levy		430.00 39.00	460.00 42.00	494.50	534.53	534.53	534.53	7.6%	561.26	589.32	618.7
Water: Consumption		171.30		45.36	49.00	49.00	49.00	5.0%	51.45	54.02	56.7
Senitation	ļ	51.91	183.23 56.06	197.92	216.00	216.00	216,00	5.0%	226.80	238.14	250.0
Refuse removal		100.71	115.82	60.55 129.71	65.39	65.39	65.39	5.0%	68,66	72.09	75.7
Other		100.71	110.02	129.71	145.30	145.30	145,30	6.0%	152.57	160.19	168.2
sub-total		1 135.34	1 218.37	1 317.42	1 434.39	1 434.39	- 404.00				
VAT on Services	1 1		1 2,000	1017.42	1 434,33	1 434.39	1 434,39	5.0%	1 506.11	1 581.41	1 660.49
otal small household bill:		1 135.34	1 218.37	1 317,42	1 434.39	1 434.39	1 434.39	7.00	4 5 5 6 1 1		
% Increase/-decrease			7.3%	8.1%	8.9%	1 434.33	1 434.39	5.0%	1 506,11	1 581,41	1 660.49
onthly Account for Household - 'Indigent'	3				0.000			— <i></i>	5.0%	5.0%	5.09
ousehold receiving free basic services				i			- 1			[
ntes and services charges:		- 1	1	- 1	1			l	ì		
Property rates		72.77	75.68	81.74	87.05	87.05				- 1	
Electricity: Basic levy	1 1			01.14	67.05	87.05	87.05	5.0%	91.40	95.97	100.77
Electricity: Consumption		258.00	294.00	240.05		1	ı	1	-	- (-
Water: Basic levy		230.00	254,00	316.05	303.09	303.09	303.09	7.6%	327.34	343.70	360.89
Water Consumption	ĺĺ		-	-	}				- 1	-	-
Sanitation		99.96	106.96	115.52	126.00	126.00	126.00	5.0%	132.30	138,92	145.86
	1 1	!	- [-	-	-	- 1	ł	- }	_ [_
Kense removal	1	j	- [-	-	-	- I	ľ	_	_ [_
Refuse removal			_ }		- 1	_ {	- 1	i	_ [_	
Other		1	- 1								
Other sub-total		430,73	476.64	513.31	516.14	516.14	516.14	6.8%	551.04	579 50	207 ***
Other sub-total VAT vices		430,73	476.64	513.31	516.14	516.14	516.14	6.8%	551.04	578.59	607.52
Other sub-total		430.73	476.64 476.64	513.31 513.31	516.14 516.14	516.14 516.14	516.14 516.14	6.8% 6.8%	551.04 551.04	578.59 578.59	607.52 607.52

References



^{1.} Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water

^{2.} Use as basis properly value of R500 000 and R700 000, 500 kWh electricity and 25kd water

^{3.} Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)

WC014 Saldanha Bay - Supporting Table SA15 Investment particulars by type

Investment type		2012/13	2013/14	2014/15	Cu	urrent Year 2015/	16	2016/17 Mediu	m Term Revenu Framework	e & Expenditure
	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/17	Budget Year +1 2017/18	Budget Year +2 2018/19
R thousand	_									
Parent municipality										
Securities - National Government			į					1	1	
Listed Corporate Bonds								į.		
Deposits - Bank	. 1	396 619	351 422	319 329	324 000	351 385	351 385	327 120	340 000	380 000
Deposits - Public Investment Commissioners	,]				1]
Deposits - Corporation for Public Deposits		ļ	1	(
Bankers Acceptance Certificates	1 }	1								
Negotiable Certificates of Deposit - Banks	'	i				j				
Guaranteed Endowment Policies (sinking)	. 1			- 1	ĺ	[ļ
Repurchase Agreements - Banks	. }		1	1		}				}
Municipal Bonds	'				i				f	
Municipality sub-total	1	396 619	351 422	319 329	324 000	351 385	351 385	327 120	340 000	380 000
Entities	1 1		j			i				30000
Securities - National Government		1				İ				1
Listed Corporate Bonds	;]	- 1	-							1
Deposits - Bank	-, I			i i	ĺ					
Deposits - Public Investment Commissioners	1	}	ł			İ				
Deposits - Corporation for Public Deposits		1		1		İ				
Acceptance Certificates	1	i	1	1	1					
gotable Certificates of Deposit - Banks	1			1			1			
Guaranteed Endowment Policies (sinking)	1	i	Í	- 1						
Repurchase Agreements - Banks	1 (- 1	1					
Entities sub-total	:	- [_	_	_	_	_	_ :		ľ
Consolidated total:		396 619	351 422	319 329	324 000	351 385	351 385	327 120	340 000	380 000



References
1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

WC014 Saldanha Bay - Supporting Table SA16 Investment particulars by maturity

imestments by Maturity	Ref	Period of Investment	Type of investment	Capital Guarantes (Yes/No)	Variable or Fixed interest rate	interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expley date of Investment
Name of institution & investment ID	11	Yrs/Months							
Parent municipality									
ABSA	2074519980	364Days	Short term	Yes	Fixed	7.22	NIA	N/A	28 July 2016
NEDBANK	37881539380000200	364Days	Short term	Yes	Fixed	7.3	N/A	N/A	28 July 2016
DIVESTEC	1100458949459	6Mnths	Short term	Yes	Fixed	7.02	N/A	N/A	25 August 2016
FNB	71444329059	6Mmins	Short term	Yes	Fixed	6.95	N/A	N/A	19 September 2016
NEDBANK	37881539380000200	5 Moths	Short term	Yes	Fixed	6,98	N/A	N/A	21 October 2016
INVESTEC	1100458949456	5 Minths	Short term	Yes	Fixed	6.86	N/A	N/A	21 October 2016
ABSA	2074790934	364 Days	Short term	Yes	Fixed	7.4	N/A	N/A	24 November 2016
STANDARD	288503236096	364 Days	Short term	Yes	Fixed	7.5	NA	N/A	23 December 2016
INVESTEC	1100458949455	364 Days	Short term	Yes	Fixed	7.45	N/A	N/A	23 December 2016
ABSA	2074916883	364 Days	Short term	Yes	Flood	7.22	N/A	N/A	-
STANDARD	288503236097	364 Days	Short term	Yes	Fixed	7.05	N/A	N/A	26 January 2017
NEDBANK	37881539380000200	364 Days	Short term	Yes	Fixed	7.14	N/A	N/A	26 January 2017
MVESTEC	1100458949457	364 Days	Short torra	Yes	Fixed	7.05	NIA	N/A	26 January 2017
ABSA	2075362453	364 Days	Short term	Yes	Fixed	7.32	N/A	N/A	26 January 2017
STANDARD	288503236099	364 Days	Short term	Yes	Fixed	7.225	NIA	N/A	25 February 2017
NEDBANK	37881539380000200	7Mnths	Short term	Yes	Fixed	7.3	N/A	NIA	25 February 2017
ABSA	2075362451	BMnths	Short term	Yes	Fixed	7.2	N/A	N/A	25 February 2017
STANDARD	288503236100	8Mnths	Short term	Yas	Fixed	7.325	NA		25 Merch 2017
NEDBANK	37881539380000200	8 Minths	Short term	Yes	Fixed	7.4	N/A	N/A	25 March 2017
INVESTEC	1100458949460	8Minths	Short term	Yes	Fixed	7.28	NA	NA	25 March 2017
ABSA	2075137709	364 Days	Short term	Yes	Fixed	7.72		N/A	25 March 2017
NEDBANK	37681539380000200	364 Days	Short term	Yes	Fixed	7.78	NVA	N/A	23 April 2017
INVESTEC	1100458949458	364 Days	Short term	Yes	Fixed	7.61	N/A N/A	N/A N/A	24 May 2017 25 June 2017
Municipality sub-total								1473	23 sand 2017
Entitles sub-total									
TOTAL INVESTMENTS AND INTEREST] [Į	
TOTAL MYESTMENTS AND INTEREST	1								

References

1. Total livestments must reconcile to all liems in Table SA15 for the Current Year (30 June)

2. List investments in expliry date order



WC014 Saldanha Bay - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2012/13	2013/14	2014/15	C	urrent Year 2015	116	2016/17 Mediu	m Term Revenu Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +
Parent municipality	+							-	2017/10	2010/13
Long-Term Loans (annuity/reducing balance)		53 560	42 950	35 117	69 804	72 632	72 632	122 342	131 376	176 575
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit	ļ	(ĺ	1
Financial Leases	- <u>+</u> [764	339	- 1	340	340	340	1 242	839	399
PPP liabilities										
Finance Granted By Cap Equipment Supplier	ı	į.						l		1
Marketable Bonds	- 1	}	1		Ì					:
Non-Marketable Bonds					,					
Bankers Acceptances	!		- 1							Į.
Financial derivatives			1							
Other Securities									1	
Municipality sub-total	1	54 324	43 290	35 117	70 144	72 972	72 972	123 584	132 215	176 974
<u>Entities</u>	1 1				i					
Long-Term Loans (annuity/reducing balance)	[Į		ļ					
Long-Term Loans (non-annuity)		}	-							
registered stock		Í	ĺ	[ĺ	ļ				
/ /ment Credit			1	1	1					
Financial Leases		[!	ı						
PPP liabilities	!			ľ	ĺ					
Finance Granted By Cap Equipment Supplier	i]	ł	J]	ĺ				
Marketable Bonds	1 1		1	1						
Non-Marketable Bonds									,	
Bankers Acceptances	1 1	-	1			Ì		ľ		
Financial derivatives	1 }			1						
Other Securities	11	1	ĺ	i					J	
Entities sub-total	11	-	-	-	- }	-	-	-	-	_
Total Borrowing	_11	54 324	43 290	35 117	70 144	72 972	72 972	123 584	132 215	176 974
Unspent Borrowing - Categorised by type										
Parent municipality					1				1	
Łong-Term Loans (annuity/reducing balance)	1 i			4.070	ł				- 1	
Long-Term Loans (non-annuity)	-			4 973		13 000	13 000		1	ľ
Local registered stock		1	ĺ		-			1	į	
Instalment Credit			- 1			1	1			1
Financial Leases	i 1	[- 1		1		1	}	
PPP liabilities Pe Granted By Cap Equipment Supplier			ļ	- 1				ĺ		
atable Bonds		j	ì		J	1		ļ		
Non-Marketable Bonds		[- 1	ļ			1		
Bankers Acceptances	-	}	ĺ	- 1				İ		- 1
Financial derivatives		1	ŀ			İ			[
Other Securities] [ŀ			
Municipality sub-total	1 [-	-	4 973	-	13 000	13 000	-	-	
Entities]	ţ		1				- 1	
Long-Term Loans (annuity/reducing balance)	1	Ì	1		- 1	1			1	- 1
Long-Term Loans (non-annuity)	1 1	ĺ	ļ			Ì		-	1	- 1
Local registered stock	!	}	ĺ	1			1	1		- 1
Instalment Credit Financial Leases	!		1	ļ		ł		ļ	1	!
PPP liabilities		- (ł			ļ	1	Ì		- 1
Finance Granted By Cap Equipment Supplier		1	İ	l l		1			1	İ
Marketable Bonds	1	Ţ	1	j		1	ľ		ĺ	1
Non-Marketable Bonds		ĺ		i		,			1	f
Bankers Acceptances] [1			1		1			
Financial derivatives Other Securities								ĺ		
ntities sub-total	1	-		<u>-</u> -					1 -	
otal Unspent Borrowing	11			4 973		22 000				
				73/3		13 000	13 000		LITEITS	0

References

PRIVATE BAG 12 PRIVATE BAG 12 MAY 2016

VREDENBURG

Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

Description	Ref	2012/13	2013/14	2014/15	Cu	rrent Year 2015/	16	2015/17 Me diu	n Term Revenue Framework	a Expenditu
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year 2018/19
RECEIPTS:	1, 2								2011110	201018
Operating Transfers and Grants										
National Government:		39 603	42 619							}
Local Government Equitable Share	-	30 979	35 189	50 784	59 592	58 992	58 992	66 305	73 925	81 4
Finance Management		1 232	1 300	41 983 1 430	50 952	50 952	50 952	57 674	65 977	73 20
Municipal Systems Improvement		800	796	934	1 420	1 420	1 420	1.475	1 550	15
Equitable share: Councillors remuneration		3 075	3 443	4 432	930 4 545	130	130			
Municipal infrastructure Grant MIG	[]	920	897	919	945	4 545 945	4 545 945	5 158	5 409	56
EPWP Incentive		1 997	1 000	1 086	800	1 000	1 000	927 1 071	989	100
Other transfers/grants (insert description) Provincial Government:] }									
Housing	1 1	16 031	16 122	20 261	50 731	62 301	62 301	43 399	33 881	41.05
Cultural Affairs and Sport Library services		15 107	12 235	14 695	41 900	53 620	53 620	35 800	26 600	33 6
Subsidy Main roads		581	653	3 678	5 538	5 538	5 538	6 268	6 644	704
Maintenance and construction of transport infra	1 1	153	66	78	- !	-	- [-	_	
Community development workers CDW	- } [-	- 1	107	107	107	126	-	_
Thusong centre		81	49	35	36	36	36	75	75	7
Transport of commemorative service		109	218	-	100	100	100	-	- 1	_
Contr towards accelaration of housing delivery	1	-	100	- 1	-	-	-]	-	_	_
Economic development and fourism	1	-		-	-	-	- 1	-	- {	_
Compliance management system		-	2 800	-	2 800	-	-	-	- 1	
Financial Management support grant		- }	-	75	-	- (- 1	- 1	_	
		-	-	1 700	-	1 050	1 050	510	322	
Regional socia economic project RSEP Urban Revitalisation grant	}	-]	- 1	-	250	350	350	500		_
Municipal spatial development framework grant		- 1	-	-	-	1 000	1 000	-	_	_
			-		-	500	500	_		_
Finance Management Capacity Building Grant								120	240	36
District Hunicipality: [insert description]		-	-]	-	-	-	-	_		- 30
•									1	
Other grant providers: Skills Development SETA		930	2 533	450	1 788	2 608	2 608	413	890	89
Industrial development corperation	- 1 1	930	488	450	890	890	890	413	890	890
Contribution - transnet		-	1 754	-	-	-	- 1	_		030
Wesgro		- 1	191	- (-	- 1	_ [_	- 1	-
Other stakeholder		-	75	-	- 1	20	20	_ }	- 1	-
	1	-	26	- 1	-	- 1	- 1	_	- }	-
Compliance management system Standard bank social responsibility	1 1	-	- {	- 1	- [-	_]	_]		_
Contribution - Setdenthe steel	- }	-	- 1	- 1	- 1	50	50	-		-
Donation - Transnet	1 1	-	-	-	898	898	898			_
[insert description]	1	-	- 1	-		750	750	-	-	_
otal Operating Transfers and Grants	5	55 964	61 273	71 495	112 111	123 900	123 900	110 116	103 696	100 450
apital Transfers and Grants								,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	100 050	123 453
National Government:		17 492	17 594	19 490	20 178	29 778	20 778	19 605	24 200	04 000
Municipal Infrastructure Grant MIG		17 474	17 040	17 470	17 948	17 948	17 948	17 605	21 799 18 799	24 670
Municipal Systems Improvement EPWP Incentive		-	100	-	- 1	800	800	.,	10 (38)	19 670
		- [554	i	200	-	-	_ [-	_
Local Government Equitable Share Finance Management	1 [- [- 1	1	_	_	_	_	-	-
		18	- {	20	30	30	30	_ []	-	-
Integrated national electrification programme INEP Other capital transfers/grants [insert desc]	-			2 000	2 000	2 000	2 000	2 000	3 000	5 000
Provincial Government:		9 830	32 122	22 161	44 000					
Housing		7 601	24 122		11 030	44 263	44 263	11 B50	75 375	10 800
Contritowards acceleration of housing delivery		2 080	- (22 011	8 660	3 947	3 947	4 300	71 725	8 800
Sport and recreation facilities		2 000	8.000	-	- 1	-]	-	-	-	_
Cultural Affairs and Sport Library services	1	_	- [-	-	1 113	1 113	-	-	_ 1
Regional socia economic project RSEP		149	-	150	1 120	1 120	1 120	-		
Financial Management support grant	\perp	-]	- [-	1 250	3 500	3 500	7 500	3 650	2 000
Urben Revitalisation grant	1 1	-	-	-	-	325	325	50	2 000	
Other capital transfers/grants (insert description)		-	-	-	-	34 257	34 257	-	-	-
District Municipality: West coast district municipality - WCDM		-	-	-	-	-	-	_	_	-
Other grant providers:		-	-	B 000	6 347	8 598	F 500	8 800		
Donation Transnet				8 000	6 347	8 598	8 598 0 500 k	B 000	-	-
Donation African					0.547	d 256	8 598	5 000 2 000		
al Capital Transfers and Grants AL RECEIPTS OF TRANSFERS & GRANTS	5	27 322	49 816	49 650	37 555	73 639	73 639	39 455	97 174	35 470
		83 288	111 089	121 145	149 666	197 539	197 539	149 572	205 870	158 923



Each transferigrant is listed by name as gazatted together with the name of the transferring department or municipality, donor or other organisation
 Amounts actually RECEIVED; not revenue recognised (objective is to confirm grants transferred)

Replacement of RSC levies
 Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality

^{5.} Total transfers and grants must reconcile to Budgeted Cash Flows
6. Motor vehicle (consing refunds to be included under agency' services (Not Grant Receipts)

WC014 Saldanha Bay - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2012/13	2013/14	2014/15	Cı	wrent Year 2015/	16	2016/17 Media	ım Term Revenu Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year +1	
EXPENDITURE:	-	COLLONING	Outcome	Outcome	Budget	Budget	Forecast	2016/17	2017/18	2018/19
Operating expenditure of Transfers and Grants		1								
								Ì		
National Government:		38 950	42 619	50 784	43 598	43 273	43 273	66 305	73 925	81 46
Local Government Equitable Share Finance Management		30 979	35 189	41 983	34 959	35 233	35 233	57 674	65 977	73 20
Municipal Systems Improvement	-	1 232 797	1 300	1 430	1 420	1 420	1 420	1 475	1 550	155
Equitable shere: Councillors remuneration	-	3 075	790 3 443	934 4 432	930	130	130	-	-	-
Municipal Infrastructure Grant MIG		920	897	919	945 4 545	945	945	5 158	5 409	5 67
EPWP Incentive	1	1947	1 000	1 086	800	4 545 1 000	4 545	927	989	1 035
Other transfers/grants [meert description]	11			1000	800	1 000	1 000	1 071	_	-
Provincial Government:	i f	20.544				_				
Housing		39 511	15 536	14 170	50 731	62 301	62 301	43 399	33 881	41 098
Cultural Affairs and Sport Library services	- }	839	653	10 263	41 900	53 620	53 620	35 800	26 600	33 620
Subsidy Main roads	1	153	86	3 719 78	5 538	5 538	5 538	6 268	6 644	7 043
Maintenance and construction of transport infra	1 1			<u></u>	107	407	-	-	-	-
Community development workers CDW	11	130	49	35	36	107	107	126	-	-
Thusong centre	1 1	-	330	-	100	100	36 100	75	75	75
Transport of commemorative service]	-	100	- 1	-	_	100	_	- 1	-
Confr towards accelaeration of housing delivery	1 [-	133	- [_ [-	<u> </u>	_	-	-
Economic Development and Tourism		-]	-	-	2 800	_ [_ [-		-
Compliance Management system	i 1	- [- 1	75	_	_ [1		-	_
Financial management support grant RSEP Reminus Scotto Economic Blocket		180	-	-	250	350	350	510	322	_
RSEP Regional Socia Economic Project Urban Revitalisation Grant		-	- [-	-	1 050	1 050	500	-	_
Municipal Spatial Development Frameword grant		-	-	-	-	1 000	1 000	- /	_ }	_
Finance Management Capacity Building Grant	1 -					500	500		_ [_
	; }				- <i>-</i>			120	240	360
District Municipality:	1 !		-	-	_	_				
[insert description]										
	1 L			1		- f	1			
Other grant providers:	1 1	930	1 292	4.045			·			
Skills Development SETA	1 -	930		1 645	1 788	2 608	2 608	413	890	890
Industrial development corperation		}	488	450	890	890	890	413	890	890
Contribution - transnet		-	567	1 188	- [- 1	-	-	- 1	_
Wesgro		-	191		-	-	-	- 1	_	_
		-	47	8	- [20	20	_]		_
Other stakeholder	1 1	~	~	-	-	-	-	- 1	- 1	-
Compliance management system	1 1	- (- }	- 1	_	i	- 1	-	-]	-
Standard bank social responsibility	!	_	_	_ [-		- }	-	-
Contribution - Saldanha steel	{	_ [- 1	- 1	-	50	50	-	-	- 1
Donation - Transpel	1 1	-]	-	-	898	898	898	-	- 1	-
Other transfers/grants [insert description]	1 -					750	750	-	- 1	-
tal operating expenditure of Transfers and Grants:	╂╼╁╾	70.004								
	+	79 391	59 447	66 599	96 118	108 181	188 181	110 116	108 696	123 453
pital expenditure of Transfers and Grants	!									
National Government:	i 1	17 594 }	43.744					ĺ	i	
Municipal Infrastructure Grant MIG	1 -	17 136	17 744	19 490	20 178	20 778	20 778	19 805	21 799	24 670
Municipal Systems Improvement		440	100	17 470	17 948	17 948	17 948	17 605	18 799	19 670
EPWP Incentive	1 1	-	604	-	200	800	800	-	-	- 1
Local Government Equitable Share		- 1	_	_ [200	-	-	-	-	-
Finance Management		18	_ [20	30	30	-	- [- }	- 1
Integrated National Electrification programme		_	- 1	2 000	2 000	2 000	2 000	-	- }	-
Other capital transfers/grants [insert desc]					~ 000	2000	2 000	2 000	3 000	5 000
Provincial Government:		35 378	20.202							
Housing	-		29 207	19 796	11 030	44 263	44 263	11 850	75 3 75	10 800
Contr towards acceleration of housing delivery		20 322	22 929	17 501	8 660	3 947	3 947	4 300	71725	8 800
Sport and recreation facilities		8 601	5 593	2 120	-	-	_	-		
		-	-	-	-	1 113	1 113	_	_ [-
Cultural Affairs and Sport Library services		6 336	563	175	1 120	1 120	1 120	_	-	-
Regional socia aconomic preject RSEP		-	-	_	1 250	3 500			-	-
inancial Management support grant	ì	-	-	_			3 500	7 500	3 650	2 000
Irban Revitalisation grant	1	_			-	325	325	50	بيلت	
)pgrading - Louwville sports complex		97	ſ	-	-	34 257	34 257	- 1	SIDAL	TEIT SA
Sidewalks - Hopefield			-	-	-	- 1	-	- 1	MEID !	RIVAATSAK
Other capital transfers/grants [insert description]		22	122					-1/3	3/ - 5	PLATE BAG
				T					7	
Histrici Municipality:		_	_ 1	_	1			113	1	2 MAY
West coast district municipality - WCDM		1	-	-	-	- [-	4//	1 -1	-
Other capital transfers/grants [insert description]	ĺ	[Į		W	.`	- F.E. 175
		1								FINEL
ther grant providers:	- 1	-	- [1 652	6 347	8 598	8 598	8 000		APAYIN
ther grant providers: Donation Transpal	- 1					0.000			T	- 11
Donation Transnet		-	1	1 652	6 347	8 598	6 598	6 000	~~~	-
Donation Transnet Donation African				1 652	6347	8 598	8 598	2 000		
Donation Transnet		52 972	48 951	1 652	6 347 37 555	73 639	73 639	ş	97 174	35 470

Experiorate must be separately asted for each transfer or grant received or recognised

Description	Ref	2012/13	2013/14	2014/15	Cui	rrent Year 2015/1	6	2016/17 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19
Operating transfers and grants:	1,3									
National Government:						}				
Balance unspent at beginning of the year					1					
Current year receipts		39 003	42 619	50 784	59 592	58 992	58 992	66 305	73 925	81 465
Conditions met - transferred to revenue	1 1	39 003	42 619	50 784	43 598	43 273	43 273	66 305	73 925	81 465
Conditions still to be met - transferred to liabilities	1	-	-	-	15 993	15719	15 719	_	-	-
Provincial Government:		1			1					
Balance unspent at beginning of the year	1 1	14 039	9 764	10 553		520				i
Current year receipts		16 031	16 122	20 261	50 731	61 781	62 301	43 399	33 881	41 098
Conditions met - transferred to revenue		20 306	15 333	18 333	50 731	62 301	62 301	25 399	23 881	31 098
Conditions still to be met - transferred to liabilities		9 764	10 553	12 481	-	-	-	18 000	10 000	10 000
District Municipality:		ļ								10 000
Balance unspent at beginning of the year	1	5	-	-	1	i				
Current year receipts			145	- !						
Conditions met - transferred to revenue		5	145	-1	-				_	
Conditions still to be met - transferred to liabilities	+ 1			- 1	- [
Other grant providers:	1					1				
Balance unspent at beginning of the year		-	923	2 164		968	968			
Current year receipts		930	2 533	450	1 788	1 640	1 640	413	890	890
Conditions met - transferred to revenue	- I L	930	1 292	1 645	1 788	2 608	2 608	413	890	890
fitions still to be met - transferred to liabilities		- T	2 164	968	-	-1		-		
otr ting transfers and grants revenue	1	60 245	59 389	70 762	96 118	108 181	108 181	92 116	98 696	113 453
otarating transfers and grants - CTBM	2	9 764	12 716	13 449	15 993	15 719	15 719	18 000	10 000	10 000
apital transfers and grants:	1,3		i							
National Government:										
Balance unspent at beginning of the year		14 675	50	_ [ſ			
Current year receipts		17 492	17 694	19 490	20 178	20 778	20 778	19 605	24 700	04.000
Conditions met - transferred to revenue		32 117	17 744	19 490	20 178	20 778	20 778	19 605	21 799	24 670
Conditions still to be met - transferred to liabilities		50				23710	20776	19 603	21 799	24 670
Provincial Government:			}				1			
Balance unspent at beginning of the year		7 180	1 929	7 196		532		i		
Current year receipts	1 1	9 830	32 122	22 161	11 030	43 731	44 263	11 850	75 375	10.000
Conditions met - transferred to revenue		15 080	26 854	20 171	11 030	44 263	44 263	6 850	65 375	10 800
Conditions still to be met - transferred to liabilities	1	1 929	7 196	9 186	-	-	-	5 000	10 000	10 000
District Municipality:	1 1							0 000	10 000	10 000
Balanca unspent at beginning of the year		-	-			}	ĺ			
Current year receipts	1	}	1			1	į.		ĺ	
Conditions met - transferred to revenue				- 1	-	-	-	_ }	- İ	_
Conditions still to be met - transferred to liabilities	1									
Other grant providers:	1	1	1		i	ſ				
Balance unspent at beginning of the year		923	- [- [6 348		{		
Current year receipts				8 000	6 347	2 250	8 598	8 000	- 1	_
Conditions met - transferred to revenue		- 1	-	1 652	6 347	8 598	8 598	6 000		
Conditions still to be met - transferred to liabilities	+	923		6 348	_	-	-	2 000	-	-
transfers and grants revenue	1_1	47 197	44 599	41 313	37 555	73 639	73 639	32 455	87 174	25 470
ota Cal transfers and grants - CTBM	2	2 902	7 196	15 533	-	-	-	7 000	10 000	10 000
OTAL TRANSFERS AND GRANTS REVENUE		107 442	103 988	112 075	133 673	181 820	181 820	124 572	185 870	138 923



^{1.} Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance

^{2.} CTBM = conditions to be met

^{3.} National Treasury database will require this reconciliation for each transfer/grant

Cash Transfers to College Coll	Description	Ref	2012/13	2013/14	2014/15		Current Ye	nar 2015/16		2016/17 Media	m Term Revenu Framework	e & Expenditure
Cost Transfers To Chromosome Services (Cost According to Services	R thousand									Budget Year 2016/17	Budget Year +1	Budget Year 1
Cosh Transfers to Entimeditive External New Series Food Cash Transfers To Cotte Cognes of State Cash Transfers To Cotte Cognes of State Cash Transfers To Cotte Cognes of State Cash Transfers To Cotte Cognes of State Cash Transfers To Cotte Cognes of State Cash Transfers To Cognes of State Cash Transfers to George of Individuals Interfers to George of Individuals I		1									201110	201013
Coah Transfers To Gillian Office Charm of Risis Institute Accipion Total Ceah Transfers To Other Crown of Risis Institute To Coher Crown of Risis Institute Total Institute To Crown of Risis Institute Total Institute To Crown of Risis Institute Total Institute To Crown of Risis Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total Institute Total	Total Cash Transfers To Municipalities:		_				-					ļ <u>-</u>
Cash Transfers to Other Organs of State broad Cash Transfers 10 Conservations Seeland Bay Fourier 1807 2 000 2 110 2 215 2 21		2										
Total Ceah Transfers to Object Organic Of State: Ceah Transfers to Organications Selected By Tourism 1 May 2 000 2 110 2 215 2215 2215 2215 2215 2	Total Cash Transfers To Entitles/Ems*		-	-	-	-	-	_	~	_	_	_
1897 2,002 2,110 2,215 2,215 2,215 2,215 2,346 2,446		а						:				
1 807 2 002 2 110 2 215 2 21	Total Cash Transfers To Other Organs Of State:		-	- [- :	_	_]	-	-	_	_	_
Cash Transfers to Groups of Individuals arend decorption Transfers To Groups of Individuals: 10. ASSI TRANSFERS AND GRANTS 6 1697 2002 2110 2215 2215 2215 2215 2215 2215	Cash Transfers to Organisations Settlenhe Bay Tourism		1 897	2 002	2110	2 215	2 215	2 215	2 215	2 215	2 348	2 489
Canh Transfers to Groups of Individuals Intert Conception The State Transfers to Groups of Individuals: The State Transfers to Groups of Individuals: The State Transfers to Groups of Individuals: Total Non-Cesh Transfers to Other president Mechanisms Insert description Total Non-Cesh Transfers to Municipalities: Hon-Cesh Transfers to English Content Enternal Mechanisms Insert description Total Non-Cesh Transfers to English Content State Insert description Total Non-Cesh Transfers to Cryptina of State Insert description Total Non-Cesh Transfers to Organisations Insert description Total Non-Cesh Transfers to Organisations Insert description Total Non-Cesh Cransfer To Organisations Insert description Total Non-Cesh Gravita To Groups of Individuals: Total Non-Cesh Gravita To Groups of Individuals: Total Non-Cesh Gravita To Groups of Individuals: Total Non-Cesh Gravita To Groups of Individuals: Total Non-Cesh Gravita To Groups of Individuals: Total Non-Cesh Gravita To Groups of Individuals: Total Non-Cesh Gravita To Groups of Individuals: Total Non-Cesh Gravita To Groups of Individuals: Total Non-Cesh Gravita To Groups of Individuals: Total Non-Cesh Gravita To Groups of Individuals:	Total Cash Transfers To Organisations		1 897	2 002	2 110	2 215	2 215	2 215	2 215	2 215	2 348	2 489
Total Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Other Crysta Of State Non-Ceah Transfers To Organisations Intel Mon-Ceah Grants To Organisations Street Of State Of Crysta Of Organisations Street Of State Of Crysta Of Organisations Intel Mon-Ceah Grants To Organisations Street Of Organisations Street Of Organisations Street Of Organisations Street Organisations	Cash Transfers to Groups of Individuals Insert description											
Hon-Cash Transfers to Municipalities Loser description 1 Total Non-Cash Transfers To Municipalities: Hon-Cash Transfers To Municipalities: Hon-Cash Transfers To Entities/Other External Mechanisms Insert description 2 Total Non-Cash Transfers To Other Organs of State Insert description 3 Total Non-Cash Transfers To Other Organs of State Insert description Total Non-Cash Transfers To Other Organs of State: Non-Cash Grants to Organisations Strougs of Individuals Insert description 5 Total Non-Cash Grants To Organisations Total Non-Cash Grants To Organisations Total Non-Cash Grants To Organisations Total Non-Cash Grants To Groups Of Individuals: Total Non-Cash Transfers To Groups Of Individuals: Total Non-Cash Transfers To Groups Of Individuals: Total Non-Cash Transfers To Groups Of Individuals:			-	- 1	_	_	_	_	_		_	
Mon-Cash Transfers To Municipalities	TO CASH TRANSFERS AND GRANTS	6	1 897	2 002	2 110	2 215	2 215	2 215	2 215	2 215	2348	2 490
Hon-Cash Transfers to Entitles/Emr Total Non-Cash Transfers To Entitles/Emr Hon-Cash Transfers To Entitles/Emr Hon-Cash Transfers To Other Organs of State Insert description 3 Total Non-Cash Transfers To Other Organs of State Non-Cash Transfers To Other Organs of State: Non-Cash Gravits to Organisations Insert description 4 Total Non-Cash Gravits To Organisations Groups of Individuals Insert description 5 Total Non-Cash Gravits To Groups Of Individuals: Total Non-Cash Gravits To Groups Of Individuals:		1										
Total Non-Cash Transfers To Entities/Ems* Non-Cash Transfers to Other Organs of State Insert description 3 Total Non-Cash Transfers to Other Organs Of State: Non-Cash Grants to Organisations Insert description 4 Total Non-Cash Grants To Organisations Source of Individuals Portal Non-Cash Grants To Groups Of Individuals: Total Non-Cash Grants To Groups Of Individuals: TOTAL NON-Cash Transfers AND GRANTS	Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	_ [_	_	_ {	_
Hop-Cash Transfers to other Organs of State Insert description Total Non-Cash Transfers To Other Organs Of State: Non-Cash Grants to Organisations Attention of Individuals for Peription Total Non-Cash Grants To Groups Of Individuals: FOTAL NON-Cash Grants To Groups Of Individuals: FOTAL NON-Cash Grants To Groups Of Individuals: FOTAL NON-Cash TRANSFERS AND GRANTS		2										
Hon-Cash Transfers to Other Organs of State // Total Non-Cash Transfers To Other Organs Of State: Non-Cash Grants to Organisations // Insert description // Total Non-Cash Grants To Organisations // Description State	Total Non-Cash Transfers To Entitles/Ems*					-						
Non-Cash Grants to Organisations Insert description Total Non-Cash Grants To Organisations Groups of Individuals for scription Total Non-Cash Grants To Groups Of Individuals: TOTAL NON-Cash TRANSFERS AND GRANTS	Hon-Cash Transfers to other Organs of State Insert description	3										
Total Non-Cash Grants To Organizations Groups of Individuals for Scription Total Non-Cash Grants To Groups Of Individuals: Total Non-Cash Grants To Groups Of Individuals:	Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	_	_	_	_]	_	_
For Scription 5 Total Non-Cash Grants To Groups Of Individuals: FOTAL NON-CASH TRANSFERS AND GRANTS 5		4										_
Groups of Individuals fix: Scription Total Non-Cash Grants To Groups Of Individuals: TOTAL NON-CASH TRANSFERS AND GRANTS	Total Non-Cash Grants To Organizations		-	-	_	_	_				i	
FOTAL NON-CASH TRANSFERS AND GRANTS	fas - Geripilian	5						3		-		•
	•		-	- !	- [-	_	_	-	_	_	_
			-		_				-	_ [_ [

1. Insert description listed by municipal name and demarcation code of recipient



^{2.} Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)

^{3.} Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)

^{4.} Insert description of each other organisation (e.g. charity)

⁵ Insert description of each other organisation (e.g. the aged, child-headed households)

^{6.} All descriptions should separate transfers for 'capital purposes' and 'operating purposes'

Summary of Employee and Councillor measureration	xı Ref	29/12/13	2013/14	2914/15	Cu	errent Year 2015	16	2010/17 Nedic	Turn Revenu Framework	e & Expend
R thousend		Attitled Oxicores	Audited	Audited	Original	Accusted	Full Year	Dudget Yeer	Bardget Year	Budget 1
	1	À	OUtcome B	Outcom	Bodget D	Budgel	Forecast	2016/17 G	+1 2017/18 H	+2 2018
Councillors (Political Office Bearers plus Other) Basic Salaries and Wages	1	5 849	5 000	6286	7:347	6 844	6844	7138	7 566	
Pension and LEF Contributions		284	290	211	348	348	348	226	242	l °
Medical Aid Contributions Motor Vahicia Allowance		62 996	1024	1036	70 800	70	70	118	123	
Caliphone Allowance		309	611	522	E20	1 068	1 068 620	1 182 563	1253 697	1
Housing Allowances		308	404	463	475	475	475	575	610]
Other beweits and allowances Sub Total - Councillors		7867	76 B 368	81 8 642	67 9 815	87 9 512	87	81	86	
% Incresso	4	,	8.4%	3.3%	11.3%	(1.1%)	9 512	9 894 3,9%	10 477	11
Senior Maragers of the Municipality	2	1				,				l '
Basic Saleries and Wages Pension and URF Contributions		3 215	3 107	3 948	4 642	4 490	4 490	4785	4 999	
Medical Aid Contributions		540 101	6337 100	698 104	845	847	847	870	909	
Overtime			-	-	100	110	110	118	125	-
Performance Barrus Motor Vehicle Albuence	3	272	-	-		-	-	-	-	1
Celiphone Allowance	3	625 10	759 25	919 36	1 010	1 030 64	1 030 54	1064	1162	1
Housing Allowances	3	191	191	212	218	248	248	96 247	50 369	
Other benefits and allowances Payments in lieu of leave	3	548	142	80	79	214	214	112	115	
Long service awards		_		-	-	- 1	-	-	-	
Post-rathement benefit obligations	6		- 1		-	-	-		_	1
ath Total - Senior Managers of Municipality % Increase	4	5 796	4 881	£ 863 23.5%	6 954 15.8%	6 993	6 990	7 261	7 725	1
ther Municipal Staff	1		110.130)	40.3%	116,87%	9.8%	-	3.8%	EUPS.	
Basic Sataries and Wages		130 362	131 738	142 336	177 007	174 671	174 671	177 279	188 252	200
Pension and UTF Contributions Medical Akt Contributions		23 288 11 042	28 035 7 244	28 173 7 986	30 319	29 445	29 446	31 342	33 423	38
Dvertime		11 385	13 127	13 516	8 636 11 363	9 194 14 556	9 194 14 555	10 305 10 323	10 664	11
Performance Bonus. Motor Vehicle Allowance	1.	11 106	10 701	11 567	-	-	-	-	-	"
Motor Vehicle Allowance Celiphone Allowance	3	5 943 103	8 509 596	11 049 901	12 307 678	11 967 961	11967	14 366	14 967	18
Housing Allowaness	3	686	671	751	921	2 367	961 2 397	1 045 2 210	1 112	1
Other benefits and allowances: Payments in lieu of leave	3	3 536	9 576	19 360	12 232	15 192	75 192	27 767	29 559	31
Long service swards			2 183 1 834	2 637	2.489 718	2489	2.489	2663	2 863	3
Post-reframent benefit obligations	6	-	3 196	7 376	3915	3915	778) 3 915	1 072 5 601	951 5 938	1
ib Fotal - Other Municipal Staff % increase	L	1917 420	215 392	236 792	260 984	285 561	263 581	223 972	300 328	322
tal Parant Municipality	4	211 002	9.1%	1.9%	10,2%	1.8%	-	6.9%	5.8%	
		211 002	228 622 8.3%	251 436 . 10.0%	277 563 18.4%	282 068	262 068	301 117 8.8%	318 S33 6.8%	341
ard Members of Entities	П						1	~~"	0.8%	,
Basic Salaries and Wages	H			i			ł	ļ		
Pension and UTF Contributions Medical Aid Contributions				- 1	1	- 1	l	i		
Overáme				1			i	1		
Performance Bonus	11	ľ		-				ĺ		
Motor Vehicle Allowance	3				1		[
Coliphone Allowances Housing Allowances	3			1	i	- 1	1			
Other benefits and allowences	3	1				- !	- 1	- 1	- 1	
Board Fees	1							i		
Päyffiesis in lieu of loave Long service awards	Н		- 1	- 1	- 1	- 1	ı		- 1	
Post-retirement benefit obligations	6	ļ	- 1		1	- [i	
Total-Board Hembers of Entities Y. Increase		- [-	-	-	- [-		- 1	
	1	1	-	-	-	-	-	-	-	
Non-Managery of Entities Basic Salaries and Wages									ĺ	
Pension and UKF Contributions				- 1	1	- 1	- 1]	- 1	
Medical Aid Contributions	1		}	i				- 1	- 1	
Overtime Performence Bonus				- [- 1	}	J	
Motor Vehicle Allowance	3			1	- 1		Į	- 1	- 1	
Celiphone Allowance	э			1	- 1		- (- 1	
Housing Allowances Other benefits and allowances	3						- 1	Į		
Payments in lieu of leave		- 1		ļ			- 1	- 1	- 1	
Long service awards Post-refinament benefit obligations	ايرا	-		- 1			- 1			
Total - Senior Menagers of Entities	6	_ [_	- 1	1					
% Increase	4	- }		-	- {			-	-	
Staff of Emilian						[- 1	- 1	- }	
Basic Salaries and Wages			1		1					
Pension and UIF Contributions Medical Aid Contributions		- 1	- 1	1		J	ļ	J	1	
Destina		1	1	- 1		1	J	Ţ		
Performance Bones	_ [. 1						1	
Motor Vehicle Allowance Celliphone Allowance	3	}	·			.	ı			
Itsuing Allovanous	3			- 1	Į		- 1	J		
Other benefits and allowances	3	J			f		- 1	1		
Tayments in lieu of leave ang service awards		ì						- 1	J	
Long service awards Post-ratingment benefit obligations	6						ł		1	
		-	-	-	-]	-	_ [_	_	
otal - Other Staff of Entities		i	- 1	-	-	-	- 1	-	-	
Tatal - Other Staff of Entities K Increase	4									
Tatal - Other Staff of Entities K Increase	+		-	-	-	-	-	-	-1	
Total - Other Staff of Entities % Increase Municipal Entities N. SALARY, ALLOWANCES & BENEFITS	4		-			-			-	
lated - Other Staff of Entities K increase Municipal Entities	4	211 862	225 622 5.2%	251 438 10.9%	277 553 10.4%	202 066 1.0%	282 066	301 117 6.8%	318 533 E.FK	341

- thickobe Toars and elements where applicable if any reportable amount
 2. In 7 of the Systems Act
 In hind baselits (e.g., provision of living queriess) must be shown as the
 4. E/A, C/R, D/C, E/C, C/R, G/D, H/D, UD
 Must agree to the sub-trie appearing on Table A1 (Employee costs)
 Includes pression playments and employee contributions to medical aid
 Connect as at 30 Anne

- C. Common as an outcome

 Chann Definitions:

 A. B and C. Audited actual as per live audited financial statements. If audited acrounts are unavailable, unaudited proceeds must be provided with a cose state

 D. The acignies budget approved by council for the budget year.

 The budget for the budget are as adjusted by council resolution in remax of section 28 of the NOTAL.

 F. An estimate of first added amounts (the audit for the current year at the point in time of preparing the budget for the budget year. This resty differ from E.

 G. The amount to be appropriated for the budget year.

 H and 1. The indicative projection



Disclosure of Salaries, Allowances & Benefits 1. Rand per annum Councillors Speaker Chief Whip Executive Mayor Deputy Executive Mayor Executive Committee Total for all other councillors Total Councillors Senior Managers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services Jist of each officel with packages >= senior manager	3 4 4 5 5	No.	501 137 501 137 501 137 400 106 1 967 673 3 751 773 7 138 066 1 167 798 989 194 865 544 838 067 924 480	1	152 129 - 292 857 252 145 485 672 1 562 785 2 745 569 460 356 338 307	Performance Bonuses	In-kind benefits	2. 653 26 810 23 652 25 2 453 34 5 314 53 9 883 63
Speaker Chief Whip Executive Mayor Deputy Executive Mayor Executive Committee Total for all other councillors Total Councillors Senior Managers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services	8		517 378 400 106 1 967 673 3 751 773 7 138 066 1 167 798 989 194 865 544 838 067	210 204 216 583	282 857 252 145 485 672 1 562 765 2 745 569			653 26 810 23 652 25 2 453 34 5 314 53
Speaker Chief Whip Executive Mayor Deputy Executive Mayor Executive Committee Total for all other councillors Fotal Councillors Senior Managers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services	8		517 378 400 106 1 967 673 3 751 773 7 138 066 1 167 798 989 194 865 544 838 067	210 204 216 583	282 857 252 145 485 672 1 562 765 2 745 569			653 26 810 23 652 25 2 453 34 5 314 53
Chief Whip Executive Mayor Deputy Executive Mayor Executive Committee Total for all other councillors Fotal Councillors Senior Manegers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services	8		517 378 400 106 1 967 673 3 751 773 7 138 066 1 167 798 989 194 865 544 838 067	210 204 216 583	282 857 252 145 485 672 1 562 765 2 745 569			810 23 652 25 2 453 34 5 314 53
Executive Mayor Deputy Executive Mayor Executive Committee Total for all other councillors Fotal Councillors Senior Manegers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services	8	-	517 378 400 106 1 967 673 3 751 773 7 138 066 1 167 798 989 194 865 544 838 067	210 204 216 583	282 857 252 145 485 672 1 562 765 2 745 569			810 23 652 25 2 453 34 5 314 53
Executive Mayor Deputy Executive Mayor Executive Committee Total for all other councillors Fotal Councillors Senior Manegers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services	1		400 106 1 967 673 3 751 773 7 138 066 1 167 798 989 194 865 544 838 067	210 204 216 583	252 145 485 672 1 562 765 2 745 569 460 356			652 25 2 453 34 5 314 53
Deputy Executive Mayor Executive Committee Total for all other councillors fotal Councillors Senior Managers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Officer Corporate Services Director Corporate Services	1		400 106 1 967 673 3 751 773 7 138 066 1 167 798 989 194 865 544 838 067	210 204 216 583	252 145 485 672 1 562 765 2 745 569 460 356	W		652 2 2 453 3 5 314 5
Executive Committee Total for all other councillors fotal Councillors Senior Managers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Oractor Engineering and Planning Services Director Corporate Services	1		1 967 673 3 751 773 7 138 966 1 167 798 989 194 865 544 838 067	210 204 216 583	485 672 1 562 765 2 745 569 460 356			2 453 3 5 314 5
Total for all other councillors Total Councillors Senior Managers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services	1		3 751 773 7 138 066 1 167 798 989 194 865 544 838 067	210 204 216 583	1 562 765 2 745 569 460 356			5 314 5
Fotal Councillors Senior Managers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services	1		7 138 066 1 167 798 989 194 865 544 838 067	210 204 216 583	2 745 569 460 356	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Senior Managers of the Municipality Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services	1		1 167 798 989 194 865 544 838 067	210 204 216 583	460 356			9 883 6
Municipal Manager (MM) Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services	5		989 194 865 544 838 067	216 583	1			
Chief Finance Officer Director Community and Operations Director Engineering and Planning Services Director Corporate Services			989 194 865 544 838 067	216 583	1		1 1	
Director Community and Operations Director Engineering and Planning Services Director Corporate Services			989 194 865 544 838 067	216 583	1		1 1	4 000 0
Director Engineering and Planning Services Director Corporate Services			865 544 838 067		230 307			1 838 3
Director Engineering and Planning Services Director Corporate Services			838 067				, ,	1 544 0
Director Corporate Services			,		284 760			1 352 51
			924 4201	183 910	247 283		ļ !	1 269 26
Ist of each offical with packages >= senior manager				166 406	166 311			1 257 19
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otal Senior Managers of the Municipality	8,10	-	4 785 083	979 312	1 497 017			7.004.44
Handley for Pook Fields					1 401 011			7 261 41
Heading for Each Entity List each member of board by designation	6,7						İ	
List each mention of board by designation	1	ĺ	!		ļ	İ		
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tal for municipal entities	8,10	-	-	-	- 1	-		-
TAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE	10		11 923 149			1		

References

- 1. Pension and medical aid
- Total package must aqual the total cost to the municipality
- 3. List each political office bearer by designation. Provide a total for all other councillors
- 4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
- 5. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation
- 6. List each entity where municipality has an interest and state percentage ownership and control
- 7. List each senior manager reporting to the CEO of an Entity by designation
- 8. Must reconcile to relevant section of Table SA24
- 9. Must reconcile to totals shown for the budget year of Table SA22
- 10. Correct as at 30 June



WC014 Saldanha Bay - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2014/15		C	ırrent Year 2019	5/16	В	idget Year 2016	/17
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract
Municipal Council and Boards of Municipal Entitles		1					4.0,000		Chiprojecs	Cimpioyees
Councillors (Political Office Bearers plus Other Councillors)		25	_	25	25	_	25	27		
Board Members of municipal entities	4	-	_	_		_			-	[:
Municipal employees	5	_	_		_	_			_	· ·
Municipal Manager and Senior Managers	3	6	5	1	6	5	_,		_	'
Other Managers	7	26	26		26	26	'	5	4	
Professionals		18	18	_	18	1	-	51	49	
Finance		3	3	_		18		31	29	
Spatial/town planning		2	2	_	3	3	_	16	14	-
Information Technology	- 1			-	2	2	-	2	2	
Roads		1	- 1	-		-	-	-	-	-
Electricity		2	2	-	1	1	-	1	1	
Water	-	1 4	2	-	2	2	_	2	2	
Sanitation			1	- 1	1	1	- !	-	_	
Refuse	- i	1 11	1	-	1	1	-	- 1	-	
Other		1	1	-	1	1	-	_	_	
Technicians	- 1	7	7	-	7	7	- [10	10	-
Finance	ì	60	55	5	60	55	5	33	30	_
Spatial/town planning		19	14	5	19	14	-	2	2	_
Information Technology	J.	6	6	-	6	6	_ }	9	8	_
Roads		4	4 [-	4	4	- [3	3	
Electricity		- [-	~	-	-	_		_*	
Water		1	1	- [1.	1)	-	1	1	_
Sanitation	Į	1)	1	- 1	1	1 أ	_ :	1	, i	
Refuse	- 1	1	1	-	1	1		_' [_'	-
	1 1	-	-		_ }		_	_	_	_
Other		28	28	- 1	28	28	5	17	45	_
Clerks (Clerical and administrative)		201	201	_	201	201		194	15	-
Service and sales workers	1 1	63	63	_	63	63			182	
Skilled agricultural and fishery workers		- 1	- 1	-		-		37	35	-
Craft and related trades		163	163	_	163	163	-	_	_	-
Plant and Machine Operators	[[65	65	_ [65	65	-	189	178	-
Elementary Occupations		464	464	~	444		-	48	45	-
OTAL PERSONNEL NUMBERS	9	1 091	1 060	31	1 071	444		466	435	-
% increase	7		. 555	31	(1.8%)	(1.9%)	31	1 081	987	3
ital municipal emp loyees headcount	6, 10	1	1 060	24	1010)	. 1	-	0.9%	(5.1%)	9.79
Finance personnel headcount	8, 10		129	31		1 040	6	1 054	994	
Human Resources personnel headcount	8, 10		12	5		129		135	124	
	0, 10		12			12	5	14	14	_

- 1. Positions must be funded and aligned to the municipality's current organisational structure
- 2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
- 3. s57 of the Systems Act
- 4. Include only in Consolidated Statements
- 5. Include municipal entity employees in Consolidated Statements
- 6. Include headcount (number to persons, Not FTE) of managers and staff only (exclude councillors)
- 7. Managers who provide the direction of a critical technical function

number of employees working an these functions



WC014 Saldanha Bay - Supporting Table SA25 Budgeted monthly revenue and expenditure

39 501 39 501 725 726 727 727 728 729 729 729 729 729 729 729 729 729 729	27.46.61 L 66.64.45	Octe	November	December		February	March				2	Framework	
Revenue By Source Property rates Property rates - penalties & collection charges Service charges - electricity revenue Service charges - water revenue Service charges - sanitation revenue Service charges - sanitation revenue Service charges - refuse revenue Service charges - refuse revenue Service charges - other Rental of facilities and equipment Interest earned - external investments Interest earned - outstanding debtors Dividends received Transfers recognised - operational Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution Total Revenue (excluding capital transfers and contribution Expenditure By Type						A 1000 1000		Anell	Man	-	Budget Year	Budget Year +1	Budget Year +2
Property rates Property rates Property rates Property rates Property rates Pervice charges - electricity revenue Service charges - electricity revenue Service charges - samiellon revenue Service charges - refuse revenue Service charges - refuse revenue Service charges - refuse revenue Service charges - refuse revenue Service charges - refuse revenue Service charges - refuse revenue Service charges - refuse revenue Interest samed - external investment Interest samed - external investment Interest samed - outstanding debtors Dividends received Fines Interest services Transfers recognised - operational Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution Total Revenue (excluding capital transfers and contribution Total Revenue Expenditure By Type			_							aun.	2016/17	2017/18	2018/19
Property rates - penalties & collection charges Service charges - electricity revenue Service charges - water revenue Service charges - water revenue Service charges - samielion revenue Service charges - refuse revenue Service charges - refuse revenue Service charges - refuse revenue Service charges - refuse revenue Service charges - other Rental of facilities and equipment Interest earned - axternal investment Interest earned - axternal investment Interest earned - outstanding debtors Dividends received Fines Licences and permits Agency services Transfers recognised - operational Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution 110 874 Expenditure By Type			14 796	14 730	10701	1 064	40,00	47					
Service charges - electricity revenue 28 062 Service charges - water revenue 8 990 Service charges - sanitetion revenue 5 478 Service charges - refuse revenue 5 478 Service charges - refuse revenue 4 330 Service charges - cither Rental of facilities and equipment 1 636 Interest earned - external investments 1 636 Interest earned - outstanding debtors 570 Dividends received 570 Dividends received 570 Dividends received 570 Chines 1 570 Chines and permits 8 81 Agency services 294 Transfers recognised - operational 25 064 Other revenue 6 6xcluding capital transfers and contribution 110 874 Expenditure By Type	2004 + 2		236	248	787	5 8	0.400	11 (48	1384	13 114	180 988	_	207 375
Service charges - water revenue 8 990 Service charges - saniferion revenue 5 478 Service charges - refuse revenue 4 330 Service charges - other Rental of facilities and equipment 802 Interest earned - external investments 1 636 Interest earned - outstanding debtors 570 Dividends received 6 570 Dividends received 6 570 Licences and permits 81 Agency services 294 Transfers recognised - operational 27 664 Other revenue (excluding capital transfers and contribution 110 874 6			24515	30.02	24 426	30,00	867	253	247	352	3000	3 180	3 371
Service charges - sanifation revenue 5 478 Service charges - refuse revenue 4 330 Service charges - other Rental of facilities and equipment 1636 Interest earned - external investments 1636 Interest earned - outstanding debtors 570 Dividends received 570 Dividends received 570 Dividends received 570 Charles and permits 81 Agency services 294 Transfers recognised - operational 27 064 Other revenue (excluding capital transfers and contribution 110 874 6			7 707	10 000	24 246	42477	21 621	20 406	21 672	21 272	307 583	330 952	356 492
Service charges - refuse revenue 4330 Service charges - other Rental of facilities and equipment 802 Interest samed - external investments 1636 Interest samed - external investments 1636 Interest samed - outstanding debtors 570 DWdends received 570 DWdends received 81 Agency services 82 Transfers recognised - operational 27 084 Other revenue 82 004 Other revenue (excluding capital transfers and contribution 110 874 6			27.4	26801	CI 0 1.2	86/11	10 659	10 795	11 029	1961	117 634	126 684	137 109
Service charges - other Rental of facilities and equipment Interest samed - axiernal investments Interest samed - outstanding debtors Dividends received Fines Licences and permits Agency services Agency services Catrasfers recognised - operational Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution 110 874 61			100	1840	92.0	3 178	3540	3 449	3 687	1 623	53 267	56 716	60.807
Rental of facilities and equipment 802 Interest samed - external investments 1636 Interest samed - outstanding debtors 570 Dividends received 570 Dividends received 570 Dividends received 570 Licences and permits 81 Agency services 81 Agency services 234 Transfers recognised - operational 25 084 Other revenue 6 operational 25 084 Gains on disposal of PPE 62 Total Revenue (excluding capital transfers and contribution 110 874 61	ŧ		4 55 55	4377	5831	5321	5 168	3 889	3 687	2 036	52 183	55 092	59 270
Interest earned - external investments 1636 Interest earned - outstanding debtors 570 Dividends received 570 Dividends received 570 Licenose and permits 981 Agency services 81 Agency services 234 Transfers recognised - operational 27 084 Other revenue 6 Other revenue 862 Gains on disposal of PPE - Total Revenue (excluding capital transfers and contribution 110 874 6				,						,	1	1	1700
Interest samed - outstanding debtors Dividends received Fines Licances and permits Agancy services Transfers recognised - operational Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution Total Revenue (by Type			1608	1 482	1275	1058	1064	982	810	288	13 646	14 738	15037
Dividends received Fines Licences and permits 81 Agency services Transfers recognised - operational 22 064 Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution 110 874 Expenditure By Type		4	2 137	2 185	2 232	1943	2 049	2 0 7 0	2 113	2 228	24 863	18 447	15.224
Fines Licences and permits Againcy services Transfers recognised - operational Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution Total Revenue (excluding capital transfers and contribution)		-	573	633	579	88	574	579	616	65	6889	6689	6 690
Licences and parmits Agency services Transfers recognised - operational Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution 110 874 677			1	ı	,	1	ı	1	1	ı		3	8000
Agency services Agency services Transfers recognised - operational Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution 110 874 677			228	961	152	157	190	190	142	828	4 542	1 044	1 5
Transfers recognised - operational 21 064 1 Other revenue Gains on disposal of PPE - Total Revenue (excluding capital transfers and contribution 110 874 67			19	109	91	124	2	106	110	154	27.5	4 0 4	EUL G
Transless recognised - operational Other revenue Gains on disposal of PPE Total Revenue (excluding capital transfers and contribution 110 874 6			411	452	327	322	402	381	224	5 6	1 230	3	1414
Cains on disposal of PPE Total Revenue (excluding capital transfers and contribution 110 874 6 Expanditure By Type		6 159	2404	1017	23 577	2647	8 166	1774	2 808	200	0144	46/5	4 955
Garns on disposal of PPE Total Revenue (excluding capital transfers and contribution 110 874 Expenditure By Type		1231	1 697	1598	1056	1349	1 145	1 438	4 250	3 5	4 316	82 096	89 833
Total Revenue (excluding capital transfers and contribution 110 874 Expenditure By Type		1	1	•	,	1	2	3	800	700	4/801	17 212	18 452
	210 10	64 065	896 99	83 284	108 001	67 612	74 404	950 03	- 40				
						400	-	9/000	8/0 08	47 789	860 354	914 291	982 107
Employee related costs 22 051	1 28 042	25 623	35.083	30 563	JE BRO	700.50	4400	00000					
		282	788	200.00	000 07	/80 57	17 130	20 983	21 606	19 167	291 234	308 057	330 736
1		1 208	3.5	337	040	740	5	1156	785	877	9 884	10 477	11 105
Depreciation & asset Impairment 33 33	27	8 655	508.0	0 766	0270	4 221	200	1	1259	2 094	15 988	17 107	18 305
2		2 898	1 0.88	926	00.00	8428	21001	808 6	7 570	36 004	138 571	144 920	156 442
		23.525	44 864	23 464	10 750	רטפ ינ	2 598	1724	1819	- 344	25 554	31 846	33 997
Other materials		1	1	2	200	600 07	13 446	16513	17 122	51 800	297 620	319.269	342 376
Contracted services	,	1	,	1 1) ;	ı	ı	ı	1	1	1	•	1
Transfers and grants	1	1	· 1) 1	aŭ‡ F	ı	t	1 5	1	3900	3 900	4 134	4 382
Other expenditure 8 790	16 564	8 338	13 259	5.688	14.534	1 20 0	20 403	1 108	1	ŀ	2215	2 348	2 489
Loss on disposal of PPE	7	1	8	8	5	-	3	2000	18 533	19 555	156 080	154 133	162 865
Total Expenditure 59 684	106 689	71 123	105 955	72 674	76.497	69 696	67 69 4	20 240	C4 40	0	181		1
Surfive/Deficit) 7.440	(20 647)	1000 10	200 007				200	040 80	907.60	3	97 178	992 280	1 062 698
tables - basino		(600)	(36 367)	018 01	29 504	(12.055)	3 790	(11 264)	(099 6)	(87 058)	(80 872)	(27 999)	(80 591)
		PGC 7	28.7	2 263	2 563	2 553	2 563	2 553	2 553	3 370	31 455	97 174	35470
Contributed assets			2,000		9000					ı	1	1	1
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Contributions 76 067 9 963	(37 064)	(4 505)	(34 433)	13 163	35 057	(9 501)	8 343	(8 711)	(7 107)	(82 687)	(41 417)	19 174	(45 122)
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R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1 Budget Year +2	Budget Year +
Revenue - Standard													/LADIO2	811/102	2018/19
Governance and administration	40 479	19 129	18 681	19 008	20 375	24 517	17 396	15 524	22 778	18 519	20.463	44 990		040 040	-
Executive and council	3657	57 743	1 242	802	1 335	5 102	757	2 243	7.827	1235	1 046	2004	20 505	200 000	
Budget and treasury office	27.52	54 17.312	17 422	17 155	17 387	18 371	15 464	12 060	14.078	14.200	13 QAR	11045	214 000	35 050	37 870
Corporate services	1 068	38 1074	1017	1 049	1673	1044	1181	1221	1075	1 075	4601	286	16 242	16 200	25.25
Community and public safety	1401	1397	~	1788	1 945	2 228	1672	1859	1 709	1723	1 635	1950	24 508	18 402	707.1
Community and social services	→ /	56 24	98	532	537	1 010	521	487	488	488	485	1 148	6 740	7 4 4 0	4 55
Sport and recreation	1200	1231	1 246	1 262	1 286	1100	1 145	1 286	1 246	5 5	4 45 8	1 044	44.000	gi. ,	8
Public safety		(5) (12)		(8)	8	9	3	5	9	9	\$ (*	5 6	14 503	0	14 6/8
Housing	\$				130	(2)	È	300	(9)	9	(0)	(e)	5	(3/8)	(617)
Health	_		1	,	2	2	1	017		3		(232)	655	707	730
Economic and environmental services	1 355	1 535	1044	1 085	1 450	1369	464	1 6	1 00 7	1 8	1	1 1	• !	1	1
Planning and development	782			400	195	21/1	101 101 101	2 8	1 028	5201	668	10 352	23 576	50 433	18 192
Road transport	203			200	3 8	990	- C	200	1/2	328	282	96	5 809	5 143	5 489
Environmental protection				3	3	0 0	8	9	, e	CRR	83	9 861	17 758	45 280	12 702
Trading services	64 102	17.5	48 707	44 740	76747	0 0	0 000	9	0	0	0	0	9	0	0
Placificity	20.38		_	14 14 14 14 14 14 14 14 14 14 14 14 14 1	45 / 42	57 380	88 332	41770	48 462	41 365	39 604	32 627	595 509	172 778	705 743
Water	12 277		_	01607	PhO 67	27 408	089 830	22.754	22 777	22 602	22 043	10 686	334 036	376 402	393 174
Whether and the reason of	1001		_	1000	61211	14 921	11 585	12 175	12 156	10 830	9 678	380	131 700	153 166	161 461
Works management	10000			4 601	4 766	6 156	340	3023	5 751	3835	3 963	6 705	59 529	72 953	66 201
Traces transporters	80 DI	enc H	4 726	4 583	4715	9 236	3 769	3 819	7 768	4 099	3 885	7 938	70 243	75 049	84 908
				•	•	'	'	-	1	1	1	1	•	•	•
Form Revenue - Stangard	113 427	7 69 646	69 625	66 618	69 521	85 837	108 554	60 185	73 977	60 629	62 631	59 159	896 800	1011464	1 017 577
Expenditure - Standard				-						_					
Governance and administration	11 282	•	18 293	13 993	26 863	126 51	19 153	14 356	10 977	14 690	16 242	21 539	195 251	196 243	209 269
Executive and council	3140		4 579	4 510	4 000	4 003	5016	3 390	2 310	3548	1 588	5 848	45 285	48 789	51800
Sudget and treasury office	4 032		5 283	2514	16 248	5621	9.846	5 691	3 001	5 896	8 974	7 242	77 584	74 432	79 493
Corporate services	4 110		8 451	8969	6615	6 302	4 291	5 275	5 366	5 248	5 990	8 449	72.381	73.042	77 075
Community and public safety	5 148		12 862	10 200	11 894	9 995	9 612	10 265	8 126	8 206	9 865	9 128	113 170	117 848	125 784
Community and social aervices	1619	1730	2 692	2117	3 083	2 073	1831	2 097	1842	1 980	1.874	3975	88	27 136	200.00
Sport and recreation	1 679		6 011	4 667	3 776	3 061	3 183	3 536	2 749	3 030	3.291	3838	40 976	41 167	44 115
Public safety	1 505	5 3 639	3 362	2 938	4 549	4 205	4 244	4 374	3048	2748	3810	700	39.518	41 144	43.878
Housing	145	5 567	986	477	485	999	8	258	487	459	880	419	5682	8 203	200
Health	1	1	'	,	ı	1	ŀ	1	•	1	ı	1			
Economic and environmental services	8 590		8 715	10 273	17 381	11 433	13 367	9 836	11 992	8 882	10 184	13 197	133 008	147 034	153 823
Planning and development	2 528		3 828	3 509	4 890	3718	3 471	3 044	2 937	2 331	3 087	5173	41 133	42 597	45 813
Koad transport	5 991	æ	4 589	6 500	11 726	7 370	9 712	9699	8 912	6281	6 742	7.567	88 396	100 649	104 159
Environmental protection	74		238	284	785	345	184	8	143	374	355	458	3 477	3 788	4 052
Inding services	12 340		67 019	36 658	47 817	35 319	31364	35 229	34 539	37 459	33 458	97 983	499 794	531 360	573 818
Electricity	3 079	_	45 376	18 313	23 000	21 431	12 355	17 453	16 747	20350	15 232	79 450	283 276	304 339	328 296
Year	1 200		25.00	8 453	7 740	B 014	10 228	9 049	6 736	8984	9 984	13 374	102 969	112 689	121 470
VESTIC WARE THE ACCEPTED	2 428		SE .	5 302	4 800	1351	4 060	4 521	4 391	3 958	4 353	1 358	50 527	53 342	57 823
Wasto management	5 632	2 6874	3868	€88 +	12 277	4 523	4721	4 206	4 665	4 187	3 887	3804	63 022	166 09	66 228
			٥	0	0	0	0	0	0	Φ.	0	0	4	4	4
February - Standard	37 360	29 694	106 689	71 123	103 955	72 674	73 497	69 686	65 634	69 340	69 738	141 846	841 228	992 290	1 062 698
un tual(Deficit) before sesoc.	290 92	7 8 963	(37 064)	(4 505)	(34 433)	13 163	35 057	(9 501)	8343	(8 711)	17 107	(82 687)	(45.417)	10 174	(45 497)
Street of surdue/ (deficit) of associate														2	
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				Budget Year 2016/17	2016/17						Medium Ter	Medium Term Revenue and Expenditure	penditure
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y & Operations - 3 036 2 467 2 278 2 411 2 389 1 203 703 603 <td></td> <td></td> <td>113</td> <td>,</td> <td>6</td> <td>ı</td> <td>40</td> <td>5</td> <td>Ş</td> <td>1</td> <td>2</td> <td>1 8</td> <td></td>			113	,	6	ı	40	5	Ş	1	2	1 8	
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F VOTE 14] Severe 14] Severe 15] 2 1 621 6 535 8 075 9 167 12 031 11 498 7 265 6 788 7 266 5 503 18 641 18 641 15 958 18 841 18 641 18 642 15 958 18 841				2	3	8	;	ı	i	1	8 500	1 000	1
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Additive sub-total 2 1621 6355 8 075 9 167 12 031 11 498 7 265 6 788 7 268 5 203 The sub-total 2 4 301 14 884 19 165 25 102 26 910 21 710 18 074 18 667 15 958 18 841										ı	1	1	1
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THE Multi-Year expenditure approprietion or Budget Year and Forward Year estimates	14 884 19 165	25 102	26.910	21 710	19.074	48 607	46 050	2000	0000	7 400	742.28T	82 045	43 696
above the complete as either Multi-Year expanditure appropriation or Budget Year and Forward Year estimates			200		*/5 61	18 66/	15.958	18841	14 715	10 920	209 248	176 023	118 386
Signal Expanding frust reconcile to Budgeled Capital Expenditure	idgel Year and Forward Year	r estimates											
NHA.													

WC014 Saldanha Bay · Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Ref						Budget Year 2016/17	r 2016/17						Medium Ter	Medium Term Revenue and Expenditure	Expenditure
	_								1						Framework	
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1	Budget Year +2
Capital Expenditure - Standard	_					-										210101
Governance and administration		1691	2 950	4 314	7 823	7 618	5 202	5 558	2 430	2 020	1950	2 030	2 180	45.705	942 06	
Executive and counci!	_	1	t	90	1	ī	ı	1	ı	1		_	3	2	0cc £7	976 4
Budget and treasury office		7	170	3	06	-86	•	:63	ı	9	S	. S	•	8 9		ı
Corporate services	_	1 580	2 780	4 230	7 733	7 522	5 202	306	0 400	1000	3	3	1	/02	369	52
Community and public safety		,	5 186	A 107	2 867	020	7070	080 0	2 430	098	1 900	1 980	2 180	45 013	29 187	4 501
Committee and social equipment	_	,	3	1610	1000	799 7	1 988	2 353	3 453	803	4 181	1 429	28	32 190	9 585	15 500
	_	ı	1	160	236	409	110	100	100	-	1	1	ı	1114	555	450
Sport and recreation		ı	5 186	3 937	3 273	2413	1718	1 253	653	603	603	1	'	19 641	9080	14 100
Public safety		1	ı	2 100	158	E	100	1 000	2 700	200	3 578	1 429	26	11.315	5 790	050
Housing		1	1	1	ı	98	9	1	1	'	ŧ	1		22	3	Ace
Health	_	1	1	,	1	ı	,	ı	•	-	! 1	1	'	071	26	1
Economic and environmental services		810	1 100	3 405	3 862	197 5	5 282	4.087	4 007	100	1 1	1	1 !	,	1	1
Planning and development		1	•	9	-	250			100	1000	6/7 L	159	1137	36 057	46 650	16 850
Don't repeat he of		000		2 00		200	1	1	•	,	ŀ	t	ı	267	350	1
Logo design		0.00	1 100	3 385	3 855	5 211	5 282	4 087	4 087	4 387	1 279	1 159	1 137	35 790	46 300	16 850
Enwronmental protection	_	1	1	1	i	1	ı	1	,	1	ſ	,	,	1		
Trading services		1 800	5 648	5 250	9 751	10 950	9 238	6 076	8 697	8 748	11 430	10 098	7 553	94 238	66. 00	44
Z (Legaricity C	_	1	1 498	1 150	2 524	800	1811	1 980	1 650	1 070	4 130	4 725	4 170	35 25	200	016.16
Water		ı	20	8	277	ı	328	78	7.8	228	98	146	-	010.07	23 883	77.563
Waste water management	_	1 800	3 200	3 600	6.050	7 200	8 020	2.410	6 220	900	200	2 0	,	230	618 27	000
Waste management		ı	000	450	8	2050	000 +	04-0	0350	2000	0000	2000	1 220	52 907	26 275	9 880
Other		1		3	200	006.7	000	200	000	1 250	1 550	1 725	1 825	15 180	7 050	14714
Total Cambridge Committee Standard	•	1 200	1 000		1	1	1	1	1	1	1	1	1	•	1	1
con Capital Experiencie - Caridare	7	4 301	14 664	19 165	25 102	26 910	21 710	18 074	18 667	15 958	18 841	14 715	10 920	209 248	176 023	118 386
Funded by:																
National Government		200	1500	2 750	4 750	3 099	1412	660	1 099	6849	840	QVQ	070	2000		
Provincial Government		1	100	909	2 010	1810	2 765	1 505	1 475	1015	5 5	5 5	200	13 663	6#/ 17	24 670
District Municipality		ě	1	ı	•	1	ı	1			2	771	8	nco I	10310	008 01
Other transfers and grants		1	1	1	ı	1	t	1	1		1	1		ı	,	ı
Transfers recognisms—capital	_	200	1 600	3 250	6 760	4 900	4 477	2 604	2 67.7	4 004	1 000	'	1	1		,
Public cognitions & gondions	_	1	3 000	1000	2 000	2000			-	500	n n n	n D	1.279	31 455	97 174	35 470
Borrowing		1000	2 680	090	0 0	0 90	0000	4	1	1	1	ı	ı	000 8	1	-
Internal Survey of Fred Surde	_	200	8 20	0000	0000	2000	3 800	060	7 600	8 240	7 680	7 378	4 873	67 841	18 823	54 040
months of the second se	+	7 001	6613	10.200	10 493	11 951	13 734	10 420	8 493	5 853	10 191	996 9	4 768	101 952	60 027	28 876
lotal Capital Canonia	\downarrow	4 301	14 884	19 165	25 102	26 910	21 710	18 074	18 667	15 958	18 841	14 715	10 920	209 248	176 023	118 386
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	ylvi	August	Sapt	October	November	Dacember	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +2
Cash Receipts By Source													40 100 T (2018/19
Property reses	11 822	22 506	22 984	19 892	13 233	13 249	11 836	11 693	11 693	11693	11 693	13 169	175 564	187.835	2M 150
Conico attentos - paralles o coneceut charges	507	228	235	215	217	228	233	283	283	263	263	293	2910	3 085	3270
Service channes - water revenue	664 27	22 629	977.77	36.250	23 620	24 282	24 874	28 441	28 441	26 441	25 969	18 720	298 355	321 024	345 797
Society change and selection of the second	0880	543	900	9 439	6 947	11 352	10 463	9809	808	9 809	9 808	7 478	114 105	122 884	132 988
Sarufe Mannes, refine revenue	3 333	3963	3,870	4	3 686	4 145	4 802	4 802	4 802	4 802	4 802	4 803	51 665	86 009	56.978
Saries character offer	3 343	CLRC	8	3 847	3 609	4 277	4 625	4 625	4 625	4 625	4 625	4 625	50 618	53 439	57 492
Render of familian and emissions	1 2	1 6	, ;	1	1	1	•	1	t	•	1	1	1	•	4
Internal and a separation of the separation of t	8	808	138	1 068	626	1256	1 027	1231	1231	1231	1231	1439	13 236	14 443	15 439
Interest control	2.234	138	1 283	1 206	28	3604	3718	2 4 20	2 420	2 4 20	1235	1243	24 863	18 447	45.324
Interest earned - outstanding debtors	481	268	498	585	220	593	618	533	533	533	533	447	8 488	6.483	35.6
Ownsency received	1	ı	,	•	1	t	1	1	•	•	ı				
Fines	22	197	212	327	<u> </u>	989	83	83	83	88	88	68	2 735	3000	1 240
Ucences and permits	* \$	82	88	<u>1</u>	8	36	- S	\$	134	135	2	125	1 269	6000	2000
Agency services	281	288	385	367	412	456	370	370	370	370	925	5 6	7440	1 324	1414
Transfer receipts - operational	29 082	4 399	9229	1756	30 216	٠	8 652	315	28 184	297	; 1	1247	400 200	0/00	B 8
Officer revenue	1 800	1 489	1 059	1 260	1 155	1112	1 123	1 188	1 978	1 025	1 688	1 007	45 074	47 244	60 621
Cash Receipts by Source	84 590	74 160	77 488	70 622	89 190	65 270	72 569	63 917	92 576	63 735	62 AAG	KR 228	974 799	11774	769 91
Other Cash Flows by Source											ł	22.50	007170	1/6 /18	988 419
Transfer receipta - capital		6 8 1 7	19 268	1 230	1 050	2 255	•	400	325	ı		Č	307.70		
Contributions recognised - capital & Contributed assets		1	٠	•	1	1	1	1	3 1	' '	' '	> ,	3) 405	97 174	40 113
Proceeds on disposal of PPE	1	ı	1	1	ł	•	,	1	,	•	ı		1	1	•
Short term loans	1	•	*	f	1	t	1	t	ı	,	1	1	t		1 1
bortowning king ternitrennamony Investor (dermonal in page, may deposite	1 8	1 5	1 }	• ;	1	1			1	•	1	58 180	58 180	17 823	54 040
Derrana (bernasa) in populari dakhas	8	621	52	125	53	125	125	125	125	125	125	125	1 500	1 500	1500
Decrease (incresse) other non-current receivables	1 1	1 1	1 1	1 1	t	1	1	4	1	1	t	1	1	1	,
Decrease (increase) in non-current investmente	'	•	•		1 2	1 1	' '	1 (1	1	r	ı	4	j	•
otal Cash Receipts by Source	84 715	81 102	96 882	72 037	90 365	87.650	72 894	R4 447	03 nzg	43 860	- 00	- 100		•	٠
Cosh Beumants hu Tuna								4	090 22	000 00	n/c 70	15.53	862 873	1 034 074	1 084 072
Emolouen related costs	19 /01	10 0/R	707 PG	200											
Remuneston of coundilors	808	808	808	000 IZ	1 8	\$60.00	5/657	24 981	24 981	24 981	24 981	23 663	291 261	308 985	331 645
Firance charges	3 1	8	8 6	900	3 '	9 5	88 6	808	8	808	808	986	9884	10 477	11 105
Bulk ourchases - Electricity	19 473	22 184	27 072	7 45 457	44 000	4079	7 00 37	2	(7)	7	2	3 983	8 579	13 766	14 707
Bulk purchases - Water & Sewer	,	5 179	4 757	4 943	4 407	4 200 A	997 CL	18 620	16 620	18 620	18 620	28 001	236 096	256 415	273 901
Other materials	•	1		1	, I	0070		745	342	7.342	7 342	7 880	68 643	74 134	80 065
Contracted services	1	•	1	٠	1	1 1	1	•	1	1	•	ı			
Transfers and grants - other municipalities	'	١	1	1	1		1 1	ŀ	•		ı	•	1	1	•
Tracers and grants - other	,	1	1	738	1		1 1	1 72	,	ı	1	1	1 .	1	1
Other expenditure	3 338	2 707	18 100	15 429	15 893	15 283	828	752	1 523	13 532	1 53	86,	2215	2348	2 489
py chaments by Type	43 108	49 665	78 506	58 436	36 088	101 130	55 138	60043	# 37E	92001	770 /	2000	120 657	119 480	182 862
The State Flows Poyments by Type								8	3	4	63 564	979 60	138 934	784 605	906 775
Spirit assets	7 800	5171	5 971	7 014	5 102	7 170	4.053	22 5.78	22 570	20,630	9	900			
Regarment of borrowing	1	•	14	•	1	4.480	1		3	0/0 77	44.3/6	45 092	198 786	169 488	112 468
	4 250	4 250	4 250	4 250	4 250	4 250	4 250	4 250	4 350	1 367	1 000	2037	8545	8 808	9 157
ALSASh Payments by Type	55 258	59 086	88 741	90,00	45.440	117 034	R3 444	88 840	90 449	0074	VC2 4	0C7 b	000 19	24 000	5 800
CASE DE COE ASE IN CASU USI D	27 00	22.040								701 72	701 001	500 071	888 882	1016880	1 034 188
Signash equivalents at the monthypear begin.	411 385	440 842	87 858	470 990	44 925	(49 381)	9 252	(22 399)	2 808	(28 242)	(43 532)	(11 473)	(35 992)	17 194	49 874
Neash equivalents at the monthy ear end:	440 842	462 858	470 899	473 336	518 260	2 to 200	400 000	4/8 132	450 733	458 542	430 400	386 867	411385	375 394	392 588

-1. Note that this section of Table SA 30 is deliberably not linked to Table A4 because training differences between the invoicing of cliants and receiving the cesh means that the cashillow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.

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WC014 Saldanha Bay - NOT REQUIRED - municipality does not have entitle

Description	Ref	2012/13	2013/14	2014/15	c	Current Year 2015	1/16	2016/17 Media	ım Term Revenu Framework	e & Expenditure
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year + 2018/19
Financial Performance										201013
Property rates	i									
Service charges	- 1]			ļ	ľ		
Investment revenue	1							1		
Transfers recognised - operational		1					Ì	l		1
Other own revenue]	1	}	•
Contributions recognised - capital & contributed assets							•	1		
Total Revenue (excluding capital transfers and contribut	tions)	_	_			 -		-		ļ. —
Employee costs		ĺ				1	_	_	-	_
Remuneration of Board Members						ļ		l	1	
Depreciation & asset impairment	- 1						ĺ			
Finance charges	- 1									
Materials and bulk purchases	- 1					ł		l		ļ
Transfers and grants	- 1	1		J				ļ		
Other expenditure	- 1]	İ				1			
Total Expenditure	- 1	_								
Surplus/(Deficit)	<u> </u>								-	
Capital expenditure & funds sources	_									_
Capi senditure	- 1	Ì		ı						
Transfers recognised - operational	_ h					-				
Public contributions & donations	Ì		1	1		i				
Borrowing										
Internally generated funds		ł	1	į						
Total sources		-								
inancial position	_									
Total current assets		1	f							
Total non current assets	- 1	,		ı		- 1	1		1	
Total current liabilities		1	ļ	1			l	ł	1	
Total non current liabilities		1		- 1	J	1		J		
Equity			ŀ			1		İ	i	
ash flows	+									
Net cash from (used) operating						}			ł	
Net cash from (used) investing					1		ľ			
Net cash from (used) financing					1	-		ļ		
astricash equivalents at the year end		1	ł	-			ĺ		İ	





WC014 Saldanha Bay - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Y <i>rsi</i> Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary valu of agreement : R thousand
West Coast District Municipality	Yrs	3	Fire Brigade Service	31/03/2017	4 945

References

2. Annual value



^{1.} Total agreement period from commencement until end

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Description	<u>8</u>	Preceding	Current Year 2015/16	2016/17 Mediu	2016/17 Medium Term Revenue & Expenditure Framework	& Expenditure	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/28	Contract
R thousand	1,3	Total	Original	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +1 Budget Year +2 2017/18 · 2012/10	Estimate	Estimate	Estimate	Estimate	Estimate	Entimate	Ferimen	A SIUG
Parent Municipality: Revense Obligation By Contract Contract 1	-2													
Contract 3 etc												1		1
i oftil Operating Revenue Implication Expenditure Obligation By Contract		1	1	1	١	ŀ		'	-	î				ı ı
Banking Services Valuaton Rolf Contract 3 sto				2 566	2722	2 885	3 059	3 242						14476
Total Operating Expenditure Implication		1	-	5 068	282	3135	3 324	3 523	,	1				- 000
Capital Expenditure Obligation By Contract Contract 1 Contract 2 Contract 3 etc	8)	770.01
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fotal Parent Expenditure Implication	\prod	1	•	5 068	2 972	3 135	3 324	3 523	-	1.	,		1,	18 (72)
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Total Capital Expenditure Implication	-	•	,	•		,		,		-	,	1	1	1
THE PROPERTY EXPENDED IN THE PROPERTY OF	_	,	,					1						

Letal implication for all preceding years to be surraised and total stated in Preceding Years' column and every contracts with future financial obligations beyond the three years covered by the MTREF (MFAMA 53)

municipelities with approved tatal revenue not exceeding R250 m - all contracts with an annual cost greater than R500 000. For municipalities with approved tatal revenue greater than R500 m - all contracts with an annual cost greater than R5 million. For

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Second Second Principle Seco	Description	Ref	2012/13	2013/14	2014/15		Current Year 201	5/16	2016/17 Mediu	m Term Revenue Framework	& Expenditur
Galetti auswerffinen zuma genefalt ju Abel Cibestinischester Infrastructures 100 988 71 955 55 445 64 756 64 776 65 900 18 445 65 900 18 452 18 90	R thousand	1									Budget Year
International - Routingger 2418 30 301 31 15 7 00	Capital expenditure on new assets by Asset C	lass/Sub-ct	288				1 000	1 0100000	241011	*1201110	72 20 10/19
International Configure 24.81 33.301 37.12 7.72 177 177 3.77 2.77 3.70 3.70 5.70	Infrastructure		59 898	71 595	83 482	47 065	5 40 790	40 790	68 600	98.482	69.04
## Processor A Bridger Same veter - 399 985 915	Infrestructure - Road transport		28 418	35 381	37 125	7 673	1		I		1
Somewhare	Roads, Pavements & Bridges	1	28 418	35 381	í		1				1
### Index 11 May	Storm water		i - 1	_	1	_	1	1			860
Germatics 1000 1465 1570 1500 2007 2775 2865 2776 2775 2865 2776 2775 2865 2776 2775 2865 2775 2775 2865 2776 2775	Infrastructure - Electricity		11 996	11 365		22 520	16.636	16 525	1		-
Transcribation Africation Transcribation Africation Transcribation Africation Transcribation Africation Transcribation Transcr	Generation			_			1			i	
Secret Application	Transmission & Relicutation		11 598	9 485	18.750						
19.85 19.28 19.40 19.85 19.28 19.40 19.85 19.28 19.40 19.85 19.28 19.40 19.85 19.28 19.40 19.85 19.28 19.40 19.85 19.28 19.40 19.4	Street Lighting		1								
Dame Alternoside	Infrastructure - Water	1	1 3		15.443			1	1		
Workspreadmen	Dants & Reservoirs		1			1		1	1		
Milestation	Water purification	- (1		-	7500		i			21 650
######################################	Reticutation		10 885	12 300	0.6%	_		1			-
### Special Continuity of the	Infrastructure - Sanitation		1				1				
Semenga purification 1200 1700 1715 1715 1700 1800	Reliculation	J					1	4			1 880
Informity Company 100 120 130 130	Sewerage ourification	1	3,64	3				1		11 665	880
Wester Alleragement		- 1	2345				1	1	750	850	1 000
Transposation 2 2 205 467 370 1700 1700 1700 200 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -0 -		- 1	1	1			1	11 220	13 940	6 505	14 714
General College	· ·					3 500	2 062	2 062	10 800	5 000	14 714
Comments	· ·	'	!!	467	367	1 760	1760	1 760	250	-	_
Section Sect			!!!	-	-	-	-	-	-		_
Peths & partners Set 1350	Olmer	3	908	3 436 [109	3 680	7 396	7 398	2 890	1 505	_
Peths & partners Set 1350	Community		6 947	5 207							
Sportfelde & stadis											14 100
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Community halfs			_	- 1					_	- }	-
Skin Skin		-	-	1 306	- 1			1 1	_	ł	-
Fine, safely & emergency		- 1 1	5828	456	- 1	_	_	1 :	_	_	_
Security pad policing 7			- 1	1 454	1 537	31 128	23 777	23777	16 262	2 880	14 100
Busines 7			-	-		-			-	- {	-
Christ Section Secti		,	_		1		1	588	-	- (_
Ministrate Ref Galderine Commission Social restate housing Social restate housing Social restate housing Social restate housing Social restate housing Social restate housing Social restate housing Social restate housing Social restate housing development Social restate housing development Social restate housing development Social restate housing development Social restate housing development Social restate housing development Social restate housing development Social restate housing development Social restate housing development Social restate housing restate				1			1		-	-	-
Campletries Social Antista housing 8 454 6581 - 1712 1646 1648 2 900 6 900 -	Museums & Art Galleries	-	- 1	1	- 1			1		- [-
Social rindia housing 8] }	- 1	1			I		-	- [
### 1991 — 1772 1646 1646 2800 6800 — ### 1991 — 1772 1646 1646 2800 6800 — ### 1992		8 }	- 1	-			[]			-	-
### Saddings Other #### Saddings Other #### Saddings Other #### Saddings Other ### Saddings Other ### Saddings Other ### Saddings 10	Other		454	691		1712	1648	1 648	2 900	6 900	
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Proving development		1 1	-	-	-	-		- [-	-	-
Properties		ا و ا	1				. 1		- 1		
Proving development Computers Comput		1 1		·							
Proving development CSSS 1 405 1054	westment properties		(395)	1 405	1 054	_	· _	_	[1	
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Converting whiches	Other	1 [(395)	1 405	1 054		l i	1			
Converting whiches	ther assets										
Specialised vehicles		1 6	44.000					63 966	46 806	26 902	4 296
Plant & cquipment 1859 3590 7875 928 5520 6520 881 1437 60		10	11 603		26 759	1 030	1 029	1 029	4 985	1 360	
Computers - hardwardequipment	Plant & equipment	1 "	1.859		7 975	020	-	-		- 1	-
Furniture and other office equipment		}	-								
Academic Academic		- 1 - 1	4 201			- 1			1		
Civic Land and Buildings Other Buildings 10 564 857 12 604 - 3 963		1 1	-	- 1	-	-		- 1	7		
Other Buildings Other Land Other				- 1	-	-	- 1	- {	-		
Other Lend Supplus Assels - (Investment or Inventory) Other 4 083 9 204 41 533 8 000 114 114 3019 3 195 725				1	- }	16 132	16 132	16 132	34 973	20 298	2 000
Surplus Assets - (Investment or Inventory)				857					- (-	
Other 4 083 9 204 41 533 8 000 114 114 3 019 3 195 725 ricultural assets			J	-	15 5/3	-	30 000	30 000		-	-
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1 1 1 1 1 1 1 1 1 1		-								_ (
Computers - software & programming	angibles		1 665	1 581	1 021	2744					
Other first sub-class)	Computers - software & programming										
a) Capital Expenditure on new assets 1 100 324 115 412 207 106 114 918 132 169 136 179 135 334 87 435 cialised vehicles - 2740	Other (first sub-class)				-				•		- 1
Cialised vehicles	al Capital Expenditure on new assets	1	100 324	115 412	207 106	114 918					_
Refuse Fire - 2740	einlisted unbicke					*******	132 103	132 109	136 179	135 334	87 435
Fire - 2.740	Refuse		1	ì	-]	-T	-	-	-	-]	-
Conservancy - 2/40	Fire					-		- [-	-	-
Ambutances	Conservancy		- 1	1		-		-	-	-	- 1
	Ambulances	1	i)	1		-	-	-	- 1	

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Description	Rel	_	2013/14	2914/15		is by asset cla Current Yeer 201		2019/17 Blocks	nn Tarm Revenue	4 Expenditu
A thotsand		Audited	Audiod	Audited	Original	Adjusted	Full Year	Budget Year	Framework Budget Year +1	Budget Year
Catalial exponditure on renewal of exterior asserts	y Asset	Ovicoral Class/Sub-class	Outcome	Outcome	Budget	Budget	Ferecast	2914/17	2917/18	2018/19
Intentructure	-	37 807	30 30	1375	70 271	P8 025	ES 039	64.787	32 440	39.4
Infrastructure - Road transport	į	12 252	13 05	8 93				27 441	19950	160
Florets, Permentis & Bridges		12 252	13.05	4 097	39 197	36 863	39 853	18 645	16 008	15 13
Sterre maker			-	480				8 795	3 960	a
Infrastructure - Electricity Generation	i	543	179	1	5 875		5 725	4 900	4 490	18
Transmission & Reliculation		543	170	161	5325				-	٠
Sirent Lighting			1.00	' "	560	1	1	4 200 400	4 100	14
Infrastructure - Weter	ł	271	4 200	2 287				500	390 960	48
Dema & Reservoire		-	-	527		-	-		-	•
Water purification		-	-	-	-	_	_		_	
Proticulation		271	4 200	1	2 708	2 496	2.496	500	950	4.8
Infrational - Symbolics		23 900	10 586			23 490	23 490	32 247	13 050	80
Sewarage purification		23 908	19 566		24 534	23 049	23 049	18 790	8 550	70
Infrastructure - Other	1	63	701	2 300	3 500	441	441	13 457	6 500	10
Whate Managament	1	83	-		270	273	273	-	-	
Transportation	2	-	-	-	-		1 -	-		
Gen		-	~	-	-	-			' -	
Other	3	-[701	_	270	273	273	-		
Germanity		831	254	3 829	4 156					
Parks & gardens		-		418	1 098	1 335	1 335	2 320	328 179	
Sportsfields & studie Swimming pools	-	[- }	-	200	-	436	435	-	1/9	
Community halfs	i i		_	-	-	-	-	-	-	
Librarias		i -1	_	78	1	-	-	-		
Recreational tectities		198	_	-	1 480	1 500	1580	458	150	
Fire, safety & emergency Security and policing	1	_ [-	-	-	-		-	-	
Etmas	7	_	_	-	_	31	31	- (-]	
Clinics		-	-			_	_		- {	
Nutreums & Art Galleries Cometeries	-1	-	-	-	750	500	500	- 1	_	
Social rental housing			-	-	-	-	- 1	-	-	
Other		635	254	2627	380	829	829	1 450		
eritare assets	-							1400	-	
Buildings	1 1			-						
Other	8								ļ	
resiment properties	1 [-	
Housing development	' }				-					
Cities	1							ĺ		
from adminis]	4 961	158	A 442						
General vehicles	1		139	2112	5 192	9 471	9.471	4 482	1 930	
Specialized vehicles	10	-	-	-		_		-	220	
Plant & equipment. Computers - handwarelequipment		-	-	138	-	- [-	-	- 1	_
Furniture and other office equipment	1 1			32 150	962 80	3 495	3.495	585	565	55
Abelloirs	; }	-]	- '	-	-	30	30	257		
Markets Chric Land and Buildings		-1	-	-		-	-	- 1		
Other Buildings		529	158	1793	3 300	3 300	3 300	2 990	550	-
Other Land			108	1793	-	2 248	2 246	-	2	
Surplus Assets - (Investment or Inventory) Other			-	-	-	-	- 1			-
	1 }	3 533			870	401	401	850	£95	
ricultural assets List seb-class	1 }								_	_
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Aceical sensits	1	-								
Lief auth-object	1 +									
	1 1]					
er cibles	1	_								
Computers - software & programming	1			- -	5 000	3 500 3 500	3 500	1 500		
Other (Rel auth-clean)							330	1500		_
al Capital Expanditure on renewal of existing asse	1	41 928	30 717	19 680	84 620	83 S40	\$3 640	73 069	49 660	39 960
challend yeldches										
Refree		i	-	-1	- }	- 1	-	- }	-	
Fire										
Consenuncy				f						
Ambulances										
owel of Existing Assets as % of total cupest owel of Existing Assets as % of deprecys*		29.5%	21.0% 34.2%	8.7%	42.6%	38.8%	38.8%	34.9%	23.1%	26.1%
		43.7%		18.1%	85.6%	64.8%				



Description	Ruf	2012/13	2013/14 Audited Outcome	2014/15	Cu	irrent Year 2015/	16	2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome		Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Repairs and maintenance expenditure by Asse	t Class/Sub-	tass								
Infrastructure		12 671	9 492	12 724	13 959	14 528	14 528	14 544	15 377	16 14
Infrestructure - Road transport		2 296	3 116	4 453	4 800	5 062	5 062	5 027	5 279	5 543
Roads, Pavaments & Bridges	1 1	2 183	2 942	4 272	4 535	4 857	-4 857	4 748	4 986	5 23
Storm water		112	175	181	266	206	206	279	293	300
Infrastructure - Electricity Generation		4 766	3 842	4 973	5 432	5 432	5 432	5704	5 989	6 289
Transmission & Reticulation	1	-	-	-	-	-	-	-	-	-
Street Lighting	- 1 1	4 212	3 329	4 748	5 212	5 212	5 212	5 473	5 747	6 034
Infrastructure - Water	}	553	513	224	220	220	220	231	243	255
Dams & Reservoirs	-	730	823	1 145	1 482	1 412	1 412	1 556	1 634	1 715
Water purification	1.1	-]	-	-	-	-	-	-	-	-
Reticulation		-	_		- 1	-	- 1	-	-	-
Infrastructure - Sanitation	li	730	823	1 145	1 482	1412	1 412	1 556	1 634	1 715
Reliculation	- 1	2 519	1 660	2 110	2 130	2 507	2 507	2 237	2 348	2 466
Sewerage purification		2 519	990	1 075	1 090	1 460	1.460	1 145	1 202	1 262
Infrastructure - Other		0.000	670	1 035	1 040	1 047	1 047	1 092	1 147	1 204
Waste Management		2 362	51	43	115	115	115	121	127	133
Transportation		2 362	51	41	100	100	100	105	110	116
Gas	2	-	~	2	15	15	15	16	17	17
Other		-	-	-	-	*	-	-	-	_
Out	3	- 1	-	-	-	-	-	-	-	-
Community	1 (371	435	1 449	3 093	4 974	4 074			
Parks & gardens	1	-	7	141	216	1 874 216	1 874 216	3 191	2 851	2 993
Sportsfields & stadia	- 1 1	251	223	636	401	434	434	421	238 442	250 464
Swimming pools		- 1	1	19	40	40	40	42	44	46
Community halls Libraries		120	12	66	100	100	100	105	110	116
Recreational facilities			_	-	-	- {	- 1	-	-	_
Fire, safety & emergency		_			-	-		- 1	-	-
Security and policing		-	-		_	- [-	-	-
Buses	7	-	-	- 1	- 1	_ 1	_		-	-
Clinics		-	-	-	-	- }	-	-	_	_
Museums & Art Gatteries Cometeries	1	-	- 1	18	50	50	50	53	55	58
Social rental housing	8		12	-	-	-	-	-	-	-
Other		-	180	569	2 286	1 034	1 034	2244	4 004	
					2.00	1007	1 11/34	2 344	1 961	2 059
Buildings			-		30	30	30	32	33	35
Other	9	-	-	-	15	15	15	16	17	17
	" -				15	15	15	16	17	17
westment properties	1 1	-	_ }	_	_	_	_			
Housing development Other									-	
ther assets		11 681	14 435	13 657	22 000	22.007				
General vehicles	1 -	6 110	6748	7 735	23 896 12 248	23 287 12 541	23 287 12 541	23 522 12 877	24 799	26 039
Specialised vehicles	10	-	-	- 1	-	12.541	12341	15911	13 521	14 197
Plant & equipment		2 404	2 619	2 446	4 318	4 130	4 130	4 673	4 907	5 152
Computers - hardware/equipment Furniture and other office equipment	11	201	153	173	657	607	607	690	724	761
Abattoirs		254	324	401	698	682	682	744	781	820
Markets		_	<u> </u>		- 1	-	-	-	-]	- 1
Civic Land and Buildings	1	2 291	4 066	-	_ [-	- 1	-	-	-
Other Buildings		15	60	2 627	4 862	4 513	4 513	3 466	3 739	3 926
Other Land Surplus Assets - (Investment or Inventory)		221	377	194	940	732	732	987	1 037	1 089
Other		186		- 1	-	-	-	-	-	-
		100	88	81	81	81	81	85	90	94
ricultural assets List sub-class	1 -							-		
ological assets				-+						
List sub-class	-									
	1 1	1		1	i	1				



WC014 Saldanha Bay - Supporting Table SA34c Repairs and maintenance expr

Description	Ref	2012/13	2813/14	2014/15	Ct	ment Year 2015/	16	2016/17 Medium Term Revenue & Expanditure Framuwork			
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
Intangibles Computers - software & programming Other (list sub-class)		2 946 2 948 —	2 638 2 638 -	3 645 1 456 2 189	4 856 1 291 3 565	6 356 2 791 3 565	6 356 2 791 3 565	5 099 1 356 3 743	4 924 1 424 3 500	5 170 1 495 3 675	
Total Repairs and Maintenance Expenditure	1	27 669	27 000	31 475	45 744	46 075	46 075	45 487	47 983	50 383	

Specialized vehicles	 -	-	-	_	- 1	_			
Reluse								_ i	-
Fire									
Conservancy		1							
Ambulanças									
R&M as a % of PPE	1.4%	1.3%	1.4%	0.494	0.000				
R&M as % Operating Expenditure	4.3%			2.1%	2.0%	2.0%	2.0%	2.0%	2.2%
Freferences	 4.376	4.0%	4.3%	4.9%	4.9%	4.9%	4.9%	4.8%	4.7%

- References

 1. Total Repairs and Maintenance Expenditure by Assal Category must reconcile to total repairs and maintenance expenditure on Table SA1
- 2. Airports, Car Parks, Bus Terminals and Taxi Ranks

- 2. Aurours, car Pains, ous i eministrants and Lau rianns.
 3. For example lechnology backbones (e.g. fibre optic, WiFI infrastructure) for economic development purposes.
 4. Work-in-progress/under enastruction to be budgeled under the respective item.
 5. Infrastructure includes fund and buildings required by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure.
 6. Donaled/contributed & leased assets to be included within the respective sub-class.
- 7. Busses used to provide a service to the community
- 8. Not municipal contributions to the "top structura" being built using the housing subsidies
- 9. Statues, art collections, medals etc.
- 10. Ambulances, fire engines, refuse vehicles but not vehicles that would normally be classified as Plent and equipment



Description	Ref	2012/13	2013/14	2014/15	Cı	ment Year 2015	116	2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Yea +2 2018/19
Depreciation by Asset Class/Sub-class										
Infrastructure		70 495	60 549	78 705	87 021	87 021	87 021	93 493	97 777	105 55
Infrastructure - Road transport		40 406	27 787	27 317	39 935	39 935	39 935	42 905	44 871	48 439
Roads, Pavements & Bridges	- 1	40 406	20 123	20 567	28 920	28 920	28 920	31 071	32 495	i
Storm water		-	7 664	6.750	11 015	11 015	11 015	11 834	12 376	35 079
Infrastructure - Electricity		12 150	11 224	11 055	15 132	16 132	16 132	17 331		13 360
Generation		-	_ 1	- 1		_ 1	10.102	17 331	18 126	19 567
Transmission & Reliculation		11 811	10 351	10 288	14 877	14 877	14 877	15 983	40.740	-
Street Lighting		339	873	766	1 255	1 255	1 255		16 716	18 048
Infrastructure - Water	- 1 1	8 169	10 181	8 112	14 632	14 632	14 632	1 348	1 410	1 522
Dams & Reservoirs	!	_	2 739	3 288	3 937	3 937		15 721	16 441	17 748
Water purification		- 1	[- 1	- 1	3 031	3 937	4 230	4 424	4 775
Reliculation	-	8 169	7 442	4 825	10 695	*******	40.000		-	-
Infrastructure - Sanitation		9 060	10 598	9 516		10 695	10 695	11 491	12 017	12 973
Reliculation		9 050	5 703	5 076	15 231	15 231	15 231	16 364	17 114	18 474
Sewcrage purification	- !		4 895	4.440	8 197	8 197	8 197	8 806	9210	9 942
Infrastructure - Other		720	759		7 035	7 035	7 035	7 558	7 904	8 533
Waste Management		422	501	22 706	1 091	1 091	1 091	1 172	1 226	1 323
Transportation	2	60	301	22 223	720	720	720	774	809	874
Gas	1-1		-	97	-	-	- [-	-	-
Other	3	237	258	386	371	371	371	398	- 417	- 450
Community	-	2 675	3 562	5 937	5 118	5 119	5 119	i	1	
Parks & gardens		198	193	215	278	278	278	5 500 299	5 752 312 i	6 209 337
Sportsfields & stadia Swimming pools	11	- [281	285	404	404	404	434	454	490
Community halfs		_	31	-	45	45	45	48	50	54
Libraries		[]	507 476	550 484	729	729	729	783	819	884
Recreational facilities		220	13	781	683	683 19	683	734	768	829
Fire, safely & emergency		-	-	- 1		19	19	20	21	23
Security and policing		1 014	-	-	_	_		-	_	-
Buses Clinics	7	~ }	- }	-	- [-	-	-		-
Museums & Art Galleries	1 1	-	- [48	-	-	- [_]	-	-
Cemeteries	1 1	-	-	7	- }	-	-	- }	-	-
Social rental housing	8	-	_		_ [_	- [-	-]	-
Other	-	1 242	2 061	3 567	2 961	2 961	2 961	3 182	3 328	3 592
eritage assets		(532)	-	-	_	_	-			
Buildings Other	9	(532)								
westment properties										
Housing development Other		-								
General vehicles	-	22 801	24 380	Z3 245	35 038	35 038	35 038	37 644	39 369	42 500
Specialised vehicles	10	6 138	6 146	10 308	8 834	8 834	8 B34	9 491	9 925	10 715
Plant & equipment	"	15 1 483	56 5 057	195 2 460	80	08	80	86	90	97
Computers - hardware/equipment		-	1 557	2 186	7 267 2 238	7 267	7 267	7 806	8 166	8 815
Furniture and other office equipment		2 392	1 325	1 673	1 904	2 238 1 904	2 238 1 904	2 404	2 514	2714
Abattoirs	1 1	- }	- 1	- 1	-		1 20.	2 046	2 140	2 310
Markets Civic Land and Buildings	1 1	- 1	- }	-	-	- }	_	_]		-
Other Buildings		925	1774		2 549	2 549	2 549	2739	2 864	3 092
Other Land		345	3 022	1 125	4 343	4 343	4 343	4 666	4 880	5.268
Surplus Assets - (Investment or Inventory)		- [_]	Ξ	7 723	7 723	7 723	8 297	8 678	9 368
Other		11 847	5 444	5 098	101	101	101	108	113	122
ricultural assets List sub-class			-		_	-	-	-		- 12
ological assets List sub-class			-	-		_	-			
Call triggy										
ungibles	1 -	558	1 359	1 082	1 799	1 799	1 799			



WC014 Saldanha Bay - Supporting Table SA34d Depreciation by asset class

Description	Raf	2012/13	2913/14	2014/15	Cı	urrent Year 2015	716	2016/17 MacSus	m Term Revenue Framework	& Expenditure
R thousand	1	Audied Outcome	Audied Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2617/18	Budget Year +2 2018/19
Computers - software & programming Other (list sub-class)		- .558	1 359	1 082	1799	1799	1 799	1 933	2 021	2 182
Total Depreciation	1	95 997	89 850	108 969	128 977	128 977	128 977	138 571	144 920	158 442

Specialised vehicles	45	5.0							
	15	56	195	80	80	80	86	90	97
Refuse								-	- 1
Free	15	56	195	80	80	80	86		
Conservency							00	90	97
Ambulances									

- 1. Depreciation based on write down values, Not including Depreciation resulting from royaluation.

 2. Arports, Car Parks, Bus Terminals and Texi Ranks

 3. For example technology-backbones (e.g. fibre optic, WIFI infrastructure) for economic development purposes

 4. Work-in-progress/under construction to be budgeted under the respective item

 5. Infrastructure includes Taxed and buildings required by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure

 7. Russes used to provide a consense in the communication.

- 7. Busses used to provide a service to the community
 8. Not municipal continbutions to the "top structure" being built using the housing subsidies
- 9. Statues, art collections, medals etc.
- 10. Ambulances, fire engines, refuse vehicles but not vehicles that would normally be classified as 'Plant and equipment'



WC014 Saldanha Bay - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2016/17 Mediu	m Term Revenu Framework	& Expenditure		Forec	easts	
R thousand		Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Present value
Capital expenditure	1							
Vote 10 - Council	1	50	_	_ [
Vote 11 - Finance]]	750	375	25	94	94		
Vote 12 - Community & Operations		21 739	4 140	14 550	5 767	5 767	94	
Vote 13 - Engineering & Planning		168 512	164 640	99 710	108 224		5 767	
Vote 14 - Corporate & Protection		9 697	3 218	2 101	1 483	108 224	108 224	}
Vote 15 - Office of the MM		8 500	3 650	2 000	1 403	1 483	1 483	
List entity summary if applicable		0 000	3 030	2 000				
Total Capital Expenditure		209 248	176 023	118 386	115 568	115 568	115 568	
Future operational costs by vote	2					110 000	113 300	_
Vote 10 - Council		38 257	44 404	40.000				
Vote 11 - Finance		79 552	41 194	43 690	46 311	49 090	52 035	
Vote 12 - Community & Operations		123 285	76 540	81 755	86 660	91 859	97 371	
Vote 13 - Engineering & Planning			125 243	134 096	142 142	150 670	159 710	
Vote 14 - Corporate & Protection	ĺÌ	91 201	93 132	99 290	105 248	111 562	118 256	
Vote 15 - Office of the MM		591 151	638 373	684 841	725 931	769 487	815 656	
entity summary if applicable		17 762	17 807	19 027	20 169	21 379	22 662	
uture operational costs	1 -				[[
	1 1	941 208	992 290	1 062 698	1 126 460	1 194 048	1 265 691	
uture revenue by source	3						-	
Property rates		180 988	191 663	207 375	219 817	200 200		
Property rates - penalties & collection charges	1 1	3 000	3 180	3 371	3 573	233 006	246 987	
Service charges - electricity revenue	1 1	307 583	330 952	356 492		3 787	4 015	
Service charges - water revenue		117 634	126 684	137 109	377 882	400 554	424 588	
Service charges - sanitation revenue		53 267	56 716	60 807	145 335	154 055	163 299	
Service charges - refuse revenue		52 183	55 092		64 456	68 323	72 423	
Service charges - other		52 105	33 092	59 270	62 826	66 596	70 591	
Rental of facilities and equipment		13 646	14 738	45.047		-	-	
Interest earned - external investments		24 863	18 447	15 917	16 872	17 884	18 957	i
Interest earned - outstanding debtors	1 1	6 689	6 689	15 321	16 240	17 214	18 247	
Dividends received		0 003	0 009	6 689	7 090	7 516	7 967	
Fines		4 542	4.044	1	-	-	- }	
Licences and permits		1 258	4 814	5 103	5 409	5 734	6 078	
Agency services			1 334	1 414	1 498	1 588	1 684	
Other revenue		4 410	4 675	4 955	5 252	5 568	5 902	
Gains on disposal of PPE		15 955	17 212	18 452	19 559	20 733	21 977	1
List other revenues sources if applicable		-	-	-	-	-	-	
List entity summary if applicable)		J			
ture revenue	-	700 000						
et Financial Implications		786 020	832 195	892 274	945 810	1 002 559	1 062 712	
eferences		364 436	336 118	288 810	296 218	307 057	318 546	



^{1.} Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))

^{2.} Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))

^{3.} Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

WC014 Saldanha Bay - Supporting	WC014 Saldanha Bay - Supporting Table SA36 Detailed capital budget		'											
Maniologial Volte/Capital project	2			y Asset Clare	Asset Bub-Clies	GPS co-arginales		Prior year outcomes		201817 Medium Tumi Revense & Expundi Francesork	Framework	Expandibers	Project information	
	ProgramProject description	Project nember	8 %	n	*	NA.	Estate Estate	Andless Contours 201415	Clarrent Year 2015/16 Full Year Forecast	Badget Year 2010FT7	*1 2017/18	-2 2018YS	Warttecation	Hew or remewal
Pared musicipality: Lift all capital projects prosped by Meron	3.1													
tours,	Alern Dearn System	~	¥. _8	o definitivation - Other	Security and palloing	SBW Wide		2	_	•	,	•	=	2
Feeton	Reservation: Stores	_	2 : 2 :	Dates		17,001223;-32,423235				8	1	,	2	*
	Ole Appet	Cara (d) (day are to	<u>e 1</u>	Office Associate - Officer	Security and policing	Sign Hide		7	-	- 0	. }	, 2	3 8	* :
Community & Operational Sandons	Completion of Paving and Karbing - Palente		12 128 128 128 128	Althornober - Other	Power, Powerents & SKiges	17.801800, -32.813022		3	•	2 2	7 1	е ,	k =	
Community & Operational Services	Construction of parent outflussys Central out	51 429 735 401 981	2	o Antwestchere - Road bumport	Roads, Proments & Briggs		_			•	98	1	•	=
Community & Operational Services	Confident Commentary and 2007/4 pages and one of the Commentary Street Commentary St	18 18 20 18 18 18 18 18 18 18 18 18 18 18 18 18	8 8	infraefoctory - Steel françoist	į	77 871078 - CD 848078	_			130	- 1	8	8 . 1	z i
Community & Operational Services	Construction of internal roads: White City	51 820 735 801 031		Separation - Cont Separate	Short Passant Litter	7 COMPAN - 13 COMPAN		_			2	1	B 1	× :
Community & Operational Services	Development Hopefald Comminy at 1350-1	51 620 735 701 071	8	infrasticture - Road francport	& Share Water	18.366822 : 33.065143				. 8	1 1	1 3	n 1~	
Community & Operational Sarvices	Development Cantral Compley at \$57/8: 9	51 629 736 801 981	2000	infrastroum - Read drawport	Midges & Steen Wester	17.070mES, -32.046689				5	58	1	8	z
Commenting & Operational Services	Development Hapefield Cometery art 330-1	51 620 736 601 071	2 08	Principal - Read Insuper		18.356500; .33.065425				•	1	1		2
Community & Operational Services	Development Combas Commonly of 1674 ;	51 820 434 801 801	2 : 2 :	Mentional Control of C	Bridges & Storm Walker	17,071543;-32,64443)	1	1	8	2
Comments of Comments Services	Boardery Man and Charleston County	51 828 790 801 831 41 828 781 801 881			Section and Automation	SOLUTION OF THE PARTY OF THE PA				R S	1	ı	n (E 1
Notement & Operational Services	Canonican Sect Grand Design Day	51 622 180 401 063			. 1	FEE GALTZO 31 GARGET	_			8 6	- 4	•	•	× 4
Community & Operational Services	Languages Sport grazzed - Wooden species	51 622 100 101 061	2 SS	And metaclore - Roam fransport		18.0377792;-31.079128				3 28	8	1)		t e
Community & Operational Services	Hopeliské Sport ground Upgrading of cital	51 622 100 301 071	- E	definitions - New Summer		ALTOBITÉ, -11.064828			_		1	1		
Community & Operational Services	Hapefield Sport ground: New lencing of cole		98 808	Antimetricitye - Road transport		18.339749; -32.066884				,	1	,	4	z
*	Hopefield Sport ground: Floodights	51 622 137 001 671	98	infuniciere - Read Immport		18.136782;-33.084731				1	1	1	٨.	=
¥	Hopefield Sport ground - Whiter Caroon for	51 622 137 201 071	903 CDS	fritmetricium - Road Instepant		SBH MAL		_		ı	٠	•		2
*	Languages Sport ground - Wester Concovs to	5) 122 137 301 081	8	Melmanature - Road transport		CON WAS				1	1	•	10	=
CONSTITUTE & CONTRIBUTION CONTRIBUTION	Hopework short ground Upgracing	57 622 137 601 071	£ :	Printed Column - Mond (Parter or	Percentional Parisher	FR. 230807; -42,085377			_	1	+	1	~ :	<u>-</u>
	See made about a Control of the Control	61 622 200 130 DE		The state of the s		77.1M/O4; -12.1M3/62				000)	061.6	n ·	= :
	Committee of the Commit	51 022 000 130 US1	2 4	The state of the s		77. PA /OF ;				1	1	1	and a	2 :
. ,	Proceedings Contracting Contracting	51 100 202 100 200 10 51 100 100 100 100 100	1	Total Control of the		17.04/1040;-42.091/07		_)		4	۱ ۵	2 (
	Decorbs Sport Ground, Ed.: Felicing	51 622 200 201 041	200	infrafaction - Real Present		72.122758 - 38.00604		-	_	1 1	,		, 4	ĸ a
7	Discylle Sport Greand, Second & Rugby Fla	51 624 337 501 041	5005	Setteduction - Read framework		17.02363: -21.000620				1			, -	
	Mediapos Sport Grounds; do Zolo and Mid	51 420 434 801 991	903 No	infrastructure - Road Insupport		17.91262 - 31.001583				,	,	1	. 9	2
120	Discribe Sport Ground: Erf.: Upgrading of C	51 622 249 601 041	Str3	infraetciere - Ross transport	3	17.02334F;33.006108				1	,	r	*	· •
ommunity & Operational Services	Durwide Sport Ground, Eff.: Ruzzr váre on il	51 622 200 301 041	SID No	Johnshucken - Road frameont		F7.822994; -32.00435?				1	•	1	-	
*	Dispulle Sport Ground: Erf.: Investigation of It	5/ 622 200 701 041	SUS SUS	frembunber-Raad terrapert	3	17.P23086;-J3.006969				'	t	+	-	=
	Olezville Sport Ground: Erf - Upgrading of or	51 622 201 401 041	903 Mo	infrastruture - Read transport	Recognition Facilities	17.021663;-41.007336				'	'	1	4	~
Ħ	Diarythe Sport Ground: Erf. Upgraching of o	51 622 200 501 041	200	Interesting - Road transport	Recommend Facilities	17.923335; -31.00776				(,	•	-	æ
H :	Discoville Sport Ground: Ext.: Upgrading of n	5f RZ2 200 401 041	200		3	12.023056;-33.005687			-	•	•	'	*	œ
Community & Operational Services	Subdervis Sport Grownst Erf 11621: Entrance	_	2	Infrastructure - Road transport	To Marie	17. M48627; -32.982188	_		_	1	'	ı	ıţr	=
ommunity a Operational Services	Middle Sport Grounds: do Zole and Mid		92 : 93 :	Indicated and American	Security and policing	17.81264;-32.00370				1	1	1	-	2
Community in Charleson Sarvices	Upgrating Sagaran Sportground CHR			entranscribes - Road fransport	Precruencing Facilities	17.047772;-12.04C381		_		٢	1	•	ın ı	ec :
Constitution of Constitution Services	Management Speek Gebund, Ed. 1621, Speech	51 822 201 001 001 54 877 705 280 761		The state of the s	Control of the Contro	CONTRACTOR CONTRACTOR				1 80	r	1	ın v	= :
Community & Countries Services	Freedom of 6 Providing man industrial lates	_		Influentarion - Pant Junean	Service Confirm	A INTORNA TA TARRO		_		9	• 1	1	n \$	2 2
Ommunity & Operational Services	Combudon of pevillan	_	200	Calculation - Conference		18.022946 - 12.782028				-		1	2 9	: 2
community & Operational Services	Steamberg's Cove Sport Ground Ground to		5 SE	Anthentrolars - Road transport		18,082783;-32,702174				1	1	•	=	. 2
emerunity & Operational Services	Steamberg's Core Sport Ground: Funding		303 X	Infilmitualize - Poad françoit	P	18.025508;-32.75279?				•	•	1	=	z
commenty & Operational Services	Streetberg's Core Sport Ground; Green	_	5003	<u> </u>		AL00265; -12.742152				,	ı	1	=	ec .
Ommunity & Operational Services	Professional face: Environmental study Das			_	3	18,03747; -32,782238				22	٠	'	z.	2
Construction Construction Converse	LONGRUCION AND GROUND WORKS OF SMERTDA	111 100 000 723 15		-		18.032402;-42.7827	_	_		1470	1	•	= 1	z (
community & Commissional Services	Lawrence Sport Grown Eri (1003 Prains	-		Interest to a State Comment	Const.	/8.050/105 ; -32.708/38 08.05774412.701889		_		. 4	P 1		Z 2	oc a
Owenumby & Operational Services	Steambarr's Core Sport Ground Intention	_				18.022542 : -12.782026	_	_		} (' '	2 5	. 2
contractily & Operational Services	Laingrate Sport Ground: Erf 1003. Wooden		_		Paceudant Facilities	18.06401; -32.790288		_		1	8	,	: 22	: 2
overmaly & Operational Services	Paternaster Sport ground - Wooden special					SBM Wide				2	•	:	Ξ	2
ommunity & Operational Services	Palemoster Sport ground - Side senson of 8	51 622 301 401 111		3	Recognition of Facilities 5	Silke Wide				(•	1	=	=
pnemarity & Operational Services	Lainguille Sport-Ground Est 1003, Socour p	51 622 306 101 121		_	2	14.058582; -12.797811				,	•	1	22	2
community & Operational Services	Laingville Sport Ground. Erf 1003: Fansing.	51 622 300 401 121	92 28	3		14.05/7587;-32,78158				(1	'	ŭ	z
Overworky & Operational Services.	Upgrafting Later Dalle Sport Cround: Fencing	51 (52 329 101 121		1	,	18.05839.3;-32.789871				1	1	1	12	æ
Omanumey & Operational Services	Language Sport Ground; Eff 1863. Farrolling.	121 108 000 720 16		_		18.059619 , -32.73044)			-	1	ı	ı	12	z
Community & Cyclindown Schwise	Lawrence sport Growns En 2003 Huggs In	51 822 300 701 121	2 1	_	Recommend Property	12.00 MIN		_		4	1	1	2 :	z :
manual of comments of the		51 822 300 801 121		The second secon		16.05070;-32.160280				1 1			2 ;	z :
Service Services		S1622 30: 501 111				Wooden, Salana				' '	• 1	1 1	= =	
ownunity & Operational Services	Palemoster Sport ground - Water Canona to	51 622 334 201 111		And market Law	Paris & gerdens	SELECTION .				4	1	4	: 9	
semunity & Operatorial Services		59 622 339 301 121		infrastrutur-		SMr Wide				,	1	•	•	=
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014 Saldanha Bay - Supporting T	014 Saldanha Bay - Supporting Table SA36 Detailed capital budget											i			
Municipal Vote/Capital project Ref				Agg × agg	Assat Cips	Asset 8th-Class	GPS on ordinates		Prior year eutnomen		PHOTO MAGNET	201617 Medium Term Revenue & Expendibres Framework	Expenditure	Praject Information	netion
Parana	Programstroject description	Project number	3 % ~	•	* 06	*	M	Total Project Entings	Audited Outcome 2010/15	Cerrent Year 2013/16 Fell Year Forecast	Budgel Year 2016/17	Budget Year +1 2017118	Budge Year +2.2018/18	Ward location	New or reserved
nt municipality;	400											-			
-	Laingville Sport Ground; New carefular from	51 622 301 901 121	cos	<u> </u>	of anticches - Road transport	Recreational Facilities	18.067837;-32.790849		-		,	'	1	2	
conty & Operational Services Numbe & Operational Services	Laingriffe Sport Ground Upgrading Laingriffe Sport Grounds Perfession Fencial	51 522 302 001 121		_	Mantucken - Roed transport	Recreational Facilities	18.057827; -32.790237 ce.047855; -32.790253			Ū	4	1	1	# \$	ac :
worlty & Operational Services	Steenberg's Core Sport Ground: Plenning 6	51 622 338 501 111	B		Infracticities - Road transport	Recreational Facilities	18.032753; 32.762174				4 1		1 1	2 =	
sumby & Operational Services	2 x Splanth Parts: Louwnille	51 672 400 152 131	8	_	Infraspunken - Road kampori	Recruitoral Facilities	13.010031; -32.02023				,	1	2000	. 6	=
monthly & Operational Services	Louwille, New Submitting Pool Complex	51 62 401 701 131	8 8	_	reference - Read transport	Recreational Fracilities	FR.010031 ; -72 020223			_	١	1	,	p :	2
numbr & Operational Services	Verderhure Sport Grounds Ert 11788: User	51 622 439 701 081	3 8	2 2	removerum - Fraed drepport	Recognist Facilities	PACHOGOT ; -42.974223				(28.7)	1	1	g .	z :
nunky & Operational Sarvices	Vindenburg Sport Grounds Erf 11788: Pare	51 522 436 601 061	3 8		of net crieve - Float famous	Officer	f. pepting . 32 pourt				1 (l a	1 1	e «	x 2
surity & Operational Services	Laurelle Sport Graund; orf 1003; Erect be	51 622 402 201 131		_	intentuctors - Road transport	Procraeding Fractions	18.015447;-32.01553				8	8	1	r r	. 2
nunity & Operational Services	Vedenburg Sport Grounds Er/ 11788: Exten	51 622 438 901 061			remetrolon - Road transport	Recreational Facilities	17.100005;-32.899C7			_	1	1		==	2
Many & Uponitorial Services	Treaming Sport Ground Investiga	100 100 00 7 729 15	8 8	8 4	Machaelus - Road Iransport	Rochadonal Facilities	(7.000782):-32.699487				ı	1	(- :	= (
sunity & Operational Services	Green Village Sport Grounds: Intgation	51 622 406 201 041		3	orbanducture - Road transport	Parts d cardens	(A.099037; -32.85063)				4 1	1 2	l i	2 =	× 2
sunity 6 Operational Sentices	Vhadenburg sport grounds and 11788: critic			_	Physicals - Road framport	Percentional Facilities	17.886772; -32.90005				B	1	1		. «
sandy & Operational Services	Vraderburg Sport Grownds Erf 11788t Upger	51 622 439 201 081		<u>로</u>	Machiche - Roed transport	Pecrealonal Facilities	17.090118;-32.00555	_		_	4	1	1	-	œ
sunity & Operational Services	Green Village Sport Groundix Grees	51 622 400 301 061		_	washockre - Read bengood	Parts & gardens	SOLE WIde				L	8	1	•	~
walls & Operational Services	Vinderburg sport grounds and 11/188 : rugsy	51 622 462 101 001		9 4	Ministrative - Road transport	Recreational Facilities	F7.990429 ; -32.900353				8	•	1	•	æ (
with & Operational Services	Viscondary sport growing of 11786 : Libor	100 100 mm 278 10	3 8	<u></u> 9 .	Washington - Acad Paraport	Personal Parison	17. MONOW; -32.00015/				•	1	1		ac e
sunity & Operational Services	Wederburg aport grounds and 11786 ; Smith	51 622 407 101 081		2	American - Roed transport	Recording Facilities	17, 6000-40: -22,800055				, (-	1 1	• «	
sunity & Operational Services	Wederburg sport grounds orf 11788; High	51 622 401 401 061		2	State Labor - Road Insupport	Recreione Families	17,99078 ; -32,899705				1	1	r		
runity & Operational Services	Vinderburg sport grounds of 11788; crists	51 622 402 001 061		2	structure - fined Inmoport	Recreational Facilities	17.903600; -32.040900				1	•	,		z
sunity & Operational Services	VDB SPORTSGROUND ERF 11788 UPG	51 622 400 501 081		£	Abstracture - Road transport	Recressional Facilities	17. BS9827;-32.90029				1	•	1		ĸ
runity & Operational Services	UPGRADE OLD PIGEON CLUB, VBURG	51 622 402 301 061		2 :	ş.	Recreational Facilities	17 900614; -32,698233				1	1	'	40	æ
araly & Oppositorial Services	Wederburg sport grounds orf 11783 : Install	51 622 400 801 061	8	<u>.</u>	Factories - Post Insuport	Security and policing	17.909946;-32.000781				•	1	1		z
Many & Operational Services	Viederburg sport grounds and 1748 : Resul	51622-400 /01041	3 8	2 1	Pasterius - Road transport	Recreation France	17.005.307 ;-22.000553			_	1	•	,		Œ I
and the Commercial Section	Underhand more greater at 1788 - Back	51 622 401 001 001		2 4	The state of the s	March Commercial Comme	17.300/17.7-32.000/1/		_		8	ì	ı		× 4
unity & Operational Services	Wednestern and promise of 11786 - Day	51 572 401 701 041				Contact and possessy	17 MENES - 12 MINES		_	_	1 4	3 1	1 1	•	K 2
runity & Operational Services	Vederburg spot grounds at 11786 : Ruds	\$1 622 401 501 081		9	destroyer - Road framont	Recruitment Facilities	17,840715:-12,900709		_		,				. 2
scrify & Operational Services	Louwille Sport Ground; orf 1003; Upgrad	51 572 439 801 021	_	2	Pastuckee - Road transport	Photographic Parish	18.017388:-32.015887				,	1	'	- 64	- es
savity & Operational Services	Lauredie Spart Ground; erf 1003; 2 x sets	51 622 439 901 021	8	2	Bashucture - Road transport	Remedicant Facilities	18,017348;-32,01599f			,	'	1	'	2	z
scrity & Operational Services	Louwille Sport Ground : erf 1003 : Burgier	51 622 440 001 021		<u>목</u>	Positivitate - Read Bangoof	Security and policing	18,016731; -32,915651				'	t	ı	8	z
unity & Operational Services	Vredenburg Sport Grounds ert 11788 : Upgs	51 622 440 901 081	8 8	9 :	American - Road framport	Recognitional Facilities	17.990923;-32.699283	_		•	1	1	1	n -	oc :
control of the second controls	Westerdam Short Council and 13389 - Man	190 100 104 228 15		2 1	WORKS TODAY OF STANDON	The same of the sa	17. WORZ5; -42.8WZ68				1	'	ı	10 1	2 :
serily & Operational Services	Vindenhers Sent create Street Censes	51 522 440 201 061		2 4	Participan - Post (magnet	Paris L contant	77. MEMORY 7.1.2. MONTH		_		1 4		1	• •	E 2
unity & Operational Services	Louwille Sport ground - Welor Canona for	51 822 440 301 021		2	Practications - Rosel Prenaport	Parts & gentins	(7.000427; -32.000118				' '	' '	' '		
unity & Operational Services	Paracritico Norball Court at Willeston	51 672 402 501 021		<u>로</u>	Road Persport	Provedoral Facilities	17.988627;-32.900118				1	B	,	~	œ
unity & Operational Sarvices	Upgrading of Vindenburg Sport Grounds	61 622 402 501 081		9 9	Road transport	Remained Fedilies	17.160627;-32.500118				802	,	1	•	at.
Antily & Operational Services	Peying and berbing of internal numbs	51 623 140 501 121	-	2	Powendore - Road Fersport	Other	18.069873;-32.784789				1	8	1	12	=
sandy & Operational Societies	Upgrading of prespect	121 100 001 121 15 121 100 001 121 15	8 8	2 1	Pastuchre - Flued Insuport	Paris & gardens	16.080182;-22.73c77				. 1	1 1	1	2 :	œ :
unity & Domnstonal Services	Department of the building	51 620 474 801 801 S		2.5	freefecture - Road transport	-	SAMERES - 29 ZEARON				8 5	R	1 :	2 8	2 3
unity & Operational Services	Ungerffre entirents ill security writers	51 623 141 001 121		2	Road Innaport		18 05 1665 - 12 785 130				P (10	_	2	
unity & Operational Services	Carports at locuses	51 623 100 901 121	- E	2	Road transport	Other	18.059403;-12.754000	_	_		1	R	1	2	2
unity & Operational Services	Upgrading of Tabathani day camp larising	51 623 201 791 911		1	Grachusters - Road fransport	Other	F7.804034;-33.011837	_			8	ŧ	1	-	=
unity & Operational Survices	Completion of Peving and Kerbing	51 623 201 401 011		<u>3</u> 2	Road Immport		17.904703;-43.01106r				₹2	•	•	-	z
unity & Operational Sevices	Conformat Upgrade of Abhaton Facilities	190 100 100 528 15		2	Plant burgerel		SEL WAR				1	3	1	40	œ
unity & Operational Garwess	Secondary Upgrade of Charles	51 523 400 401 081	5 8	2 1	President Line - Hoad francport	-	SBW Made				1 "	E	'		*:
unity & Operational Sentions	Seetries CCTV Seculpura	51 623 400 BOLDBU			Street transmit	Security and produced	SOM White				- 5		'	0 4	
unity & Operational Services	Serification formets of Assistant Facilities	58 623 500 301 061			Road franciscol	S. Park of the	18.062242 - 31.067497				8 8	, ,)		
unity & Operational Services	Confectio: Upgrade of Brasi Area	51 623 500 401 981			Road franson	Die	(804242; -32067417				R 19	' '	' '	. 40	
unity & Operational Services	Lossifientific Upgrafe Of Others Area	51 523 500 501 061			factoriere - Road fransport	Offer .	18.042240;-33.087417			-	1	28	-		· œ
unity & Operational Services	Laurificiality: Upgrade of store	190 109 005 029 15			- Rhad & Wropon!	Offer	TROCZEC; COZDORYCZ		_		8	1	1		ĸ
unity & Operational Services	LoenGestigs CCTV Common and Moralor	51 823 500 801 061		4	-Road transport	by and policing	18.042241;-33.087477				45	ŧ	ı	•	=
unity & Operational Sentons	Leen@celdpx Upgrade Of Compains	51 622 501 101 061		F	- Rheed fremsport		18.042243;-32.067417			-	8	1	'	•	ĸ
seally & Operational Services	Upgrading unitarioe to resort	51 823 643 401 051		5	Frankschre-Read Ferigion	Perto 6 perdens	17,654067;-32,898732				t	ı	à	in i	≃ :
	Programme State of the State of the State of Sta	51 623 500 101 051	5 5	2 1	destruction - Road Paragont	Perts 6 gardens	17, ISAPAT : - 32, PORTOT			-	s :	,	t :	en 8	z :
_	Pewing and herbing of internal roads	51 623 801 801 051		. 3	Preducture - Road transport	See .	12.05-0121 : -12.013-007		_		9 8	. 9	1 1	g en	
_	Politokie Fencing	51 623 700 301 111	8	I	Sanfructure - Road fransport	Security and policing	17.865BfF;-32.617275		_		1	1	1	· =	. z
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WC014 Saldanha Bay - Supportin	WC014 Seidenha Bay - Supporting Table SA36 Detailed capital budget														
Municipal VoterCapital project	2			Approx Amend Object	į	Asset Pal-Camp	OPE on ordinates		Priory	Prior year enformes	2014/17 Medium Torm Revenue & Expanditura Framework	Sorm Revenue Francescrit	& Expenditors	Project Internation	armellon
R thousand	ProgramProject description	Project number	3 8 2	ad ad		*	us	Establish	A CONTRACT OF STREET	Current Year 201576 Fall Year Formand	1 1	1 2 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	-2 2018115	Ward lecation	20 000
Parent municipality:	Mark Value	and other other parts	1											,	
Community & Operational Services	Aurosford Path Source: Park Sungebon	21 624 100 601 929 15	8 8	No Infrastructure - Read		Parita & gardens	74.066173 , 33.065673				8		,	•	
Community & Operational Services Community & Operational Services	Recreeform Part. Seaview Park (Langebox Compressed of 55 Sealors seats in year 17	51 624 100 501 081	9 8	No. of Particulary - Personal		and a garden	18 064773 - UZ-046623				1 8	8 4	1 (- 2	.
Community & Operational Services	Development of 3 Dualing parks as ward 11		8			ato a garden	17.848181 - 42.888467				1		. :	f #	: o:
Constantly & Operational Berycos	Footpath to Town	51 624 344 701 901	2 1	No Infrastructure - Read fr		anter & gardens	17,941812, 33.012031				1	1	1	8 -	æ 6
Consumbly & Operational Services	Section of Stone and at 1009 Area	51 624 344 801 041		No. of State Charles - Real		Security and sediment	17,8234K; -11,09460				1 1	- A	1 (r) w	- 4
Connumity & Operational Services	Public Tolers Upgrading: Sectionie	51 824 345 001 891	88	No Infrastructure - Front	Disposit	Other	17. M.C.31, -22.008827	_			7	'		2	: e
Community & Operational Services	Owestoping Diez Road Entrances	51 824 345 201 991	38	No Shitmeticture - Road frank	1	Paria & gardens	17,940732;-33,006777				,	,	•	*	«
Community & Operational Services	POS Development lándéebos	51 624 345 301 011			¥ 1	Parks & gardens	17.016114; 22.000077				1	٠	•	- (ec (
Community & Operations Services	Constitutions of Maybons - Ingalon, Last	51 624 345 461 621	8 8	No INTERNACION - ROOG ITEM	¥ 1	arts & parties	Trestant calcone				. 8	*		N 4	e e
Community & Operational Services	Feachgr Ward 4 Collager St. Distrible	51 624 300 601 041	8	1		Particia de complemento	17.919484 - 32.01088				8 ;	1 1	' '	• •	. 2
Community & Operational Sorticae	Develop Park Beel February (al Orochajas	51 624 345 701 041	8	Ę	E	Purits & gardens	17,919788;-33,012188				'	8	1	•	*
Constraily & Operational Services	Benches at Parts, ERF	51 624 345 901 051	8	i	ī	Parts & gardess	SER Wife				ı	1	'	un	z
Community & Operational Services	Develop Kep Park (White Chy) tripation, E	51 624 348 001 001	8	Ē) de	anto & gardens	17.838633, -33,075044				8	1	'	n ,	1 2 (
Consecutiv & Operations Services	Daventering Harring Parts (Wilden City) In the	Si 624 348 101 001		No parameters from the	K 1	erica di gardena	17.807508 -32.815180				1	'	'	n .	oc 6
Community & Commission Survivos	Beaufidin entrace to White Civ	SI 626 346 301 GOT	8 5	No infrastrubre - Road farms		Parts is gardens	12 to 255 - 12 or p. 63				1 1	1 1	' '	, ,	K &
Community & Operational Services	Development of Colleges Park Brish Works	51 624 346 401 941	200			rie d gardens	17. 818748, -32.011988				1	•	,		=
Community & Operational Services	Estance Stokes & Kerp Street		8	No Industricture - Read to	4	Start, President, Ships & Ston Water	17.000038 - 32.015004				+	•	•	•	œ
Community & Operational Services	Upgrading Seltents Beach Front (Impart		55	No infrastructure - Road is	remaport P.	ris & gardens	17,963076 , 43,000661				•	•	1	u n	~
Community & Operational Services	Upgrading Dahlie Pints Intigation & Foot par		S 1	2	£ .	Paris & garden	17,040073;-33,01286				4	,	ı	e •	e :
Comments of the second second	CONCRED LIVING IN CHIEF STREET		8 8	NO AMERICAN - MORE FRANCE	E 1	and a garment	014000 25-12020111				, 8	1	ı	n 4	E 0
Community & Community Services	Designation of the second	51 604.301.201.649	1 8	to beforehouse. Reef by	1	Parts & northean	17 094116 - 21 04020T				3 ,	,	1	. •	E 12
Cottentuity & Operational Services	Fencing Part St 7792 White Cay	51 424 301 101 031	8	to jost-minoters - Road &	you	Conf. and published	17. KSB612: -41.01 6188				1	,	1	- 40	z
Commenty & Operatorni Services	Upgrading Establishing Lawn terfect War	51 624 301 001 041	88	to Anthestratum - Road &	mpon	Parks & gardens	17,010001;-31,010072				j	1	1	•	*
Community & Operational Services	Land constitutions Ward 4: Park in Colleges	51 524 300 901 041	8	No Andrews Colonia - Principles	1	With & gardens	12.010036;-33.011062		-		1	•	6	7	z
Community & Operatornal Services	Upperto playground is Purcedorations wa		8	No Infrashurbure - Reed fran	i i	Security and policing	17,947046;-32.990363				'	'	1	en i	e
COMMUNITY IS COMMON OF THE PARTY OF THE PART	Upgrade purygraund between an and 900 is	51 624 300 /01 (51	3 8	No intraspectative - House brane	1	and a Carolina	77. Mary 1. 22.007623				ŧ	2	•	n •	± a
Comments & Operational Services	General Starthern Scoresing of Design		3 8	to Attraction - Road		Posts Parents Dries & Stee Wes	17.001514 - 42.00172		_		1 1	1 1	1 1	* *	e ec
Community & Operatorial Services	Developing Statistics office Garden	51 824 347 401 051	88	No Antwenticture - Road frame	1	Peris 6 parties	17, 844232 , -33,007384				•		•	ų,	60
Community & Operational Services	Upgrading Parts	51 624 400 201 991	88	No Intentucture - Reed trans	ī	Perts & gerdene	17,000780, -12.015446				9	1	*	8	æ
Community & Operational Services	Formittely of open species to perta	51 824 400 301 981		•	*	Perios & perciena	18.054483;-32,052276		_		<u>ş</u>	4	1	* :	* 1
Community & Operational Surveyes	Upgrading Playgrounds	51 624 400 101 901		- Andrews	1 1	Parts & gardens	14.00/407; -32.02/7/1				1	4	'	k S	× 4
Commented & Commented Services	Company of the Company (1987) (many 1987)	101 102 400 301 101	3 3		E 3	Security and posture	TO STATE OF STATE OF				1 1		1 1	2 -	£ a
Congranty & Operational Services	Registros the PAC pipes in the pump room	51 624 547 701 011		No Industrictors - Rued France	. %	Promethonel Facilities	17,003000, 11,072306				'	ı	'	-	~
Community & Operatorial Services	Opposizing of the bottom area of pool	51 624 500 101 011		5	*	Recreations' Facilities	17.803716 ; -310124				1	1	'	-	ık
Contenutity & Operational Services	Repiece the premary pumps in pump room.	51 \$24 547 801 011		No infrastructure - Road France	8	ervelonal Federal	17. BOSHINE; -33.012318				,	•	٠	-	œ
Community & Operational Services	Replace the taps and valves in pump from	51 624 547 901 011		No Anthentralune - Road frames	-	Recognitional Facilities	F7.903661;-32.012304				1	1	1	. ب	*:
Community & Operational Services	Stape to the upper deck	51 524 500 301 011	£ 8	No designation - Plant France	S 1	Recruitment Facilities	17,000,002;-30,012812				1 (• (z (= =
Community & Operational Services	Safety natural and addition in collect	51 624 500 601 011		1	5 6	Comfer and positions	17,000074; -00,012/br				' '	•	4	-	: 2
Community & Operational Services	Peggar were on top of itemating	51 424 500 701 011		ŧ	Jour June 1	Security and policing	17,803342;-33,012778				'	•	1	-	z
Connrunty & Operational Sawless	Pergoles	51 524 500 861 011		1	*	Recruitoral Feature	17,001759; -30,01275				•	•	,	٠.	Z :
Community & Operational Services	Outlook area for Remove	51 624 500 905 915	8 8		*	Recruetora Fedica	17. pozeci ; _11.07268				1	1	a		2 2
Community & Operational Survices	Supplied these at pay local	51 624 501 101 D11	E 8	to parameter-non-year	-	Short Land and Bulleting	17, 804034 ; -32,87,2878				1 1	1 1	• 1	- =	2 &
Community & Coemiconal Survices	(Bornés of story sales percentain in less		5 56	1	i di	Steril market	HECTITY, CLOROSET				ı	•	1		: 00
Conveyantly & Operational Services	Upgrade of storm week pustpatistics in Dou			1	B	Ym selec	18,004061;-33,061561				ł		ı	-	œ
Community & Operational Benkoss	Upgrade of stormenter perronistion in Prote			No infrastructure - Other	8	Offers and	18.020998 ;-33.079098				1	'	1	-	æ
Sentiating & Operational Senters	Other Assets			į	700	Other	SGM White		8,080	3065	3110	720	250	2 1	Z :
Angersaring & Planning Sarvices	Sale Door AFrame	51 630 600 301 801	S 1	1	8 1	Security and policing	- The lates				1	1	1	BE \$	2 3
Softwarty & Parenty Services	Whenth Bay Familia	51 630 901 101 901	ž i		ŧ :	her Land and Buildings	77.891654 ;22.023042				7.000		9	R ·	k :
Engineering & Plenting Services	Multipurpose Centre : Werde Cay	51 633 561 352 631	8 8	Influencial Part Fred France	1	The Land and Chambre	17. 842001 - 12.010304				1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	E 2	* I	7 0	
Engineero & Plenning Services	National Control William City	51 633 001 301 031	3 8	. 1		or Land and Budden	17 Pc2801 ; -23 010488				1	9000	1		z
Expreeding & Pleasing Services	Hear Hall: Wednesburg Sport Grounds	51 633 000 201 001	8	to Infrastructure - Road &	To looken	Other Land and Buildings	17,000251;-32,00063				6	•	ŧ	•	z
Engineering & Phoning Services	Hew Building - Fire Brigade (Diccolle)	51 833 064 701 041	8	No Infrastruture - Road &	D padem	*	17,523006; -22,007926	_			•	5700	1	-	z
Enghanning & Plenning Services	Malignapose Centra plus lending - Williams	51 633 001 601 021		to Intraductor-Red 2	D D	Other Land and Dubbings	14.009675;-12.0249/8	_	_	_	-	-	1	ru .	z

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4 Saldanha Bay - Supporting	4 Sadanha Bay - Supporting Table SA36 Detailed capital budget														
unicipal VoletCapital project	Res			* P	Ann Can	Asset Sub-Class	GPS ca-endinates		Princ your outcomes		2016'17 Medium Term Revenus & Expenditure Framework	Term Ravenus B Fremework	Ependius .	Project information	malipe
1	ProgramProject description	Project number	2 de 2	•	-	•	in.	Total Project Estimate	Audited Ontorne 2014/15	Content Year 2019/16 Fed Year Forecast	Budget Year 2016977	Budgel Year +1 2017/19	Budget Year +2.2018/19	Ward bruden	Here or recurred
numicipality:	-			-									Ī		
ring & Planning Services	MdSpurpose Carára plus fencing : Discrette	51 625 001 701 041		_	Infractivations - Rhood transport	Other Land and Buildings	17,922615;-33,008537				,	'	1	-	
ring & Planning Services	Chiche; Laingrille	51 633 902 001 121	8 8	2 1	nd matrachare - Road transport	Other	18.046487 ; -32.792817				ı	1	1	12	K
ring & Plenning Services	Construct Child Care Incilly - Organized	51 633 001 001 001	_	_	Mastructure - Read transport	Other	18.024271; -32.018478				, ,	1 1	1 4	. .	r z
ring & Planning Services	Depot Employee Abiddon, Mess and Locker	51 633 069 201 991	_		refrestructure - Phoed transport	- C	17.890736;-32.82309				Ŗ	•	1	*	· *
ring & Marring Services	Addition Critic Cere to 2000 e. Palemooter r. Disabled Access . Palem Canto.	51 623 000 901 111	8 8	2 1	Minstructure - Road transport	Other	17,895447;-32,81024				,)	1	= 1	7 2. (
ring & Plenning Services	Upgrading of cruche (Werd 1)	51 633 069 401 891	8	2	Newstructure - Road transport	Office of the second	17.915202; 32.897885					, ,	' '	8 8	× 1
ring & Pentiding Services	Upgrade Corren Hall (Green Village) (Ward	51 623 069 501 991	8	2	rehaditudura - Road Iransport	Other Land and Blablaga	18.103854;-12.95478				雹	,	'		æ
ing & Pleaning Services	Upgrade Hopeland Offices	59 633 001 201 071	E 5	9 1	Mindrutters - Road Irensport	Other Land and Buildings	18.346422;-33.062754				'	r	'	7	æ
fing & Pleasing Services	Berthers Service Park (Ward 6)	51 633 089 601 801	3 8	I P	refreshops - Road transport	Perks & gardens	18.04 FTT : - 33.077619				ı g	1 1	1)	2 2	2 3
ring & Plenning Services	Public Tolleth ; Combined Street, Langebalan	51 633 002 501 001		-	Immirrature - Roed & magnori	Other	(8.030619; -22.002919)	1	1	2 ==	: 2
ring & Planning Services	Beethin Michigon: Ext 6578	51 623 000 701 011		E	menstructure - Road transport	Other	17,917057;-32,00094				1	1	1	-	z ·
ring & Plenning Sonice	Bookles: Extension of Existing Oceanum	51 K33 Dec 701 001	3 5	2 5	ministrations - Road francount		18000000 - 11000000000000000000000000000				•		1	0	z 0
ring & Pletshing Services	Malipurpose Centre: Organizad	51 833 003 601 001		- 48	Instructure - Road ferraport	Cher Land and Buildings	18022462;-32.915186			_	1)	t 1	1 1		x z
ring & Planning Services	Administration Building Upgrade/Refutblish	51 633 080 201 891		I	restructure - Road transport	Offer	17.083025; 32.006452				,	ī	1	2	: ec
ring & Planning Services	Office Space: Administration	51 633 000 101 981		9	hadhucker - Road transport	Other Land and Relatings	17,00002;-32,000502		•		ន	1	'	2	œ
ring & Planning Services	Service Central Bechicky - Skyngs Deviction Stresson - Monetical - 1983	51 833 905 101 991	2 2	2 1	Tashucher - Road Inscapor!	Other Land and Buildings	17.906583; -32.007539				•	1	'	8 1	ec :
TO S Planning Services	Commit Hall in Mail Planton Corber I man	51 655 006 801 101			Paratroller - Freed Francour	Office I and and Statement	18.341/12; -33.988317				•)	1	2 5	× 6
ring & Planning Services	Half Old Choic Ward 7	51 605 005 201 671	_	2	Testuciana - Rosel transport	Offer Land and Baldings	78.305847; -31.086775				1)	, ,	4 1	2 ~	K Z
ing & Planning Services	Multiparpose Centre ples Bening : Olecyllo	51 670 434 801 891	_	2	metacture - Road immoort	Office Land and Buildings	17.0227ff;-33.006579					1	1	- 8	: z
ing & Parming Services	Multipurpose Centre plus fencing: Green V	51 633 001 BO 1 081		2	matrockers - Road framport	Olive Land and Belletings	18 10300 :- 32.864775			_	,	ı	1	10	z
trg & Planning Services	Matthempone Centre plus fencing: Organia	51 620 434 801 991		-	hashucken - Road Fempori	Other Land and Buildings	FR.022068;-32.015535				1	1	,	28.	z
ring & Planning Services	Mulipurpose Centre plus fending : Iscor, Vin	51 620 434 801 961		-	rafractrictory - Road Intropert	Other Land and Buildings	FILO13903;-32,013683			_	1	1	1	8	r
rion & Perroba Services	Colombia of Marietal Office Of	180 102 700 529 10	2 4	2 4	Marketine - 1984 Fresport	Other Land and Suddings	74.02005 71.05065	_			ŧ	1		a 1	az :
and A Planning Services	Art & Cody Contra	1 178 CALAN 1991			Marketine - Pleas Income	Others Land and Delicate	OR OANTZA - PT DROAD	_				ı	1	R 8	æ
ing & Plenning Services	Refurbierment of Buller Centre : Vradenbur	51 633 002 801 891			metroture - Road transport	Other Land and Bullifron	17.00003;-32.000078					, ,	1 1	8 8	E @
trg & Planning Services	Extension of Michiglos Community Hall	51 633 007 101 011	S00 No	9	metroters - Road transport	Other Land and Balletings	17.815400;-32.897202	-	-		98	ı		-	æ
ing & Planning Services	4	51 626 434 801 891		9	metrotare - Road transport	Other Land and Bull-tigs	17.622524; -32.006538		_		ı	1	'	8	z
Ing & Planning Services	Communication of Security Fencings Museum a	51 033 005 301 231	000	2	sofuctors - flood inemport	fy and policing	17.03004; 33.050107				4	1	,	e (z :
fre & Plenning Services	Serves helly for Records Serves Vesters	51 KKS 104 A01 SB1		2 0	THE STATE OF THE PROPERTY OF THE STATE OF TH	100	17 MBOTTH - 22 977787				4 1	l (8 2	2 2
ng & Planning Sorvices	Upgrade Ubrary Diszville	51 633 963 501 041	_	97		Libraries	17.972454;-17.008608				1	•	1		: ==
ing & Plenning Services	Maintenance Team office: Ted rank do Jen		303 He	9	16	Other Land and Buildings	54.640643:-33.077723	-	_		•	1	'	2	×
ing & Plenning Services	Upgrade Langebnan Community Centra: 8.	_		9	- Road transport	Other Land and Baldings	18.032584; -33.000879	_	_		4	98	ι	•	æ
ing a Planning Services	Upgaring Languages Dayor Addison President	51 823 004 101 081		4 4	Productions - Rosel Incapped	Constitute and Buildings	18.039153;-33.063323				1	4	•	* {	er s
ing 8 Planning Services	Upgrading of George Kennings Comments	_	_	- Ai	Road Françoi	Other Land and Buildings	18.0234EB :- 32.91926?				1 1	, ,	1	k s	ĸ z
ing & Planning Services	Upgrading of Ongegund Community Hall	_		2	Minuters - Road frameport	Other Land and Baldings	14.022735;-32.915175			-	1	1	1	8	2
ing & Planning Services	Upgrading of Wilkeldip Commonty Hall	_		_		Offer Lend and Buildings	18.001655 ; -12.824017		•	_	•	1	1	8	z
ing & Parming Services	Empire of Present Make Carthelin provi	51 EO 474 EO 401	3 6	-	Manufacture - Honey Perspect	Committee on Committee	74. FELDER 2: -32. ED-1974				(1	1	2 8	z :
ing & Planning Services	Upgrading of Middelpoe Community Hall	_	_		ratestructure - Road transpart	Other Land and Buildings	17.915450 - 12.897207		-		1 1	,	1	. 8	. =
ing & Pleaning Services	Upgrading of Lakes the Comment Has		93 53	-		Other Land and Buildings	18.069902;-32.786902				4	1	-	ı	z
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ng & Planning Services	Education of Hell Kitchen & office: Organia	•			Satistics - Road framont	Other Levy and Buildings	18 022100 - 22 015165				' '			w a	£ 00
ing & Planning Services	Weller Stores			I	materials - Road transport	Other Land and Bulletings	17.990004:-32.929428				1	1	'	28	z
ing & Plenning Services	Chr	_		-	Road Presport		SZBW Wilde				1	1	1	B	z
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to a Planto Sovice	Community Hall (Ward 13)				mencial - Road francos		(BO11497;-32,910748				1 (1 1	1 :	B 8	2 2
ing & Planning Services	Extension Of Niiddelpos Consmunity Half - A	~		43	shadructure - Road Insupport	Other Land and Buildings	17.915440 ; -32.997702		_		2000	'	- 1	-	: 12
ing & Plenning Services	Upgrade Langeboan Consumity Hall	_		I	saturate - Read transport		FA 032608 ;-33 060013	_	_		ı	(,		Œ;
ing à Pletraine Services	Upgrade Hopefield Public Library			1	E		18.342218;-33.000782			-	1	1	1	h	DK.
ing & Planning Services	Rebosite Paternoder Ference Office to Pater	51 633 006 001 111	2 i	1	senctors - Read insepport		17.095055;-72.808648				,	1	1	Ξ.	z :
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ng & Plenning Services	Upgrading: Oosternal Street: Languages	_		1	nebuciare - Road Bresport	Roads, Pertenants, Bridges & Stern Water	18.034772;-33.089117		_		18 400	1	0 640	•	ac

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	R thousand	Programmy of the spine	Project member	11"		п	*	æ	Total Project Estimate	Audited Outcome 2014/15	Current Year 201516 Full Year	Budget V	Budget Year •1 201778	Designet Year +2 2018/18	Ward location	2 1
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	Engineering & Plenning Services Engineering & Plenning Services	Upgrafing of Language Stormann Habiton	51 635 351 862 121	2 8	2 1	toler-Oher		(8,002/30), -32/30044				176	=	•	2	ď
	Engineering & Plensurg Services	Roof Streams Baidwalls Taxi Rank	51 635 300 152 031	8	A STATE OF THE STA	Ucher - Road transport	minds and Total Rayts	7.84278 - 41.0084SF					2216	1 1	8 4	2 3
	Engineering & Planning Services	Retractive out & streams Burd Ko	51 625 362 101 671	ğ	2	Andrew - Road demand	manufa & Bridges	18.345708; -43.060882				•	,			E &
	Engrapering & Plenting Services	Contraction Comment Party Rough	51 635 315 330 161	8 1	9	Partial Front Sevaport	Constitution of States	WANTED AND THE		_	_	1	٠	1	•	=
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		Ougupture IROP 28 Unite: Roads	\$1 635 315 630 001	28	1	Action - Road transport	warm & Ditipes	19M Más		•		1	3	ŀ	; 0	ź aż
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The control of the	I	Returnation of Fort of & Construct Bidges	51 635 352 001 071	3 3	2	Read transpar	of City Committee	8.03259 ; -32.7879/4 8.151896 - 23.04-063	•	•		1 3	1	ı	= 1	æ :
The control of the	Engermeting & Plesming Services	Ter of sidemake: Adelane, Smoonpie, Trass	51 636 352 101 621	2	1	Start transact	senente, Berignes & Stores Water	8.006708;-32.821316				ĝ (1 1	. :	- 14	= =
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	Engineering & Plenning Services	Resurfacing and correlation of mineralis of	51 825 353 001 071	28	3	School - Rhad Presipent	ente, Bridges & Sherry Water	1.234064;-32.06440f						r 1	. ~	ž ez
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Commission of Statestand and Part 1905 Statestand 1905 State		Construction of sidewalks. Principle of		2 2	2 1	Road transpart	warmen, Oricigue & Storm Water	E33675; -33.06279				1	1	1	~	×
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Contribution of determinate Total Contribution of Market Personale, Section 197 Se	Engineering & Planning Savices	Construction of sidewalks: Trichard and Bur	51 635 363 801 031	2005	1	chee - Rose brauport	_	7,94597;23,00936				1	1	1		*
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	Engineering & Playsing Sarvices	Construction of sichwalfa: Sweets, Louves				Road transport	Difficulty & Story William	00840;-32,97752				• 1	1 1	1 1	n #	2 3
Strikthow Day, Samerbeg's Concer. Storm v. 51 (65 516 220 111) 892. No. Institutionary China. Statementary China. Statementary China. Statementary China. Plantated Systems (17 of 1724 111) 112 (17 o	Engineering & Plantang Services	Resultang of Needs 46			£	book	_	(MM424; JZ.810073		-		氦	•	• •	: 2	. «
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WC014 Saldanha Bay - Supportin	WCO14 Saldanha Bay - Supporting Table SA36 Detailed capital budget													
Braniolpul VeterCapital project	Ref			dusk y Ameri Class Appr	Asset Sib-Class	GP5 co-ordinates		Pilor yerr successive	_	2016117 Audiem Tern Perennes & Expenditure Framework	em Pavense & E. Framework	coentime	Project Information	mation
R thousand	Program@roject description	Project succion	10 00 m			<u>=</u>	Total Project Estimala	Auellad Outcome 2014/15	Current Year 2019116 Full Year Forecast	Boriget Year Bu 201917 +1	Budget Year +1 2017718 +	6udget Ymer +2 201818	Ward location	New or runnwal
			\dagger							+	l	\dagger		
List of capital projects grouped by Man Engineering & Planning Services	Marginel Votes Resultance; Morel Street Discodie	51 635 304 301 011	200	to primetoclare - Road transport	Roads, Pavements, Bridges & Stone Water 1	952010 EC-18811821				1	8	,	-	æ
Engineering & Planning Services Engineering & Planning Services	Construction of Alabama & Oldshorse str.	51 635 355 901 111	58 S	to intrastructure - Road transport	Roads, Perements, Stidges & Storm Water 1	18.030229;-32.781462					1	1	= \$	z:
Engineering & Plenning Services	Construction of sidewalfac Shorman sit	51 635 354 101 031			Bridge & Storm Water	F7.942675;-32.00785				1	1 1	1 1	2 0	
Engineering & Planning Services	Construction of sideswifts; Obserts air	51 635 356 201 631	8 8	lo Antherstuciume - Road fransport	Roads, Personalis, Bridges & Storm Water 1	17.942598;-32.005153				1	1	1	es 1	z :
Engineering & Planting Services	Construction of midwealks: Arend str. Louws	51 835 368 401 131				18,010340; 32,810597	_			1)	1)	1 1	. 5	
Engineering & Plenning Services	Construction of sidemality. Viola, Louisville	51 635 356 501 131		-E	iente, Ortogue & Starm Water	18.014177;-32.917442				1	1	1	t	z
Enghoering & Plenning Services	Construction of sidewell(III Vygie s3:	51 635 359 801 131		Parameter San		18.014088; -32.91467				,	,	1	2 :	2 1
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Engineering & Planning Services	Construction of sidewellss, Freezie, Laurevill	51 635 356 901 131		the metricians	vents, Bridges & Storm Water	(£.001887;-32917859				1	ţ		1 12	=
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Expension & Pleasing Services	Protect Countries Districts	51 675 307 101 041	200	to introductory - Hoed transport	Moscot, Perventional & Strategies	77.B210/2; -33071359					1 1		n 4	z 2
Engineering & Planning Services	Planing Groenviel Discribe	51 635 307 301 041		hinductor		17.914148 ; -23.007396	_		_	• •		1 1	•	: =
Engineering & Phatring Survices	Pleaking Hitzpiton St Discouling	51 635 307 401 D41		Infrastructum-		17.91-07m; -33.007245				ı	1	ŀ	-	×
Engineering & Planning Services	Reparteding of Avendare set	_		hetendroctus.	$\overline{}$	17,090140 :- 32,010221	_			8	r	,	2	ec i
Engineering & Planning Sarwices	Resurtating of La Rosello of Duralisms to	51636357201651	2 2	Infrastructure - Road Paraport	County, Processorill, Editions & Status (Valley)	17,040541 ; -27,090118				1 1	1 (1 1	n s	œ z
Engheeding & Planning Sarviore	Construction of sidewalks: Church at	51 625 357 301 031		fer metrochere	morrib, Chicagos & Siamo Walan	77,041646;-33,006747				, ,)	1 1	. e	: =
Engineering & Plenning Savices	Construction of eidenmits: Marriboe , Louan	51 635 367 403 131		-		f& 008682; -32.8 (453)				1	1	ı	2	z
Engineering & Planning Services	Construction of eidenselvs Fictions, Laurent	\$1 635 357 501 131		- authorization	-	F. COSSIDA ; -32 \$15524				,	1	,	£ (≥ :
Engineering & Plenning Services Frobrashin & Plenning Services	Construction of independing 6th Ave. Hyristor Palemoster 202 (later Seniore R	51 625 357 981 151	2005	to infrastructure - floor transport	Mount of Personal Contigues & Commodified of Commod	77.M8124; -33.000387 17.806185 -32.811785				1 1	1 1	1 1	n ‡	
Engineering & Plenning Sovience	Construction of sichmental Stokes of	51 635 357 701 031		Anti-shockers-	monta, Bridges & Storm Water	17,039463;-33,015187			_	•	1		: #7	: 2
Engineering & Plenning Services.		S1 635 357 801 03H		infrastrutura	-	17,638071;-44,013785	-			1	1	,		×
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Proposering & Persons Southern	Consequence of secretary research	51 125 258 101 1021	2 2	in the months - 1980 transpor	Marie and Proposition of Proposition of States of States and Proposition of States and Propositi	17, 530728 ; -44.011324 18.01230732.018882					, ,	1 1	7 0	tz
Engineering & Planning Services	Construction of aldewalls. Ectoria str	51 835 358 201 111		Arfredham-	mente, Bridges & Storm Water	17,939937;-32,778391		_		4	2	1	=	==
Engineering & Plenning Services	Proving Silver Clipper at, Discollin	51 635 305 801 011	2	- Series and Land	& Bridger	17.811408;-33.005097			_	1	5 <u>5</u>	1	÷ ,	æ :
Engineering & Plenning Services	Construction of addressing Virtual of	51 625 259 201 G31	2 S	in Infrastructure - Road Parageori	Starte Personale States & Store Maler	77.829801; -33.011806 17.828811; -33.013803				1 1		()	P) P1	= =
Enghearing & Penning Services	Construction of addressity, Pengain of	51 435 359 401 031		Infrastructure	Peremente, Bridges & Store Weier	17.828384;-33.013067					•		n es	: E
Engineering & Planning Services	Construction of siderality, Dollyn St. (Dage	51 635 359 501 631		- Waterstander		17.841407;-33.012868				1	ŧ	1	62	=
Engineering & Plenning Services	instribution of Schauflece Designe Eff 2301	51 635 359 50: 121		Infrastructure -	sents, Bildyan & Stom Water	18.064806 ; -32.790307				4	1	1	22 :	z
Engineering & Planning Services	Construction of adjournalist Surption of	51 635 350 701 111	<u>2</u> 1	to telephoneses - Road transport	Charles, Personancia, Origines & Storm Waller 19	17.888821;-12.808967 47.878499;-19.278498			_	۳	()	(= =	2 2
Engineering & Planning Services	Constution of sidesafer, Propose	51 635 35# RO1 118		infrastructure.	S Store Water	17.087171 - 42.61048f			_	1 1	' '	1 1	= =	: =
Engineering & Planning Services	Construction of sidewells: Pieter skit	51 635 380 901 111		o Antimetucture - Road &coaport	werte, Bridges & Storie Water	17.486541;-32.810407				1	1	1	=	=
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Engineering & Planning Services	Construction of eldowalks, Thomas stol	51 005 360 201 115	<u>운</u> :	this selector is fined franciscon	Roads, Perencette, Bridges & Stories Weller 11	17,860318; -32,810636				1 1	1	l i	= =	æ 2
	Construction of sidewarks: Pheno elot	51 635 360 401 111		Infractucture	Perements, Bridges & Storts Water	17.007M;-32.010415				1	' '	-	= =	: =
Engreening & Plenning Services	Traffic Coloning: Secretors at 12	55 635 380 501 131	305 305	Principal		18.002008;-32.81507				8	1	1	5	=
Engineering & Parming Services	Traffic Calming: Petunia and Begonia x2	51 605 360 601 131		Infrasculary	_	f3.018049;-32.91328				R	1	1	2 :	τ:
Engineering & Plenning Semines	Traffic Customer 6 to Ave 12	51 626 360 701 131	<u> </u>	Infinitelychia Road Frosport	Ponda, Percentral, Bridges & Slover Water 11	18.000381 ; -32.018283				R t	1 1	١ ١	e :	2 2
Engineering & Planning Services	Traffic Calabias: Plat My Vigor			Paragoodine.	-	18.001181;-32.916527				, it	' '	' '	. 2	: =
Engineering & Plenning Services	Bue Stap: Ward 9		305 307	Infrastructure	Bus Terminate and Tool Rents	18.02177;-32.018409			-	1	ı	1	2	z
Engineering & Planning Services	Storn Weer Language; loverigation	_		Andruckura.		JR 055594, -32.788922		_		1	1	1	Ş .	2 :
Expressing & Planning Services	Broaden Stolivis Street (White City)			and manufacture.	_	17,028397; -11,015178				-	'	1	m 1	z :
Contracting & Permit Services	Constitution of Manifester States	31 625 317 401 631 51 625 317 503 689	2 2 3 8	o Infrastruture - Noed Fersport	Roads Parements Bridges & Since Water (1)	7. death 7: -32 975772				<i>3</i> 1	ı (<i>,</i> 1	n 40	zz
Comming & Perning Services	Construction of Mecritorary Charling			to an annual con-	_	17.883377; -12.678000		_		•	-	(100	×
F. Edmentog & Penning Services	Construction of Meuritzwey, Storm water	_		infastictes.		17.887004; -32.975694				ı	1	(•	×
First Course & Paraming Services	Construction of Polician street. Surfacing			- Companyon and a		18.005357;-32.748071				•	1	,	= ·	æ :
The bearing & Planning Services	Production Bridge: Discrete & hopished	51 635 300 301 041	2 4	between the fraction of the property	Position Processors, 000000 6 Storm Welly 12	77.078544; -52.070013		_		1 1		1 1	- 8	
Official Province	Saldarine Main Road			Trinsfer Carry	-	77.946/B: -32.00/86				1 1		1 1	: 8	: 2
2. Expressing & Plenting Services	Algument of Charmel Throway to Muggicul			Infractivotura	~~	17,078546;-32,802540				'	1	+	8	z
Environment & Planning Sonices	Middelpos Storm weler handling		£ 205	britasiusius -		17,811322;-31.0014 38	_			1	1	ı	-	z
Comments of Planning Services	Store water system Stord Street Westerdo	21 635 300 601 001	<u>2</u>	Infrastructure - Other	Stormwater	17.983507;-32.405637		_	-	-	-	-	•	z
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14 Saldanha Bay - Supporting	14 Saldanha Bay - Supporting Table SA38 Detailed capital budget			-						İ					
Kunicipal VetarCaptal project	Ref		à	} ~ }	Acut Clear	Asset Sub-Chas	GPS co-ordin sten		Prior yes/ outcomes		2010/17 Madium Term Revenue & Expanditure Framework	Term Revenue Fransworth	8 Expenditure	Project information	metlon
Post	ProgramProject description	Project number	8 8 ~	sp.	e ⁿ y	ø	us	Total Project Estimate	Audibud Outcome 2014/15	Current Year 2015/16 Full Year Forecast	Budget Year 201617	Bedget Year +1 2017/16	Bodget Year +2 201813	Ward location	Here or Tendered
t municipality.				T											
sering & Planning Services	Shared Pathway (Pedestrians & Cycledy: Lo	51 620 434 801 891	25	- 8	discharke - Road femoral	Roads Passments & Bridge	8.044735:-33.04275							8	2
pering & Pleaning Services	Voortethor & Ropain & Resurince VDB	51 520 434 801		2	Wasteclare - Roof Frresport		£7,250024;-32,910989				•	1	1	8	2
earing & Planning Services	Pittoneyn st. Saldanhe	51 635 306 701 051	_	<u>\$</u>	infraetucture - Road transport	Roads, Perements, Bridges & Storm Water ?	17.947156;-32.988958			•••	,	•	1	w	×
pering & Phenning Services	Septor st. Saldantes	51 825 306 801 051	ğ	2 2		ements, Britigue & Stero Water	SBM Wide				1	•	٠	ın	2
sering & Planning Services	Countries of Hapefield	51 620 434 801 991	8 8	<u>* -</u>		_	18.350845 ; -33.059413				1	1	1	8	2 :
sering a Paramay Conscious	Characteristics of the State of Column	51 EVS 300 BUT 101	3 8	2 4	TO MAKE TO THE PROPERTY OF THE PARTY OF THE	Ortogas a Storm France	# ACOUST : - 41008473				•	'	1	~ :	× :
sering Plenning Services	Sherborn's coar Alsbarra Si Halama	11 100 000 CC 101 15	8	. <u>.</u>	references - read manager	Roads Paramete Store & Store Melec	TRUSSERS; -32 702735						•	= 1	
retto & Permino Services	Standard's cover Vennand Stateme	51635309201111	8	<u></u>		Bridges & Store Water	18.031360; -32.781181				1 1	1 1	1 1	= =	E 2
terno & Planning Services	SOURCE OF SOURCE MERCAPION OF PLANTING	51 835 308 301 111	8	ءِ و		¥	18.0215509:-32.782178				, ,	,	,	: =	: 2
ecrity & Planning Services	Labels Steel Stelens	51 635 309 401 111	8	<u> </u>		werners, Bridges & Spots Web-	17,8365 :- 42,778403	_			•	•	•	: =	: *
wing & Pleaning Services	Walter Ches St Helens	51 620 434 801 891	SE SE	9		ements, Bridges & Storn Water	17,822758 ;-32,720851				,	1	1	8	2
soring & Plenning Services	Mart-Jean Close St Hatema	51 625 309 801 111	208	-E		Bridges & Slarm Water	17.830748;-32.721282				,	'	1	÷	z
wring & Planning Services	Reseat Larcolle Crossing	51 635 363 801 051	8	<u>۔</u> و		Roads, Perceptula, Bridges & Storm Water 1:	17,046849;-32,600045				ı	,)	NO.	æ
sering & Planning Services	Researt Bayylew to Karap street	51 636 383 701 051	2005	ę.	MPsshacher - Frond Intersport	Roads, Perminents, Bridges & Storm Water 1.	17.949927;-33.000008				1	1	1	NO.	Œ
sering & Plenning Services	Seldente Way Seldente	51 635 320 401 051	Ħ	ş		Bridges & Starre Water	17.044004;-33.006472			-	,)	1.	ND.	z
sering & Plenning Services	Reseal Borodo, Larvel , Pappognal WICky	51 635 310 601 001	8	# #		Bridges & Starm Water	17.025437; J3.070869				•	٠	1	n	œ
vering & Planning Services	Reseal Gambal - Dollyn to Harder WICHy	51 635 311 601 635	8	<u>=</u>		woments, Orligans & Storm Water	17.841679; -33.013477	·			,	,	1	•	α¢
ocring & Planning Services	Reseat Borrello, Lanset, Puppegaal WCBy	51 635 310 801 031	88	2		mate, Oricigos & Sterm Water	f7.837861;-33.011014	_			1	1		r	œ
maring & Planting Survices	Tar adovertics - Diez Road Olizzville	51 635 311 501 041	8	<u>ء</u> و	reference - Road transport		17.0161161; -32.076396			_	٠	F	t	•	z
Acting & Planning Services	Ter sidenation - Date Road (speed ramps) Li	51 625 311 901 041	¥ .	9 .		merch & Britises	17. PISSA - 43.090400			_	1	1	1	•	ž i
MANAGE PROPERTY BEAVERS	Roman Luciations Statement	51 635 311 701 031	200	9		$\overline{}$	17. B46452 ; -J2.997612				,	1	ı	un I	œ
eering & Planning Senéces	Report Sebestines Seldenive	51 635 311 401 051	205	<u>=</u> 8	Americans - Road Intropert	enternit, Bhidges 4 Storm Weton	17.047788;-32.99782	_			ı	,	1	W)	œ
wing & Planning Services	Result Pancenne One Sakkerke	51 (05311901051	8	9	designation - Road transport		17,939096 ;-31,00265				1	*	1	up ·	oc -
vering 8 Plenning Services	Reseal Hugenole Saldanha (Kushag - Kam	61 626 312 001 051	8	g .	Maetaclure - Road Daniport	wents, Bridges & Slavin Water	17.953245;-32.894873			_	1	1	t	W3 (æ :
sering & Planning Services	Research Huppenote Sit, Carryste'T	51 625 318 301 051	200	8 -	street action - Rose for sport	Street Water	17,952062:-32,999762				f	'	ı	en s	~
ering & Plenking Services	Reseal Barg Saldanha (Main to Saldanha H	51 635 372 101 051	362	g g		ants & Bridges	17. P44663; -33.007212			_	(4	1	un «	=
sering & Plansing Senical	Roseal 4th Avenue Saldanha (Kumago - Ka	51 625 312 201 051	g g	9.			17.948483; -33.002522				ι	•	ŧ	ws -	× :
coming & Plenning Services	Den Stadlers Salderha	51 125 312 301 051	9	4 9			SBW Wide				ı	٠	ı	•0	2
eering & Planning Services	Bus sheltor structures Lbm	51 635 312 ED1 061	28 28	9	Medicina - Road Designed	_	SBH Made				ī	1	i	-	2
cering & Planning Services	Ter sidenwilks Kodijestkorf Southern Byper	51 635 313 401 091	200	9	dimetachen - Rosel tremport		18.017827 :-32.917037				ı	1	í	o. :	= 1
ecting & Pharming Services	Record Argo (Armens to Bayelow) VDM	51 525 313 501 101	8	9 :	Paterucher - Poud transport	8	77,075138;-32,018333		_		1	ı	1	2 :	E :
cering & Planning Stryces	Signal Sharrberga Cove	51 625 314 301 111		2 .	Francisco - House Francisco	Section 1	EGENT 25- 1202001				1	(1	= -	-
mine & Chemina Garden	Character and 2001; the Creek County	51 878 300 240 (04)	36 5	9 4	American Color Proporti	Control of the second of the s	72. R2.000 ; -41.01004.3					1		• •	2 2
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crito à Plemino Services	Mediators 351 Units Computations Phase	\$1 425 315 230 011	1 33	ع ا	featurbus Ofter		17,915879: -22,005947		_		1	4	1		: 2
ering S Plenning Services	Resultation and construction of administra	\$1 636 364 001 071	208	- 5	Frankrichers - Road Erpsport	ementa, Bristos & Storm Water	18.332777 : - 33.08879			_	•	1	,	_	~
dening & Planning Services	Conduction of sidewalfa: Alsaes St	51 635 344 101 071	205	<u>ة</u> و	Fednetire - Foed transport	ᆫ	18,139675; -33,062401				'	'	1	~	2
cring & Pleaning Scrvices	Construction of aldeweller: Lune sir	51 635 384 201 111	잃	ş	Intrastructure - Fload transpart	Roads, Pevernesis, Bridges & Slove Water 33	17.805617;-32.610142				1	1	1	=	ź
ering & Plevning Services	Construction of alderealiss I amenys str	51 805 384 301 111	8	<u>로.</u> 호	Productive - Road François		17.000003;-02.000457		_		1	1	1	=	z
entry & Planning Services	Construction of sidemetics: Angeller sit	51 625 364 401 151	8	<u> </u>	of sebuches - Road transport		17.887889; -32.810587			_	1	5	1	# :	2 :
oring & Planning Services	Construction od storward: Aurichiom st	51 600-364-501 111		g l	Democrates - Poed Fergori		17.457089; -32.81050			_	'	•	•	= :	
and a Parent Services	Description of sales of the party of the par	State of the property	7 8	9 4	OF CHARGOS PARTICULAR DESCRIPTION OF THE PROPERTY OF THE PROPE	Control of the Control of Control	7.007425;-JZ-817351 17.075215:-JS-797988				4 (1 (1 1	= =	z g
serva & Planning Services	Returbition of Allertic was	51 6.25 364 801 111	1 8		Water - Preference		17.084303:-12.740789				6	1	1	=	: 00
cring & Planning Services	Resurtacing of George weg	51 635 364 901 111	265	ē	Headucture - Road francock		. B3546; -32,720794		_		•	'	(=	~
wing & Planning Survices	Construction of aldewalter Sea Autor	51 635 365 001 111	Z Z	<u>د</u> و	Infraetucture - Road transport	Roack, Personale, Bedges & Storie Water 18	18.03362;-32.78268	_			٠	('	=	F
ering & Plauming Services	Construction of eldewells. Subarroos str.	51 626 365 (0) 121	8	<u>د</u>	Infrastructure - Road transport		18.068137 ; -32,73160e				•	•	8	15	z
wing & Planning Services	Construction of side-smaller Kernimie str	51 635 365 201 121	ğ	2	infrastruture - Fload transport	wente, Britages & Silento Matter	18.085243 ; 32.780421	_			•	r	8 1	113	z
ching & Plenning Services	Construction of adversaries, Error at	51 625 385 301 12)		<u>e</u> ?			74.045/71;-42,79027F	-			•	1	B	2 5	2 3
Married of Plantaining Services	Construction of parameter, Management	121 TOP CRC 303 103	2 8	9 4	5 1	-	18.000USB ; -32.783MG				, ,	1 (1	2 5	. 3
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etto 8 Plenning Services	Construction of administry Subarbotine, Lo	51 626 365 901 131					18.010857;-32.017299				1	,	8	2	×
ering & Planning Services	Resurfacing of Wetsonia str	51 635 363 901 131		2	_	nants, Bridges & Sterre Water	18 009825 ;-32 013819		_		984	•	1	ŧ	œ
ering & Phenring Services	Services Emorgency Housing Roads	51 435 317 101 991		_	×	ents & Bridges	SBM Wide		_		38	٠	1	8	z
ering & Plenving Services	White City(24 Units): Roads	51 605 300 939 035		_		mente & Enterpres	72.041696;-33.013493				27	•	ŧ	e	z
ering & Planning Screices	White CRy24 Units Stomwester	51 635 300 330 631		-			17.041496;-32.013433		_	_	120	1	,		×
oring & Planning Services	Hopefield, IRDP 62 Units Roads	51 635 300 430 071		2	d'acceptant l	emento & Bridges	FB.329635;-43.068303				1 680	1	1		Σ
ering & Plenning Services	Hopefield, RDP 62 Units: Stormweter	31 635 300 538 671	8	<u>.</u>			18.378626; -11.066300			_	35	1	1	~ !	z :
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Markopal VotalCaptal project	2		å	Appe A	Asset Class	Asset Bub-Ches	GPS co-ordinates		Piter year conference	The same of the sa	2018/7 Median Tem Awares & Especials Francesoris	Tom Assessed Francescot	4 Expenditure	Project Information	
R. Sharman	ProgramProject description	Pajeri maler	7 8 8	-	•	•	un	Total Project Estimate	Authorna Obstooms 2014/15	Current Year 2015/W Full Year Forecast	Barton Year 2018/17	Bedget Year +1 2017118	Budget Year +2 2010/19	Ward location	il
Parent manicipality: List of capital projects grouped by Mari															
Engineering & Plenting Services	Danger and construction of partiest street	DE 025 386 001 111	8	No Infrastructure - Res	id franchest	Dank, Powerents, Bridger & Stern Water	17.880347, -22.808374				Ñ	'	f	=	z
Engineering & Planning Services Engineering & Planning Services	Monthly of Seminar part and be	51 625 386 101 111	8 8	No Infrastruture Offi	3.1	Norm maker	17 889-67; -22 8038-67				2	1	,	= :	=
Engineering & Planumy Services	Construction of Wheel bery for Trusta	51 636 001 201 901	1 3	No.	at transport	Olav Land and Badden	17. MODE 40 - 42 MODE				<u> </u>		4 1	2 8	x 2
	Renovation of Offices	51 636 601 301 991	ă	No infrastructure Ros	of Perspect	Other Land and Buildings	17, PROB15, -32,893187				1		1	: 8	= @
Enghaering & Plenning Services	Development of New Vindenburg Landle 8	51 636 600 120 961	š	No Anthestucture - Rose	of framework	Wate Merejanieri	14.050640; -32.019400				3300	2,000	10 000	3	z
Framewing & Perint Services	Development of New Wedenburg Land 8	51 KW 600 101 981	ž 8	No. of Parties and	-	Water Management	18 060084 ; -22 818372				ı	r	1	8 :	z
Engmenting & Planning Services	Rehabilitation of old Sattante Landle	51 636 600 401 051	8		diament.	Ohe Land and Radion	STREET, LE BINGE		_			,	4 714	2 -	z e
Engineering & Planning Services	Rehabilitation of old Saldanhe Langle	51 636 600 420 051	ğ	to Antantachus - Ros	of frameport	Other Land and Stateburgs	17.836258; -32.008482				- 1		: 1	- 41	
Engineering & Planning Services	Institution of New Weighbridge (MDB)	51 626 600 601 991	3	No Infrastructure - Ros	A Landson,	Wante Menogeneers	18.04G245, -32.820179					•	1 1	. 8	. 2
Engineering & Planning Services	Rehabitation of old Landill (LBM)	51 636 660 201 081	ā	No And maintrology - Flore	2 Indiana	Other Land and Rubbings	14.879025 , -33,081068				9	,	1	•	×
Expressing & Plenning Services	Development of new Landill (LBN)	51 639 800 720 961	ž i	No Antimetrolare - Ros	A parameter	Wante Management	18.073025 , -32.081058				7 500	t	•	•	2
Photostra & Parrier Carden	Debat Males of 1987 Language Color Scientification	_	š 8	- No. of the last	1	Action Marketine	18.078028 ; 42.067088				1	1	•	•	z.
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Furthern & Parries Services		51 617 700 701 101	8 8	-		The latest and the la	78.400001; -41.000V25				2 340 2	8	ı		ec i
Engreening & Permits Services	Shorners of Spiers Some Assert Spiers	51 637 DBB 220 111	1				C. M. 1801 22. (23) 48				•	187	ŧ	= ;	oc o
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Engineering & Pharmag Sarakess	Investigate & Upgrade Viraderfeuts Main So	51 837 000 952 101	35	No terminates - Ross	d'Immort N	War puellication	F& GOD COM 42 #15080			•	1 688		à	, 2	: œ
Engineering & Planning Services	Upgrade Natucnita Paternoater	59 637 000 301 111	3	No tolerateches - Rose	of Personal	Mar particular	17,803070, -32,8124-0					,	1	=	
Engmeeting & Pleaning Services	Linguade Saver Meteorit Middiapos	51 659 000 401 011	ĕ	No Infrastruture - Rose	demand house	Wer publication	17.013229;-32.00000				ε	8	ı	-	· ec
Engineering & Planvang Services	Upgrade Some Network Middelpos	51 637 006 420 011	_	No Infrastructure - Rose	d frameon h	Mary publication	17.813220;-32.00000				,	,	3 000	_	œ
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Engineering & Plenning Services	Upgrading St Halama Sever Network(Priem	51 637 000 726 111	100	No Infrastructure - Rose	d irreport	Water purchasers	17.6414 . JZ.723183		_		1 500	•	ı	Ξ	œ
	Largebain Seavicy Park Searage	51 437 002 230 081	ž	No Indranfrohm - Rose	, Jan. 1	The state of the s	SECHOTT: -11074223				8	,	1	•	z
Engineering & Plantang Services	M Heleno Bay: Mangacardost: Senerage	51 107 002 620 111	7	No Intrastructure - Rose	H Inspect		17.974390; -32.72265		_		1	•	1	=	¥
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Furnamina & Planton, Services	Strains Day Shartant Case Sans	51 852 000 301 871 81 857 007 570 455	8 3	No Interestation - No.	The state of the s	Titler purities	38.340244; -13.054137		_		1	•	1	- :	æ:
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Engineering & Planning Services	Olecodia Phase 2 ,FOP Ert (261: 569 Unit)	-	ğ	No immenschire - Read Ire	pode		17,823873 ; -31,000638		_	_	•	'	ı	4	z
Engineering & Planning Services	Discrible, Erf 8281- 55g Units Bouwrage	-	_	1	ì		17.924329; -33.010078				•	1	1	-	3
Engineering & Pleaning Services	Michigan, 551 Units Consolidation Planes.	_	_	Ę	i i		17.815531;-32.608144				1	1	1	-	z
Engineering & Planeary Services	Benicos Emergancy Housing Beniage	_	_	-	100		SERL HAS				1000	1	1	2	z
Commercial & Parisman Services	Decree EP 5261: 309 Units X	51 6CO 0003 130 941	ž i	•	•	- Long	17.024859 , -31.010323				'	,	•		z
Excitation & Planning Services	Konney and John Street	_		10 Marie 1 10 Marie 1	E 3		12 COM 740 - 42 CM 784				15 500	1	1	•	2 :
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Engmenting & Planning Services	Hopefact ROP 62 Unit Semante			-	W Thermoon	The purple after	48.279836 - 11.00mm				2 7		1 1	• •	= 2
Squeening & Pleasing Services	Louwwife RDP Houses: 200 Units Bowers	_	_	to infrastructure - Road	Paragont	Nor puellication	11.00/157; -32.894744		_		5	000	1	. 22	: 2
Engineering & Planning Services	Upgrade Laugebass Bewernge Worts	_	_	7	(bragant)	der purification	fR064352, -33.065889		_		1300	٠	1	: 40	œ
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Engineering & Planning Services	Liverantigate & design Severage Works: Jac	51 637 600 201 051	Z S	bed anticione - Road	(president	der purification	17,890277; -32,895184				乾	ß		wh	¥
Engineering & Pleasing Services	Proofigure & dange Senerage Works . Jac	51 637 600 220 051	2 1	o Martindare Road	Paraport W.	er purification	17,810277; -32,865164		_			•	206	ю :	œ
covered france to fin the effect	Transfer of the same of the sa	121 100 000 100 10	<u>.</u>	0	Landania Inc.	and planticesses	18.073600 : -32.783800	-	_	-	2 000	(•	12	_

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pul VoterCapital project	J		ভ ≺	A And Co		Assal Sub-Class	GPS co-endientes		Profes year	Prior year outcomes	2016TT Medium Term Roverne & Expendiums Framework	Term Revenue i Framework	& Expendiers	Preject information	mation
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A Pleasing Services	Upgrade Vraderburg Semenge Works	51 637 600 401 061	2	britanicolus - Road Banco	76	Water conficulties	73.046305 :-32 014443				2 160	9009		-	•
& Pleyning Services	Upgrade Vhederburg Sewerage Worts		₹ 8	Infrashuctura - Road Ferra	Ĭ.	Water puritication	FR 046353; -32 013637				2000	1	ı	-	œ
& Planning Services	Upgrade Vraderiburg Seserage Works Phys	51 637 886 802 081	2 3	Infrastructure - Read transpo		Water parallection	18.045/08;-32.913573				,	ı	1	•	œ
6 Plenning Services	Lichthor at Transferred Works	51 600 601 Ans wer	2 2	Principality - House Park		Warm punication	CH DATE OF THE DAMPS			•	1	1 8	1000	= 8	÷ :
& Planning Benicas	Languteen Effuent DisposedRe Use Projec	_	2	Anthechuckere - Road frams	100	Water puttinger	18.004426; 31.046999				L I	8 1	,	: =	= =
& Planning Services	Langabaan Elbuant Disposatifile Une Project	_	£ 88	Infrastructore - Read bone	hout	the particular	78.084428;-\$1.065983			•	2 500	•	'	8	: 2
A Plenting Services	Investigate & design Severage Works: Brit	51 657 650 101 111 8	£	Infracticians - Road trans	- Loc	Value platfication	17.923355 : -32.737283				Q	90	1	=	ż
& Planning Services	Palemoster: Severage works Inprovenent	_	26 26	And manfactures - Road frames	a boot	inter positionalism	17.020317;-32.617231				,	1	•	÷	pr
A Planning Bervinse	Polemonia: Severage acrite improvement	_	£ .	infactuctore - Road from	part.	Vinion postilication	17.01996;-32.817528				,	,	1	F	α
& Planning Services	Upgrade Saldantin Severage Works	_	2 :		·	Water positionalon	17.864965;-32.986454				•	900	900	8	z
6 Plenning Services	Upgrade Hopeford Severage Worts	_	2		E '	Water purficulion	16.340/485 - 32.05/4822				1	8	1	8	2
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C District Condition	IN Charte has been seen seen seen	Es em 200 200 100 100 1	<u> </u>	DESCRIPTION - LEGISLAND LANDS	E 1	County and beauty	18.000(07 - 42.978)0/				ı	1	,	R	z :
A Planning Services	IN Dients des Sections MACON	-	2 4	Administration - Acoustic manage	5 3	Walter School and the second	78 M-1903; -43,000120				1	1	1	•	= :
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A Plancing Sprvices	New 1840'A Tourstorner Understorn	_	3	infrastructure - Pasel france		months in Sulfrenius	18.000178 - 37.000485					600	1000	2 8	2 3
Flaming Sarvices	Paternate 202 Date and I V Commission		100	Information - Road System		Consentestino A Soften designa	CT AD0153 - 22 844862) 1		3	1 :	2 3
& Plenning Services	Connections	_	3	Infrastructure - Road franco		Americanies & Reflectation	200.000				: 5	ş	52	: 8	. 2
& Planning Services	Middlebon: 351 House, MV. IV Controlls	_	3	infracturaturi - Prael terra		incombaton & Refrontation	17 B52807 - 32 BB0291				}	3 1	3 1	; -	. 2
S Planning Services	Soomet New comeditors	_	3	Infrastructure - Road traves		Company & Ball School	(9.044559 - 27.061748				\$	1	1		: 2
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A Plenning Survices	Upgrade NOK Feeders	_	904 108	Information - Road frame	- F	snambasion & Reflousation	17,994703;-32,978027				900	96	'	8	
8 Planning Services	ST Helene Bay: Sompreughee, 120 Units. I	S1 630 604 601 111 S	504	Infractuciare - Road Prevan	25	erentenber & Reticulation	17,975384; -22,727721			_	,	1	1	Ξ	×
A Planning Survices	(630 KVA umil substations	-	90 E	Parameters - Read branch	-	ranamicalon & Reliculation	17.191778;-32.622708				908	S	'	9	N
5 Plasming Services	630 KVA trini substations		£	Infrastructure - Road Irana	- E	Transmission & Redoninger	17,886175;-22,80748	_			'	ı	1	9	×
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S Plantaing Services	315 IVA mini substantions	_	2	Infraetucture - Road framp	16	Prenamicalen & Politzalellon	17,868179; -32,807482				R	1	1	8	z
Fluering Services	Opgregation Colon Volume Persons Income	_	2 :	Paragraphy - Fraed Paragr	E 1	Parameters & Rescalator	18,20227, -33,005,64				<u>.</u>	í	Ř	~ 1	= (
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A Plenning Services	Upgrading of Wittertito leader / Jacobs Bey	-	2	Infrastructury - Flued Imme	T/th	mentioning & Redoutering	17,087799 :- 22,987511				1	1	1	¦ va	· œ
5 Plenning Sovices	Upgrading of Willelds feeder / Jecohn Bay		9 100	Infractucium - Road transp	Tra	montestos & Resimination	17.891156;-32.964415				9	1	•	NO.	~
S Planning Services	Connectors : Indipert Conversions / Disse	_	45 45 45 45 45 45 45 45 45 45 45 45 45 4	Manhathre - Road brans	Proof Fra	thendendun & Rediculation	SELE WAde				952	Ŋ	,	66	ĸ
A Plenning Services	New Farmer 1 Feeder Line 1937 Wederba	51 828 808 920 111 3	304 %	Antheotropiero - Road bransp	- FE	montpalon & Redoxistion	17.873772; -32.881502			_	ı	55	55	Ξ	=
Plenning Services	Opposite bank : Langstonn	_	_	Antimetrolare - Road transpo	<u>~</u>	immanisaton & Reficulation	18.057710;-31.074190				-	1	1	•	×
5 Planning Services	Distribution Pole Mount Thansformers	_	_	Anthestructure - Road Transpo	_	Iransmisaian & Reitculation	17.888173;-22.807484				8	8	•	85	z
B Planning Survices	Upgrading of feeder in hopefield MV-LV	_	_	Infrastruture - Road Immoor	_	Faministics & Redoubline	18.331671:-32.067837			-	400	F	1	~	€
Planning Services	Sautoche: White City: 24 Units MV,LV Con	_	2 :	Infradectore - Road Famp		ranomission & Restruission	17.040718; -32.012364				2	1	,	en :	2 (
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	Engineering & Planning Sandons	Peter Box Replacement: Langabaan	_	# -		Trensmission & Reissauden	18.00/204;-33.002469				38	300	Ŕ		: «
	Engmering & Plenning Services	Replacement of Charlesian Kinata: Saldar		. <u></u>		Transmission & Relationer	17. MANDER, -12. NOMICA 17. MANDER: -12. NOMICA				2 8	8 8	2 2	40 K	~ .
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	Engineering & Pleasing Services	Complete: 195 mm mg malacht vrederburg		85 E		Transmission & Reflectable	17.678017, 42.611013				906	8	•	- 88	
This control	Engineering & Planning Services	Complete 115 are ring network Vinduring	51 636 605 201 901	# .: # ?	4	Preventioning & Rollindanies	17,873602;-32,819631				1	'	8		
17		SPETVICULAR SHIELD RESIDENTED UNEVER	51636 806 201 861	* . *		Transmission & Makindales	17. MM024 ; -12.408647 (T.00614 ; -19.006144				Ē	£	1	•	=
	2	SFB / Vinculars Shillich Representate Unit, UC	51 636 606 320 051	± de		Transmission & Retroductor	17,891635 32,000194				· \$1	1 18	1 1	• •	x z
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This control of the	_	SEE / Vaccount Shiftch Replacement Unit Life SEE / Vaccount Coult-A Smithtenness Life St		5.i		Transmission & Principality	/A.036071 ; -22.062694				Ñ	ſ	•	•	z
	Engineering & Planning Services	Upgrade NOK Feeders	51 634 606 901 961	: .3 3	the state of the s	Transmission & Appropriates	17,948304; -33,013464 47,004245 13,078044				Ñ	4	1	en (* 1
Special Color Colo	Engineering & Planning Services	Ruplace 66KV Bets Saldania SS	51 636 611 901 961	3		Transmiss & Retrieber	17.94537;-32.000038				' '	P +		2 9	ac o
State of the content of the conten	Engineering & Planning Services	Upperto BEKY VT & CTS	_	ž Š	o britanificciure - Road frameant	Transmission & Railtailation	TE.008477; -32 900394				'	,	•	*	: ec
Strategies (Street (Francisco & Plenning Services	of Hotels Bay: Stormessbeen Electricity.		<u> </u>	O Veteration - Need transport	4 :	17.873884 ; -32.722438				1	•	1	=	z
Profession (15 Act of 15	Engineering & Planning Services	Upgrading of functor in Hopelield MV+LV	51 170 107 404 701 071	<u> </u>			SEAN WAS TANKED IN THE PERSON OF THE PERSON				•	\$ \$		10 11	ac a
Formation of profession to the control of the con	Engineering & Plansing Services	Vollage repulsion Patemode	SI 628 665 120 111	<u>.≭.</u>	o bifinellucium - Road transport	Transmission & Religious	17,696711,-42,871404					} '	1	- =	£ ex
Well compared (1992) 1992	Engineering & Planning Services	Rapieco 60XV Breakers SDA with Vacuum	51 636 607 220 991	#		Trumminates & Redistriction	17,045288, -33,08088				,	,	1		<u></u>
	Cognoming & Parting Services	Pole mounted radios: Hopeland	51 ECM 804 501 671	# 3 # 3	Infraeductor - Read transport	4 4	SERIE MICE				•	•	1	~	z
Valuary Designation 1	Engknering & Planning Services	SF6 / Vectors Seath Replecement Unit 31	51 636 606 501 150	: #	Arthur San Indian		TRUSTON CALIFORNIA				1	R	90 S		2 7
Approximation of the control of th	Engineering & Planning Services	Si Helen Bay: Steamberg's Cover. Electric	51 COR 613 XX0 111 8	ž	official school-floor brauport		18.032677; -22.702978				, ,	,	3 1	• =	. 2
Particular College 10 (19 col. 1) Particular College Particular	Engineering & Plenning Services	Upgrading: Electrical Offices: Vindenburg	51 ESB 108 000 BCI 15	ă.	defracturation - Road transport	_	17. SUBSID2; -22. R07563				1	200	†		~
Column C	Engineering & Pheneury Services	Load Control Sweethers - DRM Denters Addity Sole Name Mandachana Std	51 636 809 001 981	7. i		- I	17.964808 ; -32,907458			_	3	9	t		
Colored Buildings Colo	Expressing & Planning Sandows	Substanton Resiry Reprincement	51 626 607 001 301 S	ž	Printed by Road Springer	1 1	76.000LU/;-32.00L00			_	. \$: 6	1	8 8	ec e
Front Decisional Section (1998) 10.000 10.	Engineering & Planning Survices	KVA Meters and Moderns	51 638 610 701 941 15	ž Ž	s Interfecture - Road Incaper	4	17. BBBE74 ; -12. B07381				S	ន	:	8	z
Transition Tra	Enganeering & Plenning Services	St. Helena Bay: Sandy Point. Bachtriby	-	를 : 중 :		į	12.006000 ; -32.742545	_			;	•	1	=	2
Transmission of the control of the	Engineering & Pleasing Services	Ferding Wedenburg 66KV SS	_		forfusional Post Parabot	. 1	11.000.00 - 22.00/20				, ,	1 \$	1	2 1	z :
Findent Lighting State of the Communication of Relations Transmission of Relatio	Engineering & Planning Survices	Housing: Palemoster: 202 Units. Services;		ž	Anthretucture - Road transport		17,696152, -32,811663		-		1	1	r (t =	
Female (1984) Female Fem	Engineering & Planning Banktas	Feethre Lighting - Hopefield		基	infrastruiter - Road transport	1	18.346710;-32.062397				8	8		~	ż
Franch Ugliffelt - Columniant and Columniant and Columniant of Principalities 15 (15 (15 (15 (15 (15 (15 (15 (15 (15	Engineering & Plenning Services	Station Lighting - Languages	_	<u>z</u>	infraetucture - Road transport	4 1	PE017304; -35.082468				8 1	R	1	- :	z
Franch Lighting - Newtoning Franch Lighting Franch Lighting - Newtoning Franch Lighting	Engineering & Plemming Services	Feether Lighting - Saddania	_	3	Andministers - Road Insupport	Transmission & Reliciation	77.044003; -33.001927	_			3 8	3 8	()	= =	E Z
Ferrong Salading Objects 18 18 18 18 18 18 18 1	Enginement & Plemeing Services		51 838 604 101 081 8	3	• Industruiere - Road transport	.5	17.996018; -32.008054				8	8	1		z
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1 to 00 Months branches 2 to 00 Months b	N 3				3 1	6	7,89706; -12,873053				1	*	*	*	=
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Characterion of Control and Lay Control and	_	Middlelpox: 551 Houses MV, LV, Corendific	51 638 667 801 011	_	1	Transmission & References	7, P124CCJ ;-12 BMGJ23				ह	1	1	-	ź
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Pairmontonia 772 Unite MALV Connections 51 title 600 201 111 504 No. International Property Transmission & Americanian & Transmission & Americanian & Transmission & Transmiss		Parmoder, 202 Units W/LV Connections	51 628 613 955 111		Printegrature	Transmission & Relicutation	1,021344 ; -42.91 /892 7,898152 ; -42.81 (813				۱,		' '	- :	Z 2
ST Holes Bay Languist 300 Links May 51 63 600 501 11 504 100 International or Free Annual Properties 14 006172, 32 776114 15 100 International or Free Annual Properties 15 100 000 501 15 10 International or Free Annual Properties 15 10 000 501 International or Free Annual Properties 15 10 000 501 International or Free Annual Properties 15 10 000 501 International or Free Annual Properties 15 10 000 501 International Organization International or Free Annual Properties International Organization International Internationa	*	Paternoster: 202 Units MV,LV Connections	51 639 506 201 111		_		7,0001172;-12,811083				, 2	1 1	1 1	= =	E 25
	2	ST Hollans Bay: Langualle 300 Units LAV,LV	51 636 606 501 111	_	and the same of	R	#.086172; J2.785114				1	1	1	=	=
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WC014 Saldanha Bay - Supportin	WC014 Saldanha Bay - Supporting Table SA36 Detailed capital budget														
Munkápal Vote/Capital project	Part.			~ t	Asset Clera	Asset Bub-Class	GPS co-ordinates			Prior year outcomes	2015/17 Marikan	2015/17 Madkon Term Revenue & Expenditions Framework	& Expenditure	Project Information	magen
Rthousand	ProgramProject description	Project number	8 2	•	es	•	4P	Total Project Estimate	Audilled Outcome 2014/15	Comment Year 2015/18 Full Year	Budget Year 2016/17	Brdget Year +1 2017/18	Budget Year +2 2018/19	Wardfocation	Riew or
Parent musicipality: List of copilal projects pruped by Muni	chart Vote										T				
Engineering & Planning Survices	Ministeror. 561 Units Consolidation Phase.	\$1638.612.830.011			fracticities - Physicination	Transmission & Reliculation	17.812502;-32.896228					1	1	-	-
Engineering & Plenning Sarvices	Stitleton Bay, Sandy Point, Roads	51 638 658 630 111	ន៍ន៍	No infrastructura No infrastructura	Maximustum - Fload frompårt Maximustum - Road frammort	Frantsmission & Redectables Progle Promonents & Distance	17,896152;-32,811683				r	'	1	=	z
Engineering & Planning Services	Services Emergency Housing Electricity Hig	51 638 613 730 591			Becotchy	Imagistion & Reliculation	SBH WAS				1 +		1 1	= 8	2 2
Engineering & Planning Services	White Caypa Unita; Electricity Hoodeld RDP to Units Electricity	51 636 600 236 031	8 8	No infrastruture	- Electricity	Davenhalan & Redodullen	17,941006; -32019493				62	r	1		z
Engineering & Planning Samicas	Louwelle PDP Houses: 200 Units; Electrici		ğ	_	- Electricity	Terreminator & Policidation	18.00757 - 32.014744				95	1 8	1	~ :	2 :
Engineering A Planning Services	Savelights Langeboars Contenuel St	51 (538 901 201 061		E		Personal Repression	/8.030787;~33.080833				3478	250	98	P =	k 2
Englanding & Parting Services	Street Langebase Doctovel Si	51 636 601 225 181		No Infrastructure	- Gwestelly	Fransmission & Reflectation	r# 038754 ;-33.08066r				727	1	1	. 10	
Expressing & Planning Services	One Read Unember	51 636 900 901 111	8 8	No or other states	Berlin	reterribation & Restratution	17.894864:-32.809586				8	\$	1	=	z
Engineering & Planning Services	Spollight Pepinsonner	51 629 901 601 891		2	- George	Internation & Preparation	17.123935;-33.000487				58	98	230	•	æ
Engineering & Pleoning Services	High Mass Ward 1 Diszville Middlebos	51 638 902 701 011		*	- Elecation 1	ransolomion & Rejinguison	17,075694: -13,003440				1 1	1		8.	æ ;
Engineering & Planning Scryicus	High Mast Ward 2 Vinderburg Witkelifts	51 638 802 801 021		1	Section)	renomicolon & Refrantidos	18,009474; -22,822823				1	1	1	- 6	
Engagement & Pleasing Services	Upgrading of Pushed Poles Vindenburg Are	_		-	- Electricity	reversionales & Referenden	17,000018;-72,008854				8	8		: 0	
Engineering & Planning Services	High Man Mary 17 Vanish and and a file	51 620 802 501 081		a :	- Section 1	ranamitasion & Parimaleiton	18,023785; -12,818538				1	ŀ	1	a	=
Engineering & Planning Services	Han Ment Vitera 7 Hopefield	51 520 981 001 021	1 3	No infrastructure	- Electrony 7	reventation & Proceeding	SCHOOL WAS				9	r	•	8	×
Engineering & Planning Services	High Meet Ward 3 Sakitestea White City	51 636 962 901 601			7 7	American & Reflection	18.348/88; -33.08238/ 17.847802 - 41.844880			_	•	1	•		Z
Engineering & Planning Services	General Respector SeidenthreMille City	51 629 900 501 031		É	- Bechielly	Personisation & Presidential	F7.840778: -32.012384		_		. 5	, 8	1	n e	2 :
Enghering & Planning Services	Upgrading of Rusing Poles Salderhe Area	51 636 901 501 051		No infraetature		rammission & Retraintien	17.044063;-33.001827				8 8	\$ 8	1 1	+ us	K 62
Engineering & Penning Services	General Requests: Discribe Middle pos	55 628 901 001 011		£ .		habandeska & Reichallon	17,010135; 33,010062	_			100	8	1	-	=
Engineering or seeing services	Schem kogarsk vrageroup south	51 638 902 101 101		<u>.</u>	- Suchtaly	ranconfission & Reficulation	17.104442; -32.014788				3	8	1	- 01	z
Engineering & Paraming Services	County Records Variation Metals	THE THE BOTH SET THE	B 8	No ordered days	- Bachtaly	renemication & Refloringen	18.005309;-12.913343				,	1	•		ec
Engineering & Plenning Services	General Research: Satherine Discolle	50 ECM 900 801 041		2 4	Chestical	CONTRACTOR OF A CONTRACTOR	78.009474; -12.022823				10	88	1	~	*
Engineering & Planting Services	General Requosts Sastem're Biocesserbag	_			Bestehr	commission & Bush dation	(7.000734 - 22.000453)		_		10, 1	នារ	•	•	z
Engineering & Planning Services	General Requestar Vindenburg North			No Infractructure - Electricity	Electricity	Colombolon & Rollinghamen	17,9900/8:-22,0008			_	G #	8 8	1	y n •	2 :
Engleworing & Pleasing Services	General Requester Organgead/George Kerri	51 639 902 001 091		2	- Electricity Til	returnicators & Professioning	78.025785;-32.01852M			_	3 %	8 8	1 (• •	= :
Engineering & Plenning Services	Jecobs Bey road	51 636 902 401 051		to infrastructure - Electricity	Sinchibly II	minetarion & Refordation	17,891784;-32,982597				3 1	8 29	()		K 3
Engineering & Plancing Scryicas	General Requests: Langeboarn	\$1 638 900 201 061		~	- Beaking	Wernstein & Retizulation	18.037304; -33.082458			_	1	8	,		: 2
Englanding & Parish Confess	Constant Contract Properties	51 428 900 301 O71		2 1	- Suchicity	unterniession & Preficulations	18.346789;-33.067297				•	8	'	4	=
Engineering & Planning Sevense	Comma Responde Mandendary	123 TOLOMORANI C	7 8	in transcens - Section		With markers & Reflectionalism	18.004175;-32.789112				1	ន	1	2	2:
Engineering & Planning Services	Streetlights: Vredenburg Wilmettlp Rd (123/1	51 628 902 301 101				Constitution & Only adding	18.07100 - 42.877091				•	8	ı	2	z
Ingineering & Planting Services	Straffght: Salderin Dark Areas	51 620 434 801 891		-		Transmission & Reducings	88W Wide				1	1	1	2 1	Ζ;
Engineering & Planning Services	Mykonos A.ong Acers crossing					monthales & Relicitation	18,054060 ; -33,048627				: 4	1 1	1 (2 2
Engineering & Planning Services	Commit Requests: Viredentium Martin Break			Ē		Franschalon & Rejectation	17,864447;-32,814798			_	1	1	4	-	. 2
Engelment of Paramy Covinces	A PRICATE TOPIC	-				Fransymbation & Prefordation	17.990000;-32.901544				•	'	- (z
Ingineering & Plencing Services	High Med Wind & Vindenture North-Draw	100 102 50 950 10 54 558 900 00 00 00	2 5	Colombian Charles		renembers & Refragator	18,03045; -33,089966		•		1	ı	•	88	
Engineering & Plenning Services	High Ment Ward 10 Viredenburg South	_		1		Commission & References	72.004445 ; -32.82868B				ı	-	1	40 }	z.
Ingineering & Plenning Sarvices	High Mast Ward 5 Seldenhar Bizavetobesi					Francouston & Particulation	17,069734: -12,013413					1	E	E 8	2 :
Engineering & Plenning Sarvices	High Mast Ward & Largebean			Het betrucker	_	Transmission & Restociation	18.043245;-33.077117				1	. ,		8 8	
regramming of Placering Services	Writin City Realismy line IDP	_		The state of the s		Personalization & Restructutions	17.94174;-33.012172				1	1	1	8	z
regiments & Planning Services	Michigan Ward 11 Paternate	\$1 620 474 801 991	2 1	Introductory - Decirity		Sharmisalan & Reducination	17.920884;-33.0127.38				1	1	1	8	2
ngineering & Planning Services	High Mast Ward 12 Lebroville					Contemporation & Referentiation	CAMPACITY - 22 TRAILS				1	1	ı	8 :	z
ngineering & Plexning Services	George Kernidge, Kooffeeldoof, Suarifle Bas	_	100	- Automorphic	Guentily	reministra & Perbusianion	18.017548: -32.817837)	b		2 4	
ngintaing & Pleating Scricos	Booder Pump Station St Heterathani		₩ ₩	And mathematical		Water Reservatin & Platiculação	18.073658;-32.846247	_			, ,	1		. 3	
Appropriate Present Sonaces	Bulk Supply Nelsont Improvements	_			_	Water Reservoirs & Reficulation	17.837400;-32.998272			_	98	R	ON:	2	42
notineeding & Plenning Services	Business Water southern			-		uo.	17.982246;-42.888284				•	*	,	ın	ac
Advantage of Planning Services	St Halton Per marrie 1850 titleter	51 626 000 101 993	2 i	AND MANAGESTS - WARE		8 :	SOM While				1	\$	1	2	æ
generality & Plenning Services	Ongegund IROP 28 Units: Wager			in the state of		Water Reservoirs & Additional	78.067483;-32,787853		•		•	250	980	22 -	2:
pinesting & Pleming Services	Bulk Supply Locavello Repensor	_		Infrastrictory.	, te	i	17,869756:-32,814922			_	, ()	- \$	× :
gineering & Planalng Services	Laingville Bulk Supply And Network Upgrad	_	200	introductore		Reducialism	FB 052342 ; -32 706218		_		, ,	S	1 1		z e
gineering & Plenning Survices	Languagement Seawiews Part, Walter				H/atar	.8	18.041342;-33.077447				' '	3 ,	1	y	
preenty & Planning Services	St Helena Bay: Stomponoabant: Walay		SO4	1	Water	500	17.875055;-32.726023				1	•	'	=	=
nomerful & Penning Services	Situation for Control Print Male	51 6.00 000 000 111 S	2 1	-		2	18 022399; -32 703348			_	'	'	1	=	z
nginecring & Plenning Services	Housing, Palemonter, 202 Unite Services, 3			Particular State of the last	. 1	Water Reservoirs & Reducidador	18.003426; -12.739165				1	1	t	#	z
Ingmosting & Pleasing Services	Upgrade Langebaan Pharm V	51 639 000 201 061	28	-			TR OCTATI 22 APPRO			-	t	1	,	= (22 . (
ginearing 6 Planning Services	Upgrade Hopsfield Holwork Phase III		-				18.332717;-33.05382				' '	1 1		- 8	- T
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WC014 Saldanha Bay - Supporting	WC014 Saktantra Bay - Supporting Table SA36 Ostalled capital budget						:	,							
Manicipal VoluniCapital project	T			deall y Asset Class		Asset Sub-Cless	GPE on-ordinales		Pittor year	- Automate	201617 shedom Torm Revenue & Exp. Framework	Term Reveaus J Framework	Expenditure	Project information	mallon
2 thousand	ProgramProject description	Project number	10 dg ~				40	Total Project	Austral Dukusma 2014/15	Comment Year 2015/16 Full Year Forecast	Budget Yes	Budget Year	Budgel Year +3 2018/19	Ward location	3 2
1, 18	Close Vinke														
Engineering & Planning Services	Vredenhung Upgrafe: South Existent Avite	ST STR MAD GOT WITH	8 8	Of the second se	Water Res	marrain & Philodolog	14.620300; -32.912588		•		1	ŧ	ı	2	æ
Engmenting & Plemman Services	External Services Reservois Salcharles	51 620 434 801 981	8 8	No transfer - Water	Dens & Paris		17,807178; 42,007803				1 1	1 1	* 1	* 4	œ z
Engineering & Playsing Services	Additional 5 that Reservoir capacity at Loss	_	ž.	No Indicatorchus - Water	Danie & Re	Reservoire	17,989841,-22,914893				1	'	1	2	*
Engineering & Planning Services	Additional State, Remarkor capacity at Loss Additional State Statement capacity at Loss	51 629 003 630 181	ă ă	No Primario de la Major	Desc & B	Remode	17 Mars 77 - 32 91 4944				1	1	1	2	2
Expressing & Pleasing Services	Saldenhe, Resentor	51 630 000 152 051	ă	No Andreanches - Water	Des Co	Reservaire	CONT. 1888				1 1	1 (9 000	2 =	x 3
Engineering & Plantaing Services	Additional 5 DML Reservoir capacity at State	51 6000 730 151	3	to Infrastructure - Water	6	Reserve	17,833946, -43,638196		_		•	•	,		
Engineering & Pleasing Services	Additional 5 Old. Reservoir capacity at Said	51 639 000 001 051	ž	No Infrastructure - Water	910	Programs	17,000146; -33,008147				1			w	æ
Engineering & Planning Services	Additional 5.004. Reserver capacity of Seld	51 629 000 801 051	š	No Infrastruture-Water	Dema & Ri	Roservaliz	17.530146 ; 33.008147				1	r	1	s.	×
Engineering & Parents Services	Profess Schoolseness Obsessed	21 129 001 129 001	8 8	No first authorities - Walker	Dente & R	Reservoirs	18.053059;-33.09424				4	ſ	9 900	•	z
Engineering & Planning Services	Waderburg Hebsork Lipgrade, Sterrasical E	51 639 001 301 001	ă	to infrastrutters - Water	Dems & Reserv	Toest voir	12.06500e:-22.914049				' '	2 1	1 4		oc u
Engineering & Planning Services	Upgrader Hopefeld, Phase il Boreholes	51 630 070 201 071	ž	to Indicatorate - Water	Dame &	Reservoirs	14.339 108 ; -33.086517				1	'	`		: =
Engineering & Plenning Services	Upgrade Vhodenburg Supply Pung elation	51 520 434 801 801	ă	to Infrastructure - Water	Dems & Reserv	Reservaira	18.024277;-32.952082		-		-	,	180	8	*
Engineering & Plenning Services	Weder: Erf 23: St. Holena Bay	51 639 001 420 111	ž i	to transmission - Water	Deme & Re	Reservoirs	17.986363;-32.737141				'	•	1	=	æ
Posterio A Presio Service	Additional Property County Office States	Si em est ent ent		To Company of the last	Denne &	Reservoir	77.971014;-32.718826		_		•	1	•	3 .	æ
Engineering & Paramag Services	Venagle Reservoir storage	51 878 900 278 PB		to introduction. Water	Owner & Phone		18.05-4983 ; -32.06274 48.43-4989 ; -32.000647				1	1	1	* 1	2 :
Bigmerry & Pleasing Services	Becamently Reserves strage P142 (654)	51 636 002 301 901		to Indicatuctors - Water	Comme & Pa	Sammon's	14.0239-6: -12.65309				, ,	, ,	۱ ,	R 8	
	Withoogle Rave Water Off-channel DAM	51 636 962 401 96)	3	to infrastructure - Water	4	Sea Carlo	18.675369, -33,057371				1	•	,	: 3:	. 2
Engineering & Pleasing Services	Williams WTW Please 1,2 & 3	51 420 434 801 981	3	to infrastructure - Waller	Desire d A	Quanturies .	18.679707;-31.062386			-	1	•	,	8	ž
Engineering & Plarming Services	Withough WITW Phase 5,4 & 7	51 620 434 801 881	<u>z</u>	to Infrastructure - Water	D	Reservator	FB.002507; -33,056200				,	٠	,	8	z
Engineering & Plenning Survices	Obscodille Eri 8261: 309 Units Water	51 639 000 110 041	8	fo Infrastructure - Water	Dame & P	Reservoirs	17.023453;-33.010079				1	\$	1	•	z
Francisco & Planning Services	Monte Distriction 2011 the Section	110 GEZ 200 BEST 1	5 d	to entracture Week	2	Cheervoors	17.815966 :- 72.996154				1	ŀ	1	- :	z :
Engineering & Planning Services	Services Emmance Housing Wain	51 626 003 501 803	į	n Infrastrutum - Males			SELECTION CALCULATION				. 6	,	•	= 8	z :
Engineering & Plenning Services	Pade noeker Wester pipetine	51 839 096 001 111	3	O Ambanduchare - Wider	Dense d. R.	Deservaire	(7,9007; -32,61866)				,	0.500	, ,	R =	
Engineering & Plenning Services	Palemoder, Webs. Resentor 3 Mil	51 639 080 191 111	ž	No Infrastructure - Water	Deme & Re	Secretaria	12.090100; -32.013-68				1	,	7 000	=	* *
Engineering & Plenning Services	White City(24 Units): Wells:	51 639 000 239 031	š	to Infrastructure- Hilder	Denne & Re	Bearrain	17,041005;-31013403				83	6	,	-	2
	Hopefleek: POP 62 Units: Waster	51 639 000 330 071	3	its infrastructure - Winter	Dema & Ra	Saervoira .	/8.120605;-21.060303				340	1	1		*
Engineering of Parenting Survivous	Louwwife RSP Houses - 206 Under Work	51 839 900 430 131	, .	1	Durac & Reserve	Reservoira	FB.00757; -32.014744				1	1000	•	5	*
Franchis Phone Series	Mary 1948 Labour Beauton	190 100 000 000 15			Owne di Reservo	ame of Managements	17.830158; -12.998182					<u>8</u>	1	w 1	z :
Engineering & Planning Services	Other Assess	1		ð			SPECIMEN - C. MARINES		24.028	12.678	63.5	1 5	9 8	n g	
Corporate & Protection Services	With tables IP Communa for 65 IV on 11 IV and	51 640 301 101 901	88	No Imbastruture - Other	Security	Deligion of policies	SOM Wide				4	,	2	: 2	: 2
Corporate & Protection Services	Burgen barn	51 641 085 301 071		2	Security	Security and publishing	SCHOOL THINKS				1	1	•	: ~	. 2
Carponale & Protection Services	Philipsode furnor, LSP4 Library	51 641 065 501 061	8	No Intraductors-Other	Secondy 4	ecurity and policing	SBM White				•	•	1	•	z
Corporate & Protection Sarvices	Enlargement of Langacham Library	\$1 641 001 731 061	88	No Corremantly	The state of		FR. 673/877; -33.080962		_		1	1	1	•	z
Corporate in Tolancian Corporate	Burger Data for Languages (Francy	51 641 800 401 D81	8 8	Sudding.	Security	south and policing	SBM White				•	•	'	•	=
Conomis & Projection Services	Burder hars for Discusse United	51 643 506 660 041	3 8	No Contract	Autor	County and posterio	SEL MAR				1	ŧ	1	= -	Z 7
Corporate & Protection Services	Burgler bera for Wederburg Library	51 641 000 701 101	8	No Buildings	Security	ecutive and policing	2007.1950				1	1	1 (. \$	
Corporate & Protection Services	Prefeacts ferros for Lainguille Library	51 641 000 861 121	88	Party of	Sociality	The profession	SOM White				'	1	1	1	
Corporate & Protection Services	Guidence rigns	-		A COLUMN	Reads, P.	bads, Parements & Bridges	SOM What				,	1	-	9	2
Corporate & Protection Services	Alarm system	-		No Antibactucian - Other	Secondy a	Secondy and policing	SBM White	•			,	-	ı	=	z
Comment & Description Comments	Common Agents	188 102 200 198 15	B 2	No learned Lotters - Other	Security	Bugger Date	SOUR WINE			•	R	1	•	8	₹ :
	Perhans of confee of Fri 25 and 40 St Hale				Charles and made	State and and Building	48C4005 1-01 C00C384				•	1	1	; ه	* 1
Corporate & Protection Services	Purchase Portice 35 of Williams 123 and P			3	Offer Land and B	d and Dalidhan	(2.897-488 - 22.807-47-4		_	_	, ,		1 1	- 8	2 3
Corporate & Protection Services	Application Land Expending Office Space:	_		3	OPPETOR	Other Land and Buildings	17,197640;-32,907802				•	•	,	. 8	
Corporate & Potection Services	Westerburg Urben Rentmesson Programm	-		200	Othert.en	Other Land and Buildings	17,09004;-32,400027				٠	٠	,	8	z
Corporate & Protection Services	Upgrading Flooring and Electrical	_		Dublings	Other Lan	Other Land and Buildings	17.990074;-22.822317				•	1	•	8	<u>«</u>
Corporate & Protection Services	Average pound facility			9 Buildings	8		SELF WAS				2 500	92	t	8	2
Committee & Protection Services	Contraction of Contraction			Bullenge	5	Other Land and Baldings	17.888378;-32.972494				'	٠	1	3 :	æ :
Comoraile & Projection Services	One Street India Contra	51 044 600 101 101	2 6	Sparence of the second		Christ Lund and Editionings	17.309/18;-32.022389				,	1	1		z 6
Consorain & Protection Services	Secret Technology education			Manager - Office	S. Carrier		STREET STATES				ware	100		2 1	E 3
Corporate & Protection Services	Van Tates X			(oftenhallers - Water	Strater Plan	Valer Programme & Prefragation	SSIL INGO				100.7	900		k 8	
Corporate & Protection Services	Repid tranvention unit			Manufacture - Other			STALTMON) 1	' '	ı 1	R 8	2 2
Corporate & Protection Services	Financial system authority SOOA	51 649 384 401 991	908	interphiles	Computer	programycolog	SOM Wide				1,500	•	' '	t s	E og
Corporation & Protection Services		1	#	Office Access	OBjec		SOLV WAS		4374	9.282	31.65	101	2 101		: 2:
Corporate & Protection Survices	Frigor Tech Time	51 840 391 001 981	<u>*</u>	n intergibles	Computers	1 - software & programming			_		8	1	1		z
Manicipal Mangar	Wentern Calevey/Nederburg Station Upg	51 650 400 132 101		7 Handlegar Assessio	-	E.At Galleries	17.900003; -32.90729		_	_	•	1	t	•	e;



WC014 Saldanha Bay - Supporting	WCD14 Saldanha Bay - Supporting Table SA35 Detailed capital budget							Ì							
Municipal Vota/Capital project	Rof			- July - Tall	Arset Class	Auset Sub-Class	GPS co-ordinates		Prior year outboose	_	2016/c7 Medium	2016/17 Medium Terra Revenue & Expenditore Francescak	Expenditors	Project information	mage
R thousand	ProgramProject description	Project number	\$ * ~	•	n	29	us.	Total Project	Auditud Outcome 2016/15	Current Year 2015/16 Full Year	Budget Year 2016/17	Budget Year +1 2017/18	Budgal Year +2.2018/19	Ward boatlen	How or renoral
Parent municipality; List of capital projects grouped by Manici	par Vote					,				1 diament					
Municipal Manager	Organizati Consuminia NodesCambra er 62	\$1 650 400 222 083			-	Other Land and Buildings	18 021 775 ; -32 918784				'	•	•	å	z
Municipal Mormon	Westward: Uhre Work Units	51 630 400 532 UZ1	2 2	Comments.	_ 4	Office Land and Buildings	F&OF2353-32 922747				1 1	1 500	2 000	~	×
Marking Manager	Wesberk: Lendscaping phase II	_				Other	SBLIMM				1500	1 (• •	\$ \$	2 2
Mericipal Menager	Ongegund: Active Box		2 :		9		STREET WHITE				1 500	1000	' '	2 09	z z
Murkipal Manager	Street Parts				- 9	Mark Comments	SBM White				2 500	1	<u> </u>	en .	z
Municipal Manager	Aerial Photography - Menicipal Area	51650 400 501 991 8				Accounts - software & constraints	18 009256 ; -32 87406 SPM Marie			_	- 80	8	t	2 :	z
Council	SGGF Helb; With based programme		皇		3	Computers - software & programming	SOM TARE			19	§ 8	' '	f 1	8 8	z :
Santopal Manager	Ober Asset	1	*		<u> </u>	*	SBM Wide		*	1 200	:		_	:	:
Community & Operational Services	Devolutionari Lajatolija Cametery: Upoznata	51 420 700 401 121	-		<u> </u>	Jan.	SERIE MAN		\$	_					
Community & Operational Services	Discribe Sport Ground, Erf. Funcing	51 422 200 201 041	8		. 49	south and policing	9 6		*					₽.	ec :
Community & Operational Services	Discribe Sport Ground: Ert : Rezor wire on I	51 422 200 301 041			99	Security and policing	•		8	_					2 2
Construity & Operational Services	Michelpos Sport Grounds: de Zoie and Mich	-			SI.	exactly and policing	0		902						£ 3
Community a Lympactus particus.	Upgrade of Langivine Sport Ground Jahaneo	_			اد	ther	0		52					13	œ
Community & Operations Services	Bergin hers of houses	51 422 100 201 124 25	R S		- S - C	Security and policing	0		8/2					-	ż
Community & Operational Services	Double Motor Genge				, <u>C</u>	Differ	b *		8 4			_		2	¥
Community & Operational Services	Upgrading of Vorantees (Day Ceras)	-			0	1			95	_			`	<u>.</u>	z o
Community & Operational Services	Pit Aluminium Windows	_			a	2	•		Ē						c =
Community & Operational Services	Upgracing of Tabaldean day care tacilly	_			0	Other	0		9					_	. ac
Community a Upon month Sonoces	Lipproduction of versions (Charles) x 10	_			9	à.	•		8					-	_
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Community & Operational Services	Lecropostito: Brasistands for comping area	_			, 6		o a		2 5		_			•• •	Z :
Consmantly & Operational Sorvices	Leanijaskijo: Tie Privale Accommodation	_			5	2	8		19			٠		- e	
Community & Operational Services	Upgrading of Abidion Block	51 423 600 601 051			ŏ	2	•		2					ı ızı	= =<
Comments a Operational Services	Presentative of 3647 Electrical Boose For	59 423 600 501 851			8	***	6		150				_	**	œ
Community & Operational Sorvices	Power points: Caravan Park	105 105 107 007 127 15			0 8	<u> </u>	0 1		÷ 1				-	40	œ
Community & Operational Strains	Nature Reserve: Construction new ablution				, d	100	3 3		2 2					= :	2 :
Community & Operational Services	Upgrading mésling abladon block at 8tg 8ay	_			Ö	1			25					= =	ž a
Community & Operational Services	Fercing: Park Erf 7792 White City	_			គី	Security and policing	9		85					: •	: 2
Community & Operational Services	Ropance Tencol Kyne Bedoor Perk (wend 10)	_			ě,	ecually and policing	0		2				_	9	=
Community & Operational Services	Bulletonof giaco at pay point	51 424 501 101 011 843	3 8		л 6	Security and policing	60 6		160					-	*
Community & Operational Services	Completion of Preving and Karbing - Paterna	_		Informations - Offer			9 6		5 5					- :	25 :
Community & Operational Services	Central Cernalisty of 95774 pane internal ro.	-		Į,		Poeds, Promonts, Orléges & Storm Weier	9 0		2 8	-		_		= 8	2 2
Community & Operational Sarvices	Development Lainguille Cornetary: Paving o	_		1			0		2	_	_			: 2	. 2
Community & Cycle access Services	Largetteen Sport Ground Daveton new spo	51 422 100 401 981 503			æ 1	screens Farmer	0		8					•	2
Community & Operational Services	Hooelist Sort grount I benefits of class	51 422 100:301 071 500				COMMENT PROPERTY.	0		\$ 1					•	z
Community & Operational Sarvices	Hapalled Sport ground, New Funchig at on	_		Catemarily	- B	Company Facilities	9		2 5		_		_	~ ,	ac ;
Community & Operational Sorvices	New napy sladium at Saldanha Sport gross		_		£	3	32050'38'S,17856'57'E,		130	_				- 47	2 =
Community & Committee Services	From Fig. 9 and m. 5 colores open group	51422 201222 051 903			ě (1.	32056'30"3,17056'51"E.		8347					49	z
Community & Operational Services	Discuss Sport Ground; Erf.; Installation of F	_		Consumb	2 &	Condition Facilities			<u> </u>				_	ın -	œ:
Community & Operational Services	Discrete Sport Ground, Ed.; Upgrading of co	_			đ.	Conflored Facilities	0		8				_		E 0
Consumity & Operational Services	Discrette Sport Grount Erf.: Upgrading of n	_		Cornersoly	æ	creational Facilities	0		8						ć eć
Community & Operational Services Community & Operational Services	Newfright and an Selection Sport groun	51 422 201 300 051 303		Community	đ ć		12050'39'3,17050'51'E.		1653					'n	z
Community & Operational Services	Latrodie Soot Ground Ed (102 Parkon	_		1	2 (CHARGON FECTION	0		S :					4	æ
Dimennity & Operational Services	Lainguine Sport Ground, Erf 1003. Wooden			Consumb	3 &	Crastians Facilities	9 6		8 1			_		2 :	= :
Semments & Operational Services	Palemoder Sport ground-Wicoden special	~		Countrarily	Æ	creditoral Facilities			t g					2 :	2 3
Constantly & Operational Services	Palentonier Sport ground - Paring and both			Infrastruture - Other	8	•	0.		90					=	: 2
Command & Operations Services	Paternostor Sport ground - Side screen at it	_		Community	ē.	presional Facilities	0		S		_			=	z
Community & Operatorial Services	Various Scot Great Ef 1003 Bushy F	51 422 300 701 121 500	2 5	Comment of the Commen	e i	Thomas Facilities	0		第 :					2	z
Community & Operational Sankoes	Lahgyllle Sport Ground; Erf 1003: Socoor F	_		Community	- A	COMMENTAL FACILITY	2 6		2 %				-	57 ¢	2 :
Community & Operatorial Services	Poternoster Sport ground - Brasi stands	_		Community	N. N.	credienal Facilities	0		8					2 =	ž z
Controvanity & Operational Services	Leingwille Sport Ground Upgrading			3	Rec	relations Facilities	0		700					- 2	. =
Community & Operational Services	Semble Con Stort Grant Person	51 (22 302 201 121 303		Community Contract	X a	carty and policing	69 (-	8				_	12	×
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WC014 Saldanha Bay - Supporting	WCD14 Saidanha Bay - Supporting Table SA36 Detailed capital budget						_						
Manticipal VeterCapital project	2			Asset Cless Asset Cless	Asset But-Class	GPS op ertituates	Har year	- eelcomee	391G17 Medium	Um Term Revenue & Exp	L Espendibre	Project Information	matien
R becaming	ProgramProject description	Project number	2 de <u>de</u>			Total Praject	Audied Outcome 2014/15	Contact Van Soricia Full Van Full Van	Budget Year 201017	Designet Year +1 201778	Budget Year	Ward brasilion	Have of Tueswall
Parent municipality: Ust of capital projects grouped by Music Community & Operationst Services	Course New Swarming Pool Couplex		208			3.0 MM 5.19. Dient	3,000						2
Community & Operational Services Colemnaty & Operational Services	Learneille Sport Ground : ort 1000 ; Ernict bei Learneille Sport Ground Legending	51 422 402 201 131	2 2 2 8	Community	Recruitoral Furtillian	0 1	*		-		-	2 5	. 2
Community & Operational Survivas	Wederburg sport grounds ent 11286 - pright	_	2	1	Percentional Facilities	• •	E 3					2 4	ec a
Community & Operatornal Services	Wederburg spot grounds of 11781 . rughy Wederburg spot grounds of 11786 . Rasia	51 422 402 101 CB1 51 422 400 901 CB1	2 4 2 8	Comments	Recommend Facilities	•	ħ.						e qe
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Community & Operational Services	Vinderbury sport grounds ed 11784. Sprey		¥	Community	Sternational Facilities	-	*			- Comme	_	• =	= =
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Consequently & Operational Services	Wederburg sport grounds of 17786 : Result	51 422 400 701 081		Community	Security and publishing	**	9						*
Community & Operational Services	Vinderburg sport grounds and 11788 : Rapie	_		Community	Recognition of Facilities	• •	9 8						
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Commercial & Operational Services	Entrance Water Fasture Largebase	51 424 100 201 DB1	₽ : 26 :	Chimunily	Recominent Feeling	D	900		_	_		•	: 4
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Community & Operational Services	Upgrade playground between 5th and 6th in	51 424 300 701 051		Cottomenty	Existintation of Parts & Gardens	6	R					· •	e ner
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Community & Operational Services	Development Cashal Comolony Ert 857/4: p	_	S03	infraeinchere	Pounte, Paramente, Origine & Stern Water	-32 M6561	_	8		_		8	=
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Community & Operational Services	New Rugby Stadlus At Sattlester Sport Ord	_	_	1	Recreational Facilities	-32 963782	_	8 983				40	z
Comments Described Services	HERW ROLLEY SECTION IN COMMAND SPORT CAN	51 322 201 252 054 303		Community	Recommiscone Facilities	-32,000757		5296				ю	z
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	Seldente Sport Ground: Erf (1921: Sopper	_			Recruitoral Facilities	-32,992292		98					*
(D)	Party States At Santana Sport Gr.	51 522 201 380 051 803		Community	Recognitional Facilities	-32 5003777	_	35				٧,	z
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WCU14 Saldanta day - Supporting Table SA36 Detailed capital budget	Table SA36 Detailed capital budget														
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Conmunity & Operational Services	Green Village Sport Grounds; Grass.	51 522 400 301 061		Mo Company	, and	Constitutions of Parts & Gordens	-32,816403 SBM 14640			98 8			•	ti .	æ
Community & Operational Services	Vinderbury Sport Grounds Erf 11785; Rug	51 522 402 101 041			Apart.		-12,000357			2 25				40 .	ec e
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Community & Open stores Contract	Viscostilla ignori Grounds Err 11786 : New				Y.	Permetional Facilities	-32,900118			8			_		: z:
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Community & Committees Services	Development Designation of Toronto Colleges	51 524 346 701 041	2 3	Camerand		Entablishment of Pertra & Gerdens	-33.012188	_		2			_	•	=
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Company & Operators Services	Operation of Contract Out State State	51 524 346 201 041 5	2 2			tabilithment of Parts & Gerdens	-31,000.713			9					œ
Community & Operational Services	Entrance Stotoka & Karp Street	_		- American		Categorians of Parts & Cartiers Reach Planetaris Origins & Store Water	32071088			= 1	_			•	æ
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Community & Operational Services	Upgrading Of Fencing	_	10g		-85	confy and policing	31012846			2		-		3 -	£ 6
Ammunity & Operational Services	Replace The Pice Pipes in The Purry Roam	_			Re	Crastional Facilities	-33,012305			8	_			_	: 00
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WC014 Saldenha Bay - Supporting	WC014 Saldanha Bay - Supporting Table SA16 Detailed capital badget													
Menicipal VotalCapital project				y Asset Clean	Asset Sub-Cless	GPS ze-ordinates		Pribe year outcomes	_	2016/17 Median Term Pavenue & Expenditure Fransework	Francesork	Expenditive	Project information	rmation
R thousand	Program/Project description	Project number	# # ·-	-	n	цb	Total Project Estimate	Audied Outcome 2014/15	Current Year 2013/16 Full Year Females	Budget Year 2018/17	Bladget Year	Budget Year +2 ZO18/19	Ward location	New or renewal
Parent municipality: List all capital projects grouped by Municip	909, ped							_						
Engineering & Plenning Services	Recurrency of Akkordyt: Hookeag to Kerth V	_	2 2 2	to the structure	Roads, Prevenents, Bridges & Stone Water Roads, Prevenents, Bridges & Stone Weter	0 0		8 B					e 4	T Z
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Engineering & Pleasing Services	Resurtice Erles, Manrickon, Kandengel		* ±	to Principles	Photo: Perment, Brigas & Steen Water	b th	_	8 9					- 9	nz o
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WC014 Saldanha Bay - Supporting	WC014 Saldanha Bay - Supporting Table SA36 Detailed capital budget			1											
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R thousand	PTVQ/amProject description	Project number	₩ ~	•	e	•	lib.	Edinah Edinah	Audied Outcome 2014/15	Current Year 2015/14 Full Year	Budget Year 2016/17	Bridget Year +1 2017/18	Budget Year +2 2018/19	Ward location	Hew or runswal
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Engineering & Plenning Services	Housing Palemoder, 702 Units Services	51425612830111		2 2	Factors - Section	Electricity Restaulation Electricity Restaulation	0 359.630175.69.89020	•	9 8					8 :	
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Engineering & Pleasing Services Engineering & Pleasing Services	Fastive Lighting - Suidenie Feetbee Lighting - Vradenium	51 428 864 001 051	8 8	2 5	Fraghrichen - Electricity fraghrithen - Florideite	Buchtaty Redicateller	6.1		я					- wo	2 2
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Empirement & Plencelog Services	Vehicle road	51 438 902 201 061		9	ectrodese	Street Lighting			\$	_			_		Z Z
Engineering & Playang Sevices	Coord Lighting all areas Coords Kerridon Kondonstral Seastin Rus		3. 2 8 8	2 1	advictor.	Shoul Lighting	80 1		2	_				æ	z
Engineering & Planning Services	Bull Supply Newark Improvements			2	eductors	Water Reservoirs & Reflexibilition	9 0	-	* 10					- 8	z •
Engineering & Pleasing Services	Replace Weter meters			9	estrocture	Water Reservoirs & Rattralation	. 0		1 16		_			: :	E 2
Engineering & Planning Services Engineering & Planning Services	Housing Palestonies, 202 Units, Sentons, 1	51 439 002 630 111	2 30 S	Q .	- Charles	Lion .	22048'41"2,17853'45"E,		1 000					=	: 2
_	Additional 5 Old. Reservoir capacity at Lou	51 428 003 820 101		9	duction of	Weter Reservoirs & Restruction Water Reservoirs & Restruction	2005/3/20 (2004/2006		946				-	2:	z :
	Additional 5.0ML Records commity at Lase	51 438 000 701 101		ģ.	nificialis		0		5.963		-			2 2	z z
Engineering & Planning Services Engineering & Planning Services	Additional 5 DML Reservoir caracily at Said	51 439 000 739 051	2 2 26 2	-	wheelers	\$	200'2F3,1766'49TE,	_	ñ					: •n	
Engineering & Plenning Services	Additional S.O.M. Reservoir careable at Sala				Transfer of the Party of the Pa	Water Phononcurs & Refitzialister	0		5.861					un.	z
Engineering & Planning Services	Venderburg Network Upgrade: Sternsoich E	51 429 001 301 061		-	Moretime	Water Reservoirs & Religiosing	9 6		2018	_			_	en e	≈ e
Engineering & Planning Services	Discribe Eri 8281; 569 Units Water			Į	majurigas.	Wieler Recorades & Rothschallen		_	1 300	_			_	o	. 2
Engineering & Planning Services	Michigan SSI Units Consultation Phase: Beniese Enterward House White		<u> </u>	£ 1			32059'53'5,17064'48'E.		£	_				-	_
Corporate & Protection Services	Wizzo Sofi Volume License	51 440 311 101 BB1 S		ito infer	yan J	Water Reservairs & Reduzination Interpolities	9 0		98 2			_		. 2 5	-
Corporate & Protection Services	With the Software	51 440 311 903 891			-	interrything	0		~					- z	2 2
Comparate & Protection Services	Chiergerant of Langebase Library	51441001731061 8	# # 8 8		Sangthe Assets	Mingable	0 6		8	•			_	81	2
				_	-	-	F	-	Ē	-	-	-	-	•	<u> </u>



WC014 Saldanha Bay - Supporting	WC014 Saldanha Bay - Supporting Table SA38 Detailed capital budget		ار											
Manached VoterCapies project	78		å	drail y Asset Clees Ager	Asset 846-Cless	GPE co-enfertes		May	N N	DI EN 7 Medium	2018/17 Medium Term Revenue & Expendium Fransevork	Expenditure	Project informa	-
•	ProgramProject description	Project number	Doel 2 de la	n			Figure Project	Audhol Outcome 2014/18	Current Year 2015/16 Full Year	Budget Year 2019/17	Budget Year +1 2017HB	Budget Year	Ward boden	1
Parami zounkispality: List all capital projects grouped by Allen.	Cherl Vote							—						
Corporate & Protection Services	Burghe bars for Languages Library	51 441 000 401 061	8 1	to Badege	Security and policing	•		×.					•	2
Corporate & Protection Services	Burger bers for Discrete Library	_	2 8	Patrice of	Security and policing	• q		\$ A		+			= -	æ :
Corporate & Protection Services	Burger hars for Ventersberg Library	51 441 008 703 103	10 1	Suddings	Security and policing	•		K					• <u>s</u>	* *
Corporate & Protection Services	Datas age	_	3 8	to infrastructure	Security and policing	9 6		£ \$					2	z
Corporate & Protection Services	Men system	51 441 001 001 111	200	to Infrastructure - Other	Security and policing	•		2 2					2 5	2 2
Corporate & Protection Services	Purchase Person 35 of Whiletto (23 and P	51 443 000 101 001	8 1		Other Land and Buildings	*		19					8	. 2
Corporate & Protection Services	Dog Pound	52 646 000 301 901	3 ,		Other Land and Statistics			95.02					8	*
Corporate & Protection Services	Paving and curbing (Protection Serve Court		100	to Infrastructure - Other	100	. 0		3					R 9	* *
Contrast & Principle Services	Upgrading of Buildings	_	200	Sales of the sales	Office Land and Debigs	•		8				_	8	ec ec
Engineering & Plausing Bendose	Imog Bolbons	55 530 100 101 001	3 8		Observation and Buildings	0		403	-		-		8:	*
Engineering & Planning Services	Mulipupose Cente : While City		8	O Bathage	Ober Land and Sushings	•			8 £				* -	* 3
Engineering & Planning Services	Dispot Employee Abhation, Mess And Locke		808	94450		-32 62300			8				. 2	
Engineering & Personal Services	Oppose Contra the Arthur Vingel (Ward Danton to Arthur	THE TOTAL WAS TAKEN		September 1	Other Land and Buildings	-32 PSH 78			8				2	œ
Engineering & Planting Sarvices	Security Klost - Vredenkurg Depot	-		Por Barbara		ACC. 27			ğ ş				- 1	2 :
Engineering & Plensing Services	Security Klost - Hopediaki Dayok	_		No Buildings	Other	-31,044,304	_		H 18	-			R 9	= =
Engineering & Plenning Services	Security Ricell - Langarheam Dapot		100 He	B.A.Singe	Other	-11,0476-6			8				: 3	. 2
House of Parent Sevices	Security Kroek - Sk Helsen Bay Dapot	_		O Buildings	Offer	-15 730561	-		8	_			8	z
Expressing & Pleasing Services	Office Specer Administration	51 533 000 101 900 1	S 50	O Statement	Office Annual Property	-33.000154			8 (8:	2
Expressing & Plenning Services	Convert Hall in Madi Purpose Centre: Louw			O Outstan	Oberten and Bullings	-12 11/2009			8 5		_		8 5	E 6
Engineering & Pleaning Services	Public Toleks; Merch Street, Langebeen			P. Bullenge	Color	-23.08/619			18		••••		2 •	E 78
Engravering & Planning Services	Refurbitionert Of Buller Centre - Vondenhag			o Bullenge	Other Land and Balletings	-32.906078			8				3	œ
Engranting & Planting Savings	Storen Facility for Records Stores Vends		8 8		Other Land and Buildings	22.007702			95			_	-	æ
Engineering & Plenning Services	Abhiton Facilities Fits Stipade National Day		3 8			-32 923287			£				8	*
Engeneering & Plemaing Services	Water Stores				Other Land and Baddings	-22,823628			E R				- s	* 1
Engineering & Planning Services	345	_	200	4	•	SOM Wide							2 2	
Engineering & Planning Services	Meth Stores Extension	51 533 004 901 991	2 1	Butcher	Other Land and Buildings	-32 873267			713		_		8	· ec
Engineering & Planning Services				D. Action	Misseume & Art Galleries	42.730061			8				10	œ
Engineering & Plantang Services	Wather Tradeg Und	_	2 ¥	Buldran	3 8	12 78081		_	200				2 :	ec i
Engineering & Plenning Services	Rehabilisation Of Eduting Structure Into Nam	_	200	Buldings		19002/27			3	_			2 9	ec c
Statement Pleases Services	Buildings Earthwater And Spielizing Groun		ž S	Subdings.	Chairs	-32,730061			E				2 82	e ac
Expression & Plantine Services	Borning Option See 1 annual	51 522 900 101 061 55		Constantly		-3100062			\$				-	æ
Engineering & Planving Services	Hogmang: Oceaned Steel : Langebean	_	2 26		Section 1	CHARGOLD TO			00000				• •	ez i
Engmering & Plenning Services	Upgrading Of Lainguille Biommunin: Natacon	-	202	infrastruture	Roads, Percental, Bridges & Stern Water	-12.789044			7				• 0	z a
Engineering & Planning Services	Upgrading Of White City Stormwater	_	2005	infrasivolare infrasivolare	Starte, Personnels, Britges & Sterre Water	MOLLOTT			127					. «
Fartnersty & Persons Services	Rood Satisfacture September 1 and Rasak	51 525 300 152 051 30	2 :	Manufacture - Other	Offer Buildings	-33,000007			1 700		-		uŋ.	*
Engmeeting & Planning Services	Ter Of Scientific Adelese, Secondary, Tro.	_			Boats Passant Brian & Store William	30 821114			3 1				~ 1	ac i
Engineering & Planning Services	Ruhabilation And Construction Of Salawa	_	200	- Palmalucian	Roads, Parements, Bridges & Stern Water	57 DB4 75			2		_		٠, ٠	E @
Engineering & Planuary Services	using Paternoster, 202 Unite: S	_		Prinsipality	Roads, Pavements, Bridges & Sterm Water	-32.011786			110		_		=	. 2
Enghaerry & Plenning Boryces	Commission Of Science Koopenstool, C	51 535 352 801 081 80	2 :	Intrastructure	Routh, Perements, Bridges & Stern Water	-32.918507			ğ				•	z
Engineering & Planning Services	Restriction Of Portion Of Ver Sultern St	_	2 4		Roads, Perements, Bridges & Storm Water	SECTION SECTION			A :				-	ec
Engineering & Planning Services	Design And Combaction Of Lensin & Vision			Total Sales	County Parents, Company of States Practice	24/2014	-		馬 :				10	€ :
Engineering & Pleasing Services	Releasement Burton Port Road Seidente.	_		Principle of the Paris of the P	Positi Personali, Salam & Son Wales	17/1/17/2	_		₹ ₹				= 4	2 (
Engineering & Planning Services	Construction Of Sidewalks: 7Th Ave., Lover	_		infractuctor	Roach, Personal, Origins & Stem Water	-1241921			ş				9 5	× 3
Engineering & Planning Services	Construction Of Sidenastic Dulf Str., Louwer	_		And the state of t	Pount, Paraments, Beigne & Stern Water	-32.818841			8				2 5	E 2
Engineering & Plansing Services	Resufficing Parton Of Mervetyn Str (Berg 1	_		And testing the same of the sa	Reach, Personante, Bridges & Stores Water	-ST PRESTR			582				in.	. «
Engranting & Pleasing Services	Preving Schuler/Nook/Oven Med			Self-mail-trailing	Ruscis, Parameris, Shigps & Storm Water	-27,010075			316				n	æ
Engineering & Plenning Services	Construction Of Science Inc. Kontigesided St	_		Printing and an article of the second	Roots, Favorneets, Brigges & Sterry Water	-32 813621			A				t.	*
Engineering & Persons Services	Constitution of Sidemaky, Oberon Sit	51 555 356 201 001		Printerior Services	Roach, Perements, Bridges & Stoom Water	-33.006/53			<u>8</u>				F	=
Engineering & Pleming Services	Prefit Best February Discell	51 535 317 401 141 302		infanticular.	Hoeox, Perement, Orliges & Store Wester	32.919049			<u> </u>				2	r
Engineering & Planning Services	Pleve Car Buston & Makin Road	_		inframectory-Oher	Other	50H 196e			<u> </u>	_				* :
Expressing & Pleaning Samicus	Countriction OI Statemeter Churck Str.	51 535 357 391 651 802	2	informacions.	Roads, Pawaments, Bhilgam & Storm Water	-33,000.747			<u>8</u>					: 2
Cognitioning in remaining controls	IMMANNE HANNERS AND UNKN SANKONE S	51 505 315 428 111 \$ 305		hermonism	Roads, Peremente, Briegas & Sterm Water	-32 811706	-	_	uz			-	=	_ z

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	WCU14 Saldanna bay - Support	WCU1 & Saidenne 1589 - Supporting Table SA36 Detailed capital budget		Ĭ											
	Mirropa Votal Capital project				Appr. Asset Class	Asset Sol-Class	QP3 co-ordinates		Prior year outbown		2016/17 Madiam Term Revenue & Expe Framework	Framework	L Expenditure	Project Information	cogni
	R thousand	ProgramProject description	Project number	# ~	175	*	W)	Total Project Enforme	Aurithma Outcome 201475	Current Year 2015/16 Foll Year	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2019119	Ward location	S SERVE
	Parwel municipality: List all capital projects grouped by thu	unicipal Vote										_			
	Engineering & Plenning Services Engineering & Plenning Services	Paving Of Sidewarks: Swerman Paving Of Sidewarks: Hospital Shaut	51 535 358 301 001 51 535 358 801 (01	505 202 203 203	befanducker Offer	OB94	-310078F			ŝ		•			z
	Engineering & Plenning Sondces	Representant Of Sidenastics Knat, Pou, Spr	51 535 358 701 101		Infantacher.	1900	-32.9195			\$ B				9 5	æ e
	Engineering & Plansing Services Engineering & Plansing Services	Peving Of Sidewellts, Mitraiosippi Preving Of Sidewellts, Intra Street	51 535 335 801 111	802 %	(inflatinciare - Other	Other	-32.782826			29 20 20 20 20 20 20 20 20 20 20 20 20 20				: =	æ
	Engineering & Planning Services	Parking Of Siderallics. Toloboom, Melibrar			hrboducture	1 10	-32,870152			15 E				= :	Z
	Engineering & Pleaning Services	Paring Of Sidewalks: Restlass Wave	\$1 536 259 101 011		Ē		SDM Wide		_	3 8	•			<u>-</u>	2 2
	Engineering of Planning Services	Principal of Substitutes Unimage Eri 23	51 525 359 601 121	¥ :	Ē	Roads, Paraments, Bridges & Stern Water	-32 790307			B				12	: 2
	Engineering & Plenwing Services	Louered Storm Web: Phase & Storm We	51555 306 752 161		- Commence of the Commence of	Roads, Povernents, Bridges & Storic Weter	27,579,577			8				107	z
	Engineering & Plassing Services	Resoni Maradalandest (From Protos Stop)	51 535 361 501 061		tofunius in a		31 000547			=				ů,	œ
	Expressing & Plenning Borrions	Paving Of Sidewallia: Vinit, Branscown, Erb	51 535 302 201 131		Enthaltuciere - Other		32,82362			8 9				» [oc :
	Franciscotti & Planting Services	Paring Agreemed Travershook Lefusion	51535361661661		2		-33.080814		-	=				2 -	. 2
	Engineering & Plenning Services	Proposition of Scientis - The		<u> </u>	The state of the s	Promote, Proventente, Bridges & Story William	-33.061697			125				10	ĸ
	Engmeering & Plenning Services	Foot Paffe Between Dwars- And Bras Stree	_				SOUTH THOSE			22 ;				•	ż
	Engineering & Planning Services	Retublishion: Bloam Street			definitions and	I, Pevernents, Bridges & Storm Wedge	SBM Wide			ğ 5				w r	= 4
	Engineering & Plenning Services	Pering Kentucky St. Middlebos	_		Inflastructore - Other		-T1 005433		_	=				-	× 2
	Engineering & Pleman Section	Pooper I to Town - Physic I (From Geelbe Design Beautie Disease.	=		and an article of	Other	-33,077651			33				רו	: 2
	Engineering & Planning Sarvices	Ter Of Abraham Asiers, Bend February Dol	51536340301041	200 AU 200 AU	Orthodoxidate - Coher	Other	-13.007439			34	_			•	2
	Engineering & Planning Services	Priving Of Sidewelfur, Migne	51 525 362 801 841		infrashician.		-33.010948			919	_			•	ž
	Engineering & Plenning Services	Pavkng Vicol Diszville	_		infrastructura.		-35 CONCULT.			38					z
	Engineering & Plenning Services	Pering School Street (South) Hapelloid	_		Infraetucture - Other	100	0	_		2 22				* *	z :
	Engineering & Plensing Services	Singuitions 5 Cover. See Addies St Haderna	_	_	bolt male conferen	Roads, Payments, Bidges & Store Water	-12.7027-55			S				. =	
_	Confineding & Plenning Services				i	Office	-23.002398			\$	_			in.	: 2
	Engineering & Pleasing Septem	Person Language Comment	51335383391351		Infrastruture - Other		-33.000-09			智				ur,	=
	Engineering & Pleasing Sevices	Russel Brooker To Come Street		2 2	SE SECULIA	Roach, Promingrik, Bridges & Sloge Water	-12 108045	•	•	ß			-	No.	~
	Engineering & Plenning Services	Parker Of Sideral Literature - Plans	_		The second secon	Modelle, Percenteral, directors & Starts Water	331000006			ß				en.	ec
	Engineering & Plenning Senicas	Ter Of Sidematry (Ward Allocation) Organ	51 525 310 201 301				72,000622			= {				-	=
	Engineering & Plenning Sonices	Pasing Ocster (Waspon - 150M Fram Osea	51 535 310 401 011		Andreence	o de	TIMBETE			3 *					2 :
	Engineering & Planning Santons	Pewing Shaper (Rollendern West To End O	51 535 310 301 011		befandradere - Other	Officer	-33.01007B			+ 2					E 2
	Engangering & Pleasing Sevices	Proving Pluto (2004) Both Sides) Discoville	51535310701011		Infractorine	Office	-33.007917			8			_	-	- z
	Engineering & Parenty on visit	Participation of the Control of the	51 535 311 201 031			Other	-33.007349	-		8				6	z
	Engineering & Planning Survival	Paying Sidemin Experie Vib	_	200 200 No	Infrastructure - Other		-11 PH 2382			138				~	=
	Engineering & Planning Services	Parking Sidowalks: (Coinwillettip	_			8	ZBOLON ZE-			F 8				-	= :
	Engineering & Planning Services	Ter Sidewalks Kooperatool Southern Bype	_	_	Anthropuzzum	Roads, Paramounts, Britishe & Storm Water	-32.047037			521	_		-		Ξ:
	Engineering & Plenning Services	Paring Sidowalks 5Th Street Louwride		802 No	Intrachucture - Other	180	-72.874995			=	-				
	Control of Parint Covers	Paving Sidewalds 61h Straet Louwride Sup		5 5 5	industructure - Other	Other	-32.91549			951				2	- 25
	Francisco de Parados Services	Parent Scientific View Con Sompression	51 525 514 501 111 58	운 : 당	Arthurstochus - Other	·	-32.77.75			190				=	z
	Engineering & Pleaning Services	Project 6 Parent State (State To Karalia	_	2 4	Infrastructure - Office	O O O	-32,608622			217		_		=	z
	Engineering & Pleasing Services	Pering 5Th Street (Abdol To Boom) Louwel	_	205	Anthertroping - Other	8	22 014000	_		3 :		_		<u> </u>	
	Engineering & Plenning Services	Priving 4Th Street Louwide		502	Infrastrolan-Offer	Other	-32.912982			8 8				2 :	= :
	Operating & Pa	Discussive Eri 6281: 559 Units Roads	_	잁	Infrastruture	Roach, Presents, Briggs & Sions Water	-33 010043	_	_	\$8				2 -	. 2
*	Forting of Parising Services	Andrewood 201 Units Consolidation Plans		2 :	infrastructure	Rowerts, Bridges & Sheen Water	-32,986943	_		174				-	z
	Drawning & Plenning Services	White Chot Links Brock	THE LOSS TO SECURE 12	2 1		ĺ				98				6	z
ン	Approach & Planning Services	White Circle Units Secremen		2 2	Infrafrita	Protect Parkment, Bridges & Sharp Water	33013493			8 ;				6	*
	A mount & Plenning Sevines	Hopefield: Into 62 Units: Roads	51 535 300 430 071 602	2	Antiochtechus		CAPCIOLES.	_		1000		_		P9 (E :
1	The Proving & Plenning Services	Hopefield Jrdp 62 Units, Stormanier		2	Anthesbucken	4	-32.068303			, S					z 2
	C Contracting & Parment Services	Paving of Applier and Phile directs	-	2 2	hathachuchus - Other	Other	6			8					: 2
2	CA STANDARD CONTRACTOR SOCIETY	Principalities Of Main Street And Kooker Street	51 505 300 133 131 502	<u>8</u> 2	Mastrutum	Roads, Parements, Bhidges & Storm Water	-32 P14744			2500				8	z
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6A	Englished Pleasing Services	Development Of New Virederburg Landill S	_	2	infeatucture - Offer	Whate Management	/84£28 ZE~			8 1				g	-
ις	X Contract Perming Senters	Development Of New Viruserburg Landill S	_	2	Infraetrojus - Other	Water Manuscratt	27.04.172			8 6				8 1	z :
	(Faciliating & Perreng Services	Rehabilitation Of Old Landill (Lbs)		2	Statistics	Contant and Ballings	-31.00/1058			2 2		_	_	B •	< 0
	(Copposite & Perceing Services	Landill Site Rehabilitation	_	£	Bulldings	Other Land and Buildings				2				- 8	- 00
	A STATE OF THE PARTY OF THE PAR	Investigate & Upgrade Vrederburg Main Se	51 537 006 001 101 804	<u>e</u> ,	Infraetrofers - Serialion	Screenge Particular & Relaxation	-32.915088			2	_			2	ec ec
	X Opinmetry & Parring Scretces	Upgrade: Lengsbauer, Phese to		2	Printering - Sections	Communication of the Communica	-12.875114			<u>ā</u> !				5	œ
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	Municipal Voluciastal project			53		Asset Class	Asset Sub-Class	GPS on-entitles	_		or year conficement	2016/17	Francesch	A Expenditure	Project leto	- Marie
	Robousand	<u> </u>		8 ~		•	*	lri	¥ \$			_	* PATRICE TO	-2 Miller	Ned brede	New or
	Parent municipality								-	+	1-					
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WC014 Saldanha Bay - Supportin	WCD14 Saldanha Bay - Supporting Table SAJB Detalled ceptal budget						2							
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WC014 Saldanha Bay - Supporting Table SA37 Projects delayed from previous financial year's

	Ref											
Wornloom Vote/Cupital project	1,2	Project name	Project	Asset Class	Asset Sub-Class	GPS co-ordinates	Previous target	Current Year 2015/16		2016/17 Medium Term Revenue & Expendium Framework	Framswork	Mudition
R thousand				-	***	•	complete	Original Fu	Full Year Ber	Budget Year Buc	-	Budget Year
r mmit manncipality: List all capital projects grouped by Manicipal Volta	•						Year	\dashv	\dashv		+3.2	+2 2018/19
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6 ki free only to Indigent Households)	•
ontent Measurement - The capacity of a standard container is 0.240m² (240 litres)	
ercentage Increase	12,00%
	2016/17
(Rand)	-
	1
ARIFFS (Within Municipal Area)	i
he following monthly fee is payable in respect of the collection, removal and disposal of garbage	
ingle Residential Sites	j .
or removal of 0,240 m³ once a week.	163,
usiness and industrial premises	ì
or the removal of 0,240 m³ (240 ktres) once a week	166,
or the removal of 0,240 m³ (240 litres) twice a week or the removal of 0,240 m³ (240 litres) three times par week	251,
or the removal of a 6 m³ skip (per removal)	332,
or rent of 6 m² skip, no removal per month (subject to availability)	500,
dditional fee if services during after hours, public holidays, Salurdays and Sundays are requested and rendered (per removal)	293,
ther Sites	
or the removal of 0,240 m² (240 litres) once a week	166,0
	100,
pecial and Expired food removals	
or special collections per 0,240 m² (240 litres) or part thereof per removal	332,
emoval and disposal of animal carcasses emoval and disposal of cats	
emoval and disposal of dogs	8, ¹
isposal of larger animals	131,
he following should be noted with regards to removal and disposal of animal carcasses:	i
nimals for both removal and disposal is subject to a formal letter from a Veterinary professional stating that the animal has not died from n infectious or contagious disease.	
r medicular or contegious disease. The letter must identify the animal by means of a number or code and must correspond with the code/number on the formal letter. Animal or removal and disposal (cats/dogs) must be placed in clearly marked plastic bags. The property of the property of the landfill site at own cost, the tariff is for disposal only.	
pecial containers	1
ne use of special containers must, after consultation with the consumer, be approved by the relevant departments. The tariff for such	1
ontainers shall be determined by the conversion of the content in terms of standard containers and taking into account the related ditional expenses.	1
musement parks, circuses and similar entertainment businesses	
or removal per 0,240 m³, or part thereof	332,4
or rent 6 m² skip, no removal per 3 days	293,8
or removal 6 m³ skip	1 586,1
chools, churces, and charity events (Reduced tariff only applicable if recycling initiatives is implemented)	
or removal per 0,240 m³, or part thereof	100,0
or rent 6 m³ skip, no removal per 3 days or removal 6 m³ skip 4	87,1 476,1
	1,0,0
arden refuse removal arden waste which is put into the mobile garbage bin, with household refuse	No Charge
dditional refuse per load paid in advance	410,
THER RÉMOVALS	
phicle wrecks	
equest by the occupier for the removal of Car wrecks payable in advance	410,
	}
uilding Rubble	1 511,
uilding Rubble emoval of 6 m² skip removal per removal	
	293,8
emoval of 6 m² skip removal per removal ring of 6 m² skip per day	
emoval of 6 m² skip removal per removal	





REFUSE REMOVAL

VAT excluded

(6 kl free only to Indigent Households)

Content Measurement - The capacity of a standard container is 0.240m² (240 litres)

Percentage Increase

12,00%

	2016/17	,
R (Rand)		1, 1
Cape Education Department Schools		
5% discount on the tariff under Category: Other sites: Removal of 240 litres once a week		
Langebaanweg		
For removal of 0,240 m³ once a week by mobile container system	21	19,30
Availability charges for vacant erven		
Tariff per month	6	60,5
Tariff per annum		25,4
Wasta Disposal sites		
Waste Disposal sites		
The following tariffs will be applicable to Contractors, Industrialists, businesses and any person outside the council's jurisdiction	(Per Load)	
Vehicles up to 1 ton per vehicle load capacity (Landfill and transfer stations)	Free	
Vehicles > 1 up to 2 ton per vehicle load capacity (Landfill Only)	10	00,00
Vehicles > 2 up to 3 ton per vehicle load capacity (Landfill Only)	20	00,0
Vehicles > 3 up to 4 ton per vehicle load capacity (Landfill Only)	30	00,00
Vehicles > 4 up to 5 ton per vehicle load capacity (Landfill Only)	40	00,0
Vehicles > 5 up to 6 ton per vehicle load capacity (Landfill Only)	50	00,0
Vehicles > 6 up to 7 ton per vehicle load capacity (Landfill Only)	60	00,00
/ehicles > 7 up to 8 ton per vehicle load capacity (Landfill Only)	70	00,0
Vehicles > 8 up to 9 ton per vehicle load capacity (Landfill Only)		00,0
Vehicles > 9 up to 10 ton per vehicle load capacity (Landfill Only)	90	00,00
Vehicles > 10 ton per vehicle load capacity (Landfill Only)		00,0
Vehicles > 20 ton per vehicle load capacity (Landfill Only)		00,00
Note: For large projects which produces clean filling material of more than 200 cubic metres a special arrangement will to dispose of cover material free of charge, subject to the prior approval of the material as adequate cover material	ll be made	
Dumping of refuse coming from residential areas are free subject to the following:		
An SBM service account must be presented. The consumer must be an owner, occupier of the residential premises. Weight of disposed must be less than 1 ton per vehicle load capacity.	f materials	
and the state of t		
Special Services		
Safe disposal of asbestos (per sheet or equivalent mass per kg)	5	55,26
Safe disposal of florescent tubes (Per tube)		5,2
Green chippings per m ^a (For sale to public, no delivery service chippings to be collected at landfill site)		9,65
Damaged/stolen refuse bins (replacement cost) 240 litre container - per container/service	25	50,0
DEPOSITS	25	יט,טנ
The deposit paid by consumers, (excluding the rural consumers from the RSC) an amount equal to the levy for two months' consumed on the actual or anticipated consumption, subject to a minimum of:	sumption	
łouseholds	32	26,00
Businesses/Other sites		
ndustrial Premises/Special Removals		03,00
Skips		6,00
aniba.	. 3 02	23,00

VAT excluded	
Percentage increase	7,00%
Description	2016/17
	70 (011)
B.(Rano).	1
CATEGORY	
1. Single Residential, Single residential sectional titles, Residential Business, Churces	
(Tariff per annum)	
	1
1.1 Developed Erven (Treatment fees)	
Property Size	1
0 to 250 m³ 251 to 500 m³	839
201 to 500 m² 501 to 1 000 m²	1 314
> 1 000 m²	2 467 3 150
	3 130
1.2 Undeveloped plots (availability fees)	
Property Size	1.
l to 250 m² !51 to 500 m²	564
251 to 500 m²	878
1 000 m³	1 653
	2 111
. Commercial and Institutional	
Businesses, Shops, Offices, Consulting Rooms, Garages, Hotels, Hospitals, Industries, Block of flats, Private schools & hostels and Government Departments)	-
Cepatrients)	ì
2.1 Developed & undeveloped erven	1
Availability Fees	1
Property Size	
0 to 1000 m² 1 001 to 2 000 m²	2 467
2 001 to 3 000 m²	3 150 3 793
001 to 5 000 m ^a	4 873
5 000 m²	6 007
2.2 Treatment Fees	
2.2.1 Business and Industries (Wet Industries Excluded) Per toilet / urinal:	
2.2.2 Institutional	782
Per toilet / urinal:	457
2.2.3 Block of flats: Valuated as a unit	
Per tollet / urinal	364
2.2.4 Schools & Hostels	
Per tollet / urins)	666
I. Wet Industries	
he following industries are identified as wet industries with an industrial waste impact with the following rates with effect from 1 July 2015, be charged until an	1
idustrial effluent Agreement incurred after the official formula-based tariff se stipulated in the Agreement, will apply:	i
the following ladustries are identified as wet industries with an industrial waste impact with the following rates with effect from 1 July 2015, be charged until an industrial effluent Agreement, will apply: ies Harvest* Identified the following and industrial formula-based tariff as stipulated in the Agreement, will apply: Identified the following and industrial formula industrial waste impact with the following rates with effect from 1 July 2015, be charged until an industrial efficiency with the following rates with effect from 1 July 2015, be charged until an industrial efficiency with the following rates with effect from 1 July 2015, be charged until an industrial efficiency with the following rates with effect from 1 July 2015, be charged until an industrial efficiency with the following rates with effect from 1 July 2015, be charged until an industrial efficiency with the following rates with effect from 1 July 2015, be charged until an industrial efficiency with the following rates with effect from 1 July 2015, be charged until an industrial efficiency with the following rates with efficiency and the	84 997
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dustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: be Harvest* order Hotel outhern Sea Fisheries bugelethu A Rock Lobster	2 010 9 404 31 518
dustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: particle Advisor to the Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: pedilesbagi Hotel puthern Sea Fisheries pugelethu A Rock Lobster prinet 1	2 010 9 404 31 519 7 728
dustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: be Harvest* be Harvest* be Harvest* be Harvest* be Harvest* be Hotel buttern Sea Fisheries bugelethu A Rock Lobster british a Manha Steel	2 010 9 404 31 518 7 728 2 573 11 364 67 392
dustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: be Harvest* be Harvest* be decides base in the Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: be decided by the Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the official formula-based tariff as stipulated in the Agreement, will apply: but a Harvest incurred after the Agreement and	2 010 9 404 31 518 7 728 2 573 11 364 67 392 41 334
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austral ethient Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: a Harvest* redjiesbaai Hotel uthern Sea Fisheries ugelethu A Rock Lobster ritnet a I Idanhe Steel makwa Sanda attoir ferco* froushoogte	2 010 9 404 31 518 7 726 2 573 11 364 67 392 41 334 26 436 258 076
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dustrial effluent Agreement incurred after the official formula-based tariff as atipulated in the Agreement, will apply: part Harvest* prodices based Hotel puthern Sea Fisheries pugelethu A Rock Lobster prinet and Manha Steel prankwa Sanda particior priner pr	2 010 9 404 31 518 7 728 2 573 11 364 67 392 41 334 26 436 256 079 2 010
sustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: a Harvest* redijesbaai Hotel uthern Sea Fisheries ugelethu A Rock Lobstar ritnet a I Idanha Steel makwa Sanda attoir ferco* froushoogte te: * If existing agreements expire, these amounts will be charged monthly. The following industries will be linked to the sewerage network, it will be, in the case where there are NO contracts, the following monthly charges will be plicable: ange Fish Factory estipoint Food Processes Helena Fishing	2 010 9 404 31 516 7 726 2 573 11 364 67 392 41 334 26 436 258 076 2 010 6 507 6 237 17 320
dustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: as Harvest* be ediposibasi Hotel buthern Sea Fisheries bugelethu A Rock Lobster bottnet a dustrial Steel semakwa Sands scattoir afferco* affirmushoogte bite: " If existing agreements expire, these amounts will be charged monthly. the following industrias will be linked to the sewerage network, it will be, in the case where there are NO contracts, the following monthly charges will be policiables: lange Fish Factory estpoint Food Processes Helena Fishing locarbasi Fisheries	2 010 9 404 31 518 7 726 2 573 11 364 67 392 41 334 26 436 258 079 2 010 6 507 6 237 17 320 7 874
dustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: see Harvest* pediesbaai Hotel puthern See Fisheries pugelethu A Rock Lobstar printer aliadanha Steel prnakwa Sanda patitoir uferco* effroushoogte pie: "If existing agreements expire, these amounts will be charged monthly. the following industries will be linked to the sewerage network, it will be, in the case where there are NO contracts, the following monthly charges will be pipticable: ange Fish Factory estipoint Food Processes Helena Fishing foerabaai Fisheries Helena Fisheries Helenabaai Hotel prmula based tariff:	2 010 9 404 31 519 7 728 2 573
dustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: see Harvest* bedjiesbasi Hotel puthern See Fisheries bugelethu A Rock Lobster british anakwa Sanda brattor inferco* fiftroushoogte ble: "If existing agreements expire, these amounts will be charged monthly. the following industries will be linked to the sewerage network, it will be, in the case where there are NO contracts, the following monthly charges will be pplicable: trange Fish Factory estpoint Food Processes Helena Fishing floerabasi Hotel rmula based tariff: = V {R + T (COD(1000))	2 010 9 404 31 518 7 726 2 573 11 364 67 392 41 334 26 436 258 079 2 010 6 507 6 237 17 320 7 874
dustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: see Harvest* bedjiesbasi Hotel puthern See Fisheries bugelethu A Rock Lobster princht aldanha Steel semakwa Sanda bastior riferco* riffroushoogte ble: "If existing agreements expire, these amounts will be charged monthly. the following industries will be linked to the sewerage network, it will be, in the case where there are NO contracts, the following monthly charges will be obspiciable: range Fish Factory (estpoint Food Processes Helena Fishing lobersbasi Fisheries Helena Fishing lobersbasi Fisheries Helena Fishing lobersbasi Fisheries Helena Fishing lobersbasi Fisheries Helena Fishing lobersbasi Fisheries Helena Fishing lobersbasi Fisheries Helena Fishing lobersbasi Fichory	2 010 9 404 31 518 7 726 2 573 11 364 67 392 41 334 26 436 258 079 2 010 6 507 6 237 17 320 7 874
dustrial effluent Agreement incurred after the official formula-based tariff as stipulated in the Agreement, will apply: see Harvest' cedjesbaai Hotel could H	2 010 9 404 31 518 7 726 2 573 11 364 67 392 41 334 26 436 258 079 2 010 6 507 6 237 17 320 7 874
as Harvest* sedjestaasi Hotels order Hotel suthern Sea Fisheries sugelettu A Rock Lobster strinet iddanha Steel smakwa Sands statioir ferco* firoushoogte stee: " If existing agreements expire, these amounts will be charged monthly. the following industries will be linked to the sewerage network, it will be, in the case where there are NO contracts, the following monthly charges will be plicable: ange Fish Factory astipoint Food Processes Helena Fishing floerabasi Hotel rmula based tariff: = V {R + T (COO(1000))} * Treatment Cost	2 010 9 404 31 518 7 726 2 573 11 364 67 392 41 334 26 436 258 079 2 010 6 507 6 237 17 320 7 874

Percentage Increase

7,00%

Description =	Payable in Advance	Delivery of Account
	2016/17	2016/17
(Rand)		
MICOSTA AND OUR FREE		
I. MISCELLANEOUS FEES I.1 Maintenance of sewers and cleaning of blocked drains		
. I maintenance of same is and cleaning of blocked digins		
.1.1 Where blockages were opened by the council (Mechanical)		
Anndays to Fridays (During normal working hours)	429,82	525,4
Mondays to Fridays (Outside normal working hours)	N/A	698,2
Saturdays	N/A	698,2
Sundays and public holidays	N/A	978,9
Removal of blockages in sewage that is not connected to council's sewer network	1	Actual costs plus
		20%
.1.2 Where blockages opened by council (high pressure pumping) Owners risks for any defect		
fondays to Fridays (During normal working hours)		
Mondays to Fridays (Outside normal working hours)	981,58	1 138,6
Saturdays	. N/A	1 270,1
Sundays and public holidays	N/A	1 270,1 1 623,6
	1116	1 623,6
NOTE:		
The rates (i), (ii), (lii) and (iv) covers the cost of opening sewers where regular cleaning device can be used, if sewer pipes have to be digg out or where the open process took exceptionally long is actual costs plus 20% payable. Council may not make changes to private sewer systems. Where council is called out for the opening of blockages, but after investigation it is found that the blockage is already open.	ed	
Mondays to Fridays (During normal working hours)	429,82	525,4
Mondays to Fridays (Outside normal working hours)	N/A	698,2
Saturdays	N/A	698,2
Sundays and public holidays	N/A	978,9
.2 Removal of blockages in sewage that is not connected to the council's sewer network		Actual costs plus
		20%
1.2.1 Inspection Fees Where a main water pipe network is installed by private organizations, and where consulting engineers were not appointed to do inspection the work done	,	
Minimum per inspection / per hour		916,6
i) Minimum per inspection / per hour	_	925,4
ii) Additions, alterations, reconstructions, subject to inspections for each application - payable in advance		348,2
1.2.2 Connection Fees		
) Installation of a 100 mm connection up to 4 metres long	_	6 285,0
i) Sewage connections: Housing Schemes		910,5
ii) Installation of any other connection		Actual costs plus
	1	20%
.3 Treated Sewage Water (R/B R 64/11-03C/R)		
Selling of treated sewage	1	
nstitutional consumers		
or sporting purposes		
Agriculture and smallholdings (Per kilolitre)	-	0,81
ndustry and businesses (Per kitolitre)	•	2,6
.4 EMPTYING OF CHEMICAL TOILETS AT MUNICIPAL SEWAGE TREATMENT WORKS		
Fixed amount per unit par annum according to agreement		335.0
) Emptying of additional toilet		335,9 29,8
.5 SEWAGE PUMPING		
The following rates for removal and disposal of sewage flow is applicable:		
If houses under the scheme regulations for residential zoned or indeed applied and where		1
dwelling is erected.	-	2 128,0
his will be applicable for 4 pumpings per month.		
or each pumping therafter an amount of R 670,89 will be charged.	-	671,05
O All sepant promines: Buellebille food Persons:	1	
i) All vacant premises: Availability fees: Per annum Exclusions as a per township establishment conditions prescribed will paper 2.7.3	-	1 624,50
exclusions as a per township establishment conditions prescribed, will apply 233		

SEWERAGE

VAT excluded		
Percentage Increase		7,00%
Description	Payable in Advance	Delivery of Account
	2015/17	2016/17
Rend)		
iii) All other built up erven: Per Kilolitre	-	120,18
a) With a minimum per removal		466,67
After hours once off amount		.55,51
An additional amount is payable after hours	-	349,12
An additional amount is payable on a Friday after 14.00 and on Saturdays, Sundays and Public Holidays.	-	530,70
iii) Disposal by private vacuum tankers at municipal treatment works		
Tariff per kilolitre	-	30,70
Tuin Street erven: Hopefield		
Council Resolution 58/4-02 of 30 April 2002 :		
That all existing developed stands in Tuin Street, Hopefield which are service by septic tanks and seeping sewage be, relieved from sewage removals availability fees.		
f a sewage disposal services are required, on request of the owners, the existing tariff for single residential will be applicable.		

That if any extension or addition to the sewage effluence plots as above occur, it becomes compulsory to provide a sewage tank and the populsable levies will be charged.

That all existing vacant sites in Tuin Street, Hopefield be exempt from availability fees, with the provision that, when development takes place on these vacant sites, it becomes compulsory to provide a sewerage tank and the applicable levies will be charged.

Non-Residents

Percentage increase	6,00%
pescription R (Rand)	2016/17
MONDAY TO FRIDAY	
Adult Graves	
Residents	337,1
Non-Residents .	471,7
BOOKING OF GRAVES (To be developed: Central,Hopefield, Langebaan,Laingville and Paternoster)	
(Not for burial)	
Single Grave	1
Rosidents	3 825.5
Non-Residents	7 799,5
Double Grave (2 piots)	
Residents	6 946,2
Non-Residents	12 285,4
BUILDING OF GRAVES (Central Cemetery,Hopefield,Langebaan, Laingville, Paternoster) Single Grave Residents	·· .
Non-Residents	3 300,6 7 098,8
ONE GRAVE SITE FOR BURIAL (Not for development) and one grave booked Developed - only:{ Central Cemetery, Hopefield and Langebaan} Residents	
Non-Residents	4 162,6
	8 271,2
BUILDING OF GRAVES (Central Cemetery,Hopefield, Langebaan, Laingville and Paternoster)	
Single Grave	
Residents	3 300,8
Non-Residents	7 098,8
Double Grave (2 Plots)	
Residents	5 833,2
Non-Residents .	10 884,1
DNE GRAVE SITE FOR BURIAL (not developed)	
AND ONE GRAVE BOOKED (Developed - Only Central, Hopefield and Langebaan) Residents	
Non-Residents	4 162,6
TO THE STATE OF TH	8 271,2
BOTH GRAVES Developed - One for burial and one grave booked (Only Central, Langebaan and Hopefield)	
Residents	6 357,9
Non-Residents	11 584,7
CHILDREN GRAVES - GRAVE SITE FEES (1.2m)	
Residents	176,0
Non-Residents	256,5
WALL OF REMEMBERANCE (CENTRAL, VREDENBURG, HOPEFIELD & LANGEBAAN)	
The ashes of loved ones may be buried in graves of their family members - not deeper than 500mm	1
Viche Fees	•
Residents	754,7
Non-Residents (1 481,9
Single grave covered with wood Residents	674,2
SATURDAYS	
Adult graves - Plus Covering of graves	
Residents	862,8
Alon-Residents	1 698,1
BOOKING OF GRAVES (Central, Hopefield, Langebaan, Laingville, Paternoster)	1 080,1
Single grave (Developed but not for burial)	
Residents	1

3 825,50

7 815,40

Description	2016/17
只 (kared)	
Double Grave (Developed 2 Piots)	<u> </u>
Residents	5 953,0
Non-Residents DEVELOPED AND COVERING OF GRAVES	12 285,4
Single grave	
Residents	3 825,5
Non-Residents	8 325,2
Double Grave (Developed 2 Plots)	1
Residents	6 357,9
Non-Residents	12 109,4
One grave sité(one doveloped, one not developed - only Central, Langebaan and Hopefield) Residents	
Non-Residents	4 687,3
Both graves developed(1 site for burial and 1 site booked (Central, Langebaan, Hopefield, Laingville and Paternoster)	9 496,5
Residents	6 900 6
Non-Residents	6 882,6
CHILDREN GRAVES	,
Graves (1.2m) include covering	
Residents	700,7
Non-Residents	1 481,9
Covering fees (Municipality) Residents: Minimum per event	
Residents: Per hour	525,8
Non-Residents: Minimum per event	174,9 1 226,4
Non-Residents: Per hour	410,2
SUNDAYS AND PUBLIC HOLIDAYS	
Adult Graves(Developed)	
Residents	
Non-Residents	1 010,2
	1 913,3
BOOKING OF GRAVES (Central, Hopefield, Langebaan, Laingville and Paternoster)	,
Single grave (Developed but not for burial) Residents	1
	3 825,5
Non-Residents	7 799,5
Oouble Grave (Developed 2 Plots)	
Residents	6 883,6
Non-Residents	12 285,40
DEVELOPMENT AND COVERING OF GRAVES	
Single grave	i
Residents	3 973,90
Non-Residents	8 540,40
Double Grave (Developed 2 Plots)	
Residents	6 506,30
ion-Residents	12 325,70
ne grave site(devatop only Central,Langebaan and Hopefield)	
Residents	4 835,70
ion-Residents	9 712,80
both graves developed (1 site for burial and 1 site booked, Central, Langebaan, Hopefield, Laingville and Paternoster)	
tesidents	7 032,00
Ion-Residents	13 026,30
CHILDREN GRAVES	
Fraves (1.2m) include covering	
Residents	849,10
on-Residents	1 698,10
Frave Covering fees (Municipality)	
desidents: Minimum per avent	675,20
desidents: Per hour	226,80
lon-Residents; Minimum per event	1 441,60
•	

HALLS AND VENUES

Percentage increase

NOTE: Rentals and deposits are payable in advance at Reservation
FULL DAY * MINIMUM OF 8 HOURS

6,00%

广设		2				2016/17				
	Description	VREDENBURG HOPEFIELD	SALDANHA, ST HELENA BAY, LANGEBAAN, STEENBERGS COVE	DIAZVILLE LOUWVILLE LAINGVILLE PATERNOSTER SEEBRIES	KRAALTJIES: SALDANHA & TRABAKBAAI RESORTS	SIDE HALLS: VREDENBURG LOUWVILLE HOPEFIELD AUDITORIUM : LB	ENTRANCE HALLS. SALDANIA ST HELENA BAY LAINGVILLE		BAKBAA	THUSONG CENTRE
R Ra			The second secon	A TOTAL CONTRACTOR OF THE PARTY						
1,2	MONDAYS TO THURSDAYS (Which does not imply fundraising) Will only be available if main hall is not remed out Well shurp period or part of it, if the room is filted for a full day With kitchen facilities Without kitchen facilities	86,90 72,10	142,00	142,00 120,80	0,00			45,80 30,70	142,00 0,00	18,00 18,00
2 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	MONDAYS TO THURSDAYS (Which implies fundraising) Par 2 hour period or part of it, if the room is hired for a full day With kitchen facilities Without kitchen facilities	121,90	190,80 165,40	190.80	00'0 00'02	70,00	0.0	70,00	188,70	18,00
m	MONDAYS TO THURSDAYS									
	Full day hire which Implies fundraising, as well as weddings, 21st parties and other functions With kitchen facilities Without kitchen facilities Deposit	341,30	581,90 550,10	508,80 491,80	0,00	579,80		93,30	749,40	18,00
4	FRIDAYS AND SATURDAYS		•							
1,4	Full day hire which implies fundraising, as well as weddings, 21st parties and other functions With kitchan facilities Without kitchen facilities Deposit	320,10	581,90 549,10	581,90 549,10	0,00	93,30		93,30 77,40	749,40	18,00
va_	SUNDAYS									
5,1 5,1,1 5,1,2	Singing evenings, dinners and similar functions which imply fundraising With kitchen facilities Withou kitchen facilities	284,10	274,50 242,70	274,50 242,70	0,00	00'0 00'0		90 °0	00'0	18,00
5.2.1	Political parties which does not imply fundratsing With kitchen facilities Without kitchen facilities	86,90 72,10	142,00	142,00	00'0	0 0		00'0	00'0	18,00
9	SPECIAL RATES									
6,1	Church, cultural, charitable sporting bodies & schools that use the halls for purposes that does not imply fundralsing									
6.1.1 6.1.1.1 6.1.1.2	MONDAYS TO THURSDAYS Without kitchen facilities Without kitchen facilities	77,40	119,80 90,10	119,80 90,10	0,00 30,70	45,60 30,70		45,60 30,70	112,40	18,00

HALLS AND VENUES

Percentage incruase NOTE : Rentals and deposits are payable in advance at Reservation

	\$P\$ 1000 1000 1000 1000 1000 1000 1000 1	12.		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		ON 2016/17 CAR			
rigg (gr. 184)	Description	VREDENBURG HOPEFIELD	SALDANHA, ST HELENA BAY, LANGEBAN, STEENBERGS COVE	DIAZVILLE LOUWVILLE LAINGVILLE PATERNOSTER SEEBRIES	KRAALTJIES: SALDANHA & TABAKBAAI RESORTS	SIDE HALLS: VREDENBURG LOUWVILLE: HOPEFIELD AUDITORIUM: LIB LIBRARY HALLS	ENTRANCE HALLS: SALDANHA ST HELENA BAY LAINGVILLE	HALL TABAKBAAI RESORT	THUSONG CENTRE
R (Rand)				10 10 10 10 10 10 10 10 10 10 10 10 10 1	100 mg - 100 mg -			de company de la	
	FRIDAYS AND SATURDAYS Por 2 hour period or part thereof if it has not been hired for a full day on the day before the rands at desirg of the municipal offices With kirchen featilities With kirchen featilities Without kirchen featilities	77,40	119,80 90,10	119,80 90,10	0,00 30,7 0	45,80 30,70	45,80 30,70	0 112,40	18,00
6.1.3	FRIDAYS AND SATURDAYS. For the bona fide practice of sport if the hell is not aiready booked on the Monday before the Fidday or Seturday by enother institution	09°08	09'08	09'08	00'0	000	00'0	09'08	
6.1.4	FUNERALS All days 2-hour period	30,70	30,70	30,70	9,50	05'6		0 9,50	
	BONA FIDE CHURCH SERVICES Sundays : Per 2-hour period or part thereof	30,70	30,70	30,70	9,50	96.6	09'6	0,50	
_	DECORATION OF HALLS To decorate the halfs on the day before using it. Only if the half was not booked for another function 48 hours before 08:00 on the day of the decoration	99'08	09'08	80,68	0 0'0	00'0	00'0	-	
	LOCAL REGISTERED MUNICIPAL STAFF ASSOCIATIONS AND SPORTS CLUB For the purposes which does not imply fundraising	27,60	27,60	27,60	27,60	00'0	00'0	09	. 18,00
_	MUNICIPAL DEPARTMENTS Using function on Mondays to Thursdays only once a calendar year per department	00'0	00'0	0,00	30,70	. °0	00'0	00'0	18,00
	Thusong workshop tariff per day (Kitchen included)	00'0	0,00	00'0	00'0	00'0	00'0	00'0	18,00
	DEPOSIT Equivalent to the rent with a minimum of	535.30	724.00	734.00	280.00	. 15	4		24.45

	Description	2016/17
₽,4	BUTTERFLY EDUCARE CENTRE (Silvated in Seetwies Half Langebaan (CR 37/1-02) - Per month (excl VAT)	240,60
8,2	OCIEVAARSNESSIE CRECHE (Situated in Lahtgwile Community Hall (C/R 36/1-03). Per month (excl VAT) Charge normal rate; donation for difference between official rate and rent)	242,70
6,3	MIDDELPOS & ONGEGUND HALLS	
	Leposit (Link 48/05-01) Rent : Functions implying fundraising (par 2 hour period)	00'0 36'00
	Rent: Other functions (per 2 hour period)	26,50

AT inclu	led	
ercentag	e Increase	6,00%
	Description	2046/47
(Rang)		2016/17
LDANH	A RESORT (KUSWEG)	
Prov	rision should be made for the following:	
a) b)	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school children	
c)	Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October	
d)	All Government Institutions (40% of the applicable rate)	
e)	All tariffs applicable must be paid before accommodation can be utilised	
	All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking	
Sun	days If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be	
	made with the caretaker.	
Holi	day Homes (Tariff per night payable in advance)	
1,1	Houses 1 - 20 (4 persons)	
	Off season (Friday to Sunday; weekend rate)	467,60 321,80
	Off season Monday to Thursday	253,80
1,2	Off-season Organized Groups Houses 21 - 36 (4 persons)	253,80
1,00	in Season	516,20
	Off season	370,40
	Off season Monday to Thursday Off-season Organized Groups	259,20
1,3	Houses 37 (4 persons)	259,20
	In Season Off season	587,50
	Off season Monday to Thursday	438,50 293,80
	Off season Organised Groups	293,80
1,4	Houses 41, 42 (6 persons) In Season	600.40
	Off season	609,10 442,80
	Off season Monday to Thursday Off season Organised Groups	316,40
1,5	Luxury Houses 38, 39, 40, 43, 44, 45, 46, 47, 48 (6 persons)	316,40
	In Season	956,90
	Off season Off season Monday to Thursday	665,30
	Off-season Organized Groups	445,00 445,00
1,6	Refundable deposit for damages (No VAT)	293,90
1,7	Rental of holiday homes (Monthly Tariffs)	
	A maximum lease period of two months continuously will apply Period available 01 May to 31 October	
	Houses 1 - 20	6 990,80
	Houses 21 - 36	7 587,00
	Houses 37 Houses 41 - 42	8 672,40 8 950,00
	Houses 38 - 40 and 43 - 48	12 556,10
	Refundable deposit for damages (No VAT)	1 468,50
	van Sites / Camping Sites (Maximum 6 persons)	
2,1	In Season Off season	226,80
2,3	Off-season Organized Groups	126,40 89,60
2,4	Deposit on gate access slide (No VAT)	124,80
Day '	/isitors - Right of Admission Reserved Per person 16 years and older	40.00
3,2	Per person 3 years to 15 years	19,00 11,00
	Organized groups under the control of a club, school, church, association or organisation if pre-arranged with the resort	**,== !
	manager Per person 16 years and older	44.00
	Per person 3 years to 15 years	11,00 7,00
Bedo	ing No bedding will be provided	
	Bedding will only be leased to tenants for a period of one night (extreme cases) overnighting at the resort. Bedding as a unit, is rented out namely 1 pillow, 1 pillowcase, 1 blanket and 2 sheets	33,50
Perm	anent Caravan Storage Place (not under roof)	,30
5,1	Defined storage (not under roof)	
**	Storage space is leased for one year to 30 June of the following year, payable in advance to 30 June of each year. If storage	
	after July 1 of one year rented until 30 June of the following year, the fee is pro-rated payable. In the event of a cancellation no fee shall be refunded. Storage space is leased at :	935,30

Percentage Increase

(Par P	Description	2016/17
(Rand)	Rent stored caravans	
3,2	If a caravan is moved from a permanent lease storage space to a dedicated rank in the resort, the daily rate, as determined by council from time to time payable without taking into account monies paid referred to in 5.1 above	y
Putt	Putt Course	
	18 holes per person .	16
Seas	cons	
7,1	In Season	
	1 December until 15 January Cape school holidays (except winter holydays)	
	Easter Weekend	
7,2		
Bool	kings	
	Olrect application to the Municipal Manager, Saldanha Holiday Resort, Private Bag X12, Vredenburg, 7380, Telephone 022-7142247	
	Organized groups will qualify for this special rate off seasons only if the group is under the control of a club, school, church, club or organization and pre-arranged with the resort manager at the following minimum occupancy:	ùb"
	Houses: 6 houses for 2 nights Caravan sites: 6 caravan sites for 2 nights	
Cou	ncli Resolution 50/5-2001	
	That the council's policy on the tariffs applicable to organized groups be expanded to all holiday resorts to provide that the tari organised groups during "in Seasons", 1 December to 15 January excluded, also can be applied provided that prior arrangember made with the resort manager and by the following minimum occupancy: Houses: 48 houses for at least 6 nights; or	ff for ents
	Caravan sites: 20 sites for at least six nights	
LIDAY F	RESORT TABAKBAAI, DIAZVILLE	
a)	Provision should be made for the following: 20% discount on tariffs for seniors (60 and older) - only off season	
b)	Free access for non-school going children	
c)	Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 Octo	ber
d) e)	All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised	
	Ity Availability	1
Sund	All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking	;
Julia	If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must made with the caretaker.	be
	lay Homes	
1,1	Houses 1 to 4 (maximum 4 persons) In Sesson	***
	Off season	435
	Off season Monday to Thursday	240
1,2	Off season Organized groups Houses 5 to 16 (maximum 4 persons)	240
-	In Season	493
	Off season Off season Monday to Thursday	356
	Off season Organized groups	245 245
1,3	Houses 17 to 25 (6 people maximum)	
	In Season Off season	639
	Off season Monday to Thursday	522
	Off season Organized groups	344
1,4	Refundable deposit for damages (No VAT)	270
1,5	Rental of holiday homes (Monthly Tariffs) A maximum lease period of two months continuously will apply Period available 01 May to 31 October	
	Houses 5 - 16	6 642
	Houses 5 - 16 Houses 17 - 26	7 242 10 282
	Refundable deposit for damages (No VAT)	1 339
Cara	van Sites / Camping Sites	
2,1	In Season	155
		1 444
2,2 2,3	Off season Off-season Organized Groups	115

centag		
	e Increase	6,00%
-	Description	
annal.	Description	2016/17
(sivo)		
	Visitors - Right of Admission Reserved	
3,1	Per person 16 years and older	19,0
3,2	1	11,0
	Organized groups under the control of a club, school, church, association or organisation if pre-arranged with the resort	
	manager	
	Per person 16 years and older	11,0
	Per person 3 years to 15 years	7,0
Sea	sons	
4.1	în Season	
.,,	1 December until 15 January	,
	Cape school hot/days (except winter hotydays)	
	Easter Weekend	
	Other long weekends, excluding long weekends in June / July	
4,2		
-,-	Period out side "in season".	
Boo	kings	
- **	Direct application to the Municipal Manager, Tabak Bay Holiday Resort, Private Bag X12, Vredenburg, 7380, Telephone 022-	
	7142248	• •
	Organized groups will qualify for this special rate out of season, only if the group is under the control of a club, school, church,	
	club or organization and pre-arranged with the resort manager at the following minimum occupancy:	
	Houses: 6 houses for 2 nights	
	Caravan sites: 6 caravan sites for 2 nights	
Соц	ncil Resolution 50/5-2001	
	That the councit's policy on the tariffs applicable to organised groups be expanded to all holiday resorts to provide that the tariff for	
	organised groups during "In Seasons", 1 December to 15 January excluded, also can be applied provided that prior arrangements	
	be made with the resort manager and by the following minimum occupancy:	
	Houses: 26 houses for at least 6 nights; or	
	Caravan sites: 5 sites for at least six nights	
	Provision should be made for the fallenders	
a) b)	Provision should be made for the following: 20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children	
a) b) c)		
b)	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October	
b)	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children	
b) c) d) e)	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised	
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b) c) d) e) Facil Sund	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ety Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking lays if facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. Bewal Park: Holiday Homes Houses 26-28 Type B In Season Off Season Houses 29-30 Type D In Season	312,1 529,2
b) c) d) e) Facil Sund Oost 1,1	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking lays If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is applicable rate only during 1 May until 31 October All tariffs applicable rate only during 1 May until 31 October All facilities are not leased for a Sunday evening, it can be utilised until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is applicable rate only during 1 May until 31 October All facilities are not leased for a Sunday evening, it can be utilised until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is applicable rate only during 1 May until 31 October All facilities are not leased for a Sunday evening, it can be utilised until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is applicable rate only during 1 May until 31 October It is applicable rate only during 1 May until 31 October All facilities are not leased for a Sunday evening, it can be utilised It is applicable rate only during 1 May until 3 October It is applicable rate only during 1 May until 3 October It is applicable rate only during 1 May until 3 October All facilities are available rate only during 1 May until 3 October All facilities are available rate only during 1 May until 3 October It is applicable rate only during 1 May until 3 October It is applicable rate only during 1 May until 3 October It is applicable rate only during 1 May until 3 Octobe	312,1 529,2
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b) c) d) e) Facil Sund Oost 1,1	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the tast day of the booking lays If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. In Season Off Season Houses 29-30 Type B In Season Off Season Houses 1-10 Type E In Season	312,1 529,2 503,3 626,4
b) c) d) e) Facil Sund Oost 1,1	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ety Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the tast day of the booking lays If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. Bewal Park: Holiday Homes Houses 26-28 Type B In Season Off Season Houses 29-30 Type D In Season Houses 1-10 Type E In Season Off Season	327,2 312,1 529,2 503,3 626,4 602,6
b) c) d) e) Facili Sund	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the tast day of the booking lays If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. In Season Off Season Houses 29-30 Type B In Season Off Season Houses 1-10 Type E In Season	312,1 529,2 503,3 626,4 602,6
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b) c) d) e) Facil Sund	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the tast day of the booking lays If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is allowed by the booking until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is allowed by the booking until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is allowed by the booking until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is allowed by the booking until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is allowed by the booking until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is allowed by the booking until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is allowed by the booking until 10:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is allowed by the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10:00 on the last day of the booking until 10	312,1 529,2 503,3 626,4 602,6
b) c) d) e) Facil Sund Oost 1,1 1,2 1,3 1,4 Seeb	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking lays If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. Bewal Park: Holiday Homes Houses 26-28 Type B In Season Off Season Houses 2-30 Type D In Season Houses 1-10 Type E In Season Houses 31 Type A In Season Out of Season House 31 Type A In Season Out of Season House Park: Holiday Homes	312,1 529,2 503,3 626,4 602,6
b) c) d) e) Facil Sund	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the test day of the booking lays if facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. ewal Park: Holiday Homes Houses 26-28 Type B In Season Off Season Houses 29-30 Type D In Season Off Season Houses 1-10 Type E In Season Off Season Off Season House 31 Type A In Season Out of Season Out of Season Houses 1-10	312,1 529,2 503,3 626,4 602,6
b) c) d) e) Facil Sund Oost 1,1 1,2 1,3 1,4 Seeb	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking lays If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is a second of Season Off Season Houses 29-30 Type B In Season Off Season Houses 31 Type A In Season Out of Season Out of Season Out of Season Tries Park: Holiday Homes Houses 1-10 In Season	312,1 529,2 503,3 626,4 602,6 758,2 732,2
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b) c) d) e) Facil Sund Oost 1,1 1,2 1,3 1,4 Seeb	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking lays If facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. In Season Off Season Houses 29-30 Type B In Season Off Season Houses 31 Type A In Season Out of Season Houses 1-10 In Season Out of Season Houses 10A	312,1 529,2 503,3 626,4 602,6 758,2 732,2
b) c) d) e) Facil Sund	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All dovernment Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking Ity Availability All facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is a serial to be a sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is a serial to be a sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is a serial to be a sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is a serial to be a sunday evening and the serial to sunday, prior arrangements must be made with the caretaker. It is a sunday of the booking and the serial to sunday, prior arrangements must be made with the caretaker. It is a sunday of the booking and the serial to sunday evening and the sunday of the booking and the serial to sunday evening and the sunday of the booking and the serial to sunday evening and the sunday evening and the sunday of the booking and the sunday of the booking and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and th	312,1 529,2 503,3 626,4 602,6 758,2 732,2 327,2 312,1 386,6
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b) c) d) e) Facili Sund Oost 1,1 1,2 1,3 1,4 Seeb 2,1	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All dovernment Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised Ity Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking Ity Availability All facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is a serial to be a sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is a serial to be a sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is a serial to be a sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. It is a serial to be a sunday evening and the serial to sunday, prior arrangements must be made with the caretaker. It is a sunday of the booking and the serial to sunday, prior arrangements must be made with the caretaker. It is a sunday of the booking and the serial to sunday evening and the sunday of the booking and the serial to sunday evening and the sunday of the booking and the serial to sunday evening and the sunday evening and the sunday of the booking and the sunday of the booking and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and the sunday evening and th	312,1 529,2 503,3 626,4 602,6 758,2 732,2 327,2 312,1 386,6
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b) c) d) e) Facil Sund Oost 1,1 1,2 1,3 1,4 Seeb 2,1 2,2	20% discount on tariffs for seniors (60 and older) - only off season Free access for non-school going children Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October All Government Institutions (40% of the applicable rate) All tariffs applicable must be paid before accommodation can be utilised tty Availability All facilities are available from 12:00 on the first day of booking until 10:00 on the tast day of the booking lays if facilities are not leased for a Sunday evening, it can be utilised until 16:00 on that specific Sunday, prior arrangements must be made with the caretaker. ewal Park: Holiday Homes Houses 26-28 Type B In Season Off Season Houses 29-30 Type D In Season Off Season Houses 31-10 Type E In Season Out of Season Houses 31 Type A In Season Out of Season Out of Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Houses 1-10 In Season Off Season Off Season Off Season	312,1 529,2 503,3 626,4 602,6 758,2 732,2 327,2 312,1 386,6





Percentage Increase

	Description	201	6/17
Ra	nd) 2437 %	permitted and Professional Asia	
	Caravan Sites / Camping Sites		
	Maximum 4 persons including children above 12 years (only Leentjiesklip) Limited to one caravan with tent plus one additional	į	
	tent For the second tent per day		
	For the third tent per day	ì	1
	To the fill of tert par day		2
	Oostewal & Leentjieskiip		
	3,1 Beach front sites / stands: without own / private ablution facilities	}	
	In Season Off Season	1	22
	Caravan on a monthly basis: per month for these sites	ļ	16
	3,2 Ordinary sites / stands: without own / private ablution facilities	1 .	3 6
	in Season		
	Off Season		13
	Caravan on a monthly basis: per month for these sites		3 09
	3,3 Sites with own / private ablution facilities		0.00
	In Season		30
	Off Season		24
	Caravan on a monthly basis; per month for these sites		. 387
	Caravan Sites / Camping Sites		
	Maximum 6 persons	1	
	Parkets Parents Park	(
	Seebries Caravan Park		
	In Season Off Season		12
	If more than 6 people per site overnight, per person per night]	10
	Rebates		4
	Pensioners (60 years and older) less 20% off season	1	
	Registered caravan clubs; ordinary site	Í	
	per night off season	1	5
	Bookings of the houses for more than 1 month maximum 3 months:	i	
	60% of the applicable tariff - only during 01 May to 31 October		
		İ	
	Day camping Seebries Park - Right of admission reserved		
	Motor Vehicles (per vehicle)	1	3
	LDV's (per vehicle)		4
	Buses (per bus)		24
	Day visitors per person over eighteen (additional)		2
	Day visitors per person under eighteen (additional)		1
	Visitors to Parks (Non day camping)		
	Motor Vehicles (per vehicle per day)	{	_
	Persons over eighteen years (per day per person)		2
	, and the last of the search o	1	1
	More than 6 persons / Rank - Overnight]	
	Per person per night		4
		1	-
	Plettenberg Houses (exemption from VAT - Section 12 (d) Letter 9/12/91)	1	
	Rent: as per lease agreements	I	
	Rent for garages: as per lease agreements	1	
	Selling of Plettenberg houses - Council Decision 30.05.1991 R2000.00 payable to the municipality		
	Annual increases: as determined by leases	1	
	Canana		
	Seasons 9.1 In Season	ļ	
	9,1 In Season 1 December until 15 January inclusive	1	
	1 December until 15 January, inclusive Cape school holidays (except winter holidays)	1	
	Cape scrool holidays (except winter holidays) Easter weekend		
	Other long weekends	i	
	9,2 Off Season	1	
	Time outside "in season"	!	
		1	
	Organized Groups	1	
	R/B 50/5-01: Refer to Saldanha Hollday Resort	1	
	Organised groups will qualify for this special rate out of season, only if the group is under the control of a club, school, church,	1	
	club or organization and pre-arranged with the resort manager at the following minimum occupancy:	1	
	That the council's policy on the tariffs applicable to organised groups be expanded to all holiday resorts to provide that the tariff for	-	
	organised groups during "In Seasons", 1 December to 15 January excluded, also can be applied provided that prior arrangements		
	be made with the resort manager and by the following minimum occupancy:	(
	Houses: 4 Houses for 2 nights		

erc	entage	Increase	6,00%
			h .
(Ra	ndi	Description.	2016/17
		ESORTS, ST HELENA BAY, LAINGVILLE	
		The state of the s	1
		sion should be made for the following:	
	a)	20% discount on tariffs for seniors (60 and older) - only off season	
	p)	Free access for non-school children	1
	c)	Bookings of the houses for more than 1 month maximum 3 months: 60% of the applicable rate only during 1 May until 31 October	r i
	d)	All Government Institutions (40% of the applicable rate)	
	Facili	ty Availability	
		All facilities are available from 12:00 on the first day of booking until 10:00 on the last day of the booking	
	Sund	· ·	i
		If facilities are not leased for a Sunday evening, it can be utilised until 16:00.	
	Holid	ay Homes	}
	1, 1	Houses 1 - 6 (Maximum 4 people)	1
		Off-season	312,1 263,5
		Off-season: Organized groups	237,6
	1,2	House 7 (Maximum 4 people)	
		In-season Off-season	418,0
		Off-season: Organized groups	295,9
	1,3	Refundable deposit for damages. (No VAT)	263,5 286,9
			200,8
	1,4	Rental of holiday homes - monthly rent	
		A maximum period for hiring two months continuously apply Period available 01 May to 31 October	
		Tariff per month	:
	1.4.1	Houses 1 - 6	6 475.7
		House 7	7 294,3
	1.4.3	Refundable deposit for damages. (No VAT)	1 419,5
	Carav	an Sites / Camping Sites (Maximum 4 persons)	
	2,1	In-season	143,6
	2,2	Off-season	108,0
	2,3	Off-season: Organized groups	84,2
	Day V	isitors - Right of admission reserved	
	3,1	Per person 16 years and older	19,0
	3,2	Per person 3 years to 15 years	11,0
	3,3	Organized groups under the control of a club, school, church, society or organization if pre-arranged with resort manager	
	3.3.1	Per person 16 years and older	1
		Per person 3 years to 15 years	11,0
	_		1,5
		nent Caravan Stands	:
	4,1	Demarcated stands (not under roof) Storage rental per annum	1
			850,0
		One year to 30 June of the following year payable in advance to June 30 each year. If storage is hired after 1 July of one year to 30 June the following year, the fee is payable pro rata. In the case of a cancellation, no fee shall be refunded.	İ
	4.2		!
	4,2	Rent payable for storing caravans If a caravan is moved from the permanent rank in the holiday resort, the daily rate as determined by council from time to time is	1
		payable without taking into account the storage fee payable under 1.	
	Seaso	ns.	
	00000	In Season	
		1 December until 15 January	Į.
		Cape school holidays (except winter holidays)	
		Easter weekend Other long weekends	1
		Off Season	
		Period outside "in season"	
	D1-1		
	Booki	•	1
		Direct appt:cation to the Municipal Manager, Laingville Holiday Resort Private Bag X12, Vredenburg 7380, Telephone (022) 7361684	
	Henna		
		Rent of plots per annum Comprised groups only qualify for this created group off appears If the annum under the section of th	3 883,7
		Organized groups only qualify for this special rate off seasons if the group under the control of a club, school, church, club or organization and pre-arranged with the resort manager at the following minimum occupation:	
			1
		Houses: 3 Houses for 2 nights	1



(xi)

That value added tax to all fees fixed above be added.

Percentage Increase 0,00% Description 2016/17 R (Rand) Promotion of access to information ACT No. 2 of 2000 Recommended Council resolution 48/4-02 dated 30 April 2002 (i) That the report be noted That an appropriated date for a workshop be determined in order to access the implications of the Promotion of Access to information Act (ii) before the Act is implemented. That a manual be compiled in at least three official languages indicating the proceedings of and register of records kept by council: Resolution risis 40/2-03 dated 25 February 2003 (IV) That on a periodical basis of at least once a year, the Minister responsible for the administration of Justice be provided with a description of: (a) the categories of records which are automatically available and for which a person does not need to request access in terms of the Act; records available for inspection in terms of other legislation; (c) records that are available and that can be bought or duplicated; records which can be made available free of charge; and (d) (e) how access to records can be obtained That council takes note that the Municipal Manager is the information official of council according to Sec 82 of the Structures Act (v) That the Municipal Manager be authorised to employ Deputy information Officials as necessary (vi) That form A (request for access to Record of Public Body) attached hereto as annexure "D" be used in terms of the provisions of Sec 18(1) of (vii) the Promotion of Access to Information Act, No 2 of 2000 That form C (Notice of internal appeal) attached hereto as annexure "C" be used in terms of the provisions of Sec 75 of the Promotion of (vili) Access to Information Act No 2 of 2000 That the following fees be made applicable in terms of the provisions of Sec 15(3) 22(1) 22(7) and 22(2) of the Act: (ix) (a) For reproduction, referred to in Sec 15(3) of the Act: For every photocopy of an A4-size page or part thereof 0.70 For every printed copy of an A4-size page or part thereof held on a computer or in electronic or machine tegible form 0.50 For a copy in a computer tegible form : Stiffy disc 5.70 For a copy in a computer legible form : Compact disk 45,60 For a transcription of visual images for an A4 size page 25,10 For a copy of visual images 68.40 For a transcription of an audio record for an A4 size page 13.70 For a copy of an audio record 19,40 (b) That the request fee payable by every requester, other than a personal requester referred to in Sec 22(1) of the Act be 39,90 (c) That the access fees payable by a requester referred to in Sec 22 (7) of the Act unless exempted under Sec 22(8) of the Act be as follows; For every photocopy of an A4-size page or part thereof 0.70 For every printed copy of an A4 size page or part thereof held on computer or in electronic or machine legible form 0.50 For a copy in a computer legible form: Stiffy disc For a copy in a computer legible form: Compact disk 5.70 45,60 For a transcription of visual images, for an A4 size page or part thereof 25,10 For a copy of visual images 68,40 For a transcription of an audio record, for an A4 size page or part thereof 13.70 For a copy of an audio record 19,40 To search for the record for disclosure, for each hour or part of an hour, excluding the first hour, reasonably required for such search 17.10 (d) That the actual postal fee when a copy of a record must be posted to a requester be payable; That for purpose of Sec 22 (2) of the Act the following applies: Six hours as the hours to be exceeded before a deposit is payable; and one third (e) of the access fee is payable as a deposit by the requester That the appeal fees payable in respect of the lodging of an internal appeal by the requester against the refusal of his or her request for access, as contemplated in Sec 75(3)(a) of the Act, be (x) 54,00

MISCELLANEOUS

VAT included

Percentage Increase

6,00%

Rates of services available at the drawings office and GIS Section

Printing Of Plans, Maps And Electronic Gis Data

Description	2016/17 A0	2016/17 A1	2016/17 A2	2016/17 A3	2016/17 A4
R (Rand)					
COPYING AND PRINTING OF PLANS AND MAPS (BLACK AND WHITE)					
Paper	79,00	40,00	27,00	14,00	7,00
PRINTING OF PLANS AND MAPS (COLOR)					
Paper	157,00	79,00	46,00	27,00	20,00
SCANNING OF LARGE PLANS	20,00	20,00	20,00	5,00	5,00
LAMINATING OF DOCUMENTS (Standard)	-	-	-	20,00	10,00
SUPPLY OF PROPERTY INFORMATION AND GIS DATA					
Maps / Data on Website	Free				
Via e-mail	20,00				•
DVD	80,00				





Percentage Increase

_ Description	2016/17
R (Rand)	
ADMINISTRATION COSTS - HOUSING	
Purchase contracts : Housing Schemes	
When an application for buying a dwelling in a housing scheme is authorised	28,€
(Authorization; Circular 11/1982 (Housing Law, 1966 - Notice R691 dated 8 April 1982 Lease Schemes : Housing Schemes) ·
in respect of tenants with an income that does not, exceed R150,00 the maximum amount of (per month)	9,5
In respect of tenants with an income that exceeds R150,00 the maximum amount of	9,0
(per month) (Authorization: Circular 9/1983; dated 1983.06.06) Selling Schemes	
Per dwelling per month	
(Council Resolution 45/6 of 23 June 1992)	8,5
HOUSING - RENT / INTEREST RATES	
Dwellings completed before August 1966:	
A basic rent based on the expenses of the scheme plus 30 cents for each R1,00 above	
R150,00 of the tenant's income until a set maximum rent amount is reached.	
Annual expense is determined according to the following rates and income groups:	
Up to R150,00 per month	D 7704
R151,00 to R800,00 per month	0,75%
Above R800,00 per month	6.0% / 5.0% / 5.5% / 4,87% 16.25% (Circular 6/1985)
	Telegra (original or 1999)
Dwellings completed before October 1980:	
A basic rent based on the annual expenditure of the scheme and the income of the tenant.	
Annual expense is determined according to the following rates and income groups: Up to R150.00 per month	1% (40 years)
R151.00 to R300.00 per month	3% (30 years) (Circular 9/1984)
R301.00 to R350.00 per month	5% (30 years)
R351.00 to R450.00 per month	
R451.00 to R650.00 per month	7% (30 years)
R651.00 to R800.00 per month	9% (30 years) (Circular 8/1984)
Above R800.00 per month	11.25% (30 years) (Circular 8/1983) 16.25% (30 years) (Circular 6/1985)
Dwellings whose construction costs are more than R2,000	
Tenant's income less than R150.00:	
5% of monthly income	=Rent
Plus: Administration Fees	=Rent =P
: Contribution to maintenance	=Q
: Fire Insurance	=R
Sub-total: "A" (Rent + P + Q + R)	=X
Plus: 1/12 Loss of Rent	=X + 1.12 (8.33%)
Sub-total; "B"	ΞΥ
Plus: 1% Community Facilities of "B"	=Y + 1% =Rent
MinImum Rental:	=Rent =R2,50
Tenants with an income of more than R150.00 per month, rent is determined according	
to the following income groups:	
R151.00 to R300.00 per month	3% (30 years) (Circular 9/1984)
R301.00 to R350.00 per month	
R351.00 to R450.00 per month	5% (30 years)
	7% (30 years)
R451.00 to R650.00 per month	9% (30 years) (Circular 8/1984)
R651,00 to R800,00 per month	11.25% (30 years) (Circular 8/1983)
Above R800.00 per month	16.25% (30 years) (Circular 6/1985)

ercentage Increase	· · ·	6,00%
	Total and the second se	
Description		2016/17
(Rand)	y See See See See See See See See See Se	<u> </u>
Economic Housing	i ·	
Dwellings erected before October 1980	,	
A rental fee at the interest rate applicable during establishment of the scheme has	i	
been assigned to tenants with income upto R800,00 per month.	· ·	
The rent of tenants whose income exceeds R800, 00 per month, is calculated at the	tenery (D)	
state interest rate Homes built after October 1980 at an Interest rate of 11%	16.25% (Circular 6/1985)	
	1	
Rents are calculated for various income groups: Up to R300,00 per month	2 % 2002 20 0000	
R301,00 to R350,00 per month	3 % over 30 years	
R351,00 to R450,00 per month	5% over 30 years 7% over 30 years	
R451,00 to R650,00 per month	9% over 30 years	
R651,00 to R800,00 per month	11,25% over 30 years	
Above R800,00 per month	State Interest Rate over 30 years	
Calculation of Maintenance Fund Contributions	Totale Milatest Male ever 50 years	
Schemes younger than 5 years	Contribute 1%	
Schemes 5 to 10 years	Contribute 1.5%	
Schemes 10 to 15 years	Contribute 2%	
Schemes 15 to 20 years	Contribute 2.5%	
Schemes 20 to 25 years	Contribute 3%	
Schame over 25 years	Contribute 3.5%	
90% Individual Housing Loans		
Maximum cost of home including cost of land, plans and legal costs	JR 33 000,00	
Maximum loan amount	R 29 700,00	
Maximum income amount (Per month)	R 800,00	
(Circular 9/1982)		
	1	
Welfare Housing: Income Limits Applicable to Residents	1	
	'	
	5% of income with a minimum of R2,50 or	
Up to R300,00 per month	1/20%, whichever is the smallest amount	
Al Page 00	Economic rent at economical interest rate	
Above R300,00 per month	of 1% over 30 years	
Scale Rent between 1 and 2 above: 25% of the amount by which a person's income exceeds the limit of R300,00 per month until a rent equal to rent calculated in		
accordance with paragraph 2 (Circular 2 of 1986)		
The state of the s	j	
RVICES: INFORMAL HOUSING		
Montkly payments		
Site Rent		7,40
Toilet / Sewage		78,40
Refuse Removal		71,00
Water (community tap) No charge	1 i	-
Notes:	1	
1 Refuse Removal		
Plastic garbage bags will be provided to residents of informal housing if 240 litre	O	
mobile blns been provided the full rate will be charged Water	Currently R129.71 pm	
£ TIME	1	
Where water is supplied by a communal standpipe without metering R0,00 per	1	
dwelling per month (based on 6kl of water consumed per month per consumer)	1	
LDING PLANS, BUILDING INSPECTIONS AND BUILDER DEPOSITS		
1 Building Plan fees	i	
In respect of a building plan for the construction of a new building or the alteration or		
extension of an existing building per m ²		10,60
of floor area or part thereof per building plan-set with a minimum of:		99,60
Provided that in the case of:		***
Buildings with two or more storeys, the money in respect of the floor area of such		
additional floor be calculated at per m²	+	10,60
Detached barns, storage buildings without interior walls, and any other building that the		
Head of Department recommended, the money in terms of floor area calculated at per		
m² With a minimum of	!	4,20
vvan o name (SELLVI		99.60





Percentage Increase

Description	2016/17
Agenta and the second of the s	and the second second second second second second second second second second second second second second second
Rand)	
Boundary walls and other standalone or external connecting walls, the money calculated per erven at	99,
In respect of an amendment of an approved building plan where the floor area is not increased	
THE DESCRIPTION	99,
Where the floor area is increased, the fee in paragraph 1 prescribed above applies to the entarged area, with a minimum of	99,
For overa plan for the praction of advertision signs as installing first tenta and to	
For every plan for the erection of advertising signs or installing fuel tanks and/or pumps	
For each application for approval of minor building works where no building plans are submitted	99,
In respect of building plans submitted to the Municipality after the previous approval lapsed: 50% of the fees prescribed above, with a minimum per set of building plans	99,
With regards to preliminary plans for a building mentioned in paragraph 1 above : 25% of the fee as prescribed	
With regards to plans for the erection of temporary structures	237,
Council Resolution 94/11-02: "1.1.4 provided that the total building plan payable, limited to a maximum of	99 473,
2 Building inspection fees	
In respect of a building plan for the construction of a new building or the alteration or extension of an existing building per m²	
of the floor area or part thereof per building plan set, with a minimum of	220
Provided that in the case of -	
Buildings with two or more storeys the floor area of every such floor at the floor area must be added to the ground floor	
Boundary walls and other standalone or external neighbouring walls, the money calculated per erven	220
For every plan for the erection of advertising signs or installation of fuel tanks or pumps	220,
For every minor construction where no building plans are submitted	220,
The fees prescribed in paragraph 1 and 2 are payable when an application for approval of a building plan is submitted, and no application will be considered by the council until such fees are paid. Where a person has not the intention to start building where a building plan has been approved, he may, within two years after the date of approval of such construction apply to the council for the repayment of the building inspection fees.	
For the purposes of this fee, the terms "building plan", "building", "ancillary building", "storey building" and "floor area" has the same meaning as defined in the National Building Regulations and Building Standards Act, 1977 and the National Building Regulations as promulgated.	4
3 Builder Deposits	
A deposit of R1 060.00 per R100 000.00 estimated construction cost. No VAT Supplying of information to the public:	
For the inspection of any plans, drawings, specifications, document or diagram: per item	
tem Copy of any plan, drawing, specification, document or diagram in addition to photocopy: cost per item	9,
	28,

Percentage Increase

Description		2016/17
(Rand)		
8/2/2/3/2/6		
Encroachment fees (Fixed per annum)		129,30
OWN PLANNING: APPLICATION FEES		
The application fee is payable below: -		
1 Applications for consent uses		
Application for the practice or exercise of professions, occupations or trades, excluding a) hawking		
(Advertising Costs)		475,90 266,10
Application fees for consent uses in column 3 of Table "B" of the Scheme Regulations b) (attached) and any other special developments	i 	4 50 1 00
(Advertising Costs)	<u> </u>	1 594,20 2 046,90
2 Applications for rezoning		1 594,20
(Advertising Costs)		2 868,40
3 Departures: Section 18		
Erven smaller than 500 m² (Advertising Costs)		313,80 164,30
Erven 500 - 700 m² (Advertising Costs)		453,70
Erven larger than 700 m ^a		266,10 611,60
(Advertising Costs)	ļ	369,90
4 Departures: Section 18 (Advertising Costs)		1 594,20 533,20
5 Subdivisions:		
Up to 10 plots (Advertising Costs)		647,70
More than 10 plots		369,90 647,70
(Advertising Costs) For each plot above 10		656,10 40,30
6 Extention of Approvals		808,00
7 Adhoc / Individual Notices / per notice		30,00
8 in case of extraordinary advertisement cost, the real tariff will be applicable as		
per quotation"	as	per quotation
9 Amendment of conditions (Advertising Costs)		856,50
(Notices)		2 706,20 286,20
10 Amendment of Site Development Plans	ļ }	856,50
(Advertising Costs) (Notices)		2 706,20 286,20
11 Amendment of Subdivisional/ General Plans		856,50
(Advertising Costs) (Notices)		2 706,20 286,20
12 Approval of Architectural Guidelines		856,50
(AdvertisIng Costs) (Notices)		2 706,20 286,20
13 Amendment of Architectural Guidelines		856,50
(Advertising Costs)	i	2 706,20
(Notices)		286,20

Percentage Increase

Descri					NU.		2016/17	7
R (Rand)	\$100 miles	and the same of th						
14 Amendment of Home Owners Association (Advertising Costs) (Notices)								856,50 2 706,20 286,20
15 Removal/ Amendment of Restrictions (Advertising Costs) (Notices)							**	1 504,10 2 706,20 571,30
16 Consolidation of Properties (Advertising Costs)								347,70 154,80
17 Framework Plan Amendment/ Approval (Advertising Costs)								1 504,10 2 706,20
18 Zoning Certificate								84,80
19 Boundary adjustments / Subdivision exemptions								347,70
20 Business Licence								32,90
21 Extention of Liquor Trading Hours			• .			• •		856,50
22 House Shops								188,70
23 Registration of servitude								611,00
24 Occasional use of land								1 504,00
The municipality is exempt from the payment of fees in respect 9, 10, 11, 12, 13, 14, 15, 16 above	of 1, 2, 3, 4, 5, 6, 7, 8,							
Exemption from the payment of fees in respect of (3) above, in a to residential buildings under housing schemes with state funds sold to private persons, where such extension is in line with the the latter exceeds the relevant building line	established and then							
Application fee for applications for the deviation of the council's exceeding the building lines be lifted, where such applications for parameters of the council's policy with regard to building lines					:			
(Council Resolution 22/11 (ii) of 9 November 1993)								
Fees for the supplying of the following extracts from the co	ouncil's records:							
A set of one extract of the zoning map plus one extract from lan- A set of one extract from the zoning map plus one duplicate the A set of one extract from the land use map plus one duplicate the For each additional duplicate extract For the preparation and Issuing of zoning certificate per erven	reof							113,40 88,00 90,10 36,00 90,10
That council approved advertising costs, over and above the sta under Section 38(3) of the Land Users Ordinance No 15 of 1985 applicants. For combined applications only the highest single a need to be charged.	5 be recovered from							
INC DITORDE	t Blooded on Etc.							
Fire brigade tariffs are charged in terms of section 16 (1) of the Services as published in P/K 396/1982 of 11 June 1982. Fire so on the actual costs incurred plus 20% overheads. Actual costs for the purpose as above means;								
Personnel The actual expenditure on salaries and overtime where applical	ble.							
2 Refill of Fire extinguishers The replacement of gas cylinders for powder or foam type fire e								
content of such extinguisher. Where an extinguisher is not locally refilled, the amount as per to	•			•				
service provider	1 1	<u> </u>	-					

Percentage Increase

Description		2016/17
The second secon	Commence of the second of the	
((Rand)	e to jamin meesinest saat usuum maaasti. Meetinii saasi oo saatiin saatii saasii saatii	
The cost of powders, light water, protein foam, etc. are calculated at purchase price.		
4 Vehicles (Fire engines)	'	į.
Within the Council's jurisdiction		
Volume pump (Per call out)		690,10
Pressure Pump (Per call out)	•	388,00
With the help of other institutions, an amount equal to the amount of each such	1	
institution's account will be payable to the council.		
Outside the Council's jurisdiction:		i
Volume Pump		765,30
Pressure Pump Plus an amount of		459,00
per kilometre for the distance travelled outside the council's jurisdiction.	1	30,70
With the help of other institutions, an amount equal to the amount of each such		
institution's account will be payable to the council.		
5 Pumping Fees		i
Fire Engine (per hour or any part of an hour)		204 50
Where any other pump has been used (per hour or any part of an hour)		291,50 79.50
The state of the s		/9,54
6 Standby Fees		
Per hour or part of an hour per fire engine kept on standby (plus personnel expenses)	98,60
7 Water	1	,
Domestic water tariff per kilolitre or part there of		1
8 Refill of Breathing Apparatus		
The actual cost of the salary of the officer involved in the refill of the cylinders plus th	e	
fuel used by the compressor		i
Site Inspections for compliance with fire regulations	1	277,70
9 Certificates		
Certificate: Of fitness (No VAT)		530,00
Certificate: Fire Compliance (No VAT)		424,00
Certificate: Population (No VAT)		477,00
Certificate: Flammable Substance (No VAT) Certificate: Of compliance Gas installations (No VAT)		530,00
Certificate: Dangerous Goods (No VAT)		583,00 636,00
LAFFIC (19/18/6/1)		J
General Fees as from 01 June 2002		
WESTERN CAPE PROVINCIAL TRAFFIC ACT, 1998 (ACT 12 OF 1998)	1	1
(No VAT payable)	1	
Application for registration as an inspector of licenses, examiner of motor vehicles,		
1 examiner for driving licenses or a traffic officer	4(2) Act 29/1989	53,00
		00,50
2 Application for a learner's license (including test)	Nat Reg 103(1)(d)	63,60
3 Application for a learner's license (including test)	Nat Reg 105(1)(d)	31,80
4 Application for a driving license (including test) in the case of:		
(a) Code C1, C, EC1 or EC of the aforementioned	Nat Reg 106(1)	400.00
(b) Code B or E8 of the aforementioned	Nat Reg 106(1)	190,80
(c) Code A1 or A of the aforementioned	Nat Reg 106(1)	127,20
•	lacting racity	127,20
5 Issue of driving license	Nat Reg 106(1)	106,00
6 Application for registration of driving license testing centre	8(2) Act 93/1995	318,00
7 Application form KID or TBL	Net Day 100/2)	
	Nat Reg 100(3)	42,40
8 Application form POD	Nat Reg 112(2)(a)	42,40
9 Issue of engine or chassis number	Nat Reg 56(4)	21,20
10 Application and testing for instructor certificate	Reg 250(3)	159,00
11 Issuing of instructor certificates	Reg 250(10)(c)	31,80
12 Application for a professional driving permit	Nat Reg 118(2)(a)	i
The second secon	THE THEY TOUR !	74,20

MISCELLANEOUS

VAT included

Percentage increase

	Description		2016/17
Ranc	agenda i jero i konjulikovi i je i se i se i si i si na si i si i se i nako vrpomene redomen i maj si grajite Majak kono	The state of the s	
ctreane			Strain Charles (Charl
13 ls	suance of a professional driving permit on the card type Driver's License	Nat Reg 119(1)	106,00
14 A	oplication for registration of motor vehicle testing station	58(2) Act 93/1996	318,00
	optication for a roadworthy certificate (including test) at a registered testing station	Nat Reg 139 : Must be determined by the	
15 th	at is not a registration authority	testing station	
16 A	oplication for a roadworthy certificate (including test) in respect of:		
) A motorcycle, including a motorcycle with side cars, motor tricycles car four wheels	Nat Reg 139(1)	53,00
) a passenger vehicle and a trailer whose tare does not exceeding 3500kg	Nat Reg 139(1)	127,20
. (С) any other vehicle that is not mentioned in (a) and (b) above	Nat Reg 139(1)	
	suing of roadworthy certificate at a registered testing station that is not a registration athority	Nat Reg 141(2): Must be determined by the testing station	
Is	suing of roadworthy certificate at a registered testing station that is a registration		
18 au	thority	Nat Reg 141(2)	31,80
19 0	ost for the confirmation of information in respect of:		
) single record	29(3) Act 12/1998	21,20
) multiple records	29(3) Act 12/1998	106,00
20 C	osts for the provision of information:		
) single record	77(4) Act 93/1996	21,20
(b) multiple records	77(4) Act 93/1996	106,00
21 A	oplication for exemption from parking requirements	32(1) Act 12/1998	31,80
22 ls:	suing of duplicate document or proof	25(1)(g) Act 12/1998	159,00
	eplacement of existing drivers license with Credit Card	Alex Box 444(4)44	
	rpe Driving Licence	Nat Reg 111(1)(d)	106,00
	Iministration fees for the late conversion of an existing driving license with credit and type driving license	Nat Reg 111(1)(d)	5,30
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	For each month or a portion thereof to a	5,50
		maximum of	63,60
25 R	egistration of manufacturer, importer or builder of motor vehicles	Nat Reg 5(7)	318,00
26 R	egistration of manufacturers of number plates	Nat Reg 5(7)	318,00
27 Pa	assage of the National Traffic Information System: Police Officer		
A	cident Report (PAR)	25(1)(g) Act 12/1998	159,00
(P	rovincial Newspaper 120/2002 dated 10 May 2002)		
Tr	affic - Escort Fees		
P	er hour or part of an hour		188,70
Pa	irking - Main Road Vredenburg		
30	Min		5,00
1	Hour		10,00
	nimal Pound Fees		
	orses, Cattle, Pigs, Ostriches and Donkeys		140,00
	neep and Goats ogs		130,00
	ansporting of animals to Vet		120,00
	ili photo shoot in Municipal Area		1 290,00
	RS' PAYMENTS DECLINED BY BANK		1 230,00
	debtor whose payment made by cheque or electronic transfer to the council and		
	nich payment, because of insufficient funds is refused by the banking institution, will		
	subject to the following administration fees		113,40

Percentage Increase

	Description		2016/17
	(and):	of the second second second second second second second second second second second second second second second	
	The following fees will be charged for the provision of information and provision of documents to the public:		
; 2,	Regarding the checking of any contents of a account in a services register (water, sanitation, drainage, miscellaneous debits etc.)	1	26,50
2,3	2 Regarding the checking of any contents of an account that is not a service account		26,50
1 ;	B For inspection of any deed, document or drawing or details in connection thereof	Ī	26,50
	For the application of:		
1	Electronically Clearance Certificate	1	92,20
1	Electronically Valuation Certificate	1	31,80
ĺ	By hand/E-mail Clearance Certificate		137,80
i	By hand/E-mail Valuation Certificate		53,00
ì	Electronically Clearance Certificate (Extention)	1	92,20
	Electronically Valuation Certificate (Extention)		31,80
l	By hand/E-mail Clearance Certificate (Extention) By hand/E-mail Valuation Certificate (Extention)	1	137,80
	Regarding tracking of Information where money in (a), (b) or (c) above is not		
: ا	i prescribed For each hour or part thereof		44,50
	For the provision of any information through computer reports:	}	77,35
,	For a complete list of area For each suburb in the area		816,20
	TO GOOD SUBJECT THE MICE	i	174,90
7	For a copy of the municipal voters roll:	1	1
	For a complete list of area For an individual ward in the area		816,20 174,90
! . ε	A photocopy of a document other than the abovementioned		
	Per A4 page Per A3 page		1,20
9	Sending facsimile per A4 page		1,90
	For a copy of the budget	,	11,70
	Issuing of standard tender document to prospective bidders	1	183,40
	Duplication of agendas / minutes on CD	1	171,00
Ì	Drop box: Upload and availability of information for a preriod not more than 10 working		26,50
	days (including the search for the record for disclosure, for each hour o part thereof, excluding the first hour, reasonably required for such search)		17,10
14	Valuations: Providing reasons to objectors		366,76
15	Provision of a certificate for bulk services calculation and agreement of debt (AOD)	1	
	0 - 100 Erven	İ	1
	101 - 500 Erven	1	220,50
	>500 Erven		661,40 1 632,40
STAI	NDARD INTEREST RATES		}
	1 January 1978 tot 31 December 1981	PK 35/1978 dated 20 January 1978	!
	1 danuary 1982 tot 30 June 1984		
	1 July 1984 tot 30 June 1985	PK 342/1984 dated 6 July 1984	
	1 July 1985 tot 31 July 1985	PK 394/1985 dated 7 June 1985	1
	1 August 1985 tot 30 June 1986	PK 480/1985 dated 12 July 1985	
	1 July 1986 tot 30 June 1987		1
	1 July 1987 tot 30 June 1988 1 July 1988 tot 30 June 1988	PK 304/1987 dated 12 June 1987	(i
	1 July 1988 tot 30 June 1989 1 July 1989 tot 30 June 1990	PK 513/1988 dated 17 June 1988	1
	1 July 1990 tot 30 June 1991	DV 974/4000 delet 0 : 1000	1
	1 July 1991 tot 30 June 1992	PK 371/1990 dated 8 June 1990	
	,	PK 430/1991 dated 7 June 1991	!
	1 July 1909	1% above the interest rate paid to commercial bank on overdrafts Circular	j
	1 July 1992	AAO/111 dated 25/5/92	

Percentage Increase

Description		2016/17
(Rand)		
ELLING AND CUTTING OF TREES ON PRIVATE PROPERTY		
The policy of council is that the horticulturist department take out trees or shrubs or prune or take care of it on private property. This policy is strictly executed by the officials of this department, but in practice it often happens that council are requested by the public to take out larger trees on stands, or widows or senior citizens requesting branches to be cut. If there is nobody, locally, who rendered such service, then the		
Municipality may render such service, but only in very special cases. The horticulturist department will cut off branches and trees in deserving cases, but under no circumstances will logs be taken out.		
This service shall be charged at actual costs plus a normal 15% administration cost.	·	
	• • • • • • • • • • • • • • • • • • • •	
COMMENTS BY THE CFO		
The opinion is held that a user must pay for a service in proportion to the benefit he/she receives. The costs of measurable services should not be recovered by means of rates and taxes. Such service may not be delivered in competition with the private sector.	• • • • • • • • • • • • • • • • • • • •	
DECISION		
That council establish a policy that in deserving cases, as investigated and confirmed by the City Engineer or his deputy and the senior horticulturist and if no private enterprise is willing to provide the service, the cutting of trees and branches on private property will be undertaken at actual cost plus 15% administration costs. (Council Resolution: 1984.11.13)		
LMING ON BEACHES		
No vehicles on the beach		
Per event (Maximum 10 persons) Per person per day, more than 10 people		3 384,
If more than one event day (Per day)		677, 6 768,
ARRIAGES ON BEACHES No vehicles on the beach Per event		
ENTAL PLANTS		733,
Plants hired must be collected and delivered by persons or institutions at the nursery with a closed truck (Upload/downloading is the responsibility of the client)		
If the private sector does not provide the service, the plants to the public and other organizations will be available at the following tariffs:	·	
Only within municipal area of Saldanha Bay Municipality Deposit: (No VAT)		
Minimum plants to hire (50 plants) Per plant		651, 13,
RAYING AND FIGHTING OF PESTS Spraying of buildings per room prepaid		40.
		40.
RAYING OF WEED Minimum for using the service		249
And per m² paying in advance OR		747,
Minimum for using the service And if an account must be delivered per m²	1	844,
RKING: CONSTRUCTION		
Creation of parking directly next to existing roads Tariffs:		
1 Construction per parking space		10 067,
Purchase of municipal land: Equivalent to the average valuation of 25 m² of land per		10 087,

VAT included	
Percentage Increase	6,00%
Description	2016/17
i (Rang)	
STORM WATER DRAINAGE ACROSS SIDEWALKS	
(6/6/12/22)	
The construction of a storm water V-channel to 4 meters: Per meter or part thereof above 4 meters:	957,2
The installation of storm water straight line pipes 75 mm or 100 mm under a sidewalk	249,1
up to 4 meters	1 229,6
Storm water connections:	
Actual cost + 20% administration cost + VAT for amounts to	4 250,6
Actual cost + 15% administration cost + VAT for amounts over upto R16 284,95	4 250,60
Actual cost + 10% administration cost + VAT for amounts over	21 254,10
TARRING OF BRUATE LAND & BERAIDS OF BOARD AND GIRENAN WE	
TARRING OF PRIVATE LAND & REPAIRS OF ROADS AND SIDEWALKS	
Tarring of private grounds and vehicle entrances	
Per m²	
Repair of asphalt roads Per m³	272,4
Repair of asphalt sidewalks Per m² Public	203,5
Tarring of private grounds and vehicle entrances	
Per m²	303,2
Repair of asphalt roads Per m²	303,2
Repair of asphalt sidewalks Per m² NOTE:	231,1
Tarring of private grounds and car entrances entails tar of the premise of a foundation	
of 75 mm weathered granite. The work is not guaranteed to carry heavy loads.	
Tarring of private grounds and entrances are only permitted ,were applicant can prove that he/she could not be assisted by the private sector.	
/EHICLE CROSSINGS (18/3/6)	
Installation of vehicle crossings	
3 Meter vehicle crossings	İ
Category 1	785,5
Category 2	1 915,4
6 Meter vehicle crossings	ij
Category 1	1 194.6
Category 2	2 364,9
Earlanding the Content to Miles	
For exceeding the 6 meters tariff per meter Inspection fee (Payable in advance, where a private contractor install the crossing.	156,90
Any additional work will be for the account of the contractor)	430,4
NOTE: Category 1	1
Vehicle crossings to vacant plots on which a new development takes place.	
Category 2	1
New vehicle crossings where there is already an existing vehicle crossing to the site.	
CAPITAL CONTRIBUTIONS	
Contributions to be determined in terms of policies adopted by Council under item	
R104/4-10 (R28/4-10)	





406,00

INSTALLATION OF ADVERTISING SIGNS
Distribution of pamphlets

In respect of permanent advertising signs (per application)
In respect of temporary advertising signs (per application)

Application Fees

Percentage Increase

		Description			2016/17	
100		:	* 4 A*	1.3 19.22		
R (R	and)		•			
TEM	PORARY ADVERTISEMENTS, PAMPHLETS AND	BANNER				
	In respect of temporary posters (Per poster)				6	5,40
	For the distribution of pamphlets (Per 100 or part	of it)			35	5,00
	Posters put up by council (Per Banner)					0,30
	Deposits					
	In respect of permanent advertising signs - 2 x mo	onthly fee		,		
	In respect of temporary advertising signs				210	0,90
	In respect of temporary advertising signs (per pos	ster)			29	9,70
	Removal Cost					
	In respect of temporary advertising signs				208	8,80
	In respect of temporary advertising signs (per pos	iter)			29	9,70
COL	UMBINE NATURE RESERVE (As from 1 August	2016)				
	Entrance fee per person (Day visitors)	2016;				
'	in Season			1		
	Adults					
	Children					9,00
	Off Season		1		13	3,00
	Adults					
	Children		1			9,00
	Public Holidays		1		13	3,00
	Friday, Saturday, Sunday			i		
	Adults					
	Children					9,00
2	Overnight Camping Fees (per caravan or tent)				13	3,00
~	In Season					
	Off Season				152	
	Public Holidays				104	
	Friday, Saturday, Sunday				152	
3	Organized Groups:				152	2,00
	Buses (minimum 20 persons)			1		
	(No overnight stay)					
	In Season		I take a take a day to the			
	Off Season		Half price of day visitor	1		
	Public Holidays		Half price of day visitor			
	Friday, Saturday, Sunday		Half price of day visitor	1		
	That a maximum of 6 persons (excluding pre-scho	nol children) per site allowed at the		1		
	prescribed rate and that if the number of persons	would exceed 6 a second stand				
	should be hired;	Wooda exceed o, a scooling starte		i		
			·			
	Right of admission reserved		,			
	Council's resolution		1			
	Hours access to the Columbine Nature Reserve is	restricted between the hours 07:00	1			
a)	and 19:00;					
/	That no more than 60 units and 150 day campers	be simultaneously allowed in the				
b)	nature reserve;					
	During high season organised bus tours groups w	ill only be allowed to drive through				
c)	the reserve, and not spend time in the reserve;	,				
1	Organized bus four groups during the off-season	be allowed in the reserve if	1			
d)	arrangements have been made;		1			
	That in season be defined as: from 1 November to	31 January and from the Monday	1			
e)	before Easter until Easter Monday;					
	That a maximum of 6 persons (excluding pre-scho	ool children) per site allowed at the				
	prescribed rate and that if the number of persons	would exceed 6, a second stand				
f)	should be hired;					
	That, in cases where there are less than 6 person	s on a site, and additional people are		l		
9)	taken in on the stand, then at a rate of			1	19.	9,00
	(per additional person per day is payable provided			1		
	the stand does not exceed the maximum of 6 pers		4	1		
	That the maximum period is limited to 8 weeks, at					
	before the same dwelling unit will be permitted as					

VAT included Percentage increase	6,00%
	1 0,0078
Description	2016/17
R (Rand)	
COURTESY BUS : LANGEBAAN	
Council Resolution 54/4-02	
1 That the bus only be made available for the following persons:	I
Patients from a local or other approved health institution referred to in consultation with the nurse in charge of the clinic and relatives of such patients Relatives of such patients in (1) above	
2 That the following routes be travelled:	
Langebaan Vredenburg / Saldanha	1
Langebaan - Cape Town Metropol	
3 The following tariffs will apply:	
Langebaan - Vredenburg/Saldanha	
Per person per return trip for over 6 years Children under 6 years (free)	
Langebaan - Cape Town Metropol AA running cost (2200m *; c/km) PLUS the driver's salary at a per hour rate of	38,20
That the persons above pay a prescribed fee at an approved municipal pay point and hand over the receipt to the driver of the bus	1
That the running costs on 01 April and 01 October of each year be adjusted to the AA tariffs	İ
Council Resolution 38/1-03 C/R:	
That the use of the clinic / courtesy bus from Langebaan for a trial period of 6 months extended to serve the community of Green Village subject to:	
Only patients (and a kin member who can support if needed) being transported to the Vredenburg hospital, (the hospital in Vredenburg / a clinic sister of the municipality a) must determine whether the trip is for medical reasons)	
b) The following tariffs will apply: Per person (over 6 years) per return trip	78.40
Children under 6 years (Free)	1
The prescribed fee payable at the pick up point at Green Village, a receipt issued and c) in terms of the Audit Regulations paid in at the municipality's office. That the Green Village Association guarantees payment of the prescribed fees for	
d) each trip	
CUT AND CLEANING OF ERVEN IN PRIVATE OR PUBLIC POSSESSION Actual costs for cutting and cleaning of any property or part of land privately or publicly owned carried out by the municipality or a contractor appointed by the municipality plus 15% administration costs	
SWIMMING POOL: TABAKBAAI	
Entrance fee per event	
Per person 3 - 15 years and scholars Other people	4,50 7,50
Fees for special occasions (per event)	1
Schools, clubs and church organizations as group Deposit (No VAT)	813,00 716,00
Fees for schools, during school hours, (physical education) Per Person	2,50
Free access is given to holidaymakers from the cottages and camp sites Tabakbaal Holiday Resort	1
Hours: Public Holidays; 10:00 to 18:00 Hours: 1 December to 15 January; 10:00 to 19:00	!

Percentage Increase

Description		2016/17
(Rand)		
ABLES AND CHAIRS; HIRING		
In respect of tables and chairs to be leased out the following terms and tariffs will		
apply.		
Tables and/or chairs rented, must be in the same condition when returned. The	•	
borrower will be liable for any/all damage during the term of the lease		
No tables and chairs will be rented out when the hall is already rented out unless the tenants of the hall are not using the tables and chairs		
Rented tables and chairs must be returned within 12 hours after the rental period expired, excluding Sundays, otherwise a penalty equal to the rental fee for each 6 hour time frame will be payable.	, ,,	
Rent for each period of 24 hours or part thereof is payable as follows:		}
Per Chair Per Table		6
Deposits payable for chairs		·
10 – 50 Chairs		550
51 – 100 Chairs 101 – 150 Chairs		750
151 – 200 Chairs		1 050 1 350
201 - 250 Chairs 251 – 300 Chairs		1 550
Deposits payable for Tables		
5 - 10 Tables		550
11 - 15 Tables 16 - 20 Tables		650
21 - 25 Tables		850 950
26 - 30 Tables		1 050
When transporting tables from one hall to another (paid for), the council will transport		
the items.		
Outside the community halls the Lessee will be responsible for the transport		1
The tables and chairs will not be rented out for use outside the municipal area.		
NT: BIG SCREEN		
Rent (per day)		39 152
Deposit (Payable in advance) (No VAT) Transport Cost: Official AA tariffs will be applicable.		34 344
NT: HAWKER STANDS		
Stands		
Monday - Friday (Per day)		2
Monday - Friday (Per Week) Saturdays - Sundays (Per day)		11
Saturdays - Sundays (rei day) Saturdays - Sundays (Per Week)		8 15
Stands with awnings		
Monday - Friday (Per day)		, 3
Monday - Friday (Per Week) Saturdays - Sundays (Per day)		15
Saturdays - Sundays (Per Week)		10
10% commission fees are charged annually and at the end of June paid over to the various hawker committees.		
NT: AGRICUTURAL SHOW		
(19/10/2 and 8/2/2/2/5/1)		
Rental of Sports Complex		7

MISCELLANEOUS

Fincluded	
centage increase	6,00%
Description	2016/17
(eng)	
IT: AMUSEMENT PARKS, CIRCUSES, ETC. (& similar entertainment business)	
1 Rent	
First day	1 487,
For each subsequent day	183,
For removing 1 bucket or part of a bucket	40.4
3 Refuse Removal	164,
For removing a mobile holder (0.250ml) or part thereof	328,
Electricity	320,
Cost of connection plus VAT plus deposit,	
5 Water	,
Cost of materials that can not be re-used and labour + 15% + VAT + deposit	1
3 Deposit	I
The fee is refundable after cleaning up of the site and no damage was caused to any	1
property of the council (No VAT)	1 070,
7 Liquor Trading Days and hours	
Application for extended trading hours - application fee of	346,

ANNEXURE E

2016/17

Sensitivity Analysis of Tariffs on Households

Water:	Average increase	6,0% 6kl Only Indigent Households
Elecricity:	Average increase	7,64%
Sewerage:	Average increase	2,0%
Refuse Removal:	Average increase	12,0%
Assessment Rates:	Average increase	2,0%
	Municipal valuation exempted to	R 50 000 : all residential properties
	Additional Exemption	R & C 000 Indicent Households

EXAMPLE

2016/17

Water usage KI: Electricity usage: Assumptions:

SMALL HOUSEHOLD

20 400 (60 Amp.) ± 250 m²

Erf size . VALUATION: TOTAL

New Valuation 1/7/14

	N	VREDENBURG	O			LANGEBAAN	BAAN			HOPEFIELD	ELD	
	Current	New	Increase/		Current	New	Increase/	-	Current	New	Increase/	
Type of Service	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease)	Percent
	Rc	RC	0	%	υ œ	2	ъ С	%	ω Ω	2	R	%
Water: Basic	48,99	51,90		5,9%	48,99		2,91	5,9%	48,99	51,90		2,9%
Usage	171,00	181,00	10,00	5,8%	171,00			5,8%	171,00	181,00		5,8%
Electricity: Basic	265,88	286,20	20,31	7,6%	265,88			7,6%	186,76	201,10		7,7%
Usage	413,92	445,55		2'6%	413,92	445,55		2,6%	413,92	445,55	31,62	7,6%
Sewerage	65,40	26'69	4,58	%0'2	65,40	69,97		7,0%	65,40	26'69	_	7,0%
Refuse Removal	145,30	163,16	17,86	12,3%	145,30	163,16		12,3%	145,30	163,16		12,3%
Assessment Rates	14,56	15,29	0,73	5,0%	74,14	77,84	3,71	2,0%	00'0	00'0		%0,0
V.A.T.	155,47	167,69	12,22	7,9%	155,47	167,69		46'2	144,39	155,78		7,9%
TOTAL	1 280,52	1 380,76	100,23	7,8%	1 340,10	1 443,31	103,21	%1'1	1 175,76	1 268,46	92,70	7,9%

EXAMPLE

2

2016/17

MEDIUM HOUSEHOLD

Water usage KI: Electricity usage Erf size

Assumptions:

30 800 (60 Amp.) ± 900 m²

Erf Number

Area:

New Valuation 1/7/14

5,9% 5,7% %9'2 7,6% 7,0% 12,3% 5,0% 7,6% 7,5% (Decrease) | Percent 15,00 20,31 68,48 13,45 17,86 Increase/ ت د HOPEFIELD 51,90 276,00 107,21 272,68 286,20 964,87 205,61 163,16 2 327,63 Tariff Se≨ 48,99 261,00 265,88 192,16 86,38 145,30 102,10 253,36 2 165,18 Current Tariff 5.9% 7,6% 2,6% 7,0% 12,3% 5,0% 7,3% Percent (Decrease) 15,00 20,31 68,48 13,45 17,86 16,38 2,91 173,73 Increase/ LANGEBAAN 51,90 276,00 286,20 163,16 344,06 272,68 964,87 205,61 2 564,48 Tariff New 48,99 261,00 265,88 86,38 192,16 145,30 327,67 253,36 2 390,75 Current Tariff 7,4% 5,9% 5,7% 7,6% %9'1 7,0% 12,3% 5,0% 7,6% Percent 2,91 15,00 20,31 68,48 13,45 17,86 8,86 19,32 166,21 (Decrease) increase/ VREDENBURG 276,00 51,90 186,16 163,16 964,87 205,61 272,68 2 406,58 Tariff New 48,99 261,00 265,88 896,38 192,16 145,30 177,29 253,36 2 240,37 Current Tariff ပ က Usage Usage Assessment Rates Basic Basic Refuse Removal Type of Service Sewerage Electricity: TOTAL Water: V.A.T.

EXAMPLE

2016/17

Water usage KI: Assumptions:

LARGE HOUSEHOLD

100 1600 (60 Amp.) ± 1100 m². Electricity usage:

Erf size

VALUATION: TOTAL

Langebaan Hopefield 1640 Vredenburg Area: Erf Number

	V	VREDENBUR	36		1	LANGEBAAN	BAAN			HOPEFIELD	ELD	
	Current	New	Increase/		Current	New	Increase/		Current	New	Increase/	
Type of Service	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease)	Percen
	R c	Rc	2	%	R C	R c	RC	%	2	S C	2	%
Water: Basic	48,99	51,90	2,91	2,9%	48,99	51,90	2,91	5,9%	48,99	51,90	2,91	5,9
Usage	1 043,00	1 105,00	62,00	2,9%	1 043,00	1 105,00	62,00	5,9%	1 043,00	1 105,00	62,00	5,99
Electricity: Basic	265,88	286,20	20,31	7,6%	265,88	286,20	20,31	7,6%	186,76	201,10	14,34	7,79
Usage	1 861,30	2 003,51	142,20	7,6%	1 861,30	2 003,51	142,20	7,6%	1861,30	2 003,51	142,20	7,69
Sewerage	245,32	262,49	17,17	7,0%	245,32	262,49	17,17	7,0%	245,32	262,49	17,17	7,0%
Refuse Removal	145,30	163,16	17,86	12,3%	145,30	163,16	17,86	12,3%	145,30		17,86	12,39
Assessment Rates	693,87	728,56	34,69	2,0%	902,29	947,40	45,11	2,0%	429,51	450,99	21,48	5,09
V.A.T.	505,37	542,12	36,74	7,3%	505,37	542,12	36,74	7,3%	494,29	530,20	35,91	7,39
TOTAL	4 809,03	5 142,93	333,90	%6'9	5 017,45	5 361,77	344,32	%6'9	4 454,47	4 768,34	313,87	7,0%

EXAMPLE

2016/17

INDIGENT HOUSEHOLD

Water usage KI: Assumptions:

Electricity usage: Erf size

100 (**Prepaid**) → ± 200 m²

VALUATION: TOTAL

Vredenburg Langebaan Hopefield 10423 9263 1698 124 500 114 500 31 400 Erf Number New Valuation 1/7/'14

(Based on a Housing Board dwelling: Indigent Household)

	VF	VREDENBURG	(2)			LANGEBAAN	BAAN			HOPEFIELD	ELD	
	Current	New	Increase/		Current	New	Increase/		Current	New	Increase/	
Type of Service	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease)	Percent
	2	2	R C	%	2	R	S C	%	2	2	R c	%
Water: Basic	48,99	51,90	2,91	2,9%	48,99	51,90	2,91	5,9%	48,99	51,90	2,91	2,9%
Usage	00'0	00,00	00'0	%0,0	00'0	00'0	00'0	%0'0	00'0	00'0	00'0	%0'0
Electricity: Basic	00'0	00'0	00'0	%0'0	00'0	00'0	00'0	%0'0	00'0	00'0	00,00	%0'0
Usage	55,47	59,69	4,22	7,6%	55,47	59,69	4,22	7,6%	55,47	69'69	4,22	7,6%
Sewerage	65,40	26'69	4,58	7,0%	65,40	26'69	4,58	2'0%	65,40	26'69	4,58	7,0%
Refuse Removal	145,30	163,16	17,86	12,3%	145,30	163,16	_	12,3%	145,30	163,16	17,86	12,3%
Assessment Rates	00'0	00'0	00,00	%0'0	00,00	00'0	00'0	%0'0	00'0	00'0	00,0	%0'0
V.A.T.	44,12	48,26	4,14	9,4%	44,12	48,26	4,14	9,4%	44,12	48,26	4,14	9,4%
TOTA L	359,28	392,99	33,70	9,4%	359,28	392,99	33,70	9,4%	359,28	392,99	33,70	9,4%
LESS: SUBSIDY	303,81	333,30	29,49	%2'6	303,81	333,30	29,49	9,7%	303,81	333,30	29,49	9.7%
NET PAYABLE	55,47	69,69	4,22	%9'1	55,47	59,69	4,22	2,6%	55,47	59,69	4,22	7,6%

Sensitivity Analysis of Tariffs on Households

2016/17

Ľ	Average increase	6,0% 6kl Only Indigent Households
icity:	Average increase	7,64%
rage :	Average increase	7,0%
se Removal:	Average increase	12,0%
ssment Rates:	Average increase	2,0%
	Municipal valuation exempted to	R 50 000 : all residential properties
	Additional Exemption	R 85 000 - Indigent Households

EXAMPLE

2016/17

Ć,

SMALL HOUSEHOLD

Water usage KI :
Electricity usage :
Erf size :
VALUATION: TOTAL Assumptions:

20 400 (60 Amp.) ± 250 m²

 St Helena
 Paternoster
 Jacobs bay

 3156
 727
 285

 279 800
 54 550
 727 500
 Saidanha 6680 202 000 Area: Erf Number New Valuation 1/7/14

		SALDANHA			S	ST HELENA BAY	A BAY			PATERNOSTER	STER			JAC	JACOBS BAY	
	Current	New	lucrease/		Current	New	Increase/		Current	New	Increase/		Current	New	Increase/	
Type of Service	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease	Percent	Tariff	Tariff	(Decrease)	Percent
	RC	R C	Rc	%	o œ	2	OZ.	*	0	S.	2	%	S	2	0	*
Water: Basic	48,99	51,90	2,91	5,9%	48,99	51,90	2,91	5,9%	48,99	51,90		5,9%	48,99	51,90	2,91	5,9%
Usage	171,00	181,00	10,00	2,8%	171,00	181,00	10,00	5,8%	171,00	181,00		5,8%	171,00	181,00	10,00	5,8%
Electricity: Basic	265,88	286,20	20,31	7,6%			,	,	186,76	201,10	14,34	7,7%	186,76	201,10	14,34	7,7%
Usage	413,92	445,55	31,62	7,6%	,			,	413,92	445,55		7,6%	413,92	445,55	31,62	7,6%
Sewerage	65,40	26'69	4,58	7.0%	65,40	69.97	4,58	7.0%	65,40	26'69		7,0%	65,40	69,97	4,58	7.0%
Refuse Removal	145,30	163,16,	17,86	12,3%	145,30	163,16	17,86	12,3%	145,30	163,16		12,3%	145,30	163,16	17,86	12,3%
Assessment Rates	80,20	84,21	4,01	%0'5	121,25	127,32	90'9	2,0%	2,40	2,52		5,0%	357,49	375,36	17,87	2,0%
V.A.T.	155,47	167,69	12,22	7,9%	60,30	65,24	4.95		144,39	155,78		7,9%	144,39	155,78	11,38	%6'2
TOTAL	1 346,16	1 449,68	103,52	7,7%	612,24	658,60	46,36	2,6%	1 178,16	1 270,98	92,82	7.9%	1 533,25	1 643,82	110,57	7,2%

EXAMPLE

MEDIUM HOUSEHOLD Assumptions:

30 800 (60 Amp.) ± 900 m² tions: Water usage KI:
Electricity usage:
Erf size

VALUATION; TOTAL
Area; Saldanha
Erf Number 2766
New Valuation 177/14 648 000

	9,	SALDANHA			ST	ST HELENA BAY	3AY			PATERNOSTER	TER			JACOBS BA	3AY	
	Current	New	increase/		Current	New	Increase/		Current	New	Increase/		Current	New	Increase/	
Type of Service	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	Decrease	Percent	Tariff	Tariff	(Decrease)	Percent
	R c	2	RC	%	RC	2	2	%	2	20	0	%	2	2	Z C	%
Water: Basic	48,99	51,90	2,91	2,9%	48,99	51,90	2,91	5,9%	48,99	51.90	2,91	5,9%	48,99	51,90	2,91	5,9%
Usage	261,00	276,00	15,00	5,7%	261,00	276,00	15,00	2,7%	261,00	276,00	15,00	5,7%	261,00	276,00	15,00	5,7%
Electricity: Basic	265,88	286,20	20,31	7.6%	,	,	٠	,	265,88	286,20	20,31	7,6%	265,88	286,20	20,31	7,6%
Usage	86,388	964,87	68,48	7.6%	٠	,		,	896,38	964,87	68,48	7,6%	896,38	964,87	68,48	7,6%
Sewerage	192,16	205,61	13,45	7,0%	192,16	205,61	13,45	7,0%	192,16	205,61	13,45	7,0%	192,16	205,61	13,45	7,0%
Refuse Removal	145,30	163,16	17,86	12,3%	145,30	163,16	17,86	12,3%	145,30	163,16	17,86	12,3%	145,30	163,16	17,86	12,3%
Assessment Rates	315,54	331,31	15,78	2,0%	395,74	415,53	19,79	2,0%	258,02	270,92	12,90	5,0%	794,12	833,83	39,71	5,0%
V.A.T.	253,36	272,68	19,32	7.6%	90,64	97,53	6,89	7,6%	253,36	272,68	19,32	7,6%	253,36	272,68	19,32	7,6%
TOTA L	2 378,62	2 551,73	173,12	7,3%	1 133,84	1 209,74	75,90	6,7%	2 321,10	2 491,34	170,24	7,3%	2 857,20	3 054,25	197,05	%6'9

EXAMPLE

2016/17

LARGE HOUSEHOLD

Assumptions:

100 1600 (60 Amp.) ± 1100 m³

Water usage KI :
Electricity usage :
Erf size :
VALUATION: TOTAL Area:

St Helena Paternoster Jacobs bay

		SALDANHA			ST	ST HELENA BAY	AY			PATERNOSTER	STER			JACOBS BAY	BAY	
	Current	New	Increase/		Current	New	Increase/		Current	New	Increase/		Current	New	Increase/	
Type of Service	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	(Decrease)	Percent	Tariff	Tariff	Decrease	Percent	Tariff	Tariff	(Decrease)	Percent
	Rc	2	л С	%	υ υ	02	2	%	2	RC	2	%	2	2	0 22	%
Water: Basic	48.99	51,90	2,91	2,9%	48,99	51,90	2,91	5,9%	48,99	51,90	2,91	5,9%	48,99	51,90	2,91	2,9%
Usage	1 043,00	1 105,00	62,00	5,9%	1 043,00	1 105,00	62,00	2.9%	1 043,00	1 105,00	62,00	5,9%	1 043,00	1 105,00	62,00	2,9%
Electricity: Basic	265,88	286,20	20,31	7.6%	٠		•	%0.0	265,88	286,20	20,31	7,6%	265,88	286,20	20,31	
Usage	1 861,30	2 003,51	142,20	7,6%	•		•	%0,0	1 861,30	2 003,51	142,20	7,6%	1 861,30	2 003,51	142,20	7,6%
Sewerage	245,32	262,49	17,17	7,0%	245,32	262,49	17,17	7,0%	245,32	262,49	17,17	7.0%	245,32	262,49	17,17	7,0%
Refuse Removal	145,30	163,16	17,86	12,3%	145,30	163,16	17,86	12,3%	145,30	163,16	17,86	12,3%	145,30	163,16	17,86	12,3%
Assessment Rates	685,95		34,30	2,0%	1741,26	1 828,32	87,08	5,0%	1 976,07	2 074,87	98,80	5,0%	1617,26	1 698,12	80,86	2,0%
V.A.T.	505,37	542,12	36,74	7,3%	207,56	221,56	13,99	6,7%	505,37	542,12	36,74	7,3%	505,37	542,12	36,74	7,3%
TOTAL	4 801,11	5 134,62	333,50	%6'9	3 431,43	3 632,43	201,00	%6'5	6 091,23	6 489,24	398,01	6,5%	5 732,42	6 112,49	380,07	%9'9

2016/17

INDIGENT HOUSEHOLD
Assumptions: Water usage KI:
Electricity usage:
Erf size
VALUATION: TOTAL
Saldanha

100 (Prepaid) ± 200 m²

Area: Erf Number

(Based on a Housing Board dwelling: Indigent Household) Current Valuation New Valuation 1/7/14

		SALDANHA			STH	ST HELENA BAY	3AY			PATERNOSTER	TER	
	Current	New	Increase/		Current	New	increase/		Current	New	Increase/	
Type of Service	Tariff	Tariff	(Decrease)	Percent	Tariff	Taniff	(Decrease)	Percent	Tariff	Tariff	Decrease	Percent
	2	ں عد	R	%	2	2	2	%	2	2	2	%
Water: Basic	48,99	51,90	2,91	2,9%	48,99	51,90	2,91	5,9%	48,99	51,90	2,91	5,9%
Usage	00'0	00'0	00'0	%0'0	00'0	00'0	00'0	%0'0	00'0	00'0	00'0	0.0%
Electricity: Basic	1	4	,		,	,	,	ı	•	,	,	%0'0
Usage	55,47	69'69	4,22	80'0		٠	•	•	55,47	59,63	4,22	7,6%
Sewerage	65,40	26'69	4,58	7,0%	65,40	69,97	4,58	7,0%	65,40	26'69	4,58	7,0%
Refuse Removal	145,30	163,16	17,86	12,3%	145,30	163,16	17,86	12,3%	145,30	163,16	17,86	12,3%
Assessment Rates	00'0	00,0	00'0	%0'0	00'0	00'0	00'0	%0'0	00'0	00'0	00'0	%0'0
V.A.T.	44,12	48,26	4,14	9,4%	36,36	39,90	3,55	8.8%	44,12	48,26	4,14	9,4%
TOTAL	359,28	392,99	33,70	9,4%	296,04	324,94	28,90	9,8%	359,28	392,99	33,70	9,4%
LESS: SUBSIDY	303,81	333,30	29,49	9.7%	296,04	324,94	28,90	9,8%	303,81	333,30	29,49	9,7%
NET PAYABLE	55,47	59,69	4,22	7,6%	00'0	00'0	00'0	%0'0	55,47	69'69	4,22	7,6%

Average increase 6,0% Average increase 7,64% Average increase 12,0% Average increase 5,0%					
Average increase Average increase Average increase Average increase Average increase	%0'9	7,64%	7,0%	12,0%	2,0%
	Average increase	Average increase	Average increase	Average increase	Average increase

EXAMPLE

SMALL BUSINESS
Assumptions:

24 2450 (40 Amp.3 Phase Connection) 3 222 m²

Water usage Ki :
Electricity usage :
Erf size
VALUATION: TOTAL

Vredenburg

1005 2 865 000 Erf Number New Valuation 1/7/14

		Current	New	Increase/	
Type of Service		Tariff	Tariff	(Decrease)	Percent
		2	R	2	%
Water: Basic	0	48,99	51,90	2,91	5,9%
Usage	e e	249,60	264,00	14,40	5,8%
Electricity: Basic	0	840,62	943,18	102,56	12,2%
Usage	e	1 447,98	1 597,65	149,66	10,3%
Sewerage		501,41	541,52	40,11	8,0%
Refuse Removal		445,50	498,96	53,46	12,0%
Assessment Rates	S	3 023,18	3 174,34	151,16	2,0%
V.A.T.		494,77	545,61	50,83	10,3%
TOTAL		7 052 07	7 617 16	565.10	8 0%

EXAMPLE

MEDIUM BUSSINESS

Assumptions:

Water usage KI : Electricity usage :

25 3250 (60 Amp. 3 Phase) ± 1100 m²

Erf Number New Valuation 1/7/14

		Current	New	Increase/	
Type of Service	ice	Tariff	Tariff	(Decrease)	Percent
		S &	2	R C	%
Water: E	Basic	48,99	51,90	2,91	5,9%
ر	Usage	260,00	275,00	15,00	5,8%
Electricity: E	Basic	1 167,27	1 256,45	89,18	7,6%
_	Usage	1 920,79	2 119,33	198,53	10,3%
Sewerage		623,24	673,10	49,86	8,0%
Refuse Removal	oval	742,50	831,60	89,10	12,0%
Assessment Rates	Rates	4 442,45	4 664,57	222,12	2,0%
V.A.T.		62'999	729,03	62,24	9,3%
TOTA L		9 872,04	10 600,98	728,95	7,4%

EFFECT OF TARIFF PROPOSALS ON A STANDARD MONTHLY ACCOUNT

EXAMPLE

LAUNDRY

Assumptions:

Water usage KI : Electricity usage : Erf size :

251 6690 (60 Amp.3 Phase) 2002 m²

Erf Number New Valuation 1/7/14

	Current	New	Increase/	
Type of Service	Tariff	Tariff	(Decrease)	Percent
	2	R C	۳ د	%
Water: Basic	48,99	51,90	2,91	2'6%
Usage	2 610,40	2 761,00	150,60	5,8%
Electricity: Basic	1 167,27	1 167,27	00'0	%0'0
Usage	3 953,88	4 362,55	408,67	10,3%
Sewerage	442,76	478,18	35,42	8'0%
Refuse Removal	148,50	166,67	18,17	12,2%
Assessment Rates	2 014,40	2 115,12	100,72	5,0%
V.A.T.	1 172,05	1 258,26	86,21	7,4%
TOTAL	11 558,25	12 360,95	802,70	6.9%

EFFECT OF TARIFF PROPOSALS ON A STANDARD MONTHLY ACCOUNT

EXAMPLE

MALL Assumptions:

Water usage KI : Electricity usage : KVA

Number of Refuse Bins Erf size

VALUATION: TOTAL

15747 233 000 000 Erf Number New Valuation 1/7/14

	Current	New	Increase/	
Type of Service	Tariff	Tariff	(Decrease)	Percent
	2	R c	2	%
Water: Basic	48,99	51,90	2,91	2,9%
Usage	16 380,00	17 325,00	945,00	5,8%
Electricity: Basic	26 717,65	28 758,88	2 041,23	7,6%
KVA	600 529,93	646 410,42	45 880,49	7,6%
Usage	571 260,65	630 305,51	59 044,87	10,3%
Sewerage	6 559,44	7 018,61	459,16	7,0%
Refuse Removal	9 213,32	10 318,92	1 105,60	12,0%
Assessment Rates	245 864,55	258 157,77	12 293,23	2,0%
V.A.T.	88 225,21	97 129,03	8 903,83	10,1%
TOTAL	1 564 799,74	1 564 799,74 1 695 476,05	130 676,31	8,4%

ANNEXURE F



NATIONAL TREASURY

MFMA Circular No. 79

Municipal Finance Management Act No. 56 of 2003

Municipal Budget Circular for the 2016/17 MTREF

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Introduction

The budget circular is compiled annually to guide municipalities on how to prepare their budget inputs. This circular is a follow-up to the MFMA Budget Circular No.78 that focused on the preparation of the 2016/17 Medium Term Revenue and Expenditure Framework (MTREF). This guidance includes national policy imperatives that should be accommodated and other relevant information. The circular provides a summary of South Africa's economic outlook, inflationary targets, financial management issues and specific reference on how to give effect to National Treasury's Municipal Budget and Reporting Regulations (MBRR). The key focus of this circular is the impact of the date of the 2016 Local Government Elections on municipalities affected by re-demarcations and the changes to the local government grant allocations.

1. 2016 Local Government Elections and the budget process

1.1 Impact of Local Government Elections on demarcation changes

The date of the 2016 local government elections has not yet been declared, which means that it is also not yet known when the new demarcations will come into effect. The re-demarcation could take place before or after the start of the 2016/17 municipal financial year, which begins on 01 July 2016.

Allocations published in the 2016 Division of Revenue Bill are based on the new municipal boundaries because these new demarcations will be in effect for the majority of the 2016/17 municipal financial year. The following guidance was provided in the MFMA Budget Circular No. 78:

If the elections are held before 01 July 2016, merging municipalities will be expected to:

- Compile individual budgets for the 2016/17 MTREF and work as a team with other affected municipalities on the planning and technical processes in compiling the consolidated budget for the newly demarcated municipality; and
- Complete the remaining weeks of the financial year on their existing budget structures (and existing demarcations). The allocations published in the 2016 Division of Revenue Bill will then be transferred to the re-demarcated municipalities from 01 July 2016.

However, additional clauses have been added to section 38 of the 2016 Division of Revenue Bill to enable the National Treasury to gazette revised allocations if the elections take place after 01 July 2016.

If elections are held after 01 July 2016, the following is expected:

- Revised allocations to be transferred to the current 278 municipalities for the period between 01 July 2016 and the date of the elections (when the re-demarcated municipal boundaries will come into effect);
- The remaining allocations will be transferred to the re-demarcated municipalities after the elections:
- Merging municipalities to compile individual budgets for the 2016/17 MTREF and work
 as a team with other affected municipalities on the planning and technical processes in
 compiling the consolidated budget for the newly demarcated municipality; and
- Municipalities to implement the individual budgets until the new re-demarcations come into effect.

In areas affected by major re-demarcations the focus of the budget process for the 2016/17 MTREF should be on preparing the budget of the new municipalities that will come into effect

on the date of the 2016 local government elections. Public consultations and decisions regarding tariffs and spending priorities should be focused on how these new institutions will be funded and deliver services. As elections must be held by mid-August (in terms of the requirements of section 24 of the Municipal Structures Act) these new municipalities will be responsible for delivering services for the majority of the 2016/17 financial year and over the rest of the medium term period. Preparation of these budget documents should be led by the Change Management Committee established to manage the implications of re-demarcations in each area.

The councils of the pre-election municipalities affected by the boundary change must jointly consider the budget for the new municipality to be established to ensure that all the issues are addressed e.g. budget related policies. The draft budget prepared by the Change Management Committee and agreed to by the pre-election councils should then be adopted by the newly elected council as soon as possible after it is constituted. If there are changes to be made, they must be considered during the 2016/17 adjustments budget or the 2017/18 MTREF.

Municipalities that will be merged or disestablished on the date of the local government elections must also prepare 2016/17 MTREF budgets for their existing municipality. If the election is held after 01 July then expenditure and the collection of revenue will be done in terms of this budget until the budget of the new council is adopted. The budgets that these municipalities prepare must be aligned to the budget for the new municipality described above.

If two municipalities are merging then the total of the transfers they budget to receive should be equal to the total allocated to the new municipality in the 2016 Division of Revenue Bill. Municipalities can use the proportion of funds allocated to each municipality in terms of the 2015 Division of Revenue Act as a guide to how to apportion 2016/17 MTEF allocations between the existing municipalities. For example, if municipality 1 and municipality 2 are merging to form municipality 3 and municipality 1 received an equitable share twice as large as municipality 2 in 2015/16, then municipality 1 should prepare a 2016/17 MTREF budget based on receiving 66.6 per cent of the equitable share allocation published for municipality 3 in the 2016 Division of Revenue Bill.

If the local government election date is after 01 July 2016, National Treasury will gazette how much will be transferred to each pre-election municipality for the period between 01 July 2016 and Election Day. In terms of the requirements and process set out in section 38 of the 2016 Division of Revenue Bill, this gazette will be issued within 2 weeks after the election date is announced or the Bill is enacted (whichever date is later).

The changes to municipal boundaries result in some significant changes to municipal allocations in 2016/17. To cushion the impact of these changes, all municipalities will receive at least 95 per cent of the equitable share formula allocation indicatively allocated to them in 2016/17 in the 2015 Division of Revenue Act. For merged municipalities, this guarantee will be based on the sum of the equitable share allocations to the previously separate municipalities. In cases where a municipality has been split, the guarantee is applied to an area's share of the former municipality's equitable share, based on its portion of the population in the former municipality.

The role of the Change Management Committee is critical in ensuring that budget policies for the newly demarcated municipalities are developed. The MECs for local government have issued provincial gazettes in terms of section 14 of the Municipal Structures Act, 1998 (Act No 117 of 1998)(LGMSA) detailing the transitional process for municipalities affected by redemarcations.

2. The South African economy and inflation targets

The 2016 Budget Review notes that since the tabling of the Medium Term Budget Policy Statement (MTBPS) in October 2015 the global economic crisis has deepened, exposing the depth of South Africa's external vulnerabilities and the internal constraints that limit its potential for growth. Global conditions have exposed South Africa's own economic weaknesses, with projected GDP growth revised down to 0.9 per cent for 2016 improving gradually to 1.7 per cent in 2017 and 2.4 per cent in 2018.

The weaker outlook is as a result of lower commodity prices, higher borrowing costs, drought and diminished business and consumer confidence. Constrained electricity supply continues to limit growth and deter fixed investment. Exchange rate depreciation is contributing to a higher inflation outlook during 2016.

These factors are expected to ease over the medium term. An upturn in global trade and investment, improved policy certainty, recovering consumer and business confidence, and greater availability and reliability of electricity in the outer years should support stronger growth.

Job creation remains one of the most pressing concerns for the economy. Headline employment grew by 3.7 per cent in the first three quarters of 2015. According to Statistics South Africa, 19 000 jobs were created in the formal sector and 273 000 in the informal sector in the first three quarters of 2015. The unemployment rate stood at 25.5 per cent in the third quarter of 2015, with the number of South Africans categorised as long-term unemployed 5.7 per cent higher than in 2014.

Higher inflation and weaker employment growth will impact on the ability of all municipalities to generate and collect revenue on services, to keep expenditures within budgeted allocations, and to borrow to fund capital expenditure programmes at affordable rates. Therefore it is critical for municipalities to review how they conduct their business to ensure value for money is obtained in all their expenditures, that revenue administration systems are operating effectively, that borrowing programmes are realistic, and that creditors (including bulk service providers) continue to be paid timeously and in full.

Municipalities must take the following macro-economic forecasts into consideration when preparing their 2016/17 budgets and MTREF.

Table 1: Macroeconomic performance and projections, 2014/15 - 2018/19

Fiscal year	2014/15	2015/16	2016/17	2017/18	2018/19
	Actual	Estimate		Forecast	
CPI Inflation	5.6%	5.4%	6.6%	6.2%	5.9%
Real GDP growth	1.6%	0.9%	1.2%	1.9%	2.5%

Source: 2016 Budget Review

Note: the fiscal year referred to is the national fiscal year (April to March) which is more closely aligned to the municipal fiscal year (July to June) than the calendar year inflation.

3. Key focus areas for the 2016/17 budget process

3.1 Local government conditional grants and additional allocations

The purpose of the conditional grants is to deliver on national government priorities relating to service delivery. Additional funding is allocated in the form of unconditional allocations such as the equitable share and the sharing of the general fuel levy. The main purpose of the equitable share is to fund the provision of free basic services to the poor.

Over the 2016 MTEF period, R339.6 billion will be transferred directly to local government and a further R22.9 billion has been allocated to indirect grants. Direct transfers to local government over the 2016 MTEF period account for 9.1 per cent of national government's non-interest expenditure. The total spending on local government increases to 9.8 per cent of national non-interest expenditure when indirect transfers are added.

Direct transfers to local government grow at an annual average rate of 6.8 per cent over the 2016 MTEF period. Transfers to local government tabled in the 2016 MTEF have been reduced to make funding available for other government priorities. Over the MTEF period, local government allocations decrease by R967 million. Despite these reductions, total allocations to local government still grow at an annual average rate of 6.7 per cent over the MTEF period.

Municipalities are reminded that all allocations included in the budgets must correspond to the allocations listed in the Division of Revenue Bill. All the budget documentation can be located on the National Treasury website by clicking on the link below: http://www.treasury.gov.za/documents/national%20budget/2016/

Changes to local government allocations

- The local government equitable share the 2016 budget reduces the baseline allocation by R300 million, or 0.6 per cent, in 2016/17. In 2017/18 and 2018/19, R1.5 billion and R3 billion are added respectively to offset the rising costs of basic services. These amounts revise downwards the 2015 MTBPS medium-term projection of an additional R6 billion. This change is as a result of government's reprioritisation of expenditure.
- The municipal demarcation transition grant allocation a total of R409.3 million has been allocated in 2016/17 and 2017/18 to fund the changes in municipal boundaries in affected municipalities.
- The municipal systems improvement grant has been reconfigured as an indirect grant from 2016/17 to help poorly performing municipalities with revenue collection, performance management and record keeping. Regional management support will also be provided to groups of municipalities facing common institutional weaknesses.
- A total of R350 million is added to the bucket eradication programme grant in 2016/17 to complete the eradication of bucket sanitation systems in formal residential areas. The urban settlements development grant, the human settlements development grant and the municipal infrastructure grant will continue to fund the upgrade of sanitation in informal settlements through various projects focused on improving these areas. An amount of R155 million is also reprioritised into the regional bulk infrastructure grant.
- There is also a small shift of funds from the municipal infrastructure grant to the urban settlements development grant to account for the absorption of Naledi Local Municipality (which receives the municipal infrastructure grant) into Mangaung Metropolitan Municipality (which receives the urban settlements development grant).

Reforms to local government infrastructure grants

The National Treasury, in collaboration with the Department of Cooperative Governance, the Department of Planning, Monitoring and Evaluation, SALGA and the FFC, has reviewed the system of local government infrastructure grants. Following an intergovernmental review of the local government infrastructure grant system, significant changes are being made to the way these grants are structured. The changes include:

- Allowing municipalities to use conditional grant funds to repair and refurbish existing
 infrastructure. Spending of grant funds on refurbishment should be focused on
 infrastructure serving the poor and does not remove the responsibility of municipalities to
 fund routine maintenance from the equitable share and own revenues. This will improve
 services and secure future revenue streams.
- Reducing the number of water and sanitation grants from four to two by merging of the previous municipal water infrastructure grant, the water services operating subsidy grant and the rural household infrastructure grant to create a new water services infrastructure grant. The regional bulk infrastructure grant is to fund large bulk-water and sanitation projects, and the water services infrastructure grant is to fund construction and refurbishment of reticulation schemes and on-site services in rural municipalities.
- A new formula to allocate the R6 billion per year set aside to upgrade public transport in 13 cities. The previous system incentivised cities to plan overly expensive systems in the hope of receiving more funding. The new formula provides greater certainty about the long-term support government will provide, and allows cities to plan affordable and sustainable infrastructure upgrades.

4. Revenue management

National Treasury continues to encourage municipalities to keep increases in property rates, tariffs for trading services and charges for other municipal own revenue sources within the parameters of the country's inflation rate. Furthermore, municipalities must adopt a tariff setting methodology that achieves an appropriate balance between the interests of poor households and other customers while ensuring financial sustainability of the municipality. Demand management is becoming increasingly necessary as the country faces water shortages and an unstable electricity supply. The approach to tariff setting should consider all these factors and strive to achieve an equitable balance.

It is anticipated that the cost of providing municipal services will grow at a faster rate than the transfers from national government. Resource scarcity will most likely increase the cost of bulk purchases in respect of water and electricity beyond the country's inflationary targets.

Furthermore, providing for free basic services in the case of poorer households must be carefully considered and, where some municipalities have opted to provide this benefit to ALL households, this may not be financially sustainable in the long-term. Where appropriate, a municipality should re-evaluate the costs and benefits of universal or targeted provision of free basic services subsidies, in order to protect their delivery to poor households in particular. At no point should the provision of these subsidies remove resources from programmes that will expand access to infrastructure services for presently un-served households.

Where municipalities do not have an adequate revenue base and where municipalities face a combination of challenges such as resource scarcity, high unemployment and slower than average economic growth, an aggressive approach to curbing non-core spending and improving operational efficiencies is strongly advised.

4.1 Tariff setting

There are several tools available and methodologies employed to determine the appropriate tariffs for water and electricity services. Municipalities may favour different approaches but the principles of tariff setting should be consistently applied.

Municipalities should consider the following practicalities when setting tariffs:

- Costs of bulk purchases and the fluctuation in the seasonal cost thereof;
- Consumption patterns to enable better demand planning and management; and
- In the event that municipalities have been under recovering costs, embark on a process to correct their tariff structures over a reasonable time period so that cost reflective tariffs are achieved.

The tariff setting process is reliant on sound baseline information such as the number of properties within the municipal area of jurisdiction, the values of these properties, the number of households identified as indigent or poor, the consumption patterns in respect of basic services and the growth patterns within the various geographic areas.

4.2 Eskom bulk tariff increases

In terms of the Multi Year Price Determination (MYPD) for Eskom's tariffs approved by the National Energy Regulator of South Africa (NERSA), a tariff increase of 9.4 per cent has been approved for the 2016/17 financial year. However NERSA has not yet approved and published guidelines on municipal electricity price increase for the 2016/17 financial year.

Municipalities are urged to examine the cost structure of providing electricity services and to apply to NERSA for electricity tariff increases that reflect the total cost of providing the service so that they work towards achieving financial sustainability.

5. Funding choices and management issues

Municipalities should carefully consider the costs associated with service delivery while keeping in mind affordability and inflation when setting revenue raising measures. Once again, approving tariffs that are far below levels representing the cost of providing the services would negatively impact on the financial sustainability of municipalities.

5.1 Employee related costs

The South African Local Government Bargaining Council recently entered into a three-year Salary and Wage Collective Agreement for the period 01 July 2015 to 30 June 2018. The agreement reached is as follows:

- 2015/16 Financial Year 7 per cent
- 2016/17 Financial Year average CPI (Feb 2015 Jan 2016) + 1 per cent
- 2017/18 Financial Year average CPI (Feb 2016 Jan 2017) + 1 per cent

Municipalities are advised to use this Salary and Wage Agreement preparing their 2016/17 MTREF budgets.

5.2 Remuneration of councilors

Municipalities are advised to budget for the actual costs approved in accordance with the gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils published on 21 December 2015 by the Department of Cooperative Governance.

5.3 Cost containment measures

In the 2016 State of the Nation Address by the President, the cost containment measures announced by the Minister of Finance in 2013 were re-emphasised. It was highlighted that excessive and wasteful expenditure has been reduced, but there is still more to be done to cut

wastage. In addition the President announced some new measures which include, amongst others:

- Curtailment of overseas trips and the submission of strong motivations by those requesting permission to travel i.e. the benefit to the country needs to be proved; and
- Institution of further restrictions on conferences, catering, entertainment and social functions.

The Minister of Finance announced further measures in his budget speech on 24 February 2016. The Mayors of municipalities were urged to join in eliminating wasteful expenditure in government.

The advice provided in MFMA Budget Circular (No. 58, 66, 70, 72, 74 and 75) on cost containment measures and elimination of non-priority spending is still applicable to municipalities. A separate MFMA Circular will be issued on cost containment measures. In addition National Treasury is firstly in a process of reviewing the National Treasury instruction on cost containment measures which was issued to accounting officers of departments and secondly, determining its applicability to local government. Once the process has been concluded, a Regulation on cost containment measures applicable to local government will be issued.

Municipalities were advised in MFMA Circular No. 70 to align their budgeting policies to the cost containment measures to the extent possible as approved by Cabinet in 2013. Municipalities are requested to table the cost containment measures in council and to submit evidence thereof to the National and Provincial Treasuries together with the budget documentation in terms of the MFMA.

5.4 2016/17 MTREF budget assessment

The National Treasury has continuously advised municipalities in previous budget circulars on financial management issues to be considered when compiling budgets. The 2016/17 MTREF budget assessment will critically consider the following:

- Cost reflective tariffs:
- Appropriateness of budget assumptions;
- Provision for asset renewal and maintenance:
- Credibility and level of funding of the budget (funded or not funded); and
- Alignment of the budgets to municipality's plans.

Therefore municipalities must ensure that their 2016/17 MTREF addresses the items listed above and further submit the methodology applied in setting tariffs when submitting budget documentation to the National Treasury in terms of the MFMA.

6. Conditional Grant Transfers to Municipalities

6.1 Overspending of conditional grants

Expenses incurred against conditional grants should be made in line with the allocations stated in the Division of Revenue Act (DoRA) as required by the Municipal Budget and Reporting Regulations (MBRR) in supporting tables SA 18 and 19. Municipalities must therefore adopt their annual budget in line with the allocations made in the DoRA.

In instances where municipalities overspent against their budgeted programmes, own revenue source should be used against such expenditure items. This implies that a debtor cannot be raised against the transferring national officer's future allocations.

6.2 Criteria for the rollover of conditional grant funds

The criteria published in MFMA Budget Circular No. 75 are still applicable when considering rollover requests. Municipalities must submit the required information or application to National Treasury by 31 August 2016, if not, the application will not be considered.

When considering rollover requests from municipalities, all unspent cash backed grants should be classified only as "Cash and cash equivalents". This number must also reconcile with the cash flow statements. All conditional grants must be spent in line with the conditions for which they are set for. They must not be invested.

6.3 Payment procedure on conditional grants

Conditional grants are paid in line with the approved payment schedule and are captured and authorised three days in advance. These payments include revised payment schedules, amended payment schedules, and withheld payments and rollovers credit payments.

7. The Municipal Budget and Reporting Regulations

National Treasury has released Version 2.8 of Schedule A1 (the Excel Formats). This version incorporates minor changes (see Annexure A). Therefore **ALL** municipalities **MUST** use this version for the preparation of their 2016/17 Budget and MTREF. Download Version 2.8 of Schedule A1 by clicking HERE

The Municipal Budget and Reporting Regulations, formats and associated guides are available on National Treasury's website at:

http://mfma.treasury.gov.za/RegulationsandGazettes/Pages/default_aspx

7.1 Assistance with the compilation of budgets

If municipalities require advice with the compilation of their respective budgets, specifically the budget documents or Schedule A1, they should direct their enquiries to their respective provincial treasuries or to the following National Treasury official as follows:

	Responsible NT officials	Tel. No.	Email
Eastern Cape	Templeton Phogole	012-315 5044	Templeton.Phogole@treasury.gov.za
	Matjatji Mashoeshoe	012-315 6567	Matjatji.Mashoeshoe@treasury.gov.za
Free State	Vincent Malepa	012-315 5539	Vincent,Malepa@treasury.gov.za
	Cethekile Moshane	012-315 5079	Cethekile.moshane@treasury.gov.za
	Katlego Mabiletsa	012-395 6742	Katlego.Mabiletsa@treasury.gov.za
Gauteng	Kgomotso Baloyi	012-315 5866	Kgomotso.Baloyi@treasury.gov.za
	Nomxofisi Mawulana	012-315 5460	Nomxolisi.Mawulana@treasury.gov,za
KwaZulu-Natal	Bernard Mokgabodi	012-315 5936	Bernard.Mokgabodi@treasury.gov.za
	Johan Botha	012-315 5171	Johan.Botha@treasury.gov.za
Limpopo	Una Rautenbach	012-315 5700	Una.Rautenbach@treasury.gov.za
	Sifiso Mabaso	012-315 5952	Sifiso.Mabaso@treasury.gov.za
Mpumalanga	Jordan Maja	012-315 5663	Jordan Maja@treasury.gov.za
	Anthony Moseki	012-315 5174	Anthony.Moseki@treasury.gov.za
Northern Cape	Willem Voigt	012-315 5830	Willem.Voigt@treasury.gov.za
	Mandla Gilimani	012-315 5807	Mandla.Gilimani@treasury.gov.za
North West	Sadesh Ramjathan	012-315 5101	Sadesh,Ramjathan@treasury.gov.za

	Makgabo Mabotja	012-315 5156	Makgabo.Mabotja@treasury.gov.za
Western Cape	Vuyo Mbunge	012-315 5661	Vuyo.Mbunge@treasury.gov.za
	Kevin Bell	012-315 5725	Kevin.Bell@treasury.gov.za
Technical issues with Excel formats	Elsabe Rossouw	012-315 5534	lgdataqueries@treasury.gov.za

National Treasury, together with the provincial treasuries, will undertake a compliance check and, where municipalities have not provided complete budget information, the municipal budgets will be returned to the mayors and municipal managers of the affected municipalities for the necessary corrections. Municipal managers are reminded that the annual budget must be accompanied by a 'quality certificate' in accordance with the format as set out in item 31 of Schedule A in the Municipal Budget and Reporting Regulations.

The National Treasury needs to emphasise that where municipalities have not adhered to the Municipal Budget and Reporting Regulations, those municipalities will be required to go back to the municipal council and table a complete budget document aligned to the requirement of the Municipal Budget and Reporting Regulations.

Municipalities with municipal entities are once again reminded to prepare consolidated budgets and in-year reports for both the parent municipality and its entity or entities in that they are to produce:

- An annual budget, adjustment budget and monthly financial statements for the parent municipality in the relevant formats; and
- A consolidated annual budget, adjustments budget and monthly financial statements for the parent municipality and all its municipal entities in the relevant formats.

The A Schedule that the municipality submits to National Treasury must be a consolidated budget for the municipality (plus entities) and not the budget of the parent municipality only.

8. Budget process and submissions for the 2016/17 MTREF

8.1 Submitting budget documentation and schedules for 2016/17 MTREF

To facilitate oversight of compliance with the Municipal Budget and Reporting Regulations, accounting officers are reminded that:

- Section 22(b)(i) of the MFMA requires that immediately after an annual budget is tabled in a municipal council, it must be submitted to the National Treasury and the relevant provincial treasury in both printed and electronic formats. If the annual budget is tabled to council on 31 March 2016, the final date of submission of the electronic budget documents and corresponding electronic returns is Friday, 01 April 2016. The deadline for submission of hard copies including council resolution is Friday, 8 April 2016.
- Section 24(3) of the MFMA, read together with regulation 20(1), requires that the approved annual budget must be submitted to both National Treasury and the relevant provincial treasury within ten working days after the council has approved the annual budget. If the council only approves the annual budget on 30 June 2016, the final date for such a submission is Thursday, 14 July 2016, otherwise an earlier date applies.

The municipal manager must submit:

- the budget documentation as set out in Schedule A (version 2.8) of the Municipal Budget and Reporting Regulations, including the main Tables (A1 - A10) and ALL the supporting tables (SA1 - SA37) in both printed and electronic formats;
- the draft service delivery and budget implementation plan in both printed and electronic format;
- the draft integrated development plan;
- the council resolution;
- signed Quality Certificate as prescribed in the Municipal Budget and Reporting Regulations;
- schedules D, E and F specific for the entities;
- signed budget locking certificate as found on the website;
- service level standards; and
- mSCOA implementation plan and progress to date.

Municipalities are required to send electronic versions of documents and the A1 schedule to lgdocuments@treasury.gov.za.

If the budget documents are too large to be sent via email (exceeds 4MB) please submit to lgbigfiles@gmail.com. Any problems experienced in this regard can be addressed with Elsabe Rossouw at Elsabe.Rossouw@treasury.gov.za.

All new municipalities must submit the 2016/17 MTREF as soon as it is adopted by the newly elected council.

Municipalities are required to send printed submissions of their budget documents and council resolution to:

For couriered documents

Ms Linda Kruger National Treasury 40 Church Square Pretoria, 0002

For posted documents

Ms Linda Kruger National Treasury Private Bag X115 Pretoria, 0001

In addition to the above mentioned budget documentation, metropolitan municipalities must submit the Built Environment Performance Plan (BEPP) tabled in council on 31 May 2016 to Yasmin.coovadia@treasury.gov.za. If the BEPP documents are too large to be sent via email (exceeds 4MB) please submit to yasmin.coovadia@gmail.com or send to Yasmin Coovadia via Dropbox; any problems experienced in this regard can be addressed with Yasmin.Coovadia@treasury.gov.za. Hard copies of the BEPP may be sent to Yasmin Coovadia, National Treasury, 3rd floor 40 Church Square, Pretoria, 0002 or Private Bag X115, Pretoria, 0001.

8.2 Budget reform returns to the Local Government Database for publication

For publication purposes, municipalities are still required to use the Budget Reform Returns to upload budget and monthly expenditure to the National Treasury Local Government Database. All returns are to be sent to lgdatabase@treasury.gov.za.

Municipalities are requested to submit returns for both the draft budget and the final adopted budget.

This will assist the National and provincial treasuries with the annual benchmark process. The aligned electronic returns may be downloaded from National Treasury's website at the following link: http://mfma.treasury.gov.za/Return Forms/Pages/default.aspx.

8.3 Municipal Standard Chart of Accounts (mSCOA)¹

The mSCOA Regulations apply to all municipalities and municipal entities with effect from 1 July 2017 and only seven months remain for preparation and implementation readiness as the 2017/18 MTREF budgets will all have to be aligned to mSCOA. It is critical for municipalities to start budgeting on mSCOA by September 2016 to go live on 01 July 2017.

Municipalities are reminded that the current reporting requirements will remain in place until the National Treasury considers the implementation of the mSCOA and the new reporting reforms are no longer a risk. Those who do not adhere to the prescribed reporting according to the MBRR and the submission of the Budget reform returns to the National Treasury Local Government database will be regarded as non-compliant for publication purposes (refer to paragraph 8.2).

Municipalities that are implementing the mSCOA must use the latest version of the mSCOA classification framework at the link below when compiling the 2016/17 MTREF.

http://mfma.treasury.gov.za/RegulationsandGazettes/MunicipalRegulationsOnAStandardChartOfAccountsFinal/Pages/default.aspx

The MBRR Schedules will remain as is until further notice.

8.4 General

Municipalities use external service providers' e-mails as a result of weak or poor Information and Communication Technology (ICT). The affected municipalities are urged to use official e-mail addresses linked to the institution; therefore they must address the ICT challenges experienced.

Contact



Post Private Bag X115, Pretoria 0001

Phone 012 315 5009

Fax 012 395 6553

Website http://www.treasury.gov.za/default.aspx

JH Hattingh
Chief Director: Local Government Budget Analysis
07 March 2016

¹ The Minister of Finance promulgated the Municipal Regulations on a Standard Chart of Accounts in government gazette Notice No. 37577 on 22 April 2014.

Annexure A - Changes to Schedule A1 - the 'Excel formats'

As noted above, National Treasury has released Version 2.8 of Schedule A1 (the Excel Formats). It incorporates the following changes:

No.	Sheet/ Table	Amendment	Reason
1	A10	Cost of free basic services	Improve reporting of services provided including informal settlements.
2	SA1	Revenue foregone	Improve reporting on revenue foregone and cost of free basic services.
3	SA9	Provision of free basic services	To provide detailed breakdown of free basic services which links to A10.

Annexure B – Previous MFMA Circulars Budget management issues dealt with in previous MFMA Circulars

Municipalities are reminded to refer to MFMA Circulars 48, 51, 54, 55, 66, 67 and 70 with regards to the following issues:

- 1. <u>Mayor's discretionary funds and similar discretionary budget allocation</u> National Treasury regards allocations that are not designated for a specific purpose to be bad practice and discourage them (refer to MFMA Circular 51).
- <u>Unallocated ward allocations</u> National Treasury does not regard this to be a good practice, because it means that the tabled budget does not reflect which ward projects are planned for purposes of public consultation and council approval (refer to MFMA Circular 51).
- 3. <u>New office buildings</u> Municipalities are required to send detailed information to National Treasury if they are contemplating building new main office buildings (refer to MFMA Circular 51).
- 4. <u>Virement policies of municipalities</u> Municipalities are reminded of the principles that must be incorporated into municipal virements policies (refer to MFMA Circular 51).
- 5. <u>Providing clean water and managing waste water</u> Municipalities were reminded to include a section on 'Drinking water quality and waste water management' in their budget document (refer to MFMA Circular 54).
- Renewal and repairs and maintenance of existing assets Allocations to repairs and
 maintenance, and the renewal of existing infrastructure must be prioritised.
 Municipalities must provide detailed motivations in their budget documentation if
 allocations do not meet the required benchmarks set out in MFMA Circular 55 and 66.
- Credit cards and debit cards linked to municipal bank accounts are not permitted On 02 August 2011 National Treasury issued a directive to all banks informing them that as from 01 September 2011 they are not allowed to issue credit cards or debit cards linked to municipal bank accounts (refer to MFMA Circular 55).
- 8. Water and sanitation tariffs must be cost reflective refer to MFMA Circular 66.
- 9. Solid waste tariffs refer to MFMA Circular 70.
- 10. <u>Variances between 4th Quarter section 71 results and annual financial statements</u> refer to Circular 67.
- 11. Additional In-Year reporting requirements refer to MFMA Circular 67.
- 12. Appropriation statement (reconciliation: budget and in-year performance)- reference is made to circular 67. It came to the attention of National Treasury that a number of municipalities did not include the appropriation statement as part of their 2012/13 or 2013/14 annual financial statement. In terms of the Standards of GRAP 24 on the Presentation of Budget Information in Financial Statements, municipalities are required to present their original and adjusted budgets against actual outcome in the annual financial statements. This is considered an appropriation statement and the comparison between the budget and actual performance should be a mirror image of each other as it relates to the classification and grouping of revenue and expenditure as has been the case in a national and provincial context. This statement is subject to auditing and accordingly supporting documentation would be required to substantiate the compilation of this statement.
- Eliminating non-priority spending The 2013 MTBPS emphasised the need for government to step-up its efforts to combat waste, inefficiency and corruption (refer to MFMA circular 70).
- 14. Council oversight over the budget process refer to MFMA Circular 70.

Conditional grant issues dealt with in previous MFMA Circulars

Municipalities are reminded to refer to MFMA Circulars 48, 51, 54, 55 and 67 with regards to the following issues:

- Accounting treatment of conditional grants: Municipalities are reminded that in accordance with accrual accounting principles, conditional grants should only be treated as 'transfers recognized' revenue when the grant revenue has been 'earned' by incurring expenditure in accordance with the conditions of the grant.
- VAT on conditional grants: SARS has issued a specific guide to assist municipalities meeting their VAT obligations VAT 419 Guide for Municipalities. To assist municipalities accessing this guide it has been placed on the National Treasury website at: http://mfma.treasury.gov.za/Guidelines/Pages/default.aspx
- 3. <u>Interest received and reclaimed VAT in respect of conditional grants:</u> Municipalities are reminded that in MFMA Circular 48, National Treasury determined that:
 - Interest received on conditional grant funds must be treated as 'own revenue' and its use by the municipality is not subject to any special conditions; and
 - 'Reclaimed VAT' in respect of conditional grant expenditures must be treated as 'own revenue' and its use by the municipality is not subject to any special conditions.
- 4. <u>Appropriation of conditional grants that are rolled over</u> As soon as a municipality receives written approval from National Treasury that its unspent conditional grants have been rolled-over it may proceed to spend such funds (refer to MFMA Circular 51 for other arrangements in this regard).
- Pledging of conditional grant transfers the 2015 Division of Revenue Bill contained a
 provision that allows municipalities to pledge their conditional grants. The end date for
 the pledges is extended to 2017/18. The process of application as set out in MFMA
 Circular 51 remains unchanged.
- 6. <u>Separate reporting for conditional grant roll-overs</u> National Treasury has put in place a separate template for municipalities to report on the spending of conditional grant roll-overs. Municipalities are reminded that conditional grant funds can only be rolledover once, so if they remain unspent in the year in which they were rolled-over they MUST revert to the National Revenue Fund.
- Payment schedule National Treasury has instituted an automated payment system
 of transfers to municipalities in order to ensure appropriate safety checks are put in
 place. Only the primary banking details verified by National Treasury will be used for
 effecting transfers.
- 8. <u>Conditional grant transfers/payments, the responsibilities of transferring and receiving authorities and the criteria for the rollover of conditional grants It is important that the transfers made to municipalities' are transparent, and properly captured in the municipalities' budgets. MFMA Circular no: 67 in this regard refers. The criterion for the rollover of conditional grants is stipulated in MFMA Circular no: 51.</u>

MBRR issues dealt with in previous MFMA Circulars

Municipalities are reminded to refer to MFMA Circulars 48, 51, 54, 55 with regards to the following issues:

Budgeting for revenue and 'revenue foregone' – The 'realistically anticipated revenues
to be collected' that must be reflected on the Budgeted Statement of Financial
Performance (Tables A2, A3 and A4) must exclude 'revenue foregone'. The definition

- of 'revenue foregone' and how it is distinguished from 'transfers and grants' is explained in MFMA Circular 51.
- 2. <u>Preparing and amending budget related policies</u> Information on all budget related policies and any amendments to such policies must be included in the municipality's annual budget document (refer to MFMA Circular 54).
- 2013/14 MTREF Funding Compliance Assessment All municipalities were required to perform the funding compliance assessment outlined in MFMA Funding Compliance Guideline and to include the relevant information outlined in MFMA Circular 55 in their 2015/16 budgets (refer to MFMA Circular 55).
- 4. <u>Tabling a funded budget</u> It is critical that municipalities adopt and implement funded budgets as per Section 18 of the MFMA. Tables A7 and A8 which if completed correctly by the municipality, it will provide most of the information required to evaluate whether a municipality's operating and capital budgets are **funded** or not.



REF NO: 5/1/1-2016/17

ENQUIRIES: M Comett

QUALITY CERTIFICATE

I, Louis Scheepers, municipal manager of Saldanha Bay Municipality, hereby certify that the 2016/17 annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the Regulations made under that Act, and that the annual budget and supporting documentation are consistent with the Integrated Development Plan of the municipality.

Louis Scheepers

Municipal Manager of Saldanha Bay Municipality

Signature

Date

6 May 2016

T: (022) 701 7000 • F: (022) 715 1518 mun@sbm.gov.za • www.sbm.gov.za Private Bag X12 • Vredenburg • 7380





Proposed amendments made to the budget related policies

The municipality has 7 budget related policies plus the Supply Chain Management policy.

- 1. Supply Chain Management policy
- 2. Customer care and management, credit control and debt collection policy;
- 3. Budget implementation and management, funds and reserves and virement policy.
- 4. Property rates policy;
- 5. Tariff policy;
- 6. Borrowing policy;
- 7. Cash management and investment policy; and
- 8. Asset management policy.

For these policies only the proposed changes are listed below. The full policy documents were not included to prevent unnecessary printing.

This is in line with section 17(3)(e) of the MFMA which requires that - when an annual budget is tabled in terms of section 16(2), it must be accompanied by any proposed amendments to the budget-related policies of the municipality:

Regulation 15 of schedule A of the Municipal Budget and Reporting regulation requires that the overview of budget-related policies should at least include -

- A list of the budget related policies of the municipality including a reference of where the public can locate them; and
- The proposed amendments to the budget-related policies taken into account in preparing the annual budget explaining the service delivery and financial implications for the budget year and at least the two following years.

The public can locate the budget related policies on the internet at the following link:

http://www.saldanhabay.co.za/pages/finance/documents/documents.html

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		Description	Total GPS all-in-one system	IMOS - Pavement & Storm water Menagement Systems Update	Magnetic book detection systems x7	Players x2	Lend (Urben Rovitelisation)	Ceb		Upgrading Flooring and Electrical	d facility	Replacement CFG 19047			•
		in Alberta	Total GPS a	MGS - Pave	Magnetic bo	Mini HI-I/CD Players x2	Lend (Urbar	4 x 4 Double	New Vehicle	Upgrading F	Animel bound facility	Керівсешв			TOTAL
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ANNEXURE D

ELECTRICITY TARIFFS

VAT excluded (where not indicated)

R (Rand)

Increase percentage in terms of NERSA guidelines for Domestic consumers

Percentage increase:

4 Block Tariff - Block 1

4 Block Tariff - Block 2

4 Block Tariff - Block 3&4

2 Block Tariff - Block 1

2 Block Tariff - Block 2

		7.64%	
,	* * * *	6.60%	
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D6.2: THREE PHASE: PRE-PAID AND CONVENTIONAL METERS

ITEM	FIRST INCIDENT	SECOND INCIDENT
	2016/17	2016/17
Cost for tampering or bypassing of meter	6 356.40	12 714.00

D6.3: HOT WATER LOAD CONTROL

ITEM	FIRST INCIDENT	SECOND INCIDENT
	2016/17	2016/17
Cost for tampering or bypassing of Controler	2 120.00	4 239.50

D6.4: SPLIT METER KEYPADS

	ITEM	FIRST INCIDENT	SECOND INCIDENT
Cost for damadged	or lost Keypad	378.00	543.90

D7: SPORTGROUND TARIFFS

D7.1: SINGLE AND THREE PHASE CONVENTIONAL METERS

ITEM	PER HOUR	PER NIGHT
lien in the second seco	2016/17	2016/17
VREDENBURG/ SALDANHA/ LANGEBAAN/ PATERNOSTER/ DIAZVILLE MAIN GROUNDS	31.80	317.80

D7.2: SINGLE AND THREE PHASE PRE-PAID METERS

	ITEM	ENERGY CHARGE PER KWH
<u> </u>		2016/17
VREDENBURG DIAZVILLE MAI	/ SALDANHA/ LANGEBAAN/ PATERNOSTER/ N GROUNDS	1.80



ELECTRICITY: TERMS AND CONDITIONS

1. GENERAL

Tariffs and conditions set out herein, applies to the supply of electricity to consumers situated within the municipal supply area of Saldanha Bay Municipality. All conventional consumers of electricity, including municipal departments, pay a tariff which consists of the following elements:

- (a) A fixed monthly charge, which is mainly derived from the capital costs and maximum demand fee of the electricity network, payable as distribution costs.
- (b) A monthly energy consumption fee, as measured in kWh, to cover the energy purchase price, as well as the operating, maintenance, monitoring, reading and administration of the network.
- (c) A monthly maximum demand fee, as measured in kVA, to cover the maximum demand charges, as well as the operating, maintenance, monitoring, reading and administration of the network.

ELECTRICITY CONSUMPTION RATES

Rates do not include VAT. For convenience, rates are indicated at 14% VAT. If these prices differ, the price without VAT will be the official price, and the price with VAT the rounded-off price.

The first 50 kWh per month will be delivered at a zero rate to all indigent households.

2. ELECTRICITY TARIFFS

2.1 TARIFF 1: HOUSEHOLD CONSUMERS

Tariffs set out in <u>TABLE T1.1/T1.2/T1.3/T1.4/T1 5/T1.6/T1.7</u> shall apply: For purchases on prepaid, cards must be shown. If prepaid cards are lost, an amount of R5.00 is to be paid for the replacement thereof.

The following special regulations shall apply to domestic consumers:

- a) Single phase supply has a nominal input of 230 Volt and three phase 400 Volt. The maximum supply of current for domestic use is 60A conventional or prepaid. Tariff 80A only available with motivation and special permission from the Snr Manager: Electro-Technical Services.
- (b) The tariffs for three phase connections only apply in the following cases:
 - (i) existing three phase connections;
 - (ii) where the domestic tariff on agricultural consumers is applied;
 - (iii) at small holdings where the design due to technical and functional reasons, requires a three-phase supply:
 - (iv) special motivation for an application for a domestic three phase connection shall apply and is to be authorized by the Snr Manager: Electro-Technical Services. If the network has to be upgraded as a result of this special request, the applicant is responsible for the necessary upgrade costs.
- (c) Where a household utilizes prepaid metering, the maximum current is normally limited by the meter to 20A. Upgrading of this demand will only be done with motivation for the additional demand requirements, and the available capacity on the electrical network. The permission for such an upgrade will be from the

Snr Manager: Electro-Technical Services and Energy saving measures may be enforced, and reviewed annually, by the Manager.

(d) The 80A single phase supply will only be allowed where the demand exceeds the 60A for a very short period. In these cases, a decision will be made by the Snr Manager: Electro-Technical Services for such an upgrade. Each application will be evaluated individually and a decision will only be made after a full investigation, including load profile and technical viability, were performed.

Energy Saving Measures must be installed by prospective consumers and must comply with the Standards and Regulations as determined by the Snr Manager: Electro-Technical Services.

Energy Saving Measures (80A Single and Three phase Domestic)

- 1. Solar heating for all warm water equipment.
- 2. Load relays on electric stoves/heating.
- 3. Gas appliances (stove/heating).
- 4. Energy efficient pool pumps.
- 5. Heat pumps.

2.2 TARIFF 2: COMMERCIAL, INDUSTRIAL & GENERAL CONSUMERS

Tariffs set out in TABLE [T2.1 / T2.2] are applicable:

The following special conditions shall apply to commercial, industrial and general consumers:

- (a) The nominal supply voltage is 230 Volt single phase and 400 Volt for three phase supply. The normal supply for commercial, industrial and general consumers is 60A, single or three phase, conventional or prepaid.
- (b) The 80A three phase supply only applies where the 60A exceeds the demand for a very short period.
- (c) Schools: Schools will be charged according to Tariff 2.1 and will be treated with a 5% discount on the tariff.
- (d) The Prepaid tariff will in 2015/16 be re-evaluated for a Basic Charge to be implemented on both single and three phase.

2.3 TARIFF 3: BULK CONSUMER

Tariffs set out in TABLE [T3] are applicable

The following special conditions shall apply to bulk consumers:

- (a) All bulk users will be three-phase connected [70kVA and more]
- (b) The maximum demand charge, kVA, will be calculated on the maximum aggregated over a half of an hour period as measured by an approved kVA meter and the consumer must ensure that the power factor is between 0.85 lagging and 1.00 (unity).
- '(c) The municipality reserves the right to determine whether bulk supply at low voltage (nominal voltage of 400 Volt) or medium voltage (nominal voltage of 11,000 Volt) or high voltage (nominal voltage of 66,000 Volt) will be applicable. The Snr Manager: Electro-Technical will make this decision based on the energy needs of the applicant and the existing capacity and capability of the electrical network to sustain such a demand;
- (d) All bulk consumers will be charged as such, regardless if the monthly maximum demand is below 70kVA;
- (e) The higher tariff will be applicable on Basic Charge when the requested demand falls between two tariffs.
- (f) All bulk users exceeding the contracted maximum demand for three consecutive months are to receive, from the Snr Manager: Electro-Technical Services, a written instruction to upgrade, which has to be completed within 90 days from date of date of written instruction. If the consumer does not comply with this instruction, Council is

entitled to impose a penalty equal to the tariff applicable on actual usage as was measured, backdated to the first month that the demand was exceeded and other measures deemed fit.

2.4 TARIFF 4: TEMPORARY SUPPLY FOR SPECIAL EVENTS

Tariffs set out in TABLE [T4] shall apply:

- Single Phase: This is usually 3 by 16A standard single phase power sockets.
- Three Phase: This is normally a three-phase power socket and 3 by 16A single phase power sockets with the ability for a three phase load to be connected directly.
- Both are limited to 60A per phase.

2.5 TARIFF 5: SPECIAL LOW POWER SUPPLY

Tariffs set out in TABLE [T5] shall apply:

This rate only applies where the Snr Manager: Electro-Technical Services approves it and the exact amount for the installation is calculated. This tariff is only applicable where the continuous and maximum demand does not exceed 2kVA (10A)

2.6 BUILDERS CONNECTION

- A Builders connection will be treated as a normal connection.
- The standard connection fee and deposit for a single phase domestic supply will apply.
- A Certificate of Compliance for the temporary Builder connection must be provided before energizing.
- After the construction process, the account is transferred to the new owner. If the
 owner indicates beforehand that provision is to be made for permanent
 installation of a prepaid meter, such conversion may be done without any
 additional cost within one year after the initial temporary connection was made
 and all fees were paid for a prepaid connections.
- After completion a Certificate of Compliance for the permanent installation must be supplied before energising the new installation.

2.7 GENERAL PROVISIONS

Definitions in respect of the different consumers as set forth in the Saldanha Bay Municipality Additional Electricity Supply Regulations; will be applicable. According to zoning, agricultural consumers will be charged at Tariff 1.6 / Tariff 2.1.

3. SUNDRIES

These provisions are made for costs related to the use of electrical energy, but are not directly allocated within one of the consumer tariffs. All rates exclude VAT. All Sundries must be paid in advance or no service will be rendered.

3.1 SPECIAL READINGS OF METERS

Fees set out in TABLE [D.1] shall apply:

If the consumer requires his meter to be read by the Municipality at any other time deemed fit by the council, an amount applicable to Table D1 will be charged. These readings will be done only during normal office hours.

3.2 DEPOSITS

The deposit amount payable by a consumer where the conventional method of measurement is used, is equal to the potential energy consumption and basic charge for an average of two months, and may be based on actual or estimated consumption. In the case of bulk consumers, a bank guaranteed cheque, instead of a cash deposit, may be submitted.

FOR A CONNECTION OF 5MVA OR MORE, THE DEPOSIT WILL BE CALCULATED INDIVIDUALY FOR EACH APPLICATION.

3.3 CONNECTION AND RECONNECTION FEE

Fees set out in TABLE [D1] shall apply for:

- a) Connection and disconnection fees on request from the consumer during normal office hours,
- b) Reconnections during working hours after disconnection for non-payment of an account, or for not abiding to regulations set out by council in regard to connections. Additional measures rules that the defaulting consumer's deposit and type of metering may be altered if the disconnection occurs more than once due to non-payment and as follows:

1st time – deposit to be upgraded to current year deposit per applicable tariff 2nd time – deposit to be doubled on current year deposit per applicable tariff 3rd time – full cost to convert to prepaid

3.4 METER TESTING

Fees set out in TABLE [D2] are applicable:

In both cases, the fee amount will be refunded to the consumer if it is found that
the meter is more than 2.5% fast or slow. Council reserves the right to determine
the initial test to be applied for such a test.

3.5 CONNECTION FEE

GENERAL

Fees set out in TABLE [C1/C2/C3/C4] are applicable:

- Fees for single or three phase connections to residential erven will be estimated at an exact cost plus 10% administration fee plus VAT.
- These costs depends on the available reticulation network capacity,
- For new network developments, where there is connection cables supplied at the erf boundaries, lower costs will be charged.
- Connections will be done within 21 days for normal connections, conditions permitting.
- Prepaid meters may be installed in single residential erven, group housing projects, sport clubs and commercial plots, flats, second residential units and farm workers dwellings (pending Council Decision).
- Three phase commercial connections may be done conventionally or pre-paid up to 60A only.
- The consumer is responsible for the cable from the erf boundary to the consumption point on the erf.

Cost estimates per connection will be done by the department: Electrotechnical Services (Technician: Estimates). After a written application was received, or after the completion of a standard electrical application form, the estimation will be proceed with (forms are available from the various municipal offices in the various towns). The cost estimate may be finalized within 7 working days under normal conditions.

REGULATIONS

- Application for supply of electricity must be submitted by the prospective user and application is made on the applicable printed form, free of charge, at the offices of Saldanha Bay Municipality.
- Connections per erf will be limited to the maximum current capacity for which the network was designed.
- If a consumer wants to upgrade, he/she is responsible for all upgrading costs.
- Any additional capacity, higher than the original design permitted per erf, shall be regarded as an upgrade and additional costs and capital contributions are payable.
- When routing a prospective service connection above or below ground on/over private property of an adjacent owner, such service connection may be refused by the Municipality. If allowed, the adjacent owner's permission must be obtained in writing before a connection will be quoted/estimated.
- To connect a second dwelling on a residential erf, an application for a second connection is required and is subject to approval from the Department of Planning. Conditions apply.
- The developer/prospective consumer is liable for all payments in respect of the electrical supply to the premises/erf.

COST STRUCTURE

Fees set out in TABLE C1/C2/C3/C4 shall apply where:

The estimated total cost per connection will consist of the under-mentioned basic components and are not limited to:

- 1 Connection Costs
- 2 Upgrade Costs
- 3 Cable Costs (where applicable)
- 4 Capital contribution (where applicable)
- 5 10% Administration costs
- 6 14% VAT
- 7 Deposit

3.6 CONVERSIONS

Fees set out in TABLE [D3] shall apply where:

- The applicant shall, at his own expense, arrange for an electrical contractor to make changes to the electrical installation, if required.
- The Conventional/Prepaid meter that is removed must be returned to the municipality before the power supply is switched back on.
- Unused energy units on the prepaid meter will be credited to the consumer's account when converting to conventional.
- The fixed deposit is payable before the power is switched back on to new conventional meter conversions.
- The conversion to conventional metering will not be allowed in pre-determined housing projects where the developer has specifically designed the network for prepaid meters.
- A copy of the Certificate of Compliance by an accredited electrician must be completed as required by the Act, and submitted to the municipality before any supply is switched on in conversions.
- Conversions from conventional meters to Split meter will not require a Certificate of Compliance at this point.

3.7 INCREASE/DECREASE OF TARIFFS

Fees set out in TABLE [D4.1], TABLE [D4.2] and Table [D4.3] of application:

The demand circuit breaker in the consumer installation must be replaced by an electrical contractor at the consumer's cost. The electrical contractor must submit to the consumer a Certificate of Compliance whereupon the demand circuit breaker (fast curve) is specified and certified as installed according to the demand requested. A copy of this Certificate of Compliance must accompany the application to the municipality before the change on the account can be made for downgrades. Upgrades will be effective immediately.

3.8 FEES FOR INVESTIGATION OF FAULTS ON CONSUMER'S PREMISES

Where a fault is found by a municipal official on the consumer's installation, or if the municipality requested an interruption of supply to investigate, and where it is found that such fault is due to a fault in the consumer's installation, or malfunction of equipment used in the consumer's installation, the consumer must pay an amount as set out in TABLE [D5] for each such investigation or incident.

3.9 GENERAL SERVICES

The fee for any service requested by the user, for which no provisions in this tariff are made, is rendered against the estimated cost to council, plus 15% unforeseen charges, plus VAT. Such estimates are for a limited validity period not exceeding 7 days, and the amount payable for the service to be rendered is payable upfront.

3.10 AVAILABILITY OF SERVICES - LEGISLATIVE

An annual availability fee, as calculated by law must be paid in respect of immovable property with or without improvements, if such property is reasonably joined to the electrical network, where the fee is then calculated as follows:

R210.68 plus VAT (R240.10) - per year per 1000m² or part thereof A minimum of R421.25 plus VAT = R481.00 is applicable

A maximum of R1045.37 plus VAT = R1191.72 is applicable

3.11 INSTALLATION INSPECTIONS

By law, the consumer or lessor of an electrical installation must provide a Certificate of Compliance to the municipal supply authority on request. This certificate must be issued by an accredited and registered electrician. An electrical contractor can issue such a certificate if an accredited electrician is permanently employed and the contractor must be registered with ECB.

3.12 ILLEGAL TAMPERING WITH METERS AND LOAD CONTROL SWITCHES

3.12.1 CONVENTIONAL AND PREPAYMENT METERS

In cases where a meter or metering equipment were tampered with, or where the meter or metering equipment were deliberately damaged, or where the metering equipment were bypassed and/or prevented from metering the consumption of the installation, or where the meter was knowingly not metering the installation, and not reported to the Electrical Department, the fines in TABLE [D6.1/D6.2] will apply:

The supply will be switched off and the meter may be removed until such time that the owner or lessee of the installation or the user of the electricity, has paid the costs of the meter to be replaced, including fines and additional deposits, or any other amounts payable as deemed fit by Council.

PLUS the total account owing, including interest, estimated of unauthorized consumption, connection, reconnection fees and increased deposits as indicated by the policy of Council, if and when applicable;

PLUS the owner or lessee must also appoint an electrical contractor to issue a Certificate of Compliance for the electrical installation if so required.

If it was found that a prepaid meter has registered negative units, the consumption which have not been paid for (only when the meter was found not to have been tampered with) the consumer will have to pay such consumption (or arrange for any other method of payment with the Debtors Section), only after which the meter will be replaced with a new meter.

3.12.2 LOAD CONTROL SWITCHES

Where it is found that there was tampering with a geyser load control unit or any other load control equipment, or that the unit has been bypassed or so connected that the unit does not perform the function that it was installed for, the fines in TABLE [D6.3] will apply.

Where it is found that there was tampering with a switch/equipment, and the switch/equipment was damaged and must be repaired/replaced, the

consumer will be responsible for the actual costs of the whole unit.

3.13 SPORT GROUNDS FLOODLIGHTS [D7]

According to these rates, other organizations, like sport clubs, individuals, NGO's, etc. can make use of the sportground floodlights. Fees are to be paid by the hour or per day. These fees are directly payable to the Finance Department and are only payable for use after 18:00 and before 06:00. No floodlights will be allowed to be switched on outside these hours. Minimum fee payable is for one hour.

4. ASSISTANCE WITH HIGH ABNORMAL LOADS / TRANSPORT OF LOAD HIGHER THAN THE PERMITTED HEIGHT ALLOWED BY LAW

Applications must be submitted in writing at least two weeks before the scheduled trip. Costs will be determined individually depending on the circumstances. All costs will be payable before the date of the first trip.

5. ASSISTANCE WITH HYDRAULIC PLATFORMS/CRANES

Costs will be determined individually depending on the circumstances, and will include but is not limited to:

- 1. Transport (km/hour tariff AA-based)
- 2. Labour (Hourly rate of all personnel)
- 3. Material

6. CAPITAL CONTRIBUTION

[Council Decision R2811-11 of Jan 2011]

As determined by the council's standard policy [Council Decision 45 / 6 of June 23, 1992] [Council Decision 19 / 2 of 8 December 1992] [Council Decision 20 / 6 of June 10, 1993] [Council Decision 23/10 of 12 October 1993] [Temporary supply] [Council Decision 25/10 of 12 October 1993] [Capital contributions] [Council Decision 42/12 of 8 December 1993] [Council Decision 62 / 6 16 June 1994] [Council Decision 38 / 3 of March 23, 1995] [Tampering with prepaymentMeters] [Council Decision 62 /6 of June 20, 1995] [Council Decision 37 / 7 from July 18, 1995] [Low Power supply] [Council Decision 52 / 9 of 19 September 1995] [Kits outside sales force] [Council Decision 59 / 6 of June 11, 1996] [Council Decision 57 / 4 of 29 April 1997] [Council Resolution 5 / 6 of June 17, 1997] [Council Decision 55 / 9 of 23 September 1997] [Capital contribution policy] [Council Decision 47 / 9 of 29 April 1997] [Council Decision 46 / 5 on 20 May 1998] [Council Decision 51 / 4 of 21 April 1999] [Council Decision 72 / 4 of 12 May 1999] [Council Decision 66 / 4 on May 3, 2000] [Council Decision 60 / 4 on May 3, 2000] [Bulk: schools and residences] [Council Decision 1/5-01 (sv) of 24 May 2001] Council Decision 68/4-02 of 30 April 2002], [Council Decision 3 / 5A (SV) of 22 May 2002], [Council Decision R46105-03 of May 27, 2003]. [Council Decision R400-05 of 31 May 20041

WATER TARIFFS

VAT excluded

%00'9 (6 kl free only to indigent Households)

Percentage Increase

18,80 19,70 06'6 15,80 18,80 20,80 19,70 20,80 16,30 9,90 15,80 18,80 19,70 6,50 16,30 06'6 9,90 LIMITATION (20%) LIMITATION (30%) 2016/17 14,30 15,20 8,70 10,90 13,50 14,30 12,00 10,90 15,20 13,50 14,30 5,60 12,00 8,70 8,70 2016/17 11,00 13,80 8,00 9,50 11,00 11,90 13,80 9,50 11,00 8,00 11,00 11,90 5,10 11,00 8,00 8,00 LIMITATION (10%) 2016/17 LIMITATION (0%) 13,80 11,00 11,00 11,00 11,90 8,00 9,50 8,00 9,50 11,00 11,90 5,10 11,00 8,00 2016/17 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 51,90 BASIC 2016/17 Schools, Churches, Hospitals & Old age homes Type of Consumer AGRICULTURE & SMALL HOLDINGS APARTMENTS & TOWNHOUSES BUSINESS & INDUSTRY Indigent Households Other Households INSTITUTIONAL More than 80 kl More than 80 kf More than 80 kl Departmental DOMESTIC R (Rand) 61 to 80 kl 41 to 60 kl 61 to 80 kd 11 to 60 kl 61 to 80 kt 41 to 60 ki 7 to 40 kl to 40 kd 7 to 40 kl 0 to 6 kl) to 6 kl 0 to 6 kd

WATER TARIFFS

VAT excluded (6 kl free only to Indigent Households)

Percentage Increase

6,00%

Tuno of Consumer	BASIC	LIMITATION (0%)	MITATION (10%)	ITATION (20%)	MITATION (30%
	2016/17	2016/17	2016/17	2016/17	2016/17
R (Rand)					
WET INDUSTRIES					
0 to 30 000 kl	ı	11,00	11,00	12,00	16,3
Above 30 000 kl	•	9,30	9,30	10,00	11,3
Electro-mechanical Meters	2 992,10	,			.1
Mechanical Meters	1 379,90	1	ı	,	. \$
SHELLEY POINT GOLF COURSE	51,90	8,00	8,00	8,70	06'6
LANGEBAAN GOLF COURSE	51,90	8,00	8,00	8,70	06'6
KOPPIESVELD FARMERS		11,00	11,00	12,00	16,3
OTHER NOT MENTIONED	51,90	11,00	11,00	12,00	16,3

Koppiesveld: Water Supply - Loads of water supplied is limited to 8 loads per month per customer, and transport tariffs: (mobile delivery) will apply.

WATER AVAILABILITY CHARGES FOR VACANT PLOTS

			Availability per	Availability per annum
	SIZE (m²)	% Surcharge	2016/17	2016/17
0 - 2 000		25%	73,70	884,00
2 001 - 3 000		20%	88,50	1 060,80
3 001 - 4 000		75%	103,40	1 240,10
4 001 - 5 000		100%	117,80	1 413,20
> 5 000		- 125%	132,60	1 590,00

WATER TARIFFS - EMERGENCY

VAT excluded

(6 kl free only to Indigent Households)

Percentage Increase

6,00%

Type of Consumer	Basic Levy per month	Emergency Tariffs
	2016/17	2016/17
Market 1		
R (Rand)		
DOMESTIC		
Indigent Households		
0 to 6 kl	51,90	
7 to 15 kl	51,90	13.60
More than 15 kl	51,90	96,40
Other Households		
0 to 6 ki	51,90	8,70
7 to 15 kl	51,90	13,60
More than 15 kl	51,90	96,40
APARTMENTS & TOWNHOUSES		
0 to 15 kl per unit	51,90	13.60
Above 15 kl per unit	51,90	96,40
AGRICULTURE & SMALL HOLDINGS		
0 to 6 kl	51,90	8,70
7 to 15 ki	51,90	13,60
16 to 80 kl	51,90	17,30
More than 80 ki	51,90	67,50
BUSINESS & INDUSTRY	51,90	29,70
INSTITUTIONAL		
Schools, Churches, Hospitals & Old age homes	51,90	18,50
Departmental	51,90	18,50
WET INDUSTRIES		18,50
Electro-mechanical Meters	2 992,10	: <u> </u>
Mechanical Meters	1 379,90	-
SHELLEY POINT GOLF COURSE	51,90	96,40
LANGEBAAN GOLF COURSE	51,90	96,40
KOPPIESVELD FARMERS	_	17,30
OTHER NOT MENTIONED	51,90	29,70

WATER TARIFFS - MISCELLANEOUS

VAT excluded

(6 ki free only to Indigent Households)

Percentage increase

Description	2040/
R (Rand)	2016/17
DEPOSITS	
Households	
	•
The deposit paid by consumers, (excluding the rural consumers from the RSC) an amount equal to the levy for two months' consumbased on the actual or anticipated consumption, subject to a minimum of:	nption 435,0
Businesses	815,0
Industries	1 630,0
Other categories	815,0
TESTING OF METERS	
For the test of a 15mm or 20mm water meter at the request of a consumer test water meters installed in conjunction with the existin	0
motors.	409,6
For the test of a meter at the request of a consumer for a meter greater than 20mm or where the consumer requests that the meter tested by a professional institution, fees will be calculated at actual costs.	be
PROVIDING TEMPORARY METERS AND TAPS	
For the provision of temporary meters and taps, actual cost plus 20% plus VAT plus water deposit.	
CONNECTION AND DISCONNECTION	
For the supply, lay and connection of a pipe and meter, cost of such connection as calculated by the Municipality, plus 20% plus VA	т
RECONNECTION CHARGES	
Reconnection fees on request of the consumer	
	178,0
Reconnection fees due to violation of the council's regulations, a minimum fee of R 1.78 (plus all outstanding amounts on water acco	ount). 178,0
DISCONTINUE OF SUPPLY	
Where supply is discontinued at the request of a consumer, one twelfth of the annual basic minimum fee payable in respect of prope with or without improvements, that is not joint to the council's water supply system, payable for each month or part of a month	rties
RELOCATION OF METERS	
For moving or removing a meter at the request of the consumer: The actual cost of such relocation or removal subject to a minimum of R 3.76 (Plus 10% payable in advance).	fee 375,44
TAMPERING WITH METERS	
In cases where a meter or metering equipment were tampered with, or where the meter or metering equipment were deliberately damaged, or where the metering equipment were bypassed and/or prevented from metering the consumption of the installation, or where the knowingly not metering the installation, and not reported to the Technical Department, the tariff as indicated will apply: "supply will be switched off and the meter may be removed until such time that the owner or lessee of the installation or the user of the water, has paid the costs of the meter to be replaced, including fines and additional deposits, or any other amounts payable as deem it by Council	The 929.82
FEES FOR INVESTIGATION OF ERRORS AT CONSUMER PREMISES	
Where faults are repaired by council)	
When council is requested to investigate an interruption of supply, and where it is found that such interruption of supply is due to an each the consumer's meter, call out costs will be charged as follows:	error
Call-out charges only (within hours of 08:00 to 16:00)	200.44
Call-out charges where material and/or excavation is necessary (After Hours)	368,43
Call-out charges where material and/or excavation is necessary (Sundays & Public Holidays) PLUS : Actual cost of labour and materi	521,0
ilus 20% pius VAT	713,10
lote:	
tepair of water pipelines on the consumer's side will only be attended to should a private plumber not be available.	
Where the Municipality is called out for faults and upon investigation found that the fault already be discovered by the owner:	
etween 08:00 and 16:30	
outside working hours	368,42
undays and Public Holidays	521,05 713,16

WATER TARIFFS - MISCELLANEOUS

VAT excluded		
(6 kl free only to Indigent Households)		
Percentage Increase		6,00%
	Description	2016/17
R (Rand)		
CONNECTION FEES		
New Connections		
(For all connections >20mm application must be in	n writing)	
15mm		2 978,07
20mm		3 800,00
25mm		5 041,23
40mm		
Greater than 40mm		10 506,14
installation of meters with meter box		
15mm		1 788,60
20mm	and the second s	1 997,37
25mm		2 759,65
Installation of connection without water meters	s (eg subdivision of plots)	
15mm		1 100,88
20mm 25mm		1 671,93
25mm >25mm		2 114,91
~25Hilli		
Installation of water meters in housing projects	s, basic tariff	861,40
INSPECTION FEES		
Pald in advance		
Minimum per inspection		726,32
Per Hour		726,32
	:	
Delivery of an Account		
Minimum per inspection		885,09
Per Hour		885,09
Mobile water delivery		
Transport of water within working hours (per hour):	Minimum	414,91
plus number of kilolitres of water supplied at the ra	ite: Others not mentioned (See water tariffs)	
Water transported outside normal working hours		622,81
	in advance at the following tariff: Others not mentioned (See water tariffs)	322,01

1. Supply Chain Management policy

	PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
	9	Definitions	"the Regulations" means the Local	"the Regulations" means the
			Government: Municipal Finance	Municipal Supply Chain Management
			Management Act, 2003, Municipal	Regulations published by
			Supply Chain	Government Notice 868 of 2005
			Management Regulations published	· ·
-		20(0)	by Government Notice 868 of 2005	
	24	22(2)	NEW	Public invitation for competitive
			,	bids:
				(a) Amendments before the closing date
				(i) The municipality is entitled to
				amend any bid condition, validity
				period, specifications or plan
				provided that such amendments
7				are advertised and/or that all
				bidders to whom bid documents
				have been issued, are advised in
				writing per email or fax of such amendments. For this reason,
				officials and authorised service
-				providers issuing bids shall keep a
				record of the names, addresses
1				and contact numbers of the
				persons or enterprises to whom
				bid documents have been issued.
L				
	25	22(2)(c)	NEW	(iii) If bids or quotations were already
1				received, the bids or quotations
				will retained unopened in the
				bidding box and be duly
				considered after the expiry of the
7				extended period, unless the bidder cancels it by submitting a
				later dated bid or quotation before
				the extended closing date.
				Opening of bids
	26	23(1)(a)	NEW	(viii) where prices have not been
			4	inserted in all relevant space on
				the form and such items have not
				been deleted by bidders, such
				spaces shall be stamped "no
				price" and initial next to the
				stamp by the employee opening
				the bids;
	26	23(1)(a)	(ix) the responsible official who	` '
			opened the bid shall forthwith	opened the bid shall forthwith
			place his/her signature on the bid	place his/her signature on the bid
			opening record and shall ensure	opening record and shall ensure
L			that the bid opening record and	that the bid opening record, the

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
		the bid prices, where applicable, are made available for public inspec-tion and are published on the Municipality's official website.	bid prices and BEE status, where applicable, are made available for public inspection and are published on the Municipality's official website.
. 38	36(5)	Deviation from, and ratification of minor breaches of procurement process (ii) The acquisition of accommodation and air travel for official purposes subject thereto that the acquisition of such services be dealt with in terms of the Municipality's Payment of Travel and Subsistence for Councillors and Officials Policy as amended from time to time as well as in terms of the Municipality's Delegation of Powers and Duties as amended from time to time.	Delete. A tender has been adjudicated to a travel company.
42	40	Disposal management Subject to the provisions of the Municipal Asset Transfer Regulations	DELETED - Duplication.

2. Customer care and management, credit control and debt collection policy

-	PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
	6		1.Definitions	1.Definitions-Adding of the following definitions:
				"due date" means the date specified on the tax invoice as the last date for payment before interest will be charged to the account.
				"indigent subsidy" means a subsidy to indigent households to ensure the receiving of basic services of which the funding is restricted to the Equitable Share receive from National Government.
	,		"interest" constitutes a levy equal in legal priority to service levies and is calculated on all amounts in arrears in respect of levies, at a standard rate equal to an interest rate one per cent higher than the interest rate the Council has to pay its bank in respect of an overdraft.	"interest" means the standard rate of interest, charged on accounts which are not paid by the specified due date, calculated as one percent higher than the prime rate.
	8		1.Definitions	Removed
			"final date of payment" a date and/or time as indicated on the account rendered as the final date of payment.	
	6	6.2.8	Adding of new sentence	Service application and agreements No water connection will be made without approved building plans.
	16	6.3	Adding to the paragraph	Termination of services A forwarding address and future details must be provided on the termination of services document. No postal address will be accepted as domicilium citandi et executandi.
	18	6.4.2	Application for services for businesses, including but not limited to trusts, companies, close corporations, partner-ships, sole proprietors and government institutions should be approved subject to the provisions of sub-item (1) above. The application must include the submission of a resolution delegating authority to the	Customer screening and securities Application for services for businesses, including but not limited to trusts, companies, close corporations, partnerships, sole proprietors and government institutions should be approved subject to the provisions of sub-item (1) above. The application must include the submission of a resolution delegating authority to the applicant and furnishing, if applicable,

ſ	PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
			applicant and furnishing, if	the business entity's registration
	1		applicable, the business entity's	number or Trust reference number (T
			registration number or Trust	number) with the Master of the High
			reference number (T number) with	Court. The names, addresses and all
-			the Master of the High Court. The	relevant contact particulars of all the
			names, addresses and all relevant	business's directors or members or
- (contact particulars of all the	trustees or proprietors or partners must
-			business's directors or members or	be submitted with the resolution. The
			trustees or proprietors or partners	relevant application form as approved
		!	must be submitted with the resolution. The relevant application	by the Municipality from time to time
			form as approved by the	forms an integral part of this policy insofar as the contents of such
-			Municipality from time to time forms	application form are not in conflict with
-			an integral part of this policy insofar	any of the provisions of this policy.
1			as the contents of such application	any or the provisions of this policy.
ı			form are not in conflict with any of	
ı			the provisions of this policy.	
, L.	`		•	Where a company, close
í	′			corporation, Trust in terms of the
-				Trust Property Control Act, 57 of
1				1988, Home owners association or a
				Body Corporate in terms of the
				Sectional Titles Act, 95 of 1986, is in debited to Council, the liability for
1				such arrears may be extended to the
- 1				directors, members of trustees
- (thereof jointly and severally.
f				Customer screening and securities
				In cases of defaulting in terms of
1	18	6.4.6	Paragraph added	payment of municipal services deposits
1				may be increased by applying the
1				following measures:
-				- 1st default: To increase the
	}			consumer deposit according to the
ſ	,			approved Tariffs; - 2nd default: To double the
j.	/ /			- 2nd default: To double the consumer deposit accor-ding to the
	i			approved Tariffs;
	}			- 3rd default: To force the consumer
	}			to convert to prepaid electricity at
				own cost.
	18	6.4.7	Paragraph added	The increase in deposits can be paid in
L				3 instalments.
	40	0.50	T	Accounts and Billing
	19	6.5.8	The municipality or its authorised	The municipality or its authorised agent
			agent must, if administratively	must, if administratively possible, issue
			possible, issue a duplicate account to a consumer on request.	a duplicate account to a consumer on
			to a consumer on request.	request. A fee as per the approved tariffs will be applicable.
	19	6.5.9	To enhance administrative	Paragraph deleted
1		5.0.0	efficiency, at the discretion of the	, aragraph deleted
			Municipal Manager or authorised	
			assignee, no accounts with an	

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
		outstanding amount of less than	
		R50 will be rendered to the	
	<u> </u>	consumer.	
	·		Enquiries, appeals and services complaints
21-22	6.9.1	If a consumer is convinced that his or her account is inaccurate, he or she can lodge an appeal with the municipality for recalculation of this account.	If a consumer is convinced that his or her account is inaccurate, he or she can lodge a dispute with the municipality for recalculation of this account.
			The dispute must be submitted in writing or dictated to the official who will record it in writing and have it signed as correct.
			The document must then immediately be lodged with the relevant authorised official.
			No dispute will be registered verbally whether in person or over the telephone.
			The debtor must furnish full personal particulars including all their account numbers held with the Municipality, direct contact telephone numbers, fax numbers, postal and e-mail addresses and any other relevant particulars required by the Municipality.
			The full nature of the dispute must be described in the correspondence referred to above.
			The onus will be on the debtor to ensure that he receives a written acknowledgement of the dispute.
			The municipality will maintain a register of all disputes registered and resolved.
22	6.9.3	The relevant department will investigate and inform the debtor within one month.	The relevant department will investigate and inform the debtor when a reasonable outcome is available.
24	6.12.3.1	Paragraphs added	Customer assistance programs: Arrangements for settlements (x) A debt rescheduling arrangement requires the payment of the current monthly charges plus a mutually agreed amount towards the
			arrears each month. (xi) If a debt arrangement is not

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
			honoured, the debt collection process or legal action will resume from where it was suspended and not restart at the beginning of the debt management process.
26	6.12.5.1	Paragraph added	Indigent subsidy (g) Deposits for the registration of accounts in person's names, qualifying in terms of the indigent criteria, may be waived.
26	6.12.5.1	v) the amount of the subsidy will be based on 50% of the monthly service account of the institution.	the amount of the subsidy will be based on 60% of the monthly service account of the institution.
27	6.12.5.4	ii) 50 kWh Electricity + Basic fee based on a 40 amp single phase conventional electricity meter (if applicable).	ii) 50 kWh Electricity + Basic fee based on a maximum of 40 amp single phase conventional electricity meter (if applicable).
32	7.1.2	Interest	Interest on overdue accounts
	7.1.2.1	Paragraph added	The municipality may charge or recover interest on debt that is in arrears after the due date, from the first working day following the due date.
32	7.1.2.3	A levy equal in legal priority to service levies and is calculated on all amounts in arrears in respect of annual levies, at a standard rate equal to an interest rate one percent higher than the interest rate the Council has to pay its bank, in	Paragraph deleted.
	1.1.2.3	respect of an overdraft	
		Collection Process	Collection Process:
32-33	7.1.4 7.1.4.1	Paragraph added	Prelegal Process A sms may be send to a debtor if his/her cell phone number is available, once his/her account is not paid before or on the due date; When there is no response from the
	7.1.4.2	Paragraph added	consumer regarding the sms issued, a further notice will be served relating to the specific service to be restricted. Conventional Electricity - An electricity disconnection letter,
			indicating that the debtor has three (3) working days to make arrangements, pay the full outstanding amount or provide the

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
			Municipality with the necessary proof
			of payment will be issued;
			- Notices can also be issued via hand
			or electronically;
			- If no response, supply to the premise
			will be discon-nected;
			- The service will only be reconnected
]			once the full payment is made or
	·		proof of payment is provided;
	,		- The security deposit will be increased
			as mentioned in paragraph 6.4;
.	·		- A reconnection fee will be charged to
			the account.
	7.1.4.3	Paragraph added	Prepaid Electricity
			- A prepaid electricity disconnection
			letter may be issued, indicating that
			the debtor has three (3) working days
/			to make arrangements, pay the full
			outstanding amount or provide the
			Municipality with the necessary proof
			of payment;
			- Notices can also be issued via hand
			or electronically;
			 If no response, supply to the premise will be restricted;
			- The service will only be restored once
			the full payment is received or proof
			of payment is provided or an
			acceptable payment arrangement is
1			made;
			- An administration fee may be charged
	7111	Derggraph added	to the consumer's account.
	7.1.4.4	Paragraph added	Water
7		-	- A water restriction letter may be
1			issued indicating that the debtor has
			seven (7) working days to make
			arrangements, pay the full
			outstanding amount or provide the
			Municipality with the necessary proof
		•	of payment;
			- Notices can also be issued via hand
			or electronically;
			- If no response, supply to the premise
			will be restricted;
			- The service will only be restored once
	}		the full payment is made or proof of
			payment is provided or an acceptable
			payment arrangement is made;
	7.1.4.5	Legal Process	- A reconnection fee will be charged to the account.
			·
		If the legal process is handle	ed Paragraphs deleted

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
		internally, the following legal action will then apply: 1 A letter of demand is sent to the debtor granting him/her to arrange for the full settlement of the account. If no response is received within 10 days after receipt of the notice, the services will be terminated. Restricted water flow control will be implemented and prepaid electricity will be blocked. 2.Documentation and notices received after water has been cut is stored on the Debtpack cutting module.	
34	7.1.4.5	If no payment is received, the summonsing process will be imitated.	If no payment is received, the summonsing process will be initiated .
34	7.1.4.5	A letter will be issued to all debtors with an outstanding balance of R100 after the due date informing them that their details will be given to a credit bureau should payment not be made within twenty (20) working days after such notification has been given.	A letter will be issued to all debtors with an outstanding balance of R500 after the due date informing them that their details will be given to a credit bureau should payment not be made within twenty (20) working days after such notification has been given.

3. Budget implementation and management, funds and reserves and virement policy

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2015/2016
19	10.6.3.11.4	Entertainment budgets may not be increased through virements without approval of the CFO and the Municipal Manager council.	Entertainment budgets may not be increased through virements without approval of the CFO, Accounting Officer and the Council.
3, 8, 9, 12, 17, 19, 20, 23, 24		Wording: Municipal manager	Change to: Accounting officer
13	7	Proceeds will depend on projections for a specific period of time and will differ from one financial year to another.	Proceeds will depend on projections for a specific period of time and will differ from one financial year to another. All proceeds from property sales must be ring-fenced to be used in the future for property related projects only.

16	10.3	Virements for a financial year may not exceed a maximum of 10% of the total approved operating budget per Directorate, without prior approval of the Mayoral committee.	exceed a maximum of 10% of the total approved operating budget per
19	10.6.3.12	New	Deviation from this policy in respect of virements for mSCOA classification purposes only:
			In order to ensure that expenditure incurred or revenue recognised is in accordance with mSCOA classifications, virements can be performed between any cost elements provided that complete information be provided in the motivation and application for the virements.
20	10.7.5.1	New	Deviation from this policy in respect of virements for mSCOA classification purposes only:
		:	In order to ensure that capital expenditure incurred or capital revenue recognised is in accordance with mSCOA classifications, virements can be performed between any cost elements provided that complete information be provided in the motivation and application for the virements.
20	10.7.5.2	New	Veriments that relate to Mscoa and stretches over different directorates will be authorised and signed by the Chief Financial Officer and the municipal manager in order to ensure that there are no delays with the implementation process.
26		EFFECTIVE DATE	EFFECTIVE DATE
		1 July 2015	These policy amendments shall come into force on 1 July 2016.

4. Property rates policy

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17	
6-13	3	Definitions	Adding of the following definitions:	
			"Bona fide farmer" is a person or legal entity that is a legitimate farmer that is granted such tax status by SARS. "Contiguous property" means properties that share a common boundary which is connected or linked together.	
		"Multiple purposes", in relation to a property, means the use of a property for more than one purpose, subject to section 9 of the MPRA, 2004 (Act No. 6 of 2004) and cannot	"interest" means the standard rate of interest, charged on accounts which are not paid by the specified due date, calculated at one percent higher than the prime rate. "Multiple Ownership" is a form of ownership whereby two or more people or entities own interests in the same property at the same time.	
	:	be assigned to a single category.	"Multiple purposes", means properties used for multiple purposes for which an apportionment of value for each distinct use of the property will be calculated by the municipal valuer and used for billing at the appropriate and applicable rate, in cases where the municipal valuer considers it reasonable to apply this category.	
١	:		"Municipal Properties", means properties owned by the local municipality.	
			"Non-Profit Organisation", means a business entity that is granted tax-exempt status by SARS.	
		"Public Service Infrastructure" means publicly controlled infrastructure as determined in terms of chapter 1 of the Local Government: Municipal Property Rates Act (Act 6/2004).	"Public Benefit Organisation", means an organisation that does not work for profit and does not pay tax in or out of South Africa. The organisation is most likely involved with charitable work.	
		"State-owned properties",	"Public Service Infrastructure" means publicly controlled infrastructure as per the Municipal Property rates Act	

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
		 (a) State properties that provide local services. (b) State properties that provide regional/municipal district-wide/metro-wide service. 	(Act 6 of 2004 as amended).
	·	(c) State properties that provide provincial/national service.	Paragraph deleted
	*	Paragraph added	
9			"Specified public benefit activity" means an activity listed in item 1 (welfare and humanitarian), item 2 (health care) and item 4 (education and development) of Part 1 of the Ninth Schedule to the Income Tax Act. (Act 58 of 1962 as amended)
17-18	SECTION D: 2.1.b	apply for the reduction of property rates subject to producing a tax exemption certificate issued by the South African Revenue Services (SARS) as contemplated in Part 1 of the Ninth Schedule of the Income Tax Act, 1962 (No58 of 1962): i. Health Care Institutions Government properties used exclusively as a hospital, clinic and mental hospital, including workshops used by the patients, laundry or cafeteria facilities, provided that any profits from the use of the property are used entirely for the benefit of the	REBATES Properties owned by Public benefit- and non-profit organisa-tions and used for
		ii. Welfare institutions Properties used exclusively as an orphanage, non-profit retirement villages; old age home or benevolent institution, including	Such NPO or PBO must have a constitution which does not preclude any resident of the municipality from being a member of the said body or organisation or from benefitting from such organisation; therefore they must be open to the general public.

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
			organisations must either be registered
		for the benefit of the institution	
			Organisations Act, 71 of 1997, or be
		within the Municipality.	PBOs that qualify for tax exemption as
		iii.Child- headed households	contemplated by Part 1 of section 30 of
	1		the Ninth Schedule of the Income Tax
	ì	Any child headed household	Act (Act 58 of 1962 as amended). Such
		1	registration must be supplied annually
		than 18 years. The applicant must	
			submission of a tax clearance certificate
	;		for NPOs and PBOs confirming that they
			are in good standing.
		handicapped person, also proof	
			These rebates are intended to assist
			organisations with limited resources that
		certification by a district modification	are liable for the payment of the rates
<u>ل</u> سر		officer. The rateable property in	and not for those who have the ability to
,		question must be categorised as	
		residential, or as farm properties	
		solely used for residential	
		1	
ļ		purposes. iv.Charitable institutions	
		Property belonging to not-for-gain	
		institutions or organisations that performs charitable work.	
		v.Sporting bodies	
		Property used by an organisation	
]		whose sole purpose is to use the	
		property for amateur sport or any	1
		activity connected with such sport.	·
		vi.Cultural institutions	
		1 =	
		Properties declared in terms of the Cultural Institutions Act, Act 29 of	
		1969 or the Cultural Institutions	
۱.		Act, Act 66 of 1989.	1
1		vii. Museums, libraries and art	
		galleries	
		Registered in the name of private	
		persons or organisations, open to	
		the public and not operated for	
		gain.	
		viii.Youth development organi-	
	•	sations	
		Property owned and/or used by	
		organisations for the provision of	
		youth leadership or development	
		programmes.	
		ix. Educational institutions	
		Property owned by not-for-gain	
		institutions (declared or	1
		registered by law) and used for	1
		educational purposes including a	
		residence registered in the name	
		1	

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
		of the educational institution and	
		used by full-time employees of	
		the educational institution.	·
	1	x. Animal welfare	
	1	Property owned or used by	
		institutions/organisations whose	
		exclusive aim is to protect birds, reptiles and animals on a not-for-	
		gain basis.	
		gain basis.	
			·
			·
21	2.4:		Rebates
	1.2.6	Paragraph added	Be a South African citizen.
		Exemptions	Exemptions
\mathcal{T}_{i}		vi.Property lower in value than the	vi.Residential Property lower in value
		amount determent by the	
		municipality;	municipality;
<u> </u>			
23-25	Section E	1. LIABILITY FOR RATES BY PROPERTY OWNERS	1. LIABILITY FOR RATES BY PROPERTY OWNERS
:		Sentence added	A municipal account will not be split into
		Contende added	multiple accounts as a result of multiple
			ownerships and owners will be held
			jointly and severally liable for payment.
		· ·	2. SUPPLEMENTARY VALUATION
23	2		(SV) EFFECTIVE DATE
			If the date of a Supplementary valuation
			is prior to the latest date of registration,
7	}		the Deeds Office registration date will be used as an effective date.
			used as all ellective date.
23	3	Paragraph added	3. LIABILITY FOR PAYMENT 1.T.O
		3.3,	OBJECTIONS AND APPEALS
		•	The lodging of an objection or an appeal
			in terms of sections 50 and 54 of the Act
			does not defer liability for the payment of
			rates beyond the dates determined for
			payment in terms of this Policy;
:			
			4. HANGING AND HOLDING
24	4	Paragraph added	PROPERTIES
			For the purposes of creating a single
			account for properties forming one
			economic entity, specific contiguous
			properties may be treated as one

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
25	5		
26	2.8	CLEARENCE CERTICATES 2.8 The rates clearance certificate	A PSI must have its own entry in a valuation roll. CLEARENCE CERTICATES 2.8 The rates clearance certificate
		validation period is 60 days and the amount due for payment is calculated as follows: a. Applications received between the 1st and the 14th of the month will include 3 (three) months advance collections plus all current outstanding debt on the property. b. Applications received issued between the 15th and the end of the month will include 4 (four) months	validation period is 60 days and the amount due for payment is calculated as follows: a. Rates clearance figures issued between the 1st and the 14th of the month will include 3 (three) months advance collections plus all current

5. Tariff policy

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17
			DEFINITIONS "in-feed tariff": the tariff at which the
3	1.6	New	municipality could buy excess energy from small scale embedded generation
3	1.10	New	10) "service point" is a unique stand/plot where a municipal service is delivered or can be reasonably delivered;
3	1.11	New	"Time of Use tariffs": different rates for the specific components of the tariff that is applicable at different times of the day or for different seasons or periods of the year.
4	2.3	PURPOSE OF THIS POLICY To give guidance to the Councillor responsible for finance regarding tariff proposals that must be submitted to Council annually during the budget process.	Deleted
6	4.1.(k)	New	Other not mentioned above
6	4.3	The differentiation must be based on one or more of the following elements: infrastructure costs, volume usage, availability and service standards	or more of the following elements: infrastructure costs, volume usage, availability, capacity and/or service standards
8	6.2		operating costs and capacity costs may be recovered by grouping certain components together e.g. management, capital and maintenance costs may be grouped together and be recovered by a fixed charge, independent of consumption for all classes of consumers, while the variable costs may be recovered by a unit charge per unit

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/17		
			UNIT OF MEASUREMENT AND METHODS OF CALCULATIONS: WATER		
10	7(1)(b)(vi)	Consumers who are not connected to the water service but can reasonably be connected will pay an availability tariff. The tariff will be calculated as follows: Fixed cost per consumer per category will be used as a basis to determine a surcharge per erf size	A consumer (service point) who is not connected to the water service but can reasonably be connected will pay an availability tariff. The tariff will be calculated as follows:		
10	7(1)(b)(viii)	New	When water restriction tariffs are to be implemented, Council may differentiate the percentages of the restriction between categories of consumers		
10	7(2)(a)	(a) Unit of measurement (i) kWh – Active Energy. (ii) kVA – maximum demand (thermic or block) register in a half an hour period.	UNIT OF MEASUREMENT AND METHODS OF CALCULATIONS: ELECTRICITY (a) Unit of measurement (i) kWh – Active Energy. (ii) kVA – maximum demand (thermic or block) register in a half an hour period. (iii) Ampere or kVA – Capacity based on the connection size of the supply point		

	D	elete:	Page	11:	Paragra	ph 7	(2)(b)
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Tariff types	Fixed charge	Active	Capacity-	Charge
	Rands/ customer/-Month	Energy charge-cents/ kWh	charge Rands / kVA/ month	Rands / kVA/ month
One part		×		
One part Block		×		
Up to 4 inclining blocks		4		:
Two part	×	×		
Two Part Block Up to 4 blocks	×	×		
Three part	×	×	×	Х

T 100 4			ph 7(2)(b)	F#4 4	1	
Tariff type	es	Rand/Ar	acity charge mpere/month Or d/kVA/month	Fixed chargeRand / customer/ Month	Active Energy charge cents/ kWh	Demand charge Rands / kVA/ month
One part			X		X	
One part	Block	· .	Х		X	
Up to 4 b	locks					
Two part			X	X	X	
Two Part	Block		X	X	Х	
Up to 4 b	olocks	, , ,	• • • • •			
Three par	t		X	X	- X	X
PAGE	PAR	AGRAPH	CURRENT POLI	CY	PROPOSED C 2016/17	HANGE
13	7(2)(vii)	(vii) Where a not connected electricity reticul but can reason connected, an avail be payable, be calculated to surcharge of 50% costs applicable consumers per consumers	ation system hably be so vailability tariff The tariff will by adding a to the fixed to connected	AND MET CALCULATION ELECTRICITY (vii) Where (service po connected to reticulation sy reasonably be an availability payable. The calculated by surcharge of 5 costs applicable consumers (sper category	a consume int) is no the electricity stem but can so connected tariff will be tariff will be y adding 0% to the fixed
14	7(3)(i	v)	A monthly rental of a bulk contains applicable as det Council by discoupurchase price of container over 5 interest rate applimunicipal loans.	er will be dermined by sunting the familia and familia	·	HODS ONS: REFUSIONS: REFUSION OF THE USAGE O

14	7/31/1/1	Opportunity posts for anna -ff	Opportunity again for annual
14	7(3)(v)	Opportunity costs for once-off removals will be calculated by recovering the costs of the volume removed plus a 20% surcharge.	Opportunity costs for once-off removals will be calculated by recovering the costs of the volume removed plus a 20% surcharge. Discount will be provided for festivals, church and school events promoting recycling and stimulating local economy.
14	7(3)(b)(vi)	An availability charge can be instituted on un-improved property based on the recovery of the fixed cost of the service.	An availability charge will be instituted on un-improved property. The availability charge for consumers (service points) is based on the recovery of the fixed cost of the service.
14	7(4)(b)(i)	(i) All stands (developed and undeveloped) will pay an availability charge based on the size of the erf and fixed cost associated with the service	All consumers (service points) for both (developed and undeveloped stands) will pay an availability charge based on the size of the erf and fixed cost associated with the service
22	Table 1 FUNCTION AND UNIT OF RETURN	Deposit All Consumers Fixed amount is equal to any two months' account subject to a minimum amount determined by Council.	Deposit All Consumers Fixed amount is based on the value of the average of any two months' account subject to a minimum amount determined by Council.
24	Table 1	Availability fees: With or without improvements that are not connected Minimum amount per 1000 m² or part thereof with a minimum and maximum amount that is determined annually by council.	Availability fees: With or without improvements that are not connected: Fixed amount per size of plot that is determined annually by council.
32	Table 1	SEWERAGE Single Residential, Sectional Title- separately valued flat let units Old Age Homes, Sport Clubs, Halls and Community Organisations Developed plots (Availability and ,flowing fees) Fixed amount per size of plot Undeveloped plots (Availability fees): Fixed amount per size of plot	SEWERAGE Single Residential, Sectional Title- separately valued flat let units Old Age Homes, Sport Clubs, Halls and Community Organisations Developed service points (Availability and ,flowing fees) Fixed amount per size of plot that is determined annually by council. Undeveloped service points (Availability fees): Fixed amount per size of plot

	T		that is determined annually
			by council.
32	Table 1	Churches	Churches
1	1	Developed plots (Availability	Developed service points
1		and flowing fees)	(Availability and flowing fees)
i		Fixed amount per size of plot	Fixed amount per size of plot
			that is determined annually by council
		Undeveloped plots service	Undeveloped service points
}		points (Availability fees)	(Availability fees)
1		Fixed amount per size of plot	Fixed amount per size of plot
		,	that is determined annually
·	,		by council
35	Table 1		TOWN PLANNING
1		Application for Departures/	Application for Departures/
		Deviations:	Deviations: Section 18 of the
1		Erven smaller than 500 m²	Municipal Planning By-Law
		Section15(i)(a)(i) LUPO:	Erven smaller than 500 m²:
		Fixed amount per deviation	Fixed amount per deviation
36	Table 1	Applications for	Applications for Departures/
		Departures/deviations:	deviations: Applications for
		Applications for	Departures/ deviations:
		Departures/deviations:	Section 18 of Municipal
		Act Section 15(i)(a)(ii LUPO)	Planning By-Law
36	Table 1	Fixed amount per deviation House-shops Fixed amount	Fixed amount per deviation House-shops Fixed amount
30	Table 1	per sub-division application	House-shops Fixed amount per application
45	Table 1	per dab division application	REFUSE REMOVAL
'	Tubio 1	Amusement parks, circuses	Amusement parks, circuses
		and similar entertainment	and similar entertainment
		undertakings	undertakings
		Removal per 240L or part	Removal per 240L or part
		thereof.	thereof.
		Fixed amount per removal	Fixed amount per removal
			with a maximum discount of
			75% to schools, churches
45	— 11 4		and NGO's.
45	Table 1	Business- and industrial	Business- and industrial
45	Toble 1	premises Other Premises	Service points
45	Table 1	Removal of 6000L "Skip"	Other service points
45	Table 1	Fixed amount per removal	Removal of 6000L "Skip" Fixed amount per removal with
j		i ixed amount per removar	a maximum discount of 75% to
1			schools, churches and NGO's.
			WATER
47	Table 1	Availability charges for	Availability charges for
		undeveloped erven	undeveloped service points
49	Table 1	New	Undeveloped service points
)			(Availability fees):
1			Fixed amount per size of plot
1			that is determined annually by
			council

6. Borrowing policy

PAGE	PARAGRAPH	CURRENT POLICY	PROPOSED CHANGE 2016/2017
7	10.2.3	Long terms debt will only be incurred for capital expenditure for the following services Long terms debt will only be incurred for capital expenditure for the following services: revenue generating services:	
11	20	The Municipality may issues guarantees only in accordance with the provisions of Section 50 of the MFMA.	The Municipality may issue guarantees only in accordance with the provisions of Section 50 of the MFMA.
13	25.	MUNICIPAL MANAGER TO IMPLEMENT POLICY	ACCOUNTING OFFICER TO IMPLEMENT POLICY
\bigcirc		The Municipal Manager, as accounting officer of the Municipality, shall be responsible for implementing this policy, provided that he or she may delegate in writing any of his or her powers under this policy to any other official of the Municipality.	powers under this policy to any other
13	26	COMMENCEMENT This policy shall come into force on 1 July 2015.	These policy amendments shall come into force on 1 July 2016.

7. Cash management and investment policy

PAGE PARAGRAPH In terms of the Local Government: Municipal Finance Management Act, 2003 (Act No.56 of 2003)" (The Act)", the municipality must establish an appropriate and effective cash management and investment policy with the implementation date being 1 July 2004. PROPOSED CHANGE 2016/2017 The Municipal Manager has an obligation in terms of Section 62(1)(a) of the Municipal Finance Management Act, 2003 (Act No 56 of 2003) (MFMA) to ensure that all the resources are used effectively, efficiently and economically.
Municipal Finance Management Act, 2003 (Act No.56 of 2003)" (The Act)", the municipality must establish an appropriate and effective cash management and investment policy with the implementation date being 1 July obligation in terms of Section 62(1)(a) of the Municipal Finance Management Act, 2003 (Act No.56 of 2003) (MFMA) to ensure that all the resources are used effectively, efficiently and economically.
terms of section 13 of the MFMA to establish an appropriate and effective cash management and investment policy. The purpose of this policy is to establish a cash management and investment policy. The purpose of this policy is to establish a cash management and investment policy. The purpose of this policy is to establish a cash management and investment framework for the Municipality and to set out the objectives, policies, statutory requirements and guidelines. This abovementioned Act as well as the permission to implement the draft regulations, this policy, which complies with the requirements of the Act as well as the draft regulations, was prepared. 1.4 The Saldanha Bay Municipal Council considered and approved the underlying policy as its "Cash Management and Investment Policy" to which all functionaries of the municipality and Municipal Entities involved in cash management and investments must comply.
In order to ensure sound and sustainable management of the cash resources of the municipality this policy addresses all principles and processes involved in cash management and includes: 2.1 The objectives of the policy; 2.2 Due care; 2.3 Delegation of authority; 2.4 Management and internal control procedures; In order to ensure sound and sustainable management of the cash resources of the municipality this policy addresses, all principles and processes involved in cash management and investments and investments and investments and includes: 2.1 The objectives of the policy; 2.2 Due care; 2.3 Delegation of authority; 2.4 Management and internal control procedures;
2.5 Cash Management; 2.6 Investments; and 2.7 Review of the policy. 2.8 Review of the policy. 2.9 Review of the policy. 2.1 Review of the policy. 3.0 Investments; 3.1 Review of the policy. 3.1 The management of all the cash In terms of Section 79 of the MFMA, the

resources of the municipality is the responsibility of the Municipal Manager, as Accounting Officer, who must, for the proper application of this policy, develop an appropriate system of delegation that will both maximise administrative and operational efficiency and provide adequate checks and balances in the management of the cash resources.

- 5.2 The Chief Financial Officer, as designated in writing by the Municipal Manager, must advise the Municipal Manager on the exercise of the powers and duties with regards to this policy and must assist the Municipal Manager in the administration of the cash resources, the bank accounts and the investment accounts. The Chief Financial Officer may not sub delegate the duty to assist the Municipal Manager in the administration of the municipality's bank and investment accounts.
- 5.3 The delegation to withdraw money from the municipality's bank or investment accounts may only be given to the Chief Financial Officer or any other senior financial officer as determined, in writing, by the Municipal Manager and of which a copy, signed by the Municipal Manager, must be kept with the official set of delegations of the municipality.
- 5.4 The Municipal Manager may not delegate any power or duty in the administration of the municipality's cash resources to a political structure or councillor and no councillor is allowed to interfere or attempts to interfere in the management of the municipality's cash resources.
- 5.5 Any delegation by the Municipal Manager in terms of this policy:
- 5.5.1 Must be in writing;
- 5.5.2 Is subject to any limitations and conditions as the Municipal Manager may impose;
- 5.5.3 May either be to a specific individual or to the holder of a specific post in the municipality and may not be to a committee of officials; and
- 5.5.4 Does not divest the Municipal Manager of the responsibility concerning the exercise of the delegated power or the performance of the delegated duty.
- 5.6 The Municipal Manager may confirm, vary or revoke any decisions

Accounting Officer must develop an appropriate system of delegation.

The delegation to withdraw money from the municipality's bank or investment accounts is given to the Chief Financial Officer. To this effect the Chief Financial Officer must report on a monthly basis in the Section 71 report on any investments made or withdrawn during that particular month.

		taken in consequence of a delegation or sub — delegation in terms of this policy, but no such variation or revocation of a decision may detract from any rights that may have accrued as a result of the decision. 5.7 For the application of this policy any referral to "Municipal Manager" also means "Any other person acting under a delegated power or performs a function delegated by the Municipal Manager" in terms of paragraph 5 of this document.	
6	6.1.3	That, in the case of investments, such investments are valued in accordance with GRAP guidelines and standards; and	That, in the case of investments, such investments are valued in accordance with the generally recognised accounting practice (GRAP) guidelines and standards; and
19	9		1.1 RISK MANAGEMENT Investments are made over a short term (less than a year) in order to manage the liquidity risks of the municipality and not impact the long term financial plan of the municipality.
	Whole document	All reference to "Municipal Manager" changed to "Accounting Officer"	All reference to "Municipal Manager" changed to "Accounting Officer" EFFECTIVE DATE
	:		These policy amendments shall come into force on 1 July 2016.



8. Asset management policy

PAGE	APPLICABLE	CURRENT POLICY (approved 26 May 2015)	2016/17 PROPOSED CHANGES (Proposed changes)
	SECTION/	, 2010,	(Froposca changes)
	PARAGRAPH		
1	Section 2 Role of the Municipal Manager	As accounting officer of the municipality, the Municipal Manager shall be the principal custodian of all the municipality's assets, and shall be responsible for ensuring that the asset management policy is scrupulously applied and adhered to.	Section 63 of the MFMA states that: - "(1) The Municipal Manager is responsible for the management of— (a) the assets of the municipality, including the safeguarding and the maintenance of those assets; and (b) the liabilities of the municipality. (2) The Municipal Manager must for the
		The Municipal Manager or his duly delegated representative is responsible to: •Ensure implementation of the approved Asset Management Policy as required in terms of section 63 of the Municipal Finance Management Act (MFMA). •Verify assets in possession of the Council annually, during the course of the financial year. •Keep a complete and balanced record of all assets in possession of the Council. •Report in writing all asset losses, where applicable, to Council. •Ensure that assets are valued and accounted for in accordance with a statement of GRAP. •Ensure that assets are properly maintained and safeguarded.	purposes of subsection (1) take all reasonable steps to ensure— (a) that the municipality has and maintains a management, accounting and information system that accounts for the assets and liabilities of the municipality; (b) that the municipality's assets and liabilities are valued in accordance with standards of generally recognised accounting practice (GRAP); and (c) that the municipality has and maintains a system of internal control of assets and liabilities, including an asset and liabilities register, as may be prescribed."

S (Proposed	which is not listed in this hall determine a useful ry in consultation with the nt who shall control or use and shall be guided in life either by the useful nexure to the asset most be asset in question or by andards.	the Department, the asset or inventory the Department, the asset movement be completed (signed by both the and the transferee) and forwarded to Control Section. The copy of this form warded to the party receiving the asset vitem.			(09 – 9)	(6 - 100)	(1 - 100)	(1 - 100)	(6 – 100)	(20 – 30)	(3-5)	(20 - 30)	(20 – 30)	(15 – 20)
2016/17 PROPOSED CHANGES (Proposed changes)	changes) In the case annexure, operating lidirector of the asset determining lives assign closely con any appropany appropany appropany any appropany any appropany form must be formust be form or inventory	Annexure A	Infrastructure	Electricity	Roads & Stormwater	Water	Sewerage	Cleansing: Refuse Removal	Pedestrian Malls	Security	Airports	Gas	Towers	
roved 26 May 2015)	isted in this annexure, the CFO if necessary in consultation with hall control or use the asset in mining such useful life either by xure to the asset most closely by any appropriate statement of ce (GRAP).			:				icture assets, with the estimated	ickets in each case.			(30)	(45)	(45)
CURRENT POLICY COVED 28	In the case of an asset which is not listed in this shall determine a useful operating life, if necessathe director of the department who shall controduestion, and shall be guided in determining suctive useful lives assigned in the annexure to the comparable to the asset in question or by any appreparally recognised accounting practice (GRAP)	When a Department transfers an asset or inventory item Department, the asset movement form must be com forwarded to the Asset Control Section. The copy of this forwarded to the party receiving the asset or inventory item.	Annexure A	Asset Useful Life Guide		Infrastructure Assets		The following is the list of infrastructure assets, with the estimated	useful life in years indicated in brackets in each case.		Electricity	Cooling Towers	Distribution Box	Distribution Kiask
APPLICABLE SECTION/ PARAGRAPH	Section 15.3 - Determining useful lives of assets	Section 25.7 Transfer of Assets	Annexure A - Asset Useful Life Guide											
PAGE	32	2 318	72											

PARAGRAPH Distribution Pillar (45) Electricity Connections (45) Electricity Lines (30) Festive Lights (20) High Voltage Substations (50) Load Control Equipment (20) Mains (20) Meter Enclosure (45) Meters (45) Meters (45) Meters (45) Streetlights (45) Substation Equipment (20) Subply/Reticulation (20) Switchgear Equipment (20) Transformer Mialor Substations (45) Transformer Milor Substations (45) Transformer Minis Substations (45) Transformer Minis Substations (45) Transformer Unprotected (45)	PAGE	APPLICABLE	CURRENT POLICY (wipproved 26 May 2015)		2016/17 PROPOSED CHANGES (Proposed	(Proposed
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SECTION Changes Index (10)	PAGE	APPLICABLE	CURRENT POLICY proved 26 May 2015)	1	2016/17 PROPOSED CHANGES	(Proposed
Bicycle Lanes (10) Motor Vehicles Bridges, Subways & Culverts (30) Office Equipment Bus Shelters (20) Plant Bus Terminals (20) Plant and Equipment Car Parks (20) Rehabilitation Costs Guidance Signs (10) Wardwrost Kerbing (45) Work-In-progress Motorways (15) Work-In-progress Roads: Other (10) Work-In-progress Roads: Other (10) Municipal land Parking Meters (10) Municipal land Parking Meters (10) Municipal land Sidewalks (30) Municipal land Siorm water Culverts (50) Siorm water Culverts Siorm water Culverts (50) Siorm water Structures (50) Siorm water Structures (50) Structures (50) Street Lighting (25) Structures (60) Struct Secondary Route Paving Blocks (80) (10) Structures Structures & Training Blocks		SECTION/ PARAGRAPH			changes)	
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CIIBBENT POLICY			Rights (that is, the right to draw water from	source belonging to another party)	Security Fence - Water	Supply/Reticulation	Water Connections	Water Pump	Water Pump House	Water Telemetry	Water Treatment Works	Sewerage	· Mechanical Equipment	Outfall sewers	Pump Station Structures	Security Fence – Sewerage	Sewer Rising Main	Sewerage Connections	Sewerage Electrical Equipment	Sewerage mains	Sewage purification works	Sewerage pumps	Sludge machines	Treatment Structures	
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CURRENT POLICY		Mains	Meters	• Tower	Communication Tower	Community Assets	The following is a list of community assets, sho	assigned or estimated useful lives in years in brackets:	Buildings and other assets	Agriculture	Beach Developments	Cemeteries	Clinics/Hospitals	Community Centres	Heritage buildings	Indoor Sports	Informal Housing	Monuments	Municipal Buildings	Municipal Houses	Museum/Art Galleries	Parks
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	2016/17 PROPOSED CHANGES (Proposed changes)																							
		(30)	(30)	(30)	(30)	(15)	(15)	(15)	(20)	(15)		(20)	(20)	(20)	(20)	(20)	(20)	tures in a		(20)	(20)	(20)	(20)	
<u></u>	CURRENT POLICY (*-i)proved 26 May 2015)	Public Conveniences	Recreation Centres	Zoos	Channels - parks	Irrigation	Jungle Gyms and Park Structures	Poles & Railings	Rivetment/Seawall	Sandbags/Groynes	Recreational facilities	Bowling greens	Tennis courts	Swimming pools	Golf courses	Jukskei pitches	Outdoor sports facilities	Organs (that is, pipe organs that are fixtures in a	municipal	hall or other centre)	Lakes and dams	Fountains	Floodlighting	
	APPLICABLE SECTION/ PARAGRAPH											-												
	PAGE									•	32	5												

• Works of art (which will include paintings and sculptures) • Public statues • Historical buildings or other historical structures (such as war memorials) • Historical sites (for example, an Iron Age kiln, historical battle site or site of a historical settlement) Other The following is a list of other assets, again showing the estimated useful life in years in brackets: • Aircraft Aircraft Bins and containers • Bins and containers
The following is a lestimated useful life Aircraft Aircraft/Ba Bins and

	2016/17 PROPOSED CHANGES (Proposed	changes)		4.5.6															:					
(,																							
	2015))		(30)	(0)	(0)	(3)		(2)	(15)	(2)			(2)	(7)	(2)	(-)	(15)			(15)	(20)	(20)	(15)
	CURRENT POLICY THIS DISCOVED 26 May 2015)		Other	Farms - Other assets	Land - Other assets	Tip Sites - Other assets	Books - Legal Section	Emergency equipment	Fire hoses	Other fire-fighting equipment	Emergency lights		Furniture and fittings	Chairs	. Tables and desks	Miscellaneous Furniture	Cabinets and cupboards	Concrete tables and benches		Motor vehicles	Ambulances	Fire engines	Tankers	Mobile Libraries
	CUR		•					 •					•							•				
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PROPOSED CHANGES (Proposed																	 			·		
2016/17 PROPOSED C	changes)					·		·							· · ·				· .			
lay 2015)		(15)	icles	(5)	(3)	(5)		(5)	ngible) (3)		(5)	(3)		(5)	(5)	(2)		(5)	(5)	(5)	(2)	(10)
CURRENT POLICY Proved 26 M		Buses	Trucks and light delivery veh	Ordinary motor vehicles	Motor cycles	Pound Vehicles	Office equipment	Computer hardware	Computer software (not intar	Office machines	Air Conditioners	, Audio Equipment	Planning	Master Plans	Studies	Town Planning	Plant and equipment	Compactors	Electrical Equipment	General Plant	Generators	Graders
							•				•		•				 •					
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2016/17 PROPOSED CHANGES (Proposed	changes).																									
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15)			(3)	(5)	(5)	(5)	(10)	(5)	(10)	(10)	(2)	(5)	(5)	(5)	(5)	(5)	(15)	(15)	(15)	(15)	(15)	(15)	(5)	(15)	(5)	(15)
CURRENT POLICY TEMPROVED 26 May 2015)			Grave boxes	Horticultural Equipment	Mobile Pumps	Pumps	Tractors	Trailers	Mechanical horses	Farm equipment	, Lawn mowers	Compressors	Laboratory Equipment	Radio Equipment	Firearms	Telecommunication equipment	Irrigation systems	Cremators	Lathes	Conveyors	Feeders	Tippers	Workshop Equipment	Pulverising mills	Broom – Drawn	Cable cars
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2016/17 PROPOSED CHANGES (Proposed	changes																						
CURRENT POLICY (proved 26 May 2015)			Canopy (5)	Cleaner – Steam (5)	Drill - Concrete (5)	Equipment/Apparatus - Clinics (5)	Equipment/Apparatus Traffic (5)	- Milling Equipment (15)	Mixer – Concrete (5)	Outboard Motor (5)	Road Maintenance Equipment (10)	Tools (5)	Welder (5)	Fuel Pumps- diesel/petrol (20)	Rehabilitation – Landfill sites	Rehabilitation Landfill Sites (15)	• Watercraft	Watercraft/Boats (15)	Investment Assets	It is not possible to provide an exhaustive list of investment	assets, as the actual list will depend very much on the local	circumstances of each municipality. However, the following will be	among the most frequently encountered:
PAGE APPLICABLE	SECTION/	PARAGRAPH								1		33	 5 .1						 				

2016/17 PROPOSED CHANGES (Proposed changes)					
6 May 2015)	Office parks (which have been developed by the municipality itself or jointly between the municipality and one or more other parties) Shopping centers (again developed along similar lines)	Housing developments (that is, developments financed and managed by the municipality itself, with the sole purpose of selling or letting such houses for profit)	again showing the estimated	(20)	(30)
CURRENT POLICY (approved 26 May 2015)	Office parks (which have municipality itself or jointly between the r other parties) Shopping centers (again de	 Housing developments (that is, developments financed and managed by the municipality itse with the sole purpose of selling or letting selon for profit) 	Buildings The following is a list of buildings, again showing the estimated useful life in years in brackets:	Airport Radio Beacons Taxi Ways	Other Abattoirs Asphalt Plant Caravan Parks
PAGE APPLICABLE SECTION/ PARAGRAPH		- 331			

. Carports (20) Cinemas (30) Compacting Stations (30) Diesel/Petrol Tanks (30) Farms (30) Hower Facilities (30) Hostels – Public/Tourist (30) Housing Scheme (30) Kilins Laboratories (30) Kilins Laboratories (30) Office Buildings (30) Office Buildings (30) Office Stations (30) Post Offices (30) Post Offices (30) Training Centres (30) Training Centres (30) Training Centres (30) Training Centres (30) Training Centres (30) Training Centres (30) Training Centres (30) Training Centres (30)	APPLICABLE	CURRENT POLICY proved 26 May 2015)	2016/17 PROPOSED CHANGES (Proposed
Carports Cinemas Compacting Stations Compost Diesel/Petrol Tanks Farms Hawker Facilities Hostels - Public/Tourist Hostels - Workers Housing Scheme Kilns Laboratories Fresh produce and other markets Nurseries Old Age Homes Post Offices Post Offices Transport Facilities Transport Facilities Waste Cells	SECTION/	4	changes)
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PAGE	APPLICABLE	CURRENT	CURRENT POLICY (Pproved 26 May 2015)	(015)	2016/17 PROPOSED CHANGES (Proposed
	SECTION/ PARAGRAPH				changes)
		5	Workshops	(30)	
		•	Community		
		∢	Ambulance Stations	(30)	
		₹	Aquariums	(30)	
		0	Care Centres	(30)	
		0	Cemeteries	(30)	
19		0	Churches	(30)	
		0	Civic Theatres	(30)	
3		O	Community Centres	(30)	
33		<u></u>	Fire Stations	(30)	
		9	Game Reserves/Rest Camps	(30)	
		I	Hospitals & Clinics	(30)	
		<u>=</u>	Informal Housing	(20)	
		<u></u>	Libraries	(20)	
		Σ,	Monuments	(30)	
		Σ	Municipal Buildings	(30)	
		Σ	Municipal Houses	(20)	·
		Σ	Museum/Art Galleries	(30)	
		<u>a.</u>	Parks	(30)	
		<u>ā</u>	Public Convenience	(30)	
		<i>™</i>	Stadiums	(30)	· · · · · · · · · · · · · · · · · · ·
		•	Recreational Facilities		
		Ő	Outdoor Sports	(20)	

2016/17 PROPOSED CHANGES (Proposed	changes)																		Deleted – repetition of existing legislation.		
CURRENT POLICY Proved 26 May 2015)		Recreational Centres (30)	Tennis Courts (20)		Building security	Burglar Bars (6)	Fences (3)		Intangible Assets	Computer Software (3)	Servitudes (0)	Land	(No asset lives are given, of course, as no ordinary depreciation	will be charged against such assets):	Vacant Land (0)	Leased assets	Office Machines (3)	Telecommunication Equipment (5)	A municipality may not dispose of any capital asset required to provide a minimum level of basic municipal services.	A municipality may dispose of any other capital asset, provided that:	 The Council, in a meeting open to the public, has first determined that the asset is not required to provide a minimum level of basic municipal services, and
315	SECTION/ PARAGRAPH																		Section	14 of the MFMA	
PAGE		. 334								86											

e asset ange for	ed as a Deleted - repetition of existing definitions in GRAP standards.	a price he date i, at the e of the of the	asset. losses of the t rebate	"Accounting All references made to "Municipal Manager"	Changed to Accounting Officer EFFECTIVE DATE These policy amendments shall come into force on 1 July 2016.	(
 The Council has considered the fair market value of the asset and the economic and community value to be received in exchange for the asset. 	A lease must meet one of the following criteria to be classified as a finance lease: the lease transfers ownership of the asset to the lessee by the	end of the lease term, the lessee has the option to purchase the asset at a price which is expected to be sufficiently lower than the fair value at the date the option becomes exercisable for it to be reasonably certain, at the inception of the lease, that the option will be exercised, the lease term is for the major part of the economic life of the asset even if title is not transferred, at the inception of the lease the present value of the minimum	 lease payments amounts to at least substantially all of the fair value of the leased asset, the leased assets are of a such a specialised nature that only the lessee can use them without major modifications, and the leased assets cannot easily be replaced by another asset. if the lessee can cancel the lease, the lessor's losses associated with the cancellation are borne by the lessee, gains or losses from the fluctuation in the fair value of the residual accrue to the lessee (for example, in the form of a rent rebate equaling most of the sales proceeds at the end of the lease), and 	the lessee has the ability to continue the lease for it a rent that is substantially lower than market rent. rences made to "Municipal Manager" changed to	New	
	Annexure C - GRAP 13 Definitions of Finance Leases			Whole document		
	87		· 3 3 5		70	

ANNEXURE I

Description	
Standard	Service Level
Solid Waste Removal	
Premise based removal (Residential Frequency)	Weekly
, , , , , , , , , , , , , , , , , , , ,	From 1 to 3 removals per week, depending
	on clients needs, and type of waste
Premise based removal (Business Frequency)	generated
Bulk Removal (Frequency)	Weekly
Removal Bags provided(Yes/No)	240 Litre wheelie bins provided
	Garden waste can also be placed in
Garden refuse removal Included (Yes/No)	wheelie bin
Street Cleaning Frequency in CBD	Daily
Street Cleaning Frequency in areas excluding CBD	Monthly
How soon are public areas cleaned after events	
(24hours/48hours/longer)	48 hours, 2 work days
	Illegal dumping is cleaned as per a fixed
Clearing of illegal dumping (24hours/48hours/longer)	program, if illegally dumped waste pose a
	serious health threat, it will be cleaned
	within 48 hours
Recycling or environmentally friendly practices(Yes/No)	Yes
Licenced landfill site(Yes/No)	Yes
Water Service	
Water Quality rating (Blue/Green/Brown/N0 drop)	Bluedrop
	Only first 6kl is free to indigents
Is free water available to all? (All/only to the indigent consumers)	comsumers
Frequency of meter reading? (per month, per year)	Monthly basis
Are estimated consumption calculated on actual consumption over	
(two month's/three month's/longer period)	Three months
On average for how long does the municipality use estimates	
before reverting back to actual readings? (months)	Four months
Duration (hours) before availability of water is restored in	
cases of service interruption (complete the sub questions)	
One service connection affected (number of hours)	1-2 hrs Depending on complexity of
	interruption
Up to 5 service connection affected (number of hours)	2-4 hrs Depending on complexity of
	interruption
Up to 20 service connection affected (number of hours)	4-7 hrs Depending on complexity of interruption
What is the average minimum water flow in your municipality?	3 Bar
Do you practice any environmental or scarce resource protection	
activities as part of your operations? (Yes/No)	No
How long does it take to replace faulty water meters? (days)	45 Minutes per meter
Do you have a cathodic protection system in place that is	
operational at this stage? (Yes/No)	Yes

Description	
Standard	Service Level
Electricity Service	
What is your electricity availability percentage on average per month?	99%
Do your municipality have a ripple control in place that is operational? (Yes/No)	Yes
How much do you estimate is the cost saving in utilizing the ripple control system?	
	R 45 000 per month
What is the frequency of meters being read? (per month, per year) Are estimated consumption calculated at consumption over (two	Monthly
month's/three month's/longer period) On average for how long does the municipality use estimates	Three months
before reverting back to actual readings? (months) Duration before availability of electricity is restored in cases of	One Month
breakages (immediately/one day/two days/longer)	Immediately
Are accounts normally calculated on actual readings? (Yes/no) Do you practice any environmental or scarce resource protection	Yes
activities as part of your operations? (Yes/No)	Yes
How long does it take to replace faulty meters? (days) Do you have a plan to prevent illegal connections and prevention	2 Days
of electricity theft? (Yes/No)	Yes
How effective is the action plan in curbing line losses? (Good/Bad) How soon does the municipality provide a quotation to a customer	Medium
upon a written request? (days)	14 Days
How long does the municipality take to provide electricity service where existing infrastructure can be used? (working days)	7 days
How long does the municipality take to provide electricity service for low voltage users where network extension is not required? (working days)	14 day
How long does the municipality take to provide electricity service for high voltage users where network extension is not required? (working days)	30 days



WC014 SALDANHA BAY MUNICIPALITY- DRAFT SCHEDULE OF SERVICE DELIVERY STANDARDS TABLE
Description
andard Service Level
e your purification system effective enough to put water back into e natural environment after purification? Yes Yes
erage
vere overflow? (hours) 2-4 hrs
wer blocked pipes: Large pipes? (Hours) 3-5 hrs
wer blocked pipes: Small pipes? (Hours) 1-2 hrs
illage clean-up? (hours) 1 hr
placement of manhole covers? (Hours)
ad Infrastructure Services
au militaria de la companya de la co
ne taken to repair a single pothole on a major road? (Hours) 2-4 hrs
ne taken to repair a single pothole on a minor road? (Hours) 1-2 hrs
ne taken to repair a road following an open trench service
essing? 2-3 days
ne taken to repair walkways? As per work programme
operty valuations
w long does it take on average from completion to the first
count being issued? (one month/three months or longer) 6 months
you have any special rating properties? (Yes/No)
nancial Management
e the financial statement outsources? (Yes/No) No w long does it take for an Tax/Invoice to be paid from the date it
s been received?
there advance planning from SCM unit linking all departmental
ns quaterly and annualy including for the next two to three years
ocurement plans?
ministration_
action time on enquiries and requests? 1-5 days
ne to respond to a verbal customer enquiry or request? (working
ys) 1-3 days
ne to respond to a written customer enquiry or request? (working
ys) 3 days
ne to resolve a customer enquiry or request? (working days) 3 days
w long does in take to open an account to a new customer? (1
// 2 days/ a week or longer) 1 Day
w many times does SCM Unit, CFO's Unit and Technical unit sit
review and resolve SCM process delays other than normal
nthly management meetings? Weekly
mmunity safety and licensing services
w long does it take to register a vehicle? (minutes) 7 min
w long does it take to renew a vehicle license? (minutes) 5 min
w long does it take to issue a duplicate registration certificate
nicle? (minutes)
w long does it take to de-register a vehicle? (minutes) 5 min
w long does it take to renew a drivers license? (minutes)
hat is the average reaction time of the fire service to an incident?
nutes) 3 min
nat is the average reaction time of the ambulance service to an
ident in the urban area? (minutes)
nat is the average reaction time of the ambulance service to an
ident in the rural area? (minutes) 40 min
nutes) nat is the average reaction time of the ambulance service to an ident in the urban area? (minutes) 15 min 15 min



ANNEXURE J

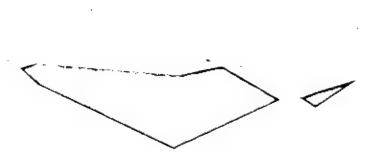


Saldanha Bay Municipality

Long Term Financial Plan: 2015/16 - 2025/26

DRAFT VERSION 2







Prepared by INCA Portfolio Managers March 2016



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e: attie.vanzyl@inca.co.za



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EXECUTIVE SUMMARY

...... Ours is the land of the wide West Coast wonder where cosy bays cluster to beaches down yonder, where the folks are awaiting you with a smile to welcome you in unique West Coast style

Esta Stevn¹

- 1. The outcome of this assignment makes a contribution towards the long term financial plan of the Saldanha Bay Municipality ("SBM"). This proposed plan is submitted to the municipality for its consideration and adoption.
- The Independent Financial Assessment of SBM was prepared by INCA Portfolio
 Managers with the audited financial statements for the past 10 years up to FYE2015 and
 this report is attached as Annexure 1. The report also includes a summary of the latest
 available information on demography, economy and household infrastructure of
 Saldanha Bay.
- 3. We have reviewed the Integrated Development Plan ("IDP") and other documents of the municipality and conducted interviews with the directors of the municipality. This was done with the purpose of identifying material matters that could impact on the long term financial sustainability of the municipality as well as inform proposals regarding future strategies to pursue.
- 4. We modelled the municipality's cash needs against the revenues it can expect to generate based on the economy and population of the sub-region, in an attempt to determine the affordability of future capital expenses. In particular we attempted a quantification of the impact of the development of the Saldanha Bay IDZ.
- 5. We estimate that in the *Base Case Scenario*, which is aligned to the Low to Medium IDZ scenarios, the municipality will, over the planning period from 2015/16 to 2025/26, generate cash from operations after debt service of R 1 041 million and will be able to invest in a capital programme of R 3 612 million.
- A number of scenarios are assessed in this report. Suffice it to highlight that in the Pessimistic Scenario, in which the IDZ development will not proceed during the planning period and Saldanha Steel will be mothballed by 2018 the cash generated from

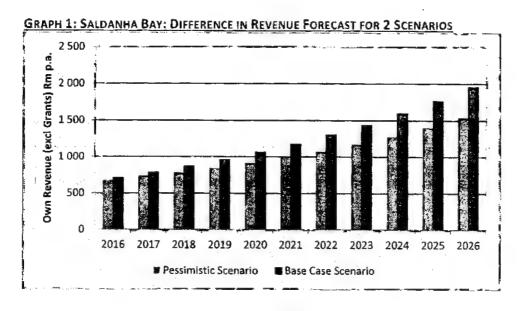
Prepared by INCA Portfolio Managers

¹ Esta Steyn – Storieskepper; http://estasteyn.co.za

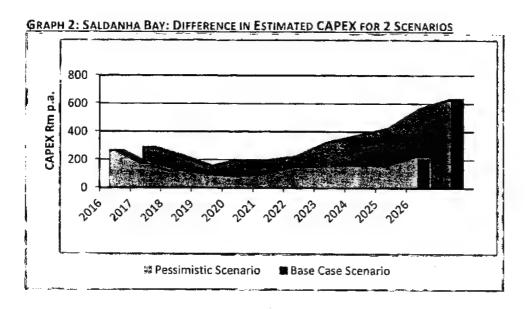


operations after debt service is R 423 million and the capital programme of R 1 537 million can be afforded.

7. The difference in Revenue (excluding all Grants) that is estimated to be generated for these two scenarios is illustrated in the Graph below:



8. The difference in estimated Capital Expenditure for the two scenarios is illustrated below:



- 9. After the completion of the independent financial assessment we conclude as follows:
 - 9.1. The population in Saldanha Bay is in excess of 105 000 and growing at a high 2.2% p.a. which places a burden on the municipality to provide infrastructure and services, especially in the light of low average economic growth rate of 0.2% p.a.



since 2008. This is also evidenced by the high unemployment rate of 28.6% and employment levels that have not yet reached the pre-2008 levels. Whereas the Manufacturing sector is the single largest sector, contributing 28% to the economy and employing more than 7 000 people, concern about the sustainability of the steel industry dampens the future economic outlook of the region.

- 9.2. The regional economy and the ability of households to pay for services delivered by the municipality, rates Saldanha Bay as a "High" risk on INCA's Municipal Revenue Risk Indicator scale. There is a high risk that the municipality will, due to the economy and demography, not be able to generate sufficient own revenue. This is a reflection of the current environment in which the municipality operates and not the management of SBM and also does not consider future structural changes that would improve the environment.
- 9.3. The Infrastructure Index for Saldanha Bay is a high 0.91, evidence of the relatively high level of service infrastructure provided by the municipality. The percentage of households with access to a level of service of RDP or higher is higher than the percentage of households with income above R30 000 p.a. This gap may result in household affordability concerns in future.
- 9.4. Good Cash Flow Management has ensured robust Liquidity Levels for SBM in FYE2006 to FYE2015. Current Assets and Current Liabilities showed a very strong current ratio of 3.9x in FYE2015. The cash available to cover short term obligations is adequate. However, due to the municipality's historic capital funding mix, the Capital Replacement Reserve ("CRR") decreased substantially to R 77 million in FYE2015, from a peak of R 278 million in FYE2012.
- 9.5. Gross Consumer Debtors grew by an annual average growth rate of 21% throughout the 10 year period under review but revenue collection at 98% in FYE2015 is showing encouraging signs.
- 9.6. Electricity Services (28%), Property Rates (21%) and Water Services (16%) are the main revenue drivers of SBM. It follows that the associated service provision by the municipality should be efficient with the view of maintaining crucial Operating Surplus Margins. In this instance, we note positively that both Electricity and Water Losses were kept within the National Treasury norms in FYE2015.
- 9.7. SBM's largest expense is Staff Costs, including Councillor Remunerations and averaged 34% of Total Expenditure in the last two financial years ending 30 June 2015. The ratio is still within the National Treasury norm of 25% 40%. Being the highest expenditure item, any efficiency gains in the management of the human capital would benefit the overall financial performance of SBM.



- 9.8. SBM would need to spend much more on Repairs & Maintenance to bring it up to 8% of the Carrying Amount of PPE, from 1% recorded in the last six financial years ending 30 June 2015.
- 9.9. SBM increased annual capex more than threefold to R 187 million in 2014/15. The Capital Investment program was largely financed by Own Funds (56%), complemented by Capital Grants (36%) and a limited utilisation of Borrowings (8%).
- 10. The Financial Strategies that the Municipality should pursue are presented in paragraph 14 of the main report. The Saldanha Bay unique and/or exceptional recommendations are summarised below:

10.1. Implement an Organisation Restructuring Study

Historic events contributed to structural changes in the organisation. Although it is acknowledged that these events gave rise to the need for intervention, the changes that were made are not necessarily viewed as efficient. It is recommended that an Organisation Restructuring Study is undertaken to very specifically address:

- The Area Management model and efficiencies in maintaining infrastructure
- Improvements to the housing delivery chain

10.2. Implement Resort Management Options

The municipality owns and operates seven holiday resorts which are not profitable. The losses quoted amount to between R6 and R9 million during the past two financial years. SBM commissioned Grant Thornton to investigate the management model at the resorts and they recommended different models for each resort. We recommend that the proposals made by Grant Thornton are given due consideration.

10.3. Consider transferring the Hopefield old Age Facility

The operation and maintenance cost of the Old Age Home in Hopefield is a burden to the municipality. We recommend that the SBM investigate the feasibility of transferring the asset and operations to an FBO or NGO.



10.4. Investigate a PPP model for the provision of the Water Desalination Plant

The SBM is considering the construction of a water desalination plant with a first phase cost estimate of R500 million. This amount is sufficiently large to attract private parties to bid for a classical Public Private Partnership ("PPP") concession, in which the municipality enters into a PPP Agreement with a Private Party to design, build, finance, operate, maintain and transfer the plant back to the municipality at the expiry of the concession period for an annual ("take-and-pay") unitary fee similar to a bulk water purchase price. We recommend that a transaction advisor is appointed to investigate the feasibility and cost-benefit of this project delivery method. To this end the municipality is advised to approach the Infrastructure Investment Programme for South Africa ("IIPSA"), a grant funding programme to assist municipalities with project preparation, administered by the DBSA.

10.5. Plan for the augmentation of the Water and Energy Sources

The inadequate supply of water and energy to serve future developments is regarded as a high risk. We recommend that the master plans for the provision of these resources receive priority attention.

10.6. Improve the Coordination between the IDZ Development and the Municipal Infrastructure Provision

The pace of development of the IDZ is uncertain, but the Licensing Company is proceeding on the basis of certain assumptions and we recommend that the SBM align its provision of infrastructure to that of the IDZ development.

10.7. Enhance Potential Revenue

Implement the recommendations of the recently completed Tariff Study.

10.8. Save on Expenditure

Notwithstanding the fiscal discipline that ensured containment of expenditure within the realm of revenue streams in the past, with a consequent consistent posting of Accounting and Cash Operating Surplus, there is scope to investigate saving on the following expenditure items. Management identified the following:

- Move towards a paperless environment
- Improve effectiveness of security services
- Share training and development opportunities with other municipalities
- Reintroduce the project prioritisation model
- · Expedite transfer of houses to avoid expenses, e.g. insurance

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- Improve supervision and limit overtime payments
- Limit appointment of consultants if the in-house capacity exists

10.9. Improve Staff Productivity

The Salaries and Wages bill is a large expenditure item. Staff productivity, as expressed by Total Income/Staff Costs, has decreased to 3 in the last four years ending 30 June 2015, from 4 in the preceding financial years. We recommend that interventions at management and supervisory level are introduced to improve productivity and limit new appointments to critical positions only.

10.10. Adopt a Municipal Viability Framework

Healthy Liquidity is considered the key factor for effectively managing the financial viability of SBM in the longer term in conjunction with the necessary financial ratios against which to monitor actual performance. The framework provided in paragraph 13 presents ratios within which to manage liquidity, operational performance and external gearing. We recommend that the Municipality adopts the proposed Municipal Viability Framework in this report for quarterly reporting to Council.

10.11. Assess Condition of Assets

A review of the asset registers and based on the "Remaining Period" of useful life of these assets, indicates a large amount of R1.2 billion of assets was earmarked for replacement prior to 2016 but has not yet been replaced. We recommend that the asset registers are updated with an accurate assessment of the condition of infrastructure asset components and that repair and maintenance plans and asset replacement strategies are devised to ensure optimal use of these assets.

10.12. Adjust Repairs and Maintenance Budget Upwards

Low levels of Repairs & Maintenance expenditure are inconsistent with Saldanha Bay's high level of Fixed Assets. We recommend that the Repairs and Maintenance Budget is gradually but consistently increased to reach the proposed 8% of carrying value of PPE in the longer term.

10.13. Improve the Balance of the Capital Funding Mix

Although it was financially afforded by the municipality - the historic aggressive Capital Investment program lacked Optimal & Balanced Funding. In the recent past little external financing was raised to the detriment of reducing the balance in the CRR considerably. We recommend that the SBM balance its capex funding substantially in line with the proposals in this financial plan.



10.14. Prioritise Financing of Asset Replacement from the CRR

The balance of the Capital Replacement Reserve is depleting fast. We recommend that the municipality annually funds its CRR in accordance with its policy (50% of the depreciation charge) and work towards transferring the full depreciation charge to a cash backed Capital Replacement Reserve. The SBM should avoid depleting its CRR in any given financial year, but use 50% of the prior year balance for assets that require replacement.

The SBM may want to limit external funding to the financing of new income generating assets. The SBM's policy on external gearing at a level of 25% is conservative but prudent.

10.15. Limit the Bridging of Government Transfers

Currently the municipality builds houses and claims the subsidy after completion of the construction. This impacts on the cash flow of the municipality and although one cannot be prescriptive in these matters we recommend that the SBM be alert and minimise such occurrences, especially in the light of the strained fiscus and potential risk of obtaining transfers from other spheres of government.

10.16. Improve estimates of Future Capital Contributions

If the IDZ is implemented as expected and associated residential and commercial developments follow, then the capital contributions from developers will become a significant funding source for future capital expenditure. We recommend that the SBM attempt an accurate estimate of future bulk infrastructure requirements and capital contributions to be expected.

We also recommend that developers deposit their contribution (or least 50%) upon signature of the development agreement, before the municipality incurs any expenses to avoid the municipality being out of pocket.

10.17. Strengthen Credit Controls

The payment ratio was volatile during the past 10 years, and although the collection rate of 98% in FYE2015 is good, the municipality should explore means of improving credit control and debtor management approaches in future.





10.18. Review and Update Financial Policies

It is recommended that a detailed review and update redrafting of the financial policies be undertaken as a separate assignment due to the cross references between the different policies and to ensure that the set of policies used by Saldanha Bay Municipality reflect consistency and comprehensiveness which supports the LTFP of the municipality.

10.19. Action

It is recommended that the Municipal Manager under the oversight of the Mayoral Committee action each of the recommendations made.





1. INTRODUCTION

- 1.1. This report is the outcome of an assignment undertaken by INCA Portfolio Managers ("INCA") for the Saldanha Bay Municipality ("SBM") pursuant to Tender 111/15 Appointment of a Service Provider to Develop a Long Term Financial Plan for a Period of 10 Years, Starting from 1 July 2016 30 June 2026, which was awarded on 4 December 2015.
- 1.2. In this assignment we have included a historic financial assessment of the municipality with the financial information up to 30 June 2015.
- 1.3. Based on a review of the IDP of SBM (Integrated Development Plan 2012 2017; Revision 3 2015/16; Saldanha Bay Municipality) and various other documents made available by the municipality as well as interviews with the management of the municipality we reflect on the capital investment requirements as well as proposed future strategies of the municipality. The capital demand, consisting of asset replacement costs (quantified pursuant to an analysis of the Asset Register) and new capital investments (quantified mainly with reference to existing backlogs and future estimated household formation), is evaluated against the capacity of the municipality to afford these future capital expenses. In the evaluation we estimate the potential future municipal revenues based on the economy and population of the sub-region. These revenues will in turn inform the funding mix that the municipality can access to finance its future capital needs.
- 1.4. With reference to SBM's "Specification for Long Term Financial Plan" on which our tender proposal was based, we have addressed specific requests in the following paragraphs:

Consider IDP : Entirety of this document

Impact of the Saldanha Bay IDZ : Chapter 5
Analysis of historical financial information : Annexure 1

Abridged audited financials : Page 43 of Annexure 1

Level of external funding : Chapter 11
Infrastructure replacement : Chapter 9

Ratio analysis : Page 44 of Annexure 1 and future

estimated ratios in paragraph 12.9

and Annexure 2

Grant dependency of housing projects : Chapter 6

Shadow credit rating : Page 40 of Annexure 1

1.5. Our recommendations reflect the outcome of the studies in this report and material issues raised by management and make very specific proposals regarding the 10-year financial plan, financial strategies and policies to be adopted.



- 1.6. The following sources of information have been scrutinised and taken into consideration in the conclusion of the Independent Financial Analysis and the development of this Long Term Financial Plan:
 - a. The audited financial statements for the years ending 30 June 2006 to 30 June 2015
 - b. The approved 2015/16 to 2017/18 MTREF (The Budget 2015/16)
 - c. Integrated Development Plan 2012 2017; Revision 3 2015/16; Saldanha Bay Municipality
 - d. Saldanha Bay IDZ Feasibility Study; Revision 1; Wesgro; 30 November 2011
 - e. Infrastructure and Growth Plan; Saldanha Bay Municipality Phase 1; Western Cape Government; 31/03/2015
 - f. Various other documents, including financial policies, asset registers, etc. provided by the municipality
 - g. Economic and demographic data extracted from IHS Global Insight's Regional Explorer







2. OBJECTIVES OF THE LONG TERM FINANCIAL PLAN

- 2.1. The purpose of a long term financial plan is to recommend strategies and policies that will maximise the probability of the municipality's financial sustainability into the future. This is achieved by predicting future cash flows and affordable capital expenditure based on the municipality's historic performance and the environment in which it operates.
- 2.2. The plan provides guidelines, within the context of an uncertain future, of what the municipality can afford. The plan does not prescribe what the municipality should implement.
- 2.3. The process followed in reaching the objective of the Long Term Financial Plan is illustrated in the diagram below:

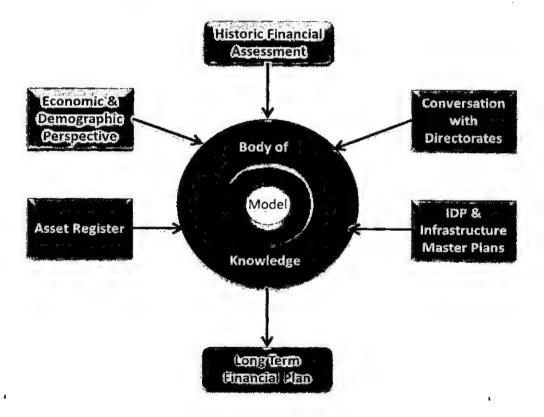


FIGURE 1: PLANNING PROCESS



3. PERSPECTIVE

3.1. An assessment of Saldanha Bay Municipality (SBM)'s historic financial performance for the period 2006 to 2015 is presented in more detail in Annexure 1: Independent Financial Assessment against the Background of the Municipality's Demographic, Economic & Household Infrastructure Situation, 2015/16.

Spatial & Demographic Perspective

- 3.2. SBM currently has a total estimated population of 105 000 people which represents 25% of the people living in the West Coast DM. Of the five municipalities in the District SBM's population is the second highest after Swartland.
- 3.3. SBM's current population growth rate of 2.2% is the second highest in the District.
- 3.4. SBM's annual per capita income is R 64 228 the highest in the District.
- 3.5. The economic active population² in Saldanha Bay is 48.2% of the population. The official unemployment rate is 28.6%, which is the highest unemployment rate of the five municipalities in the District.

Economic Perspective

3.6. Saldanha Bay's total gross economic value add ("GVA"), which reflects the monetary value of the local economy is R 9.33 billion per annum in current prices or R 7.22 billion in constant (2010) prices with the following sectors making a contribution:

TABLE 1: SECTOR SHARE OF TOTAL: SALDANHA BAY

	2005	2014
1 Agriculture	9.7%	10.8%
2 Mining	0.8%	0.8%
3 Manufacturing	29.5%	27.7%
4 Utilities	1.3%	1.1%
5 Construction	5.2%	5.8%
6 Trade	8.8%	8.3%
7 Transport	18.4%	17.4%
8 Finance	10.3%	12.9%
9 Community services	16.1%	15.2%

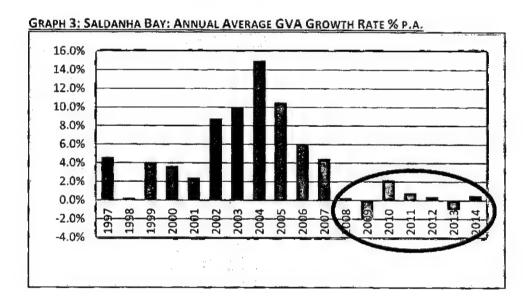
3.7. The Manufacturing Sector makes the largest contribution of 28%. Manufacturing is followed by Transport currently contributing 17% and Community Services with 15%.

² Economically Active Population (EAP): The economically active population (EAP) is defined as the number of people who are able, willing and who are actively looking for, work and who are between the ages of 15 and 65. It thus includes both employed and unemployed people.



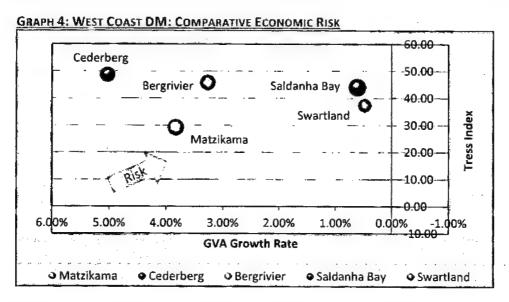


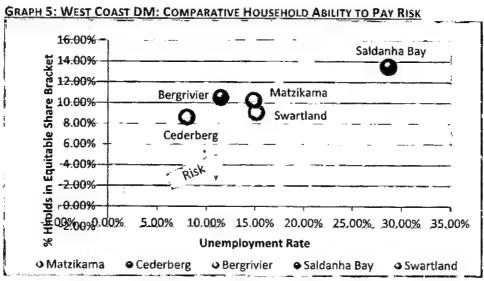
- 3.8. The Manufacturing sector employs 7 135 people and is the sector with the highest employment. Trade and Community Services with 6 775 and 5 405 employees respectively are also large employers. Between 2008 and 2011 employment has declined, but improved since then. The pre-2008 levels have however not been attained yet.
- 3.9. Currently the amount of spending related to tourism (leisure, business, people visiting family and friends and other) is in the order of R 1.2 billion per annum, which represents 17% of the GVA of Saldanha Bay. (This excludes any capital expenditure such as the construction of holiday homes).
- 3.10. The average annual GVA growth rate for the period since 1997 is 3.9% p.a., peaking at approximately 15% in 2004. The average growth rate since 2008, however, was much lower at a rate of 0.2% p.a.



- 3.11. INCA has developed the Municipal Revenue Risk Indicator ("MRRI"), which measures the risk of a municipality to generate its own revenues. This risk is on the one hand a function of the economy (GVA, Tress Index and GVA growth rate) and on the other a function of households' ability to pay (measured by the % of households with income in the equitable share bracket, unemployment rate and Human Development Index).
- 3.12. The regional economy and the ability of households to pay for services delivered by the municipality, rates Saldanha Bay as "High" risk on INCA's Municipal Revenue Risk Indicator scale. There is a high risk that the municipality will not be able to generate sufficient own revenue in future. The following graphs illustrate Saldanha Bay's relative position in comparison to other local municipalities in the district.







Household Infrastructure Perspective

- 3.13. The Infrastructure Index for Saldanha Bay remained static at a high level of service of 0.91 in the period from 2005 to 2014. This is slightly higher than the West Coast District as a whole and compares favourably with a national improvement from 0.67 to 0.73 during the same period.
- 3.14. The provision of Water, Sanitation, Electricity and Refuse Removal has improved significantly between 1996 and 2014. The municipality has performed better than the district as a whole in this regard.
- 3.15. Saldanha Bay experienced the highest household formation of all five municipalities in the district, at an average annual growth rate of 4.4% p.a. The total housing stock has



- grown by almost 7 000 units, between 2005 and 2014. The backlog in absolute numbers has however also increased and is estimated at approx. 5 500 units in 2014.
- 3.16. The number of households with a level of service at RDP level or higher (90.8%) is higher than the number of households with income exceeding R 30 000 p.a. (86.5%). This may result in household affordability concerns in future.

Financial Perspective

- 3.17. There was an increasing trend with regards to the provision for Long Term Employee Benefits in FYE2009 2015. It is therefore important for SBM to continue to monitor these liabilities, including a viable funding plan that will ensure that Cash Resources are continuously available to defray the liabilities whenever they fall due. Nonetheless we note positively that the municipality was able to maintain a good Minimum Liquidity Requirement cover in excess of 1.2x throughout the 10 year period under review ensuring that the Short Term Employee Benefits were sufficiently cash-backed for the same period.
- 3.18. Notwithstanding adequate cover with regard to its Short Term Statutory Obligations SBM will need to increase the level of Capital Replacement Reserves (CRR) which decreased substantially to R 77 million in FYE2015, from a peak of R 278 million in FYE2012.
- 3.19. Good Cash Flow Management has ensured robust Liquidity Levels for SBM in FYE2006 2015. Current Assets and Current Liabilities showed a strong current ratio of 3.9x in FYE2015 although lower than a peak of 6.77x recorded in FYE2010 as a consequence of fiscal consolidation.
- 3.20. For most of the period (FYE2006 2014), SBM experienced challenges with respect to Revenue Collection and this caused a high growing trend with regard to Gross Consumer Debtors (GCD). GCD grew by an annual average growth rate of 21% throughout the 10 year period under review and needs attention. Whilst we acknowledge the increase in Revenue Collection to 98% in FYE2015, from 92% in FYE2014 we recommend SBM to review its Credit Policy with a view to strengthening controls that are necessary to sustain high Payment Levels in future.
- 3.21. The sharp increase in electricity debtors follows high Eskom tariff increases in 2012 notwithstanding a slight improvement in Payment Level to 95%, from 94% in the previous year. FYE2012 also saw significant increases in consumer delinquencies with respect to Water Services and Property Rates. Whilst SBM should ensure the existence of sufficient surpluses with respect to Electricity & Water Services as well as Property Tax Income —this should be done with cognisance to affordability of consumers.



- 3.22. It is positive to note that SBM was able to generate Total Accounting Surpluses for the entire 10 year term assessed. Linked with the municipality's ability to contain expenditure within the realm of its revenue generation capacity is the consistent recording of Cash Operating Surplus throughout the period. Despite a nine-year low of R 17 million recorded in FYE2013 due to high increases in cash payments (esp. suppliers), Cash Operating Surplus improved to R 58 million in FYE2015.
- 3.23. Electricity Services (28%), Property Rates (21%) and Water Services (16%) are the main revenue drivers of SBM. It follows that the associated service provision by the municipality should be efficient with the view of maintaining crucial Operating Surplus Margins. In this instance, we note positively that both Electricity and Water Losses were kept within the National Treasury norms in FYE2015.
- 3.24. Equitable Share contributes about 6% to Total Operating Income and SBM should at least be compensated for the delivery of basic services to indigents with respect to this source of revenue ensuring financial sustainably of the municipality in the future.
- 3.25. SBM's largest expense is Staff Costs, including Councillor Remunerations and averaged 34% of Total Expenditure in the last two financial years ending 30 June 2015. Although higher than a five-year low of 29% recorded in FYE2011 the ratio is still within the National Treasury norm of 25 40%. Being the highest expenditure item, any efficiency gains in the management of the human capital would benefit the overall financial performance of SBM.
- 3.26. Despite fluctuating movements in growth the increase in Repairs & Maintenance averaged 18% per annum in FYE2006 2015. The level of Repairs & Maintenance represented an annual average of 4% of Total Expenditure in the last four financial years ending 30 June 2015, compared to that of 6% in FYE2006 2011. Per National Treasury norms SBM would need to spend much more on Repairs & Maintenance to bring it up to 8% of the Carrying Amount of PPE, from 1% recorded in the last six financial years ending 30 June 2015.
- 3.27. SBM increased annual capex more than threefold to R 187 million as at 30 June 2015 and this brought Aggregate Capex for the ten-year period to R 995 million. The Capital Investment program was largely financed through Own Funds (56%), complemented by Capital Grants (36%) and a limited utilisation of Borrowings (8%).
- 3.28. SBM has high levels of Cash & Cash Equivalents, constituting 78% of Current Assets in FYE2015. This is despite Cash & Cash Equivalents level reducing to R 396 million as at 30 June 2015, from a ten-year peak of R 499 million in FYE2012. Whilst we acknowledge this achievement of high Cash Holdings we recommend that SBM adopt a Balanced & Optimal Capex Funding Mix to be suggested by the LTFP with the



view of sustaining robust liquidity levels via the preservation of the municipality's Cash Resources.



4. ISSUES RAISED

4.1. The list of issues below is the result of a synthesis of issues identified during conversations with representatives of each Directorate on 25 and 26 January 2016. These matters were raised by officials of the Municipality and provide valuable insight into the environment within which the Municipality operates. The observations of the officials and interpreted by INCA for purposes of this report, provide insight into material issues that may impact on the longer term financial position of Saldanha Bay.

4.2. Development Perspective

The comparative advantage of Saldanha is its natural port, which provides the opportunity for manufacturing and export as well as oil and gas imports. Associated industries, such as rig repairs and energy generation from natural gas could also benefit from this activity. The development of the IDZ and associated industrial investments are increasing future development expectations of the region. There is however an acknowledgement that the development of the IDZ will be driven by international market forces.

In the past the regional economy was dominated by Agriculture and Fishing. However, a transformation of the economy has taken place over time, with the building of the port and with Saldanha Steel introducing the industrial era. The municipality recognises that the traditional skills in Agriculture and Fishing are available in the area and that the new sectors require new skills. It is therefore keen to promote a diversified economy with all the sectors mentioned being supported as well as the promotion of the Tourism sector.

The SBM views Tourism as part of Basic Services and intends to become directly involved in the development and marketing of this sector. In addition to being an annual holiday destination, the region is a popular weekend destination for visitors from Cape Town. Notwithstanding the attraction of the Flower Season, the SBM recognises the need to change the face of tourism and also introduce a tourism calendar.

Successful development would require improved public transport, both within the municipal area as well as externally to Cape Town. The need for a commercial airport may also be growing, with the conversion of the Langebaanweg military airport just one of the alternatives being considered. The need for improved integration of towns and presence of public services was expressed, viz. SARS, SAPS, Courts, Home Affairs, etc.



4.3. Impact of Population Gravitation

The IDZ and perception of exceptional growth and development as well as employment opportunities are contributing factors to the influx of people to the region as evidenced by the very high population growth figures.

This phenomenon will invariably lead to an increasing demand for municipal services, which may in turn require a larger human resource component in the municipality with the concomitant growth in expenditure on Salaries and Wages. The growth of population is expected to be proportionally more amongst the indigent groupings. The municipality will therefore find it difficult to recover cost increases from consumers in future and could be forced to adjust its level of service downwards to ensure sustainability.

Some of management also identified that growth of the municipality and an increase in functions will impact on the job descriptions and task levels of staff. It is therefore conceivable that the HR budget will increase even in the absence of additional appointments. The view was expressed that the municipality is challenged by a lack of experience and a lack of sense of responsibility amongst many staff.

Whereas the municipality was rated the best in the country in a number of categories in the recent past — which is a contributing factor to the attractiveness of the place, expectation of job opportunities and influx of people - there is no doubt that this level of excellence will be difficult to maintain in future. One view is that the municipality does not have the financial resources to support the high population growth figures indefinitely.

4.4. Aspects of Organisational Structuring

Historic events have contributed to structural changes in the organisation. Although it is acknowledged that these events gave rise to the need for intervention, the changes that were made are not viewed as efficient by a number of managers.

4.4.1. Area Management

Area Engineers under the Directorate of Community and Operational Services, manage maintenance teams in each of the following four areas, viz. Langebaan & Hopefield, Saldanha, Vredenburg and St Helena & Paternoster. These teams are responsible for the maintenance of internal service infrastructure.

In addition, maintenance teams that are centrally managed by the Directorate of Engineering and Planning Services maintain external and bulk infrastructure.



The view was expressed that this arrangement increased the HR budget and that efficiencies should be pursued by rationalising the maintenance management model.

4.4.2. Human Settlements

A number of Directorates are involved in the housing delivery value chain, viz. (i) Planning the housing pipeline is done by Strategic Services in the Municipal Manager's office (ii) Land acquisition and title deeds are managed in Corporate Services (iii) Construction is done by Engineering and Planning Services and (iv) Housing subsidies and allocation in Community and Operational Services.

This fragmented delivery model lends itself to inefficiencies and a variety of views of how to address this concern were raised. One manager held the view that the Department of Housing should be re-introduced. Another proposed a senior Coordinator taking the overall responsibility but accessing the relevant skills from the different Directorates. A third view held that a private service provider should serve as Implementing Agent.

Currently the municipality builds the houses and claims the subsidy after completion of the construction. This impacts on the cash flow of the municipality and one manager proposed that the subsidy should be obtained before construction commences. The changing rules for allocation of houses, viz. priority of age 40 plus, the delay in transfer and concomitant insurance liability of the municipality are particular concerns that were raised.

4.4.3. Resorts

The municipality owns and operates a number of holiday resorts which are not profitable. The losses quoted amount to between R6 and R9 million during the past two financial years. Management has expressed concern over the capability of the staff to manage the resorts, especially the non-collection of fees and insufficient control over overtime worked.

One view held was that the resorts serve a need, especially in the camping market and should be preserved as Council property. The economic spin-offs for trade in the area contribute towards this view.

The feasibility of a concession to a private operator is questioned on the basis that the salary scales of existing employees who would be expected to be taken over by the concessionaire are too high. By implication as many as half of the staff would therefore have to be re-deployed within the municipality, defeating the cost saving objective.



The municipality has commissioned Grant Thornton to produce a Resort Evaluation Report³. To date the municipality has not decided on a suitable management model.

4.5. Revenue Considerations

Management informed us that PWC was commissioned to explore revenue enhancement and that this assignment is currently underway. During the conversations various initiatives were identified that could potentially raise the municipality's revenues:

- The growth of the municipality could prove a municipal court to be feasible in the near future. This has the potential of increasing the income from fines for the contravention of by-laws.
- Since the introduction of a private service provider utilising cameras for law enforcement, the revenue from fines has increased significantly. The impact of AARTO on revenue generation, once introduced, is still uncertain though.
- ESKOM is distributing electricity to the large industrial consumers directly. As
 a result, the municipality is forfeiting the surplus on the sale of electricity that
 could have been used to cross subsidise social services. There is a view that a
 small surcharge, say 2 ½ % on top of ESKOM's electricity bill to large
 consumers should be paid over to the SBM.
- Many of the coastal towns experience holiday peak periods that place a huge strain on the infrastructure and service delivery capacity of the municipality.
 The view was expressed that a surcharge on tariffs during peak periods should be introduced.
- Many land uses only consume services during a few months a year. To avoid discrimination in tariffs and still recover much needed surplus from the sale of services it was proposed that the surcharge on basic tariffs which caters for the fixed cost element of tariffs be increased. To ensure affordability it may be necessary to reduce the surcharge on the variable element of the tariff, as long as costs are recovered.

Management identified certain risk events that could have a detrimental effect on revenue generation in future:

 The depressed international market for steel products could result in the Steelworks closing down for extended periods of time with the result that the

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³ Saldanha Bay Municipality: Review of the Current Service Mechanisms to Manage the Municipality Holiday Resorts (Tender 28/14); Grant Thornton; 30 September 2014



municipality's income from the sale of services, during these periods, will be threatened.

- The municipality was in the fortunate position in the past to hold substantial
 reserves in cash which allowed it to earn interest in excess of R30 million p.a.
 The expected future growth in capex will diminish these reserves resulting in a
 smaller amount of interest income that will have to be compensated for by an
 increase in tariffs elsewhere.
- Billing of new households can only commence once a general plan is approved, owners are identified, registration has happened and a service agreement is signed. Any setback in this process may result in a delay in generating revenue.

4.6. Savings on Expenditure

During the conversations various initiatives were identified that could potentially result in a saving of expenditure:

- A move towards a paperless environment, especially with regard to council
 documents was mooted. This will not only provide opportunity to save on
 paper and printing costs but also alleviate the need for more archiving space.
- Whereas security will in future become even more important, the quality of the current security services is questioned. Improved productivity would improve efficiencies and prevent the loss of assets.
- By sharing training and development opportunities with other municipalities in the region, the cost thereof could be reduced.
- Lots of emphasis was placed on the provision of basic services being the mandate of the municipality and therefore expenditure on "luxury" items (defined by one director as assets providing "no return") should be avoided. Another view was expressed that in the trade-off between social- and income generating assets the socio-economic benefits of the investments should also be considered. The municipality has a project prioritisation model which has become in disuse and the view was expressed that this model should be reintroduced throughout the municipality in an effort to ensure appropriate investments.
- In similar vein, operational expenditure incurred in catering for the community on holidays should be avoided.

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- The delay in transferring houses to end user beneficiaries makes the municipality liable for certain expenses, e.g. insurance, which could have been avoided.
- The extent of overtime payments to staff was identified as an item on which savings could be effected with an improvement in supervision.
- The operation and maintenance cost of the Old Age Home in Hopefield is a burden to the municipality. (Transferring the asset and operations to an FBO or NGO may have to be considered.)
- The Salaries and Wages bill is a large expenditure item and the opinion was expressed that the productivity of staff could be improved.
- With a complement of engineers being employed by the municipality, the appointment of consulting engineers for each project was questioned.
- Whereas stray dogs were identified as a particular law enforcement challenge, the expense associated with the construction and operation of a pound was questioned.

4.7. Strained Fiscus

The municipality is aware that the national treasury is experiencing strain and that a real risk exists that transfers from the fiscus to the municipality is under threat. This could materialise in a number of situations, e.g.:

- Under normal circumstances one could expect the high population growth rate associated with high unemployment and increasing indigency resulting in larger amounts of transfers under DORA, but this is most likely not going to be the case.
- Although Library Services is a fully funded mandate, the municipality is aware
 that its staff is employed at levels higher than those that the provincial
 government requires. If the subsidy were to be reduced to provincial levels,
 the municipality may have to fund the difference.
- The development of the IDZ is expected to proceed, but the lack of resources from national government may delay the implementation thereof. Likewise, Transnet's investments (of R12 billion) are also likely to be delayed.



4.8. Joint Ventures

During the conversations two projects were identified that would lend themselves to implementation jointly with the private sector.

4.8.1. Civic Node

Currently the directorates are dispersed in 8 different office buildings. The future aim is to consolidate municipal accommodation in one place. This could conceivably happen in the proposed civic node, which aims to integrate residential areas with economic activities and is planned on land which includes the old Transnet station. The municipality is reluctant to burden the rate payers with the expenditure and is also aware that no grant funding for this purpose is available. It therefore aims to leverage off any commercial opportunities in the node in a joint venture with the private sector. It is however expected only to commence in 5 to 8 years.

4.8.2. Water Supply

The water shortage in the region is expected to be relieved by one of a number of alternative options. In addition to recycling treated sewage for industrial purposes the following options were raised:

- The water extracted from the Elandsfontein Mine is of good quality. Bringing
 the water to potable level and conveying it to the municipal reservoirs would
 require an arrangement with the mine and approval of the Department of
 Water and Sanitation.
- Alternatively a desalination plant with a first phase capacity of 8.5MI and cost
 estimate of R500 million would lend itself to a classical Public Private
 Partnership ("PPP"), in which the municipality enters into a PPP Agreement
 with a Private Party to design, build, finance, operate, maintain and transfer
 the plant back to the municipality at the expiry of the concession period for an
 annual ("take-and-pay") unitary fee similar to a bulk water purchase price.

4.9. Risks

The major risks for the municipality that could threaten its financial sustainability were identified as (i) the inadequate provision of water and (ii) energy and (iii) the declining availability of resources to serve the uncontrolled influx of people to the region.

Any new developments, whether industrial or residential rely on uninterrupted supply of water and energy. Both the lack and/or the price of the resource pose a problem.



Due to the cost of electricity the Steel Factory is quoted as considering generating its own power.

The indigents migrating to the region in anticipation of a better life are consumers of services but seldom in a position to pay for those services. With the declining transfer of grants from the fiscus that would have contributed towards paying the expenses, the available resources of the municipality are diminishing.



5. IMPACT OF THE IDZ

5.1. The development of the proposed IDZ in Saldanha Bay will have an impact on the municipality in several areas of concern. During the development of the IDZ, infrastructure will be implemented by the Saldanha Bay IDZ Licencing Company ("LICO"), the external infrastructure of which has to be taken over and managed by the SBM. The SBM will be tasked to deliver services to the IDZ, for which it will receive income and incur associated expenses. As a spinoff of the IDZ development and the direct, indirect an induced employment opportunities that will be created, residential-and other associated development (social- and commercial land uses) will have to be developed.

5.2. Infrastructure Development

LICO, as developer of the IDZ land will be responsible for the planning, construction, financing, operating and maintenance of all *internal infrastructure*. This infrastructure will not have to be taken over by the municipality and will not place a burden on its operation and maintenance activities and budget. The estimated capital cost of providing internal infrastructure is R 700 million.

However, the industrial activities in the IDZ land will require additional services for which the *external infrastructure* will have to be upgraded. This entails⁴:

Project	Bulk Infrastructure Contribution Estimate (R million)	
Upgrade of Saldanha Bay WWTW	R 40.0 m	
Extension to Besaansklip Reservoir	R 18.0 m	
New Cartol Pump Station	R 6.0 m	
New sewerage rising main	R 2.5 m	
Refurbishment of NOK pump station	R 1.5 m	
TOTAL	R 68.0 m	

The LICO has elected to implement these upgrades themselves and not make a cash contribution. The actual budget for these upgrades is estimated to cost in excess of R 100 million⁵. In addition to the civil engineering infrastructure, an electricity substation will have to be upgraded to the amount of R40 million. Whereas the SBM does not have a responsibility to finance the provision of this infrastructure, it will

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⁴ Draft Memorandum of Agreement between Saldanha Bay Municipality and the Saldanha Bay IDZ Licensing Company SOC

⁵ Information received telephonically on 3 February 2016 from Mr Hannes Marais, Executive: Infrastructure and Environment of LICO



after completion have to take over the external infrastructure, operate, maintain and replace it at the end of its useful life.

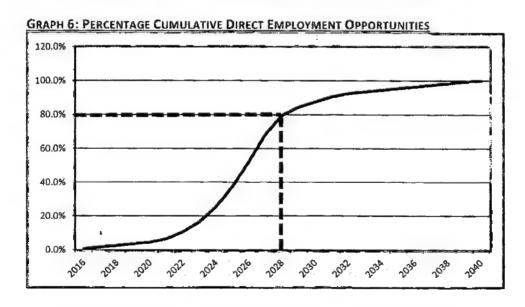
Our model accommodates the investment of an additional R140 million infrastructure by the LICO. This will be added to the PPE of SBM and will be subject to depreciation and replacement in time.

5.3. Pace of Development

The IDZ is earmarked to serve as a hub for the Oil and Gas sector. The depressed oil price will probably delay the investments by industries but it is expected that the provision of infrastructure will proceed.

The LICO expects that the provision of infrastructure should be completed by March 2018. With reference to the IDZ Feasibility Study⁶ investments in the IDZ land will proceed for a total period of 25 years at varying pace of investment depending on the relevant scenario. In our model we were guided by the "Medium" and "Low" Scenario as recorded in Wesgro's Feasibility Study, but adapted it to the current timeframe.

The Medium Scenario estimates that 6 670 direct employment opportunities will be created. In our distribution of these jobs, informed by the Feasibility Study, we assume that 80% will be created by 2028.



Informed by the Feasibility Study, we have assumed that the employment multiplier is 2, i.e. for every one direct employment opportunity in the IDZ, 2 additional indirect and induced employment opportunities (whether formal or informal) will be created in "upstream" and "downstream" industries, representing a variety of economic

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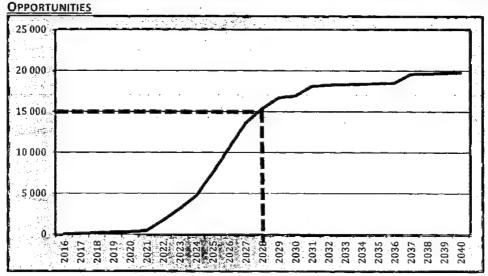
⁶ Saldanha Bay IDZ Feasibility Study; Revision 1; Wesgro; 30 November 2011



sectors, including but not exclusively, Trade, Community Services, Construction, Finance, etc. This is important as these employees and their dependents will have to be housed and provided with municipal services.

We have therefore assumed that a total of 20 000 job opportunities will be created at a rate as illustrated in the graph below.

GRAPH 7: CUMULATIVE TOTAL (DIRECT, INDIRECT AND INDUCED) EMPLOYMENT



The IDZ will have an impact on the population growth rate. Based on the pace of development as described above, the population is expected to grow as indicated in the table below. The table also compares the estimate with a scenario in which the IDZ is not developed and population growth trends of the recent past continue into the future.

TABLE 2: ESTIMATE OF FUTURE POPULATION

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
EXCLUDING I	DZ										
Population	109 414	111 366	113 222	114 990	116 689	118 314	119 859	121 317	122 683	123 951	125 117
Population Growth Rate	1.9%	1.8%	1.7%	1.6%	1.5%	1.4%	1.3%	1.2%	1.1%	1.0%	0.9%
INCLUDING II	DZ										
Population	109 517	111 668	113 721	115 683	117 578	119 586	124 743	130 147	135 981	144 993	154 371
Population Growth Rate	2.0%	2.0%	1.8%	1.7%	1.6%	1.7%	4.3%	4.3%	4.5%	6.6%	6.5%

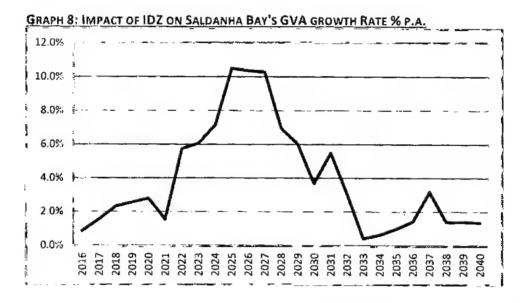


The future population translates into an increase in households that will require accommodation and municipal services. In the following chapter the increase in residential development and categorization of houses will be addressed.

5.4. Economic Growth

In the Feasibility Study⁷ the impact of the IDZ on the total GGP for the combined (capex and opex) phases for the "Base" Scenario is quoted as R7 475 million for the 25 year period.

Relating this economic impact on Saldanha Bay's GVA at a rate of development that is aligned to the employment creation, the economic growth rate is calculated as illustrated in the graph below.



These growth rates were used in our model in forecasting Revenues for our Base Case Scenario.

⁷ Saldanha Bay IDZ Feasibility Study, page 102



6. HOUSING DEVELOPMENT

- 6.1. The anticipated population growth and associated household formation translates into a demand for housing in future, some of which will be provided by the market but a large percentage will have to be subsidised by the state.
- 6.2. Based on the income categories of households and household occupancy rates for the different population groups the demand for subsidised and market housing was calculated. We also assumed that the economic development in Saldanha Bay will improve the household income over time even if not totally eradicating the need for state assistance in the provision of housing. The assumed housing demand is listed below and compared to a scenario in which the IDZ is not developed:

TABLE 3: ESTIMATE OF FUTURE NUMBER OF HOUSEHOLD ADDITIONS P.A.

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
EXCLUDING IDZ											
Subsidised Housing	529	481	420	381	351	323	294	265	237	210	184
Market	397	400	388	389	407	421	434	445	452	457	459
Total Households	926	881	808	.770	758	744	728	710	689	667	643
INCLUDING IDZ Subsidised Housing	543	510	445	405	376	366		669	666	902	861
Market	412	428	420	422	440	492	1 127	1 243	1 398	2 174	2 364
Total Households	955	938	865	827	816	858	1 816	1 912	2 064	3 076	3 225

- 6.3. The premise is that internal infrastructure will have to be provided and will become the asset of the SBM. Whereas the infrastructure will be financed by the developer in the case of market related housing, the subsidised housing will largely be dependent on grants for the provision of internal infrastructure.
- 6.4. In the case of external infrastructure the model assumes that the developer will make a bulk contribution and that the municipality will finance the implementation of external infrastructure needed for subsidised housing from MIG grants or own resources.
- 6.5. The housing subsidies for the provision of the top structures will not be quantified. The model is a simplification of reality and assumes that this grant will neither be recorded as income nor expenditure with the acceptance that the asset will be transferred to the end user and will not become the asset of the municipality.

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6.6. The capex demand related to internal and external infrastructure provision for the development of housing is quantified in <u>TABLE 4</u> below. These amounts can only be regarded as high level estimates as the actual circumstances and engineering requirements are not known.

TABLE 4: ESTIMATE OF INFRASTRUCTURE CAPEX DEMAND RELATED TO HOUSING PROVISION ONLY R MILLION

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
EXCLUDING IDZ											
Grants expected for	i e	esanta de la compositione de la compositione de la compositione de la compositione de la compositione de la co			Bally and the second			****			
Subsidised	56.1	54.4	50.7	49.1	48.3	47.6	46.4	. ,	43.0	41.0	38.6
									_		
Bulk Contribution expected from Developers	15.7	16.9	17.5	18.7	21.0	23.2	25.6	28.1	30.7	33.3	35.9
INCLUDING IDZ											
Grants expected for Subsidised Housing	57.6	57.7	53.7	52.2	51.8	53.9	108.8	113.2	120.9	175.9	180.5
Bulk Contribution expected from Developers	16.3	18.1	18.9	20.3	22.7	27.1	66.5	78.6	94.8	158.3	185.1

^{6.7.} These amounts were accommodated in the model together with the capex demand for the eradication of the existing housing backlog.

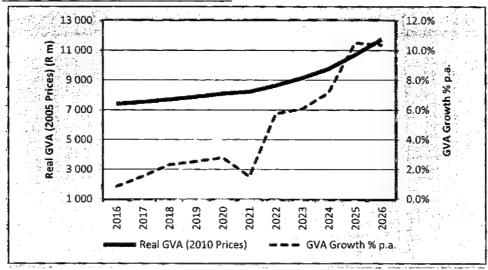


7. FUTURE MUNICIPAL REVENUES

- 7.1. In proposing a long term financial plan, INCA estimated the future municipal revenues.

 This projection was done with reference to the research done by Schoeman⁸.
- 7.2. The future Gross Value Add ("GVA") of SBM was estimated based on a view of the future economic growth of the region, which is dominated by the development of the IDZ, as well as an estimate of future population of SBM. The graph below illustrates the Base Case GVA and GVA growth rates used in INCA's model. The average annual economic growth rate for the planning period is 4.7% p.a., reaching a high of more than 10% p.a. in 2025 and 2026:

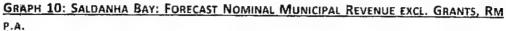


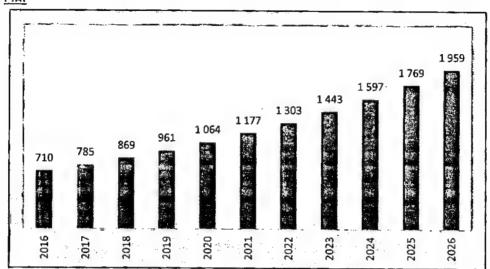


7.3. The future Municipal Revenue was then calculated by employing the relationship between Municipal Revenues ("MR"), GVA and Population, i.e. MR = f (GVA, Population). This estimate was calibrated against the municipality's forecast of future revenues in its MTREF. The estimated municipal revenues (excluding grants) during the planning period for SBM are illustrated in GRAPH 10:

⁸ <u>Fiscal Performance of Local Government in South Africa - an Empirical Analysis</u>: Niek Schoeman; UP 22 July 2011; https://editorialexpress.com/cgi-bin/conference/download.cgi?db_name=IIPF67&paper_id=40



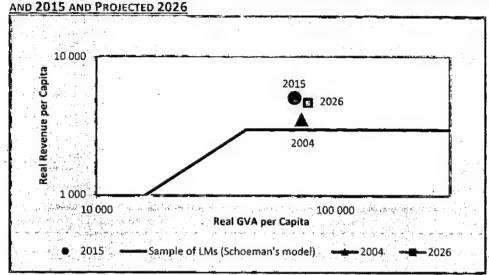




- 7.4. The future annual average growth in revenues (excluding Grants) amounts to 11% p.a. This is 4% above the average assumed CPI for the period, i.e. a Real Municipal Revenue Growth Rate of 4% p.a. This growth cannot be achieved through an increase in tariffs alone but consists of a combination of (i) increased sales, (ii) increase in tariffs and (iii) new revenue sources. This revenue growth is higher than the municipality's own estimate during the MTREF period, which expects an average increase in revenue (excluding grants) of 8% p.a. However, if one accepts that the impact of the IDZ will only kick in after the MTREF period, then our estimated growth rate is not unreasonable. The historic nominal Municipal Revenue Growth Rate (excluding Grants) for the period between 2004 and 2015 was 11.7% p.a. The slightly lower future projected growth rate is largely due to an expectation of a growing proportion of the indigent population migrating to Saldanha Bay that will not contribute significantly to the municipality's own revenue.
- 7.5. The relationship of SBM's Real Municipal Revenue <u>per Capita</u> and the Real GVA <u>per Capita</u> over time (viz. 2004 and 2015) was compared to the sample of municipalities used by Schoeman in his research. For a decrease in real GVA per capita of -0.6% p.a. there was a counterintuitive increase in real revenues per capita of 3.3% p.a. on average over the Planning Period. This is illustrated in <u>GRAPH 11</u>. In 2004 the revenue per capita was slightly higher than Schoeman's model, but considerably higher in 2015.
- 7.6. In comparison INCA's model estimates that the real GVA per capita in 2026 is R 76 840 p.a., slightly higher than in 2015. This is due to the development of the IDZ. The municipal real revenue (excluding grants) per capita at that time is R 4 654 p.a. which is slightly lower than the real per capita revenue of 2015.







- 7.8. We conclude that SBM's own revenue per capita has increased at a faster rate than GVA per capita during the period (2004 to 2015). This is in part due to an economic recession in 2008 2009 and a significant influx of people to the region in recent times. If the development of the IDZ were not to proceed, then maintaining the Real Revenue per Capita at 2015 levels in the absence of any significant economic activity may turn out to become unaffordable for the rate payers and customers of the municipality in future. We are comfortable that the Revenue per Capita for 2026 as forecast by INCA's model is reasonable, only if the IDZ will become a reality albeit higher than the level projected by Schoeman in his model.
- 7.9. The municipal revenues as predicted above, exclude grants and subsidies, as these are not dependent on the local economy. However, the model does take grants into account by including Equitable Share and reliable conditional grants in Revenue. The Equitable Share receipts during the past year amounted to approximately R46 million, but are assumed to increase in future due to the expected population growth. An estimate of capital grants, based on historic trends (but excluding ad hoc grants), is included in the capital funding mix. The grants calculated in chapter 6, pursuant to the expected increase in housing are also included in the model.
- 7.10. Once the annual municipal revenues were determined the ability of the municipality to pay for operational- and capital expenditure and the level of expenditure was estimated based on a range of assumptions, as discussed in more detail further on in this report.



8. FUTURE OPERATIONAL EXPENDITURE

- 8.1. Notwithstanding the prudent financial management in the recent past, the ongoing challenge remains to align the expenditure budget not only to anticipated revenue growth, but very specifically to anticipated cash collections in an attempt to generate both accounting and cash surpluses. Therefore stringent expenditure management remains as important as ensuring that revenues are collected.
- 8.2. There is limited scope to substantially increase any costs without negatively impacting on the overall operational performance of the Municipality, therefor requiring stringent management of the increases in current expenses.
- 8.3. It is important to assess the expenditure trends over time and monitor variations. Where possible the extent of expenditure needs to be anticipated and staggered over multiple years to reduce the impact.
- 8.4. Regulated expense items, viz. Salaries & Wages as well as Bulk Electricity Purchases, contribute the bulk of Total Expenditure (58% in 2015). Furthermore, the Salaries and Wages bill is high but still within the MFMA norms. However, staff productivity, as measured by Total Income/Staff Costs (=3) is low. There is scope to improve productivity, but the Salaries and Wages Bill will increase in future to allow for the provision of additional services pursuant to the IDZ development. Any cost containment is therefore limited to General Expenditure items and organisational restructuring. Savings may also be incurred when the Municipality adjusts its level of service downwards.
- 8.5. The financial model has assumed cost increases similar to the increases in the MTREF for the first 3 years, but uses the number of households as independent variable to calculate expenses in future.



9. DEMAND FOR FUTURE CAPITAL EXPENDITURE

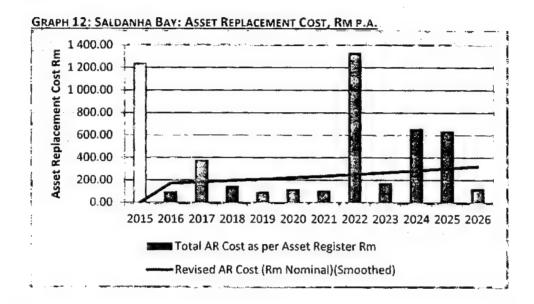
- 9.1. Integrated asset management acknowledges the link between the 3 elements of cost associated with asset management, viz. New Capital Expenditure, Asset Replacement Cost and Repairs and Maintenance Expenditure. The extension of the life of an asset beyond its Useful Life may save on Replacement Costs but will increase the Repairs and Maintenance expenditure. Any new assets created will also have an impact on the Repairs and Maintenance budget in future.
- 9.2. By analysing the asset registers of the municipality a feel for the demand of future replacement cost of exiting assets and investments in new assets was obtained.

Asset Replacement Expenditure

- 9.3. The "Replacement Cost" at a future "Replacement Date" for all the assets in the asset registers was determined. "Replacement" could also imply rehabilitation, enhancement (upgrade) or renewal (refurbishment) of that asset, but excludes routine repairs and maintenance.
- 9.4. The calculation is done mechanistically and does not cater for engineering judgement. The model only uses the Remaining Period of the asset component as a criterion. The model calculates the Replacement Cost (in nominal terms) of assets for the Planning Period, i.e. up to and including 2026. Some asset classes were not reviewed for replacement, viz. "Land", "Investment Property", "Heritage Assets" and "Servitudes".
- 9.5. The outcome of this analysis and the Annual Replacement Cost ("ARC") is presented in Annexure 3: Assets Earmarked for Replacement.
- 9.6. According to the analysis the nominal replacement cost for the 11-year period from 2015/16 to 2025/26 and added to the replacement not undertaken in 2014/15 and before, amounts to R 5 067 million. This is a mechanistic calculation of the replacement cost of assets in the asset registers that have reached the end of their useful lives.
- 9.7. We have amended the estimated replacement costs. This was achieved by:
 - Assuming that the actual remaining life of Buildings will exceed the life recorded in the asset register,
 - Assuming that only 20% of buildings will be replaced when their estimated useful life expires (e.g. roofs, fittings, finishes, etc. and not the whole structure)
 - Spreading replacement not done in the past over a number of future years, and
 - Smoothing the constant 2015 value over the Planning Period and reverting these back to nominal values.



- 9.8. The more realistic total asset replacement cost, for the period 2015/16 to 2025/26 albeit not necessarily affordable was reduced from the original R 5 067 million to R 2 648 million.
- 9.9. The graph below compares the Replacement Cost as determined from the asset registers and the smoothed Replacement cost after adjustment as described above:



9.10. The amounts recorded for the periods 2016, 2018 – 2021, 2023 and 2026 appear to be realistic (albeit still not necessarily affordable). The large amount of in excess of R 1 billion recorded for 2015 represents all those assets that should have been replaced in the past but were not. The exceptionally high amounts recorded for 2017, 2022 and 2024 – 2025 are largely (but not exclusively) due to:

2017: Roads and Buildings

2022: Buildings and Solid Waste

2024: Buildings

2025: Buildings and Roads

The estimated amounts are so high that it becomes worthwhile to assess the condition of the assets as accurately as possible and using engineering judgment determine when the asset components need to be replaced.

- 9.11. The fact that the smoothed curve is above the calculated ARC is due to the distribution into the future of the replacement of assets that should have been replaced in the past as well as the smoothing of the future replacement cost.
- 9.12. The municipality's current policy dictates that 50% of the previous year's depreciation charge is cash backed to fund the Capital Replacement Reserve. In the light of the large backlog in replacing existing infrastructure that has reached the end of its useful life it is prudent to prioritise the CRR for purposes of financing asset replacement. To



the extent that the cash balances are available it would be prudent to transfer the full depreciation charge to the CRR. The SBM should avoid depleting its CRR in any given financial year, but use 50% of the prior year balance for assets that require replacement. An asset replacement programme within the levels of available resources in the CRR will go a far way in quantifying the future replacement budget.

New Capital Investment

9.13. At the time of writing this report the long term capital investment estimates requested from the SBM were limited to Water and Sewerage only. We combined this information with the capex demand that appears in the IDP, but which is limited to the MTREF period, and information received during the conversations with Directors. We also did an independent high level estimated of the future capital expenditure by adding to the replacement cost as calculated above, an estimate of the costs to eliminate backlogs and cater for new household formation. The approach followed is discussed in more detail in Annexure 4: New Capital Investments. For purposes of quantifying future capital demand we have used INCA's estimates.

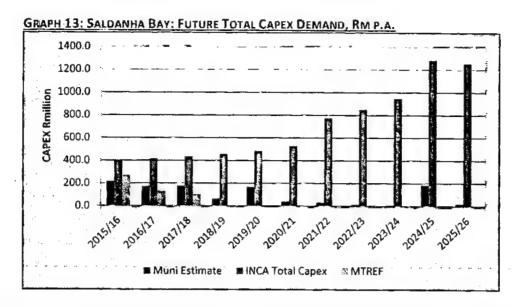
Total Capital Investment Demand

9.14. The total capital investment demand is then estimated as follows:

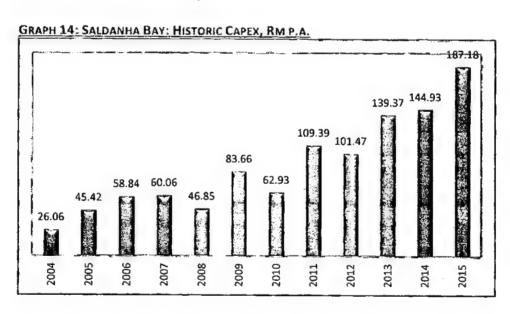
	ΓΑ	BLE 5: E	STIMATE	OF TOTAL	FUTURE (CAPEX DE	MAND, R	MILLION					•
	, &		0	1	2	3	4	5	6	7	8	9	10
		TOTAL	2015/1 6	2016/1 7	2017/1 8	2018/1 9	2019/2 0	2020/2	2021/2 2	2022/2 B	2023/2 4	2024/2 5	2025/2
	-	100			1984	Total Name			Î. Î.	-			
SBM Estimate Total Capex		1 097	216	174	179	64	169	40	31	12	6	187	19
						yr		* 4 1	Talla			g 2 - 28	
INCA New Capex	•	5 177	222	235	239	249	265	292	523	582	661	980	930
ICA Replacement Capex		2 648	172	183	.195	208	222	. 236	251	268	285	304	323
INCA Estimate Total Capex	•	7 826	394	419	435	457	486	528	774	850	946	1 284	1 253
				· VA							in the second		
MTREF Cap Budget	*	500	269	132	99	0	0	0	0	0	0	. 0	0

9.15. This is illustrated in the graph below. As is expected the MTREF capex budget is much lower than the demand, already hinting at affordability concerns.





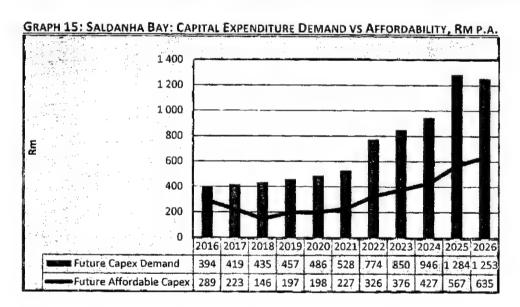
- 9.16. The total Capital Investment estimate (Replacement and New Assets) for the period 2015/16 to 2025/26 is estimated to amount to R 1 097 million in SBM's estimate and R 7 826 million in INCA's estimate.
- 9.17. In comparison, the historic capital expenditure for the period 2003/04 to 2014/15 reveals the extent of the capital investment programme for which Saldanha Bay has capacity. The average capex during the past 5 years was R 136 million p.a. and never exceeded R 200 million in one year.





10.AFFORDABILITY OF FUTURE CAPITAL EXPENDITURE

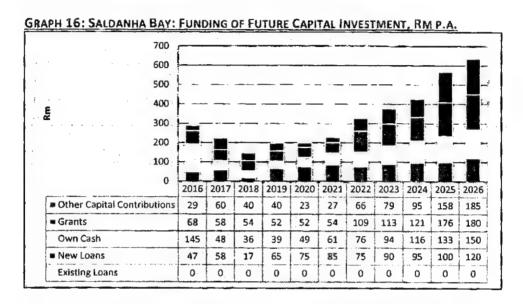
- 10.1. INCA developed a "Capital Investment Model" that forecasts the future capex that a municipality can afford; based on the Revenues it can expect to generate.
- 10.2. The cash available to service any new debt is calculated by subtracting from the Revenues as determined in paragraph 7 above a waterfall of cash needs, starting with operational expenses, existing debt service and investment for liquidity- and other reserves.
- 10.3. The New Debt that the municipality can afford plus any remaining cash as well as estimated capital grants and other capital contributions can then be allocated towards capital expenditure.
- 10.4. The total affordable capex for the period 2016 to 2026 amounts to R 3 612 million (nominal) and R 2 439 million (constant 2015) terms. The affordable capex is approximately [R 4 214 million] less than the future capex demand of [R 7 826 million], and requires an adjustment downwards of the capex demand expectations.





11.FUNDING OF FUTURE CAPITAL EXPENSES

11.1. The funding mix to fund the future affordable capex is determined by the model by ensuring that the available cash is either invested to cover the minimum liquidity requirements and fund a capital replacement reserve or invested in capital assets. In accordance with the model the capex may be funded as follows:



11.2. The funding mix for the period 2016 to 2026 consists of the following funding sources:

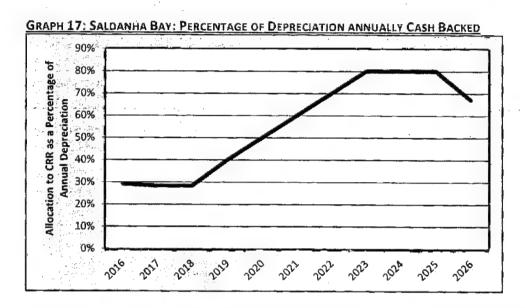
TABLE 6: FUNDING FUTURE AFFORDABLE CAPITAL EXPENDITURE

Sources of Funds	Amount Rm	%
New Loans	R 827	22.9%
Own Cash	R 946	26.2%
Grants	R 1 037	28.7%
Other (Cap Contributions)	R 802	22.2%
TOTAL	R 3 612	100.0%

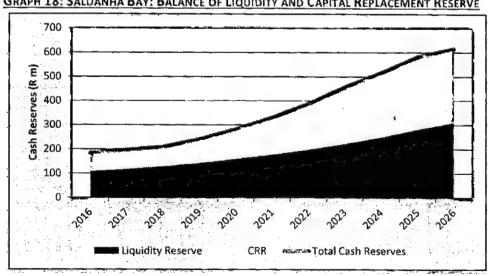
- 11.3. The capital funding mix budgeted by the municipality during the first 3 years was assumed in the model. Added to this mix was the "in kind" contribution made by the IDZ Licencipg Company in upgrading external infrastructure, categorised together with developer's bulk contributions as "Other Capital Contributions" in the graph above.
- 11.4. The amount of Grants was informed by historical trends and future demand pursuant to the IDZ development. The future quantum of grants is however uncertain. Ad hoc capital grants were excluded from future estimates. External Loans amount to app. 23% of the funding mix in the Planning Period. A significant amount of R800 million will come by way of capital contributions in future. Once again due to the developments that will follow the implementation of the IDZ.



11.5. The municipality expressed the objective of increasing the percentage of depreciation that will be cash backed to 80% within the next 5 to 10 years. The model indicates that this objective may be reached by 2023, but may be difficult to maintain in future. See GRAPH 17 below. Due to the simplification of the model the calculated depreciation may differ from the actual annual depreciation. The model also assumes that 50% of the balance in the CRR may be withdrawn for purposes of capital expenditure in each year.



11.6. Liquidity amounting to the amounts of statutory reserves, unspent conditional grants, short term provisions and one month's working capital are modelled to be held in cash as the so-called "Liquidity Reserve". The balances of the Liquidity Reserve and CRR are illustrated in GRAPH 18 below.

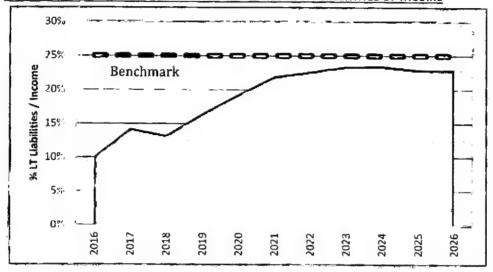


GRAPH 18: SALDANHA BAY: BALANCE OF LIQUIDITY AND CAPITAL REPLACEMENT RESERVE

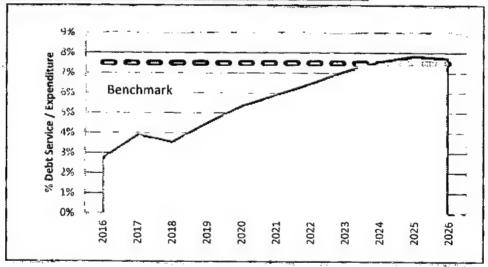


11.7. The long term liabilities ("LTL") as a percentage of Income remain below the benchmark of 25% and the Debt Service (Interest and Capital) to Total Expense Ratio exceeds the benchmark of 7.5% for a limited period during the end of the planning period only.

GRAPH 19: SALDANHA BAY: LONG TERM LIABILITIES AS A PERCENTAGE OF INCOME



GRAPH 20: SALDANHA BAY: DEBT SERVICE TO TOTAL EXPENSE RATIO



11.8. The realisation that only a proportion of the capital investment demand is affordable requires the municipality to prioritise its investment programme. To avoid any deterioration in the asset quality and address future capex needs, the municipality is advised to gradually increase repairs and maintenance expenses.



12.FINANCIAL MODEL

- 12.1. The proposed financial plan is based on the assumptions in the Base Case Financial Model. We are cognisant of the fact that future cash flows may be influenced by a variety of variables.
- 12.2. The Base Case reflects a scenario in which the IDZ will be developed. The quantum and pace of development is informed by the "Low" and "Medium" case of the IDZ Feasibility Study, referred to in chapter 5 above. The assumptions made for the Base Case are summarized below. The variables that were kept constant for all scenarios are listed in the TABLE 7 below.

TABLE 7: BASE CASE ASSUMPTIONS: GENERAL

VARIABLE	VALUE
Model Period	11 Years: 01-07-2015 to 30-06-2026
Average CPI growth rate	6.95% p.a.
Days Receivable	52
Days Payable 🗀 💮	49
Depreciation rate	5.5% p.a.
Investment Property: Acquisition	R 0 million
Investment Property / PPE: Disposal	R 0 million
No of months WC in liquidity reserve	1 month
Funding of Capital Replacement Reserve	Depreciation
Interest Rate on Positive Bank Balance above CPI	-1.0%
Interest Rate on Overdraft above CPI	5.0%
Opening balances	30-06-2015 (adapted)
New debt tenor	10 Years
New debt interest rate above CPI	4.50% p.a.

- 12.3. Most of these variables are self-explanatory. Suffice it to highlight that the assumed CPI growth rate ranges from 6.5% to 7.5% p.a. No disposal of investment property / PPE is assumed.
- 12.4. The variables that were changed for scenario testing are presented in the Table below:



TABLE 8: BASE CASE ASSUMPTIONS: SCENARIOS

VARIABLE	AVERAGE FOR THE PLANNING PERIOD
Projected GVA Growth Rate p.a.	4.7%
Projected Population Growth Rate p.a.	3.4%
Year when structural change in salaries & wages is implemented	2020
Structural change in salaries and wages in 2020	0.0%
Cost Factor of Salaries & Wages	1.0
Cost Factor on Electricity Services	1.0
Cost Factor on Water Services	1.0
Cost Factor on Repairs & Maintenance	1.0
Average Collection Rate	96.2%

- 12.5. In the Base Case it is assumed that the average GVA growth rate is 4.7% p.a. This is high in comparison to the economic growth rates of recent years but as explained in paragraph 5.4 above, this is informed by the feasibility related to the development of the IDZ. The average population growth rate is 3.4% p.a. No structural change in the expenses for Salaries and Wages (as a result of rationalisation of the staff complement) will be effected. The factor 1.0 against each Expense Item indicates that these will escalate at rates as assumed in the Input Sheet, only to be amended in the determination of the different scenarios. The average revenue collection rate over the planning period is 96.2%, i.e. 3.8% will be impaired.
- 12.6. The outcome of the Base Case is reflected in the table below:

TABLE 9: BASE CASE OUTCOME

OUTCOME	AMOUNT	UNIT
Average annual % increase in Revenue	11.0%	% p.a.
Surplus accumulated during Planning Period	1 268	Rm
Planning Period cash from operations after debt service	1 041	Rm
Planning Period LT Debt Raised	827	Rm
Planning Period capital investment programme	3 612	Rm
Cash & investments after expiry of the Planning Period	616	Rm

12.7. In the Base Case a surplus of R 1 268 million and operating cash after debt service of R 1 041 million is accumulated during the planning period. Long term debt of R 827 million can be raised for a total capital investment programme of R 3 612 million. The

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- cash investments after the planning period to back a liquidity reserve and CRR amount to R 616 million.
- 12.8. The summary projected financial statements for the Base Case are presented in Annexure 2: Base Case Summary Projected Financial Statements.
- 12.9. A selection of ratios that were identified in SBM's RFP are summarised below. A complete list of ratios is presented in Annexure 2. These ratios are the outcome of the financial model, which represents estimates of an uncertain future and are also not calculated according to the exact accounting definitions of these ratios. They do however provide an indication of the projected future financial performance of SBM.

TABLE 10: SELECTION OF RATIOS (SEE ANNEXURE 2 FOR COMPLETE LIST)

YEAR	in Thurst W	1	3	5	7	. 9	10
RATIOS	Norm	2016/17	2018/19	2020/21	2022/23	2024/25	2025/26
Current Ratio	2:1	3.3:1	3.9:1	4.0:1	3.7:1	3.2:1	2.8:1
Debtors Payment Ratio	>95%	96%	95%	94%	93%	93%	93%
Service debtors to service revenue	Not calculated						
Cash from Operations as a % of own Revenue		25%	25%	24%	29%	32%	31%
Minimum Liquidity Level (or Cost Coverage)	1:1	5.0:1	6.1:1	6.4:1	6.0:1	4.8:1	4.0:1
External Gearing Ratio (or Debt as a % of Own Revenue)	40%	13%	16%	21%	22%	21%	21%
Level of Grant Dependency	;	13%	12%	11%	13%	14%	14%

- 12.10.A scenario analysis shows the changes in outcome for a change of a number of input variables. The input variables that were changed for the different scenarios are presented in TABLE 11 on the following page. In each of the different cases, the deviations from the Base Case are highlighted. The outcome for each of these scenarios is summarised in TABLE 12 as they relate to relevant dependent variables.
- 12.11. The capital investment programme exceeds R4 billion in Case 1 (GVA Rate Increased) and Case 7 (Reduced Expenses). In Case 8 when the expenses increase by 10%, a capital investment programme of only R 2 282 million can be afforded. The municipality's efforts to manage expenses are absolutely essential as this has a significant impact in future performance.
- 12.12.Other than Case 8 (Increased Expenses), the Cash and Investments balance remains positive for all scenarios, but reduces to –R79 million in Case 8. The capital investment Programme ranges between R 2 923 (Case 8) and R3 612 in Case 9 (Increased Collection Rate).

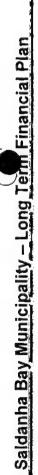


TABLE 11: SCENARIOS: INPUT VARIABLES

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1

	Case 0	Case 1	Case 2	Case 3	Case 4	Case 5	Case 6	Case 7	Case 8	Case 9	Case 10
Description	Base Case	GVA Rate Increased	GVA Rate Declined	Pop growth rate lower	Pop growth rate higher	Structural Change with decrease	Structural Change with increase	Reduced Expenses	Increased Expenses	Increased Collection Rate	Reduced Collection Rate
Projected GVA Growth Rate p.a.	4.7%	8.0%	1.7%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%	4.7%
Projected Population Growth Rate	3.4%	3.4%	3.4%	3.0%	4.0%	3.4%	3.4%	3.4%	3.4%	3.4%	3.4%
Year when structural change in salaries & wages is implemented	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020	2020
Structural change in salaries and wages in 2016	%0.0	%0.0	%0.0	%0.0	0.0%	-5.0%	2.0%	0.0%	%0.0	0.0%	0.0%
Cost Factor of Salaries & Wages	1.0	1.0	1.0	1.0	1.0	1.0	1.0	6.0	1.1	1.0	1.0
Cost Factor on Electricity Services	1.0	1.0	1.0	1.0	1.0	1.0	1.0	0.9	1.1	1.0	1.0
Cost Factor on Water Services	1.0	1.0	1.0	1.0	1.0	1.0	1.0	6.0	1.1	1.0	1.0
Cost Factor on Repairs & Maintenance	1.0	1.0	1.0	1.0	1.0	1.0	1.0	6.0	1.1	1.0	1.0
Cost Factor on General Expenses	1.0	1.0	1.0	1.0	1.0	1.0	1.0	6.0	1.1	1.0	1.0
Collection Rate	96.2%	96.2%	96.2%	96.2%	96.2%	96.2%	96.2%	96.2%	96.2%	%0.66	92.0%





Case#	Case 0	Case 1	Case 2	Case 3	Case 4	Case 5	Case 6	Case 7	Case 8	Case 9	Case 10
Description	Base Case	Base Case Increased	GVA Rate increased	Pop growth rate lower	Pop growth rate higher	Structural Change with decrease in Costs	Structural Change with increase in Costs	Reduced Expenses	Increased Expenses	Increased Collection Rate	Reduced Collection Rate
Average annual % increase in Revenue	11.0%	12.2%	10.2%	11.3%	11.9%	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%
Surplus accumulated during Planning Period	1268	2 847	799	1310	1 006	1 468	1 073	2 872	-21	1 805	642
Planning Period cash from operations after debt service	1 041	2 278	909	1 082	788	1 205	877	2 253	-172	1 480	531
Planning Period LT Debt Raised	827	827	827	827	827	827	.827	827	827	827	827
Planning Period capital investment programme	3 612	3 612	3 495	3 612	3 467	3 612	3 584	3 612	2 923	3 612	3 339
Cash & investments after expiry of the Planning Period	616	2 159	275	640	477	811	450	2 195	62-	1 152	230



12.13. We also prepared a combined "Upside" and a combined "Downside" scenario. These scenarios combine a number of realistic negative and positive changes in the input variables, and are shown in <u>Table 13</u>.

TABLE 13: UPSIDE AND DOWNSIDE SCENARIOS: INPUT VARIABLES

Description	Base Case	Upside	Downside
Projected GVA Growth Rate p.a.	4.7%	6.0%	2.0%
Projected Population Growth Rate	3.4%	3.0%	3.6%
Year when structural change in salaries & wages is implemented	2020	2020	2020
Structural change in salaries and wages in 2016	0.0%	-1.0%	1.0%
Cost Factor of Salaries & Wages	1.0	1.00	1.05
Cost Factor on Electricity Services	1.0	1.00	1.05
Cost Factor on Water Services	1.0	0.95	1.00
Cost Factor on Repairs & Maintenance	1.0	1.00	1.00
Cost Factor on General Expenses	1.0	0.95	1.00
Collection Rate	96.2%	97.0%	95.0%

12.14. The outcome of these two scenarios illustrates the sensitivity of this combination of variables.

TABLE 14: UPSIDE AND DOWNSIDE SCENARIOS: OUTCOME

Description	Base Case	Upside	Downside
Average annual % increase in Revenue	11.0%	12.2%	11.0%
Surplus accumulated during Planning Period Rm	1 268	2 877	64
Planning Period cash from operations after debt service Rm	1 041	2 338	-52
Planning Period LT Debt Raised Rm	827	827	827
Planning Period capital investment programme Rm	3 612	3 612	3 102
Cash & investments after expiry of Planning Period Rm	616	2 179	-128

- 12.15.Only a slight change in input variables has a significant effect on outcome. The accumulated surplus and cash from operations in the Downside is almost R2 billion less than the Upside. The capital investment programme in the Downside is more than R2.2 billion less than the Upside.
- 12.16.A pessimistic scenario was prepared with the aim of modelling a situation in which the IDZ development will not proceed and Saldanha Steel will be mothballed by 2018,

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without resuming production during the planning period. Whereas a shutdown of operations for a few months a year is likely we have assumed continued production until 2018 when Saldanha Steel will be closing. Based on the size of the Metal products, machinery and household appliances sub-sector and employment at Saldanha Steel, the effect of a closure on GVA is a contraction of an estimated 3.3% and job losses (direct, indirect and induced) will amount to a decline in population of 3.8% at that time. The assumptions and outcome for this scenario are presented in the tables below.

TABLE 15: PESSIMISTIC SCENARIO: ASSUMPTIONS

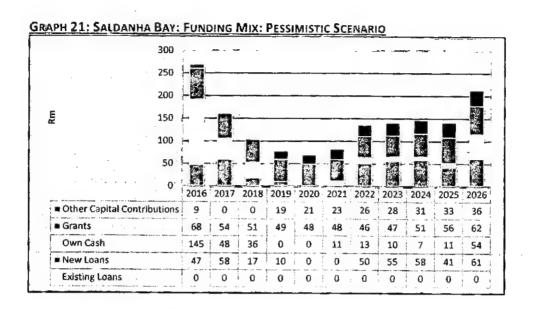
Description	Pessimistic Scenario
Projected GVA Growth Rate p.a.	1.6%
Projected Population Growth Rate	1.1%
Year when structural change in salaries & wages is implemented	2020
Structural change in salaries and wages in 2016	0.0%
Cost Factor of Salaries & Wages	1.0
Cost Factor on Electricity Services	1.0
Cost Factor on Water Services	1.0
Cost Factor on Repairs & Maintenance	1.0
Cost Factor on General Expenses	1.0
Collection Rate	96.2%

TABLE 16: PESSIMISTIC SCENARIO: OUTCOME

Description	Pessimistic Scenario	
Average annual % increase in Revenue	8.6%	
Surplus accumulated during Planning Period Rm	-259	
Planning Period cash from operations after debt service Rm	423	
Planning Period LT Debt Raised Rm	. 397	
Planning Period capital investment programme Rm	1 537	
Cash & investments after expiry of Planning Period Rm	517	

12.17. The combined effect of an IDZ that is not developed and a Saldanha Steel that is mothballed in 2018 will result in the average annual economic growth rate for the planning period reducing to 1.6% p.a. Population growth reduces to an average of 1.1%. This results in an average revenue growth of 8.6% p.a. An accumulated deficit, and cash from operations amounting to R423 million. A capex programme of R 1 537 million can be afforded, which is funded as presented in the graph below.





12.18.In the Pessimistic Scenario the funding mix to finance capex will consist of the following total for the Planning Period:

Sources of Funds	Amount Rm	%	
New Loans	R 397 m	25.8%	
Own Cash	R 335 m	21.8%	
Grants	R 580 m	37.7%	
Other (Cap Contributions)	R 225 m	14.6%	
TOTAL	R 1 537 m	100%	



13.LIQUIDITY & RATIO MANAGEMENT

- 13.1. Healthy Liquidity is considered the key factor to effectively manage the financial viability of the Municipality in the longer term in conjunction with the necessary financial ratios against which to monitor actual performance. A proposed framework is provided below, within which to manage liquidity, operational performance and external gearing. The indicators provided are interrelated as the weakness in one could be the reason another is limited and therefore the combined performance in terms of all indicators needs to be considered to actively monitor financial performance and against these indicators the turn-around in performance can be measured and reported on to the Management, Council and key stakeholders.
- 13.2. In January 2014 National Treasury issued MFMA Circular No. 71 under the Municipal Finance Management Act No. 56 of 2003. The purpose of this circular is to provide a set of uniform key financial ratios and norms suitable and applicable to municipalities and municipal entities. The MFMA Circular 71 provides a far broader base of ratios as a guideline than proposed below. As an indication the framework below will reflect the proposed MFMA standard where similar ratios are proposed.
- 13.3. INCA considers these ratios as the key indicators and the broader MFMA framework can be considered by the municipality as it further promotes prudent financial management.
- 13.4. The municipality is advised to include these ratios in the relevant revised financial policies:

Liquidity Ratios

13.5. Standard Liquidity Ratio (The ability to fully provide for current liabilities with current assets.)

Minimum norm: 1:1 Healthy norm: 2:1 MFMA norm: 1.5 – 2:1

13.6. Quick Liquidity Ratio (The ability to provide for current liabilities with liquid current assets therefore current assets including only 30 day debtors.)

Minimum norm: 1:1 Healthy norm: 2:1 MFMA norm: None

13.7. Minimum Liquidity Level (Holding sufficient cash and investments to fully provide for the sum of unspent conditional grants, short term provisions, ceded investments, cash

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backed reserves and provisions and at least one month of operating expenditure (excluding non-cash expenses).

Minimum norm: 1:1

Healthy norm: 1:1 plus an additional month's operational expenditure

MFMA norm: 1-3 months

MFMA calculation excludes cash backed reserves and short term provisions; however an additional ratio is stipulated in Circular 71 regarding the Level of Cash Backed Reserves.

13.8. Overdraft to Total Income (Preferably a municipality should not have an overdraft facility at all at year end, however should an overdraft facility be used it should not exceed 5% of Total Income.)

Maximum norm: 5% Healthy norm: 0% MFMA: None

13.9. Other ratios as stipulated below are to be managed at levels applicable to the Municipality and although industry benchmarks exist it is more prudent to set objectives given the financial context of SBM. The following ratios are recommended for consideration and it would be prudent to report hereon on a quarterly basis to the Finance Committee:

Operational Ratios

13.10. Total Accounting Surplus (The ability to post an accounting operational surplus where Total Income exceeds Total Expenditure with a positive margin.)

Minimum norm: Break-even of the above calculation Healthy norm: Positive margin that is maintained

MFMA norm: Break-even or >0

13.11.Cash Operating Surplus (The ability to generate surplus cash from operational performance therefore Total Income less conditional transfers less total expenditure excluding non-cash items adjusted for changes in working capital should be positive.)

Minimum norm: Break-even of the above calculation Healthy norm: Positive margin that is maintained

MFMA norm: None

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13.12.Repairs and maintenance to Total Expenditure (The ability of the municipality to effectively maintain the infrastructure assets from which it derives its primary income.)

Minimum norm: 5% Healthy norm: 7% MFMA norm: 8%

MFMA calculation differs in using the Property, Plant and Equipment (carrying value) as the base of the ratio instead of Total Expenditure.

13.13.Consumer Collection Levels (For a municipality to maintain its viability it should maintain its collection levels at least above 90%. Growth in gross consumer debtors including debts written off in the financial year as a percentage of billed income including equitable share, will provide the non-collection level therefore the difference will indicate the consumer collection level.)

Minimum norm: 90% Healthy norm: 95%+ MFMA norm: 95%

13.14.Staff Costs, Allowances and Wages (The level of staff costs, allowances and wages to total operational expenditure needs to be effectively managed to ensure that costs aren't considered too high, but also that the municipality is not under capacitated and employment levels are too low.)

Minimum norm: 25% Healthy norm: 25% to 30% MFMA norm: 25% to 40%

External Gearing Ratios

- 13.15. It is important to note that External Gearing ratios are subject to Liquidity ratios being within in recommended levels. A proposed draft Borrowing, Funds and Reserves Policy, which augments the Municipality's existing Funding and Reserves Policy, is attached for consideration.
- 13.16.External Loan Liability Paid Coverage Ratio (The ability to at least cover the External Interest and Capital Payable with the cash generated from operations before interest.)

Minimum norm: 1:1 Healthy norm: 2:1 MFMA norm: None

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13.17.External Interest and Capital Paid to Total Expenditure (The percentage of Total Expenditure utilised to service external loan repayments.)

Maximum norm: 10% Healthy norm: 7.5% MFMA norm: 6% - 8%

13.18.External Gearing Ratio (The level to which the municipality has geared itself is calculated as Total External Interest Bearing Debt as a percentage of Total Income less conditional grant funding.)

Maximum: 40%

Healthy norm: 35% (the municipality's policy of 25% is very conservative).

MFMA norm: 45%



14.RECOMMENDATIONS

We recommend that the outcome of our assessments, discussions with Executive Management of the Municipality and Capital Investment Model are adopted for inclusion in a long term financial strategy:

14.1. ORGANISATIONAL STRATEGIES

The Municipality will maintain an effective and efficient organisation and promote productivity of all its resources. Very specific strategies to be pursued include:

14.1.1. Implement an Organisation Restructuring Study

Historic events contributed to structural changes in the organisation. Although it is acknowledged that these events gave rise to the need for intervention, the changes that were made are not necessarily viewed as efficient. It is recommended that an Organisation Restructuring Study is undertaken to very specifically address:

- The Area Management model and efficiencies in maintaining infrastructure
- Improvements to the housing delivery chain

14.1.2. Implement Resort Management Options

The municipality owns and operates seven holiday resorts which are not profitable. The losses quoted amount to between R6 and R9 million during the past two financial years. SBM commissioned Grant Thornton to investigate the management model at the resorts and they recommended different models for each resort. We recommend that the proposals made by Grant Thornton are given due consideration.

14.1.3. Consider transferring the Hopefield old Age Facility

The operation and maintenance cost of the Old Age Home in Hopefield is a burden to the municipality. We recommend that the SBM investigate the feasibility of transferring the asset and operations to an FBO or NGO.

14.1.4. Investigate a PPP model for the provision of the Water Desalination Plant

The SBM is considering the construction of a water desalination plant with a first phase cost estimate of R500 million. This amount is sufficiently large to attract private parties to bid for a classical Public Private Partnership ("PPP") concession, in which the municipality enters into a PPP Agreement with a Private Party to design, build, finance, operate, maintain and transfer the plant back to the municipality at the expiry of the concession period for an annual ("take-and-pay") unitary fee similar to a



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bulk water purchase price. We recommend that a transaction advisor is appointed to investigate the feasibility and cost-benefit of this delivery method. To this end the municipality is advised to approach the Infrastructure Investment Programme for South Africa ("IIPSA"), a grant funding programme to assist municipalities with project preparation, administered by the DBSA.

14.2. PLANNING STRATEGIES

The Municipality will assess the implication of its long term planning processes on its financial sustainability. Very specific strategies to be pursued include:

14.2.1. Plan for the augmentation of the Water and Energy Sources

The inadequate supply of water and energy to serve future developments is regarded as a high risk. We recommend that the master plans for the provision of these resources receive priority attention.

14.2.2. Improve the Coordination between the IDZ Development and the Municipal Infrastructure Provision

The pace of development of the IDZ is uncertain, but the Licensing Company is proceeding on the basis of certain assumptions and we recommend that the SBM align its provision of infrastructure to that of the IDZ development.

14.3. REVENUE RAISING STRATEGIES

The Municipality will continue to work on diversifying and ensuring growth of its revenue base. The following revenue streams will be maximised:

- Assessment rates
- · Revenue from trading services
- Agency fees and fines
- Smart revenue e.g. estate management , adverting rights and other revenue
- Grants
- Donor funding
- Public Private Partnership



14.3.1. Enhance Potential Revenue

Implement the recommendations of the recently completed Tariff Study.

14.4. COST SAVING STRATEGIES

The Municipality will align the expenditure budget not only to anticipated revenue growth, but very specifically to anticipated cash collections in an attempt to generate both accounting and cash surpluses. Stringent expenditure management remains an important aim.

14.4.1. Save on Expenditure

Notwithstanding the fiscal discipline that ensured containment of expenditure within the realm of revenue streams in the past, with a consequent consistent posting of Accounting and Cash Operating Surplus, there is scope to investigate saving on the following expenditure items. Management identified the following:

- Move towards a paperless environment
- Improve effectiveness of security services
- Share training and development opportunities with other municipalities
- Reintroduce the project prioritisation model
- Expedite transfer of houses to avoid expenses, e.g. insurance
- Improve supervision and limit overtime payments
- Limit appointment of consultants if the in-house capacity exists

14.4.2. Improve Staff Productivity

The Salaries and Wages bill is a large expenditure item. Staff productivity, as expressed by Total Income/Staff Costs, has decreased to 3 in the last four years ending 30 June 2015, from 4 in the preceding financial years. We recommend that interventions at management and supervisory level are introduced to improve productivity and limit new appointments to critical positions only.

14.5. FINANCIAL MANAGEMENT STRATEGIES

The sustainability and financial wellbeing of the Municipality is linked directly to sound financial management. In this regard the Municipality will continuously:

- Ensure that it complies with GRAP standards
- Review and update all policies and procedures annually
- Automate National Treasury reporting templates so as to ensure proper reporting

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- Train and develop staff to minimize the use of the consultants
- Document processes to improve on the institutional memory
- Maintain an effective system of expenditure control, including procedures for approval authorization, withdrawal and payment of funds
- Prepare annual financial statements timeously and review performance and achievements
- Preserve and diversify its investment portfolio to maximize returns
- Ensure that multi year forecasts are sustainable

Very specific strategies to be pursued include:

14.5.1. Adopt a Municipal Viability Framework

Healthy Liquidity is considered the key factor for effectively managing the financial viability of SBM in the longer term in conjunction with the necessary financial ratios against which to monitor actual performance. The framework provided in paragraph 13 presents ratios within which to manage liquidity, operational performance and external gearing. We recommend that the Municipality adopts the proposed Municipal Viability Framework in this report for quarterly reporting to Council.

14.6. ASSET MANAGEMENT STRATEGIES

The Municipality will ensure that its assets are properly accounted for and safeguarded. Leveraging on the municipal assets will drive the economic growth and sustainable development of the Municipality. In particular:

14.6.1. Assess Condition of Assets

A review of the asset registers and based on the "Remaining Period" of useful life of these assets, indicates a large amount of R1.2 billion of assets was earmarked for replacement prior to 2016 but has not yet been replaced. We recommend that the asset registers are updated with an accurate assessment of the condition of infrastructure asset components and that repair and maintenance plans and asset replacement strategies are devised to ensure optimal use of these assets.

14.6.2. Adjust Repairs and Maintenance Budget Upwards

Low levels of Repairs & Maintenance expenditure are inconsistent with Saldanha Bay's high level of Fixed Assets. We recommend that the Repairs and Maintenance Budget is gradually but consistently increased to reach the proposed 8% of carrying value of PPE in the longer term.

14.7. CAPITAL FINANCING STRATEGIES

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It is essential to prioritise the allocation of resources to strategic infrastructure assets as part of the long term growth strategy. Public infrastructure such as roads and bulk services for water and sanitation are key in terms of development and growth of the city. For the Municipality to deliver on its core mandate and achieve its developmental goals it needs to explore different funding opportunities.

Municipal infrastructure has a long term economic life and a general principle is that the future users of the infrastructure should contribute towards the payment for capital expenditure by servicing the loans taken up now for immediate implementation of that infrastructure.

14.7.1. Improve the Balance of the Capital Funding Mix

Although it was financially afforded by the municipality - the historic aggressive Capital Investment program lacked Optimal & Balanced Funding. In the recent past little external financing was raised to the detriment of reducing the balance in the CRR considerably. We recommend that the SBM balance its capex funding substantially in line with the proposals in this financial plan.

14.7.2. Prioritise Financing of Asset Replacement from the CRR

The balance of the Capital Replacement Reserve is depleting fast. We recommend that the municipality annually funds its CRR in accordance with its policy (50% of the depreciation charge) and work towards transferring the full depreciation charge to a cash backed Capital Replacement Reserve. The SBM should avoid depleting its CRR in any given financial year, but use 50% of the prior year balance for assets that require replacement.

The SBM may want to limit external funding to the financing of new income generating assets. The SBM's policy on external gearing at a level of 25% is conservative but prudent.

14.7.3. Limit the Bridging of Government Transfers

Currently the municipality builds houses and claims the subsidy after completion of the construction. This impacts on the cash flow of the municipality and although one cannot be prescriptive in these matters we recommend that the SBM be alert and minimise such occurrences, especially in the light of the strained fiscus and potential risk of obtaining transfers from other spheres of government.

14.7.4. Improve estimates of Future Capital Contributions

If the IDZ is implemented as expected and associated residential and commercial developments follow, then the capital contributions from developers will become a

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significant funding source for future capital expenditure. We recommend that the SBM attempt an accurate estimate of future bulk infrastructure requirements and capital contributions to be expected.

We also recommend that developers deposit their contribution (or least 50%) upon signature of the development agreement, before the municipality incurs any expenses to avoid the municipality being out of pocket.

14.8. OPERATIONAL FINANCING STRATEGIES

Operational efficiency will be improved by maximising the collection rates and managing the underlying items of current assets and current liabilities optimally.

14.8.1. Strengthen Credit Controls

The payment ratio was volatile during the past 10 years, and although the collection rate of 98% in FYE2015 is good, the municipality should explore means of improving credit control and debtor management approaches in future.

14.9. FINANCIAL MANAGEMENT POLICIES

The aim of the financial policies is to provide guidance in terms of financial management and ultimately to ensure sound and sustainable management of the fiscal and financial affairs of the Municipality. The Municipality will review its policies annually and enhance its current suit of policies by the inclusion of following policies:

14.9.1. Review and Update Financial Policies

It is recommended that a detailed review and update redrafting of the financial policies be undertaken as a separate assignment due to the cross references between the different policies and to ensure that the set of policies used by Saldanha Bay Municipality reflect consistency and comprehensiveness which supports the LTFP of the municipality.

14.9.2. Action

It is recommended that the Municipal Manager under the oversight of the Mayoral Committee action each of the recommendations made.



ANNEXURE 1: INDEPENDENT FINANCIAL ASSESSMENT AGAINST THE BACKGROUND OF SALDANHA BAY MUNICIPALITY'S DEMOGRAPHIC, ECONOMIC & HOUSEHOLD INFRASTRUCTURE SITUATION

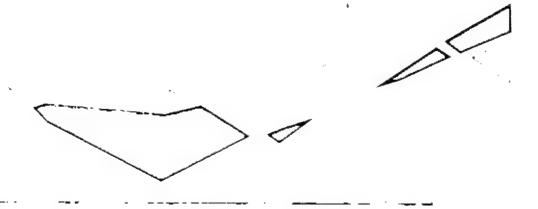




Saldanha Bay Municipality

Independent Financial Assessment
Against the background of the Municipality's
Demographic, Economic & Household
Infrastructure Situation

FINAL REPORT





Contents Page

Abbreviations

GRAP:

Generally Recognised Accounting Practice

IPM:

INCA Portfolio Managers

Model:

IPM's Credit and Cash Flow Forecast Model

MTREF:

Medium Term Revenue and Expenditure Framework

Saldanha Bay:

Saldanha Bay Municipality or SBM

Information assessed

Economic data extracted from IHS Global Insight ReX Version 2.5n
The audited financial statements for the years ending 30 June 2006 to 30 June 2015
The approved 2015/16 to 2017/18 MTREF (The Budget 2015/16)



1. Introduction

INCA Portfolio Managers ("IPM") has been appointed by Saldanha Bay Municipality to conduct an Independent Macro Financial Assessment in consultation with the Council as a basis of the development of a 10-year Long-Term Financial Plan. The methodology that will be followed to conclude this assignment will consist of the following modules that will be contained within this report for adoption by Council:

Module 1: Key Perspectives related to Demography

A detailed analysis of the Population is conducted. Key indicators used are:

- Total Population
- Population Density
- Annual per Capita Income
- Number of Households per Income Category
- Economically Active Population
- Economically Active Population as a percentage of Population
- Number of Unemployed People
- Population pyramid against other local municipalities in the district

Module 2: A Snapshot of the Local Economy

A further analysis of the Local Economy formation is conducted. Highlighted key factors include:

- Gross Value Added by the nine Economic sub-sectors
- Sector Share of Regional Total
- · Concentration within Primary, Secondary & Tertiary Aggregates
- The role of tourism within the Municipality
- Total tourism spend as a percentage of GDP
- Contribution made by each economic sub-sector over the past 10 years

Module 3: Household Infrastructure Service Delivery

This section covers service delivery and infrastructure backlogs related to the Municipality in its provincial context. The overview is as follows:

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- Household Infrastructure Overview in the Province
- Household Infrastructure Overview in the Municipality
- Number of households with "above" and "below" RDP service level of infrastructure in the Province, the District Municipality and the Municipality
- Households with income above the Equitable Share bracket in correlation with households that have access to a level of service higher than the RDP standard
- Infrastructure diamond summary of the provision of the following four infrastructure services: Electricity, Water, Sanitation and Refuse Removal
- · Non-Revenue Water in the Province and in the Municipality
- Dwelling Typology from 1996 to 2011
- Growth in Household formation in the Province and in the Municipality
- Percentage of households per Water infrastructure
- Percentage of households per Sanitation Infrastructure
- · Percentage of households per Electricity Infrastructure
- Percentage of households per Refuse Removal Infrastructure

Module 4: Historical Financial Overview

To determine a reasonable foundation from where to start assessing the financial capacity of Saldanha Bay, a detailed overview of the historical financial performance of Saldanha Bay will be performed for a period of 10-years from 2004/05 to 2014/15. The historical data provides a basis for reflection on financial trends and ratios in the past to plot the likely outcome of future financial trends.

All of the data will be verified in conjunction with Saldanha Bay. Based on the historic performance of Saldanha Bay, the Model will derive a credit score for the Municipality in relation to both its peer performance and absolute norms and standards set by IPM as criteria in the Model. This score can be compared to that of an official rating agency and therefore will provide Saldanha Bay with an indication of the financial markets' perception of the credit risk to invest in the Municipality.

Module 5: Cash Flow Forecast of the Concept Budget for 2015/16

From this base, the anticipated future cash flow performance Saidanha Bay will be modelled for the next 3 financial years using the assumptions made in the latest Approved Adjustment Budget for 2015/16 to 2017/18. From this it will be ascertained to which extent financial planning and budgeting for operational and capital expenses will impact on Saldanha Bay's current financial position. This assessment, will verify the reasonability of the assumptions made in the Concept Budget based on a comparison with Saldanha Bay's past financial performance and serve as an input

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into MTREF process. It will also serve as the foundation for projecting a sound longer term financial strategy.

From this assessment, the level of external funding that can be absorbed by Saldanha Bay without negatively impacting on its financial position is determined for the medium term. This information will strategically assist Saldanha Bay to determine the most optimal mix of funding sources to be utilized for investment in capital infrastructure, whilst maintaining adequate cash reserves and liquidity levels.

Module 6: Synopsis of the Preliminary Findings

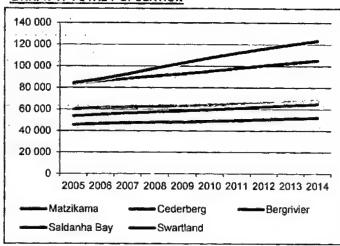
From the first 5 modules the most important findings will be highlighted for consideration in developing a longer term financial plan.



2. Key perspectives related to the Demography of Saldanha Bay Municipality

Population

GRAPH 1: TOTAL POPULATION



Saldanha Bay has a total population of 105 146 (2014) people which represents 25% of the people living in the jurisdiction of the West Coast DM. The municipality has the second highest population of the five municipalities in the District

Saldanha Bay's current population growth rate of 2.2% represents the second highest in the District (Swartland – 3.1%; Bergrivier – 2.0%; Cederberg –

1.6% and Matzikama – 1.5%). This population growth rate is higher than the province's (Western Cape) 1.7% and higher than the country's 1.4% - per annum.

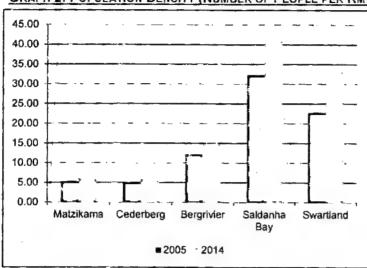
The total population reflected in Saldanha Bay's IDP is 99,193 (Census 2011). Using an estimated 2.2% population growth rate, the current population (2015) of Saldanha Bay is estimated to be 107 459 which is substantially more than the figure reflected in the municipality's IDP.

TABLE 1: TOTAL POPULATION

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Matzikama	60 274	61 437	62 231	62 758	63 263	64 038	65 016	66 051	67 061	68 044
Cederberg	45 654	46 615	47 288	47 756	48 190	48 846	49 660	50 515	51 343	52 148
Bergrivier	53 685	55 101	56 316	57 370	58 400	59 618	60 966	62 336	63 652	64 917
Saldanha Bay	83 281	85 978	88 431	90 703	92 845	95 264	97 832	100 397	102 835	105 146
Swartland	84 298	88 011	92 607	97 780	102 886	107 586	111 869	115 935	119 794	123 454
WestCoast DM	327 192	337 142	346 873	356 367	365 584	375 352	385 343	395 233	404 685	413 709







Saldanha Bay covers an area of 2 015 km2 and is the most densely populated area with a population density of 40.85 people/km2 (Swartland – 33.42 people/km2; Bergrivier – 14.72 people/km2; Matzikama – 5.96 people/km2 and Cederberg – 5.79 people/km2).

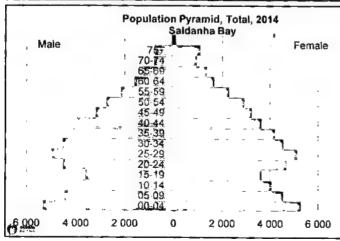
The table below shows the proportion of the consolidated age groups, viz. children, learners and young people (00-24), working age (25-64) and post retirement age (65+) for the 5 municipalities within the West Coast District.

TABLE 2: AGE GROUP OF POPULATION

Age Group	Matzikama	Cederberg	Bergrivier	Saldanha Bay	Swartland
00 - 24	44.4%	41.8%	41.5%	41.9%	41.6%
25 - 64	48.9%	51.1%	50.9%	52.2%	52.0%
65 +	6.6%	7.0%	7.6%	5.9%	6.4%

The younger population, pre-school and learner age are proportionally higher in Matzikama (44.4%) and Saldanha Bay (41.9%). The working age population is proportionally largest in Saldanha Bay (52.2%) followed by Swartland (52.0%). Proportionally more retired people reside in Bergrivier (7.6%) and Cederberg (7.0%), while Saldanha Bay has proportionally the least number of retired people 5.9% in the 65+ age group (Table 2).

GRAPH 3: POPULATION PYRAMID OF SALDANHA BAY MUNICIPALITY



A population pyramid illustrates the age composition of a society. It provides an indication of the size of the economically active population (EAP) in the society, the job seekers on one hand, and the potential for new household formations and associated demands on household service delivery, such

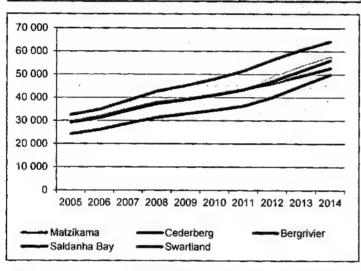


as housing, water, electricity and refuse removal on the other.

In Saldanha Bay the highest percentage of the age composition falls within the 00 to 04 year age bracket for both Male and Female, comprising 10.1% of the Total Population (Graph 3). The pyramid also illustrates the finding that Saldanha Bay has a high proportion of the population in the working age group and relatively fewer people in the retired age group.

Income

GRAPH 4: ANNUAL PER CAPITA INCOME (RAND, CURRENT PRICES)



Saldanha Bay's annual per capita income is R 64 228 which is the highest of the five municipalities within the jurisdiction of West Coast DM (Graph 4) and higher than the national per capita income of R 48 323. (Matzikama: R 57 260; Swartland: R 56 054; Bergrivier: R 52 677 and Cederberg: R 49 981).

The average annual income per household in Saldanha Bay is R 219 488.

Table 3 compares the average annual per capita income across municipalities in the West Coast District over time.

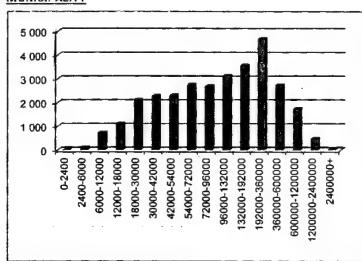
TABLE 3: ANNUAL PER CAPITA INCOME IN CURRENT PRICES R - SALDANHA BAY MUNICIPALITY

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Matzikama	29 214	31 430	34 682	37 637	39 220	41 077	43 477	48 287	53 087	57 260
Cederberg	24 143	26 027	28 752	31 423	32 903	34 460	36 337	40 021	45 034	49 981
Bergrivier	29 453	31 659	34 842	37 772	39 325	41 164	43 546	46 148	49 303	52 677
Saidanha Bay	32 493	34 815	38 702	42 619	45 143	48 040	51 576	56 176	60 526	64 228
Swartland	29 198	31 141	34 268	37 295	38 997	40 950	43 352	46 980	51 549	56 054

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GRAPH 5: NUMBER OF HOUSEHOLDS PER INCOME CATEGORY, 2014 SALDANHA BAY MUNICIPALITY



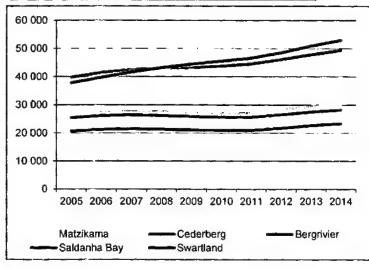
Graph 5 illustrates the distribution of household income.

The graph indicates that 13.5% of households in Saldanha Bay earn an annual income of below R 30,000 p.a.

The highest concentration of 37.1% currently earns between R 96,000 and R 360,000 p.a.

Economically Active Population

GRAPH 6: ECONOMICALLY ACTIVE POPULATION (EAP)



Graph 6 provides a perspective as to the growth in the number of Economically Active People 9 in the five municipalities within the jurisdiction of West Coast DM.

From this perspective, Swartland (52 980) has the highest number of economically active population in West Coast DM and Saldanha Bay has the second highest number

(49 386) which is almost double the number of EAP's in Matzikama, Bergrivier and Cederberg (Table 4).

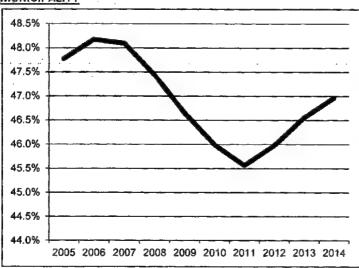
⁹ Definition: The economically active population (EAP) is defined as the number of people who are able, willing and who are actively looking for work and who are between the ages of 15 and 65. It thus includes both employed and unemployed people.



TABLE 4: ECONOMICALLY ACTIVE POPULATION (EAP)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Matzikama	27 242	27 919	28 134	27 870	27 493	27 294	27 327	28 138	29 315	30 205
Cederberg	20 726	21 289	21 513	21 353	21 083	20 931	20 947	21 743	22 709	23 336
Bergrivier	25 457	26 134	26.397	26 189	25 838	25 621	25 612	26 508	27 522	28 231
Saldanha Bay	39 789	41 418	42 526	43 028	43 314	43 818	44 577	46 160	47 873	49 386
Swartland	37 828	39 731	41 621	43 178	44 439	45 532	46 652	48 558	50 938	52 980

GRAPH 7: ECONOMICALLY ACTIVE POPULATION (EAP) AS % OF POPULATION: SALDANHA BAY MUNICIPALITY

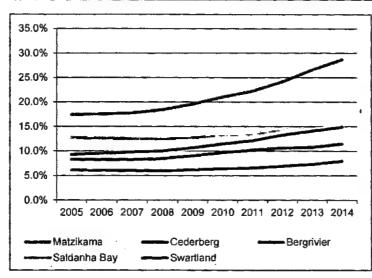


The EAP of Saldanha Bay, as a percentage of population, increased slightly from 47.8% in 2005 to a high of 48.2% in 2006; after which the economic downturn resulted in a decreasing trend as illustrated in **Graph 7**, to a low of 45.6% in 2011.

An increasing trend was noticed in the three years from a low base in 2011 to a level of 47.0% in 2014. It is expected that this trend

would have continued during 2015. This level is greater than the country's 36.0%. The EAP as a percentage of population for the other municipalities is as follows: Cederberg 44.7%, Matzikama 44.4%, Bergrivier 43.5% and Swartland 42.9%.

GRAPH 8: UNEMPLOYMENT RATE: SALDANHA BAY MUNICIPALITY



The official unemployment rate of Saldanha Bay is a high 28.6% of the 49 386 Economically Active Population. Saldanha Bay has by far the highest unemployment rate of the five municipalities in the West Coast District, The unemployment rate other municipalities in the District is as follows: (Matzikama: 15.1%; Swartland: 14.9%: Cederberg: 11.5%

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Bergrivier: 8.0%).

The fact that Saldanha Bay Municipality's unemployment rate is much higher than the Western Cape's 22.2%, and the Country's 25.3%, is of concern.

The spatial employment balance is illustrated by the following equation, vis:

The number of formal (FE) and informal (IE) employment opportunities should equate to the economically active population (EAP) less the number of unemployed (UE) less the net number of people living in the Saldanha Bay Municipality but working elsewhere (ME), i.e.

FE + IE = EAP - UE - ME

ME = EAP - UE - (FE+IE)

ME = 49386 - 14147 - (32658 + 3972)

ME = 35239 - 36630

ME = -1.391

This negative figure indicates that there are more people from outside Saldanha Bay working in Saldanha Bay than people residing in the area and working elsewhere.



3. A Snapshot of the Local Economy

Gross Value Add

Saldanha Bay Municipality's Gross 2014 Value Add (GVA), which reflects the monetary value of the local economy, was R 9.33 billion per annum in current prices or R 7.22 billion in constant (2010) prices. This represents 32.4% of the R 28.84 billion West Coast DM economy and 2.0% of the R 472.93 billion Western Cape economy, the "third largest provincial economy in SA". Of the total GVA generated by the District, Saldanha Bay contributes the highest GVA of 32.4%, followed by Swartland 22.1%, Matzikama 18.1%, Bergrivier 15.3% and Cederberg 12.1% respectively.

Definitions of 9 Sub Sectors

Agriculture - Includes all agriculture, hunting, forestry and fishing.

Mining - Includes all minerals and quarrying.

Manufacturing - Includes the processing, refining and value add to all primary agricultural and mining products, inclusive of the chemical, rubber, plastic, glass and metal industries. Manufacturing of household goods, plant, equipment and transport goods are also included. The last part of beneficiation that is included in this broad sector classification of manufacturing is the printing, publishing, recording and communication industry.

Electricity - Includes the generation, manufacture and distribution of sources of energy

Construction - Includes all building and or demolition of accommodation, manufacturing and retail civil structures and related services, such as plumbing, electrical contracting, painting, decorating and air conditioning.

Trade - Includes wholesale and retail trade, repair of motor vehicles, motorcycles and personal and household goods, hotels and restaurants.

Transport - Includes all transport, storage and post and telecommunication

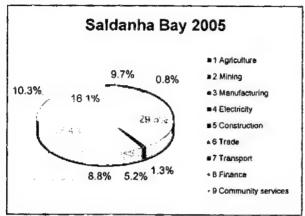
Financial - Includes financial intermediation, insurance, real estate and business services as well as rental of machinery and equipment, whilst the computer related services, research and services such as advertising, legal, accounting and other professional consulting services are also included.

Community Services - Includes community, social and personal services such as public administration and defence activities, educational services, health and social work, washing/cleaning, beauty treatment and funeral services.



GRAPH 9(A) AND 9(B): GROSS VALUE ADDED BY REGION (SECTOR'S SHARE OF REGIONAL TOTAL (%)): SALDANHA BAY

2005 Constant GVA: R 6 435 million million



2014 Constant GVA: R 7 221

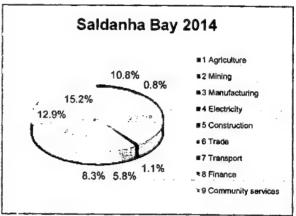




TABLE 5: CONTRIBUTION OF SUB SECTORS TO GVA: SALDANHA BAY MUNICIPALITY

Sub Sector	2005	2014
1 Agriculture	9.7%	10.8%
2 Mining	0.8%	0.8%
3 Manufacturing	29.5%	27.7%
4 Electricity	1.3%	1.1%
5 Construction	5.2%	5.8%
6 Trade	8.8%	8.3%
7 Transport	18.4%	17.4%
8 Finance	10.3%	12.9%
9 Community services	16.1%	15.2%

Manufacturing has remained the major economic driver in Saldanha Bay Municipality for the past 10 years with a 27.7% contribution to GVA in 2014, a slight decrease from a level of 29.5% in 2005. Manufacturing is followed by Transport and Community Services with a contribution of 17.4% and 15.2% respectively in 2014. The sub-sectors within Manufacturing that drives the sector are "Food, beverages and tobacco products" (73%).

The contribution to the local economy of Finance (12.9%) and Agriculture (10.8%) has increased slightly from a level of 10.3% and 9.7% respectively in 2005.

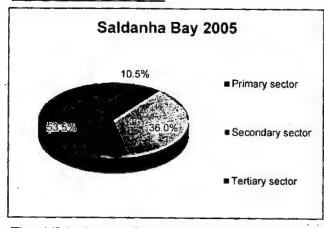
Trade and Electricity have both declined slightly to 8.3% and 1.1% respectively. Construction has shown a slight improvement from 5.2% ten years ago to the current rate of 5.8%. The sub-sector within Transport that drives the sector as the second dominant are "Land and water transport" (47.9%) and "Air transport and transport activities" (44.6%).

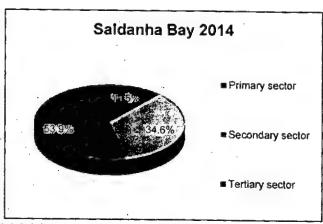


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GRAPH 10(a) AND 10(b): GROSS VALUE ADDED BY PRIMARY, SECONDARY AND TERTIARY SECTORS: SALDANHA BAY



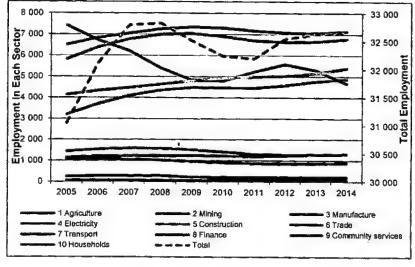


The shift in the contribution of the primary (mining & agriculture), secondary (manufacturing, electricity & construction) and the tertiary sector (trade, transport, finance & community services) in 2005 & 2014 is clearly indicated in **Graphs 10(a) & 10(b)** above. Since 2005, Primary Sector shows a slight improvement in terms of contribution increasing by 1.1 percentage points while the Secondary Sector showed a slight contraction of 1.4 percentage points. The Tertiary Sector showed a slight increase of 0.4 percentage points over the period. The dominant sector remains the Tertiary Sector, contributing 53.9% of GVA in 2014.

The average annual GVA growth rate in Saldanha Bay Municipality for the last 5 years was 0.6% p.a. This is lower than the National (2.4%) and Western Cape (2.6%) averages for the same period, indicating a need to promote local economic development in the area.

Employment

GRAPH 11: FORMAL SECTOR EMPLOYMENT: SALDANHA BAY



7 000 people as illustrated in Graph 11.

Graph 11 indicates that over the past ten years the total number of people formally employed in Saldanha Bay municipal area has increased by only 5% from 31 049 in 2005 to 32 658 in 2014.

Manufacture and Trade continue to be the largest providers of employment, with each employing app.

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Community Services (5 405), Finance (4 880) and Agriculture (4 670) are also significant sectors of employment, and in total contributing 46% to employment.

Between 2008 and 2011 employment declined, but has improved since then. The 2008 employment levels are only now being attained, indicating the slowness of recovery after the recession.

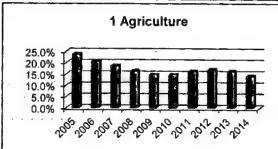
TABLE 6: FORMAL SECTOR EMPLOYMENT: SALDANHA BAY MUNICIPALITY

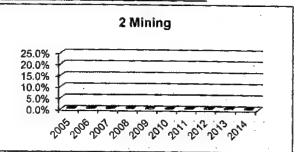
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Agriculture	7 423	6 720	6 204	5 406	4 841	4 787	5 234	5 586	5 304	4 670
Mining	249	273	274	294	217	203	201	207	201	212
Manufacturing	6 508	6 838	7 044	7 252	7 350	7 308	7 166	7 076	7 060	7 135
Electricity	54	55	56	57	59	60	59	59	68	65
Construction	1 432	1 540	1 590	1 580	1 519	1 423	1 312	1 273	1 279	1 320
Trade	5 818	6 382	6 761	6 989	7 043	6 904	6 701	6 630	6 658	6 775
Transport	1 143	1 202	1 224	1 231	1 236	1 231	1 204	1 234	1 285	1 306
Finance	3 199	3 690	4 089	4 347	4 484	4 464	4 455	4 575	4 762	4 880
Community services	4 143	4 333	4 480	4 640	4 797	4 957	4 991	5 039	5 145	5 405
Households	1 080	1 075	1 065	1 027	966	902	868	861	866	889
Total	31 049	32 109	32 786	32 823	32 511	32 240	32 192	32 542	32 628	32 658

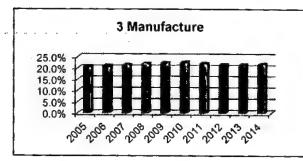


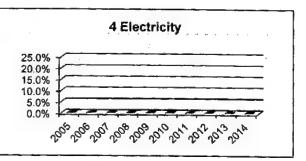
The graphs below illustrate the change in proportional employment for the different subsectors over time.

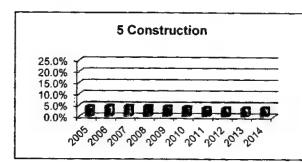
GRAPH 12: PROPORTION EMPLOYMENT IN THE DIFFERENT SUB SECTORS: SALDANHA BAY

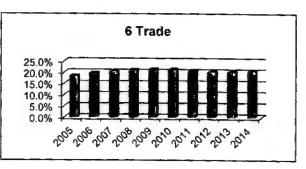


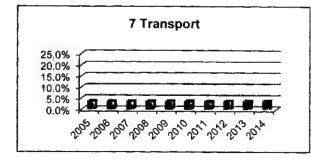


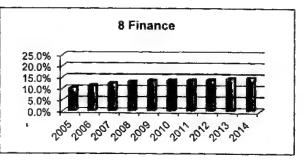


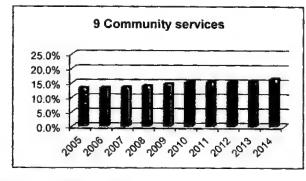


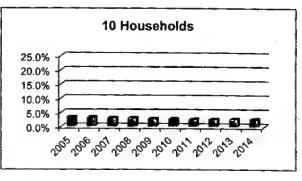










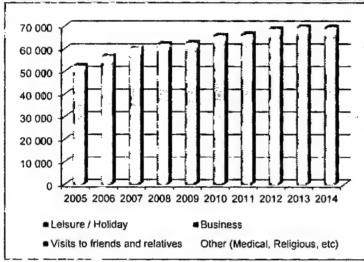




Tourism

Although tourism per say is not recognised as an economic sub-sector on its own, but is split between a number of the nine economic sub-sectors, its importance to the local economy of a municipality should not be under estimated.

GRAPH 13: NUMBER OF TRIPS BY PURPOSE OF TRIP: SALDANHA BAY



Graph 13 is an indication of the main reasons for people visiting Saldanha Bay - be that for leisure, business or visiting family/friends.

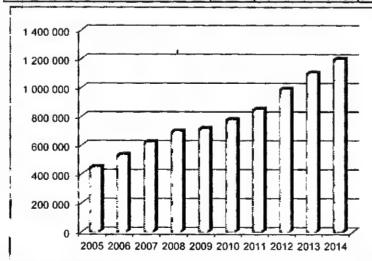
The pattern of total visits shows a constructive pattern since 2005. Following an increasing trend in the period 2005 to 2013. Since then, a slight decline was experience from a high of 69 590 visit in 2013 to 69 347 visit in 2014.

Leisure or Holiday trip constitutes the highest proportion, i.e. 55.3% of all trips in 2014 as can be observed in the Table 7 below.

TABLE 7: TRIP PURPOSE AS A PROPORTION OF TOTAL TOURISM TRIPS

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Leisure / Holiday	52.5%	55.0%	57.9%	59.5%	57.7%	56.6%	55.6%	55.7%	55.6%	55.3%
Business	15,2%	14.7%	13.1%	12.5%	12.7%	13.4%	13.4%	13.8%	14.1%	14.1%
Visits to friends and relatives	26.8%	24.8%	23.7%	22.7%	24.0%	24.4%	25.2%	24.8%	24.7%	25.1%
Other	5.6%	5.5%	5.2%	5.4%	5.6%	5.6%	5.8%	5.7%	5.6%	5.5%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

GRAPH 14: TOTAL TOURISM SPEND (R1000, CURRENT PRICES): SALDANHA BAY



The gross amount spent by people visiting Saldanha Bay Municipality was R 1.20 billion for 2014, whilst the amount per person/visitor was R 17,313 on average.

This gross amount spent represents a credible 17% of the Local Gross Value Add for Saldanha Bay Municipality.



It is important to note that Saldanha Bay's tourism spend has improved from R 0.45 billion in 2005 to R 1.20 billion in 2014, as depicted in **Graph 14.** Of the total tourism spend in the West Coast DM; approx. 49% was spent in Saldanha Bay.

Concluding remarks related to the Demography and the Local Economy as it relates to Saldanha Bay Municipality

From the key indicators relating to the Local Economy and Demography in Saldanha Bay, the following strengths and weaknesses are identified:

Strengths	Weaknesses
Relatively high population density in the District allows for economies concentration and –scale to materialize	of 28.6%, compared to Western Cape's
Saldanha Bay has the highest per capita income in the district at R 64 228. However it is lower when compared to Overstrand at (R 75 952), higher that Mossel Bay at (R 59 828) and almost equal that of George at (R 64 048).	0.6% vs Western Cape 2.4% and National 2.6% n St Disappointing job creation of only 5%
Significant and constant increase in tourism spend over the past 10 year reaching nearly R 1.20 billion in 2014	
 Second highest number of Economicall Active Population in the District Generates the highest GVA in the District representing 32% of the total. 	people that drive household formation and put pressure on municipal service delivery.

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4. Household Infrastructure Service Delivery

A comprehensive perspective of the ability of Saldanha Bay Municipality to provide, maintain and operate infrastructure services would require an in depth investigation into the technical and operating capacity as well as performance of the municipality. This is outside the mandate of this assignment and we will make use of existing available information to obtain a proxy of such a perspective.

At the core of infrastructure asset management is the acknowledgement that linkages exist between policy, planning (e.g. service level at which infrastructure is provided), the cost of provision of such infrastructure and the replacement thereof after expiry of its useful life, operating performance, maintenance strategies and customer satisfaction, all within the affordability levels of consumers and the municipality to ensure long term sustainability. In the absence of a holistic approach to asset management a municipality assumes a high risk of failure in future, unless it has the resources to rectify the situation, which in most instances is not the case.

In this report we will analyse the infrastructure service provision of the municipality and when assessing the backlogs we are guided by the RDP standards of level of service.

Infrastructure Index

In this report use is made of the Infrastructure Index as developed by <u>iHS Global Insight in its ReX Version 2.5q</u>, to compare the region's access to household infrastructure.

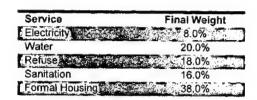
The infrastructure index is a population-adjusted, access-to-service weighted index which measures a region's overall access to household infrastructure. The index ranges from 0 to 1, where 0 implies that every household in the region is below the minimum level of access to infrastructure, and 1 implying that every household in the region is at the minimum level of access to infrastructure.

For each infrastructure category, a sub-index was created by weighting the different levels of service. For example, the sanitation sub-index counts 1 for each household that has a flush toilet, but only 0.1 for each household on the bucket system. Throughout the sub-indices, households without any infrastructure receive a zero weighting. For example, households with no toilet receive a weight of zero. By summing the households in this manner and dividing by the total number of households in the region, a total percentage of 'serviced' households for each of refuse, sanitation, water, electricity and housing are derived at.

These sub-indices are multiplied by a weighting which considers the 'importance' of that particular service. By this method, a final figure that measures the level of access to household infrastructure in the municipality is determined.

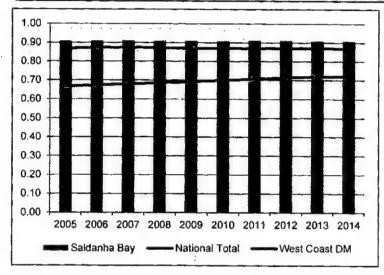
The 'importance' weightings are derived from the cost of providing the basic (or minimum) level of access – as defined by the relevant free basic services. In other words, the index assumes that a service is more important if the cost of providing it at a basic level is higher. The final weightings are as follows:





The graph below illustrates the Infrastructure Index over time for Saldanha Bay Municipality in comparison to the Infrastructure Index for West Coast District Municipality and the National average.

GRAPH 15: INFRASTRUCTURE INDEX: SALDANHA BAY MUNICIPALITY



The Infrastructure Index for Saldanha Bay remains static at a high 0.91 in the period from 2005 2014. This level of service delivery is better than that of West Coast DM and much better than the country's average.

Extent of Infrastructure Provision

The extent of the infrastructure service provision in the Saldanha Bay Municipality in comparison to the West Coast District Municipality is summarized in the table below.

The first half of the table shows the number of households that have access to infrastructure at a RDP service level and above. The second half records the number of households that fall below the RDP level of service or receive no service at all for the West Coast District Municipality and Saldanha Bay Municipality. This latter half would then also be defined as the infrastructure backlog for that particular service. For example the Electricity backlog in the West Coast District Municipality as a whole amounts to 4 520 households or 4.0% of the total number of households of 113 051 in the District. The definition of infrastructure backlog for each service will be defined later on in this report. In summary:

- Sanitation Backlog: Number of households without access to a hygienic toilet, i.e. no formal toilet or they make use of either a pit toilet or the bucket system
- Water Backlog: Households that have access to piped water further than 200m from the dwelling or do not have access to formal piped water at all

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- Electricity Backlog: Households not connected to any form of electricity at all
- Refuse Removal: Households that do not have access to a refuse removal service provided by a local authority (or its contractors)

TABLE 8: Number of Households with "Above"/"Below" RDP Service Level Infrastructure

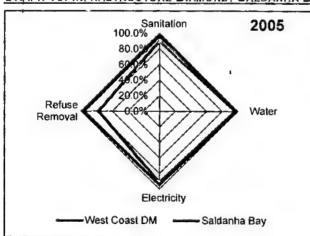
Infrastructure	West Coast DM	%	Saldanha Bay	%
Above RDP Level	·			
Sanitation	99 298	87.8%	29 169	94.8%
Water	106 197	93.9%	30 564	99.3%
Electricity	108 530	96.0%	30 211	98.2%
Refuse Removal	92 767	82.1%	30 070	97.7%
Infrastructure	West Coast DM	%	Saldanha Bay	%
Below RDP Level or None	_	•	- 5	
Sanitation	13 753	12.2%	1 599	5.2%
Water	6 853	6.1%	204	0.7%
Electricity	4 520	4.0%	557	1.8%
Refuse Removal	20 283	17.9%	698	2.3%
Total No. of Households	113 051	100.0%	30 768	100.0%

With regards to the four services, Saldanha Bay performed better than the average of all the municipalities in West Coast DM.

Infrastructure Diamond

A summary of the provision of the four infrastructure services, viz. Sanitation, Water, Electricity and Refuse Removal by the Saldanha Bay in comparison to the West Coast DM as a whole is best illustrated by the infrastructure diamond for the state of provisioning in 2014 as compared to the position in 2005.

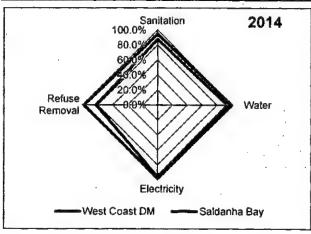
GRAPH 16: INFRASTRUCTURE DIAMOND: SALDANHA BAY 2005



In 2005, Saldanha Bay infrastructure provision for sanitation, water, electricity and refuse removal exceeded that of West Coast DM.







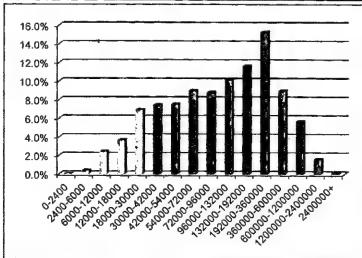
In 2014, Saldanha Bay infrastructure provision for all the four basic services exceeded that of the West Coast DM.

Service Level Affordability

The Local Government Equitable Share Formula uses the monthly pension amount of R 2 700 as a threshold level. The formula has two objectives: to enable municipalities to provide basic services to poor households and to enable municipalities to afford administration and governance capacity to perform core municipal functions. The subsidy amount per poor households below the threshold level, which covers water, sanitation, refuse removal, energy and includes an amount of 10% to be used for maintenance.

A municipality that provides services at a level higher than the basic level of services to households that cannot afford these services only receives a subsidy amount that attempts to cover the cost of provision of basic services. Therefore the greater the gap between the number of households that receive a higher than basic level of service and the number of households that receive an income of lower than R 2 700 per month the more stressed a municipality will be in providing these services in a sustainable manner and pay for these from other revenue sources.

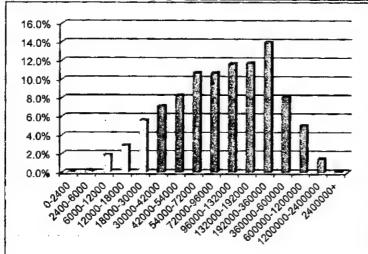
GRAPH 18: PERCENTAGE OF HOUSEHOLDS PER INCOME CATEGORY: SALDANHA BAY 2014



In Saldanha Bay 13.5% of all households fall within the income bracket of the R 30 000 p.a or less, i.e. 86.5% receive an income above that level.







In comparison 10.7% of all households in the West Coast DM fall within the income bracket of R 30 000 p.a or less, i.e. 89.3% receive an income above that level.

Those households that fall above the R 30 000 p.a bracket should conceptually be in a position to afford their services. The Infrastructure Index on the other hand is an indication of those municipalities that provide at least RDP level of services for household infrastructure.

A comparison of household income and level of service is presented in the table below:

TABLE 9: COMPARISON OF HOUSEHOLD INCOME AND LEVEL OF SERVICE

	West Coast DM	Saldanha Bay	
% Households above the Equitable Share Bracket	89.3%	86.5%	
% Households with level of service at RDP or higher	86.8%	90.8%	'

In Saldanha Bay the percentage of households with access to a level of service of RDP or higher is higher than the percentage of households with income above the R 30 000 p.a bracket, i.e. 90.8% vs. 86.5%. The gap between household level of services and household income in the Saldanha Bay is currently 4.3 percentage point. Based on this gap, Saldanha Bay may experience affordability concerns in the future. This additional 4.3 percentage points reflect the municipalities compassionate ("deernis") policy and is commendable, but to be sustainable the municipality's Revenue base need to justify such policy.



Household Infrastructure

Housing

An analysis of the different housing types (dwelling units) in the municipality for the period between 1996 to 2012 is made. Dwelling units consist of 5 categories:

Very Formal Dwellings: Households that fall into this category are structures built according to approved plans, e.g. houses on a separate stand, flats or apartments, townhouses, rooms in backyards that also have running water and flush toilets within the dwelling.

Formal Dwellings: Households that fall into this category are considered to be a structure built according to approved plans, i.e. house on a separate stand, flat or apartment, townhouse, room in backyard, rooms or flat-let elsewhere etc., but without running water or without a flush toilet within the dwelling.

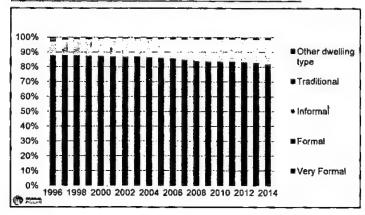
Informal Dwellings: Households that fall into this category are considered to be a makeshift structure not erected according to approved architectural plans. For example; shacks or shanties in informal settlements, serviced stands or proclaimed townships or shacks in the backyards of other dwelling types.

Traditional Dwellings: Households that fall into this category are considered to be a dwelling made of clay, mud, reeds or other locally available materials. This is a general term that includes huts, rondavels, etc. Such dwellings can be found as single units or in clusters. StatsSA notes that rondavels constructed with concrete blocks or stone walls are not considered traditional.

Other Dwelling Units: Units that do not fall into any of the above categories. Some of the dwelling units included in this category includes tents, ships and caravans.

An illustrative comparison of the different housing typologies for the Saldanha Bay Local Municipality during the period 1996 and 2012 is illustrated below.

GRAPH 20: DWELLING TYPOLOGY: SALDANHA BAY

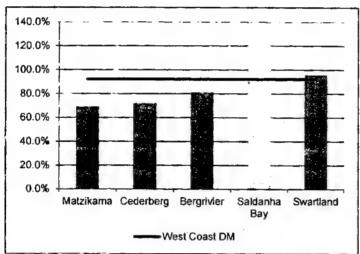


Very formal (77.3%) and Formal (4.7%) together constitute 82% of dwelling types in the municipality. Informal dwellings constituted 16.5% in 2014.

It is important to note that relatively speaking, informal dwellings have increased since 1996.



GRAPH 21: GROWTH IN HOUSEHOLD FORMATION: WEST COAST DISTRICT BETWEEN 1996 & 2014

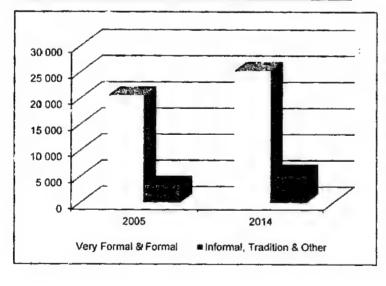


Household formation in Western Cape has grown by 68% between 1996 and 2014, the 4th highest provincial growth in the country. The National household formation grew at 67% in the same period.

In the period from 1996 to 2014, the West Coast DM as a whole experienced growth in household formation of 92%, the highest of the five districts within the jurisdiction

of Western Cape Province and higher than both the national and provincial figure. Within West Coast DM, Saldanha Bay experienced by far the highest household formation (126%) of all five municipalities, albeit from a relatively low base, at an average annual growth rate of 4.4% p.a. This is an indication of the strain on the municipality to provide infrastructure and services to a fast growing municipality.

GRAPH 22: NUMBER OF DWELLING TYPES: SALDANHA BAY



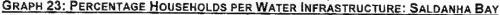
The total housing stock in the Saldanha Bay has grown by 6 983 units, between 2005 and 2014 bringing the total number of houses to 30 768. The backlog in absolute numbers has however increased by approx. 2 231 units. The housing backlog in the Saldanha Bay in absolute numbers was approx. 5 500 units in 2014.

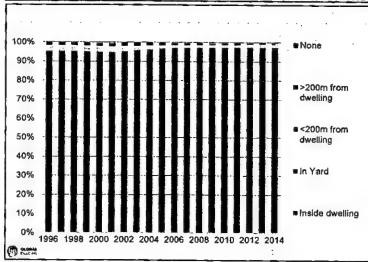


Water

The minimum level of access to water regarded as the RDP level, are households with access to piped water within 200m of their dwelling. Houses that have access to piped water further than 200m from the dwelling, or households that do not have access to formal piped water are considered to form part of the water backlog. Households at or above the RDP level are not considered to be part of the water supply backlog. Above RDP level includes all households that have access to piped water within their dwelling, within their yard or within 200 meters of their dwelling.

An illustration of the different types of water infrastructure for the Saldanha Bay Local Municipality during the period 1996 and 2014 is illustrated below:





The percentage of households in Saldanha Bay with piped water at or above RDP level of standard was 99.3% in 2014; an increase from the 98.7% in 2011. In absolute terms, the water backlog in Saldanha Bay has slightly increased from the previous year. The current water backlog in absolute terms amounts to approx. 204 households.

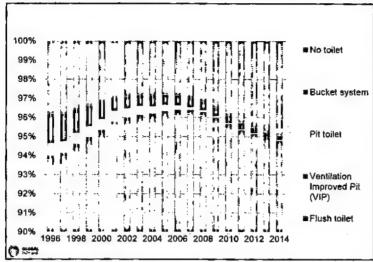
Sanitation

The household sanitation infrastructure in the municipality was analyzed. The hygienic toilet categories include flush toilets, chemical toilets and pit latrines with a ventilation pipe. Hygienic toilets exclude pit toilets and bucket systems which are both classified as unhygienic.

The Sanitation Backlog represents the number of households without access to a hygienic toilet - this implies that they have no formal toilet or that they make use of either a pit toilet or bucket system.







In Saldanha Bay the percentage of households with hygienic toilets was 94.8% in 2014. This is a slight improvement from the proportion of 94.0% in 1996.

The current sanitation backlog in absolute terms amounts to approx. 1599 households or 5.2% of all households.

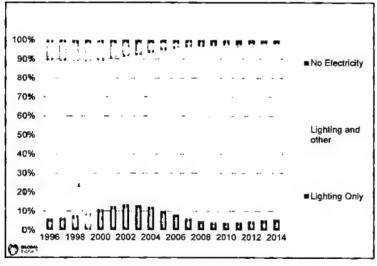
In a water-scarce region

the provision of flush toilets is not always the most desirable option and the provision of ventilated pit latrines ("VIPs") (a hygienic option) should be considered more often. In this regard we note that the proportion VIPs in the West Coast DM only amounts to 0.5%.

Electricity

The provision of electricity in the country has grown significantly. The number of households in the Western Cape that were connected to electricity between the period 1996 and 2014 numbered app. 1.5 million. The proportion of households connected has increased from 87.9% in 1996 to 95.6% in 2014.

GRAPH 25: PERCENTAGE HOUSEHOLDS PER ELECTRICITY INFRASTRUCTURE: SALDANHA BAY



In Saldanha Bay, the percentage of households connected to electricity was 98.2% in 2014. This is a significant increase from 89.2% in 1996.

The current number of households not connected to electricity amounts to approx. 557 households or 1.8% of all households.

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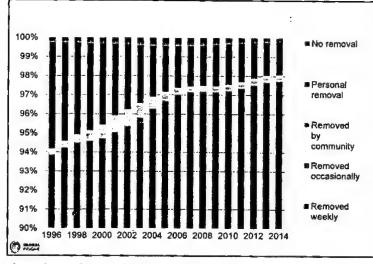
Refuse Removal

A distinction is made between 'formal' and 'informal' refuse removal. Formal refuse removal occurs when refuse is removed by local authorities. Informal refuse removal occurs when refuse is removed either by the community, by the individual household or if there is no refuse removal. These broad categories are used to split access to refuse removal further according to the frequency with which it is removed. The final categories of refuse removal are as follows:

- Formal
 - Removed weekly by authority
 - o Removed less often than weekly by authority
- Informal
 - Removed by community members
 - Personal removal (own dump)
 - No refuse removal

Access to formal refuse removal implies that refuse is removed by a local authority – this includes removal by private sector companies. The share of households with access to formal refuse removal refers to the percentage of all households in the region that have access to this service. If a household does not have access to these services they are classified as not having access to formal refuse removal. This is known as the refuse removal backlog.

GRAPH 26: PERCENTAGE HOUSEHOLDS PER REFUSE REMOVAL SERVICE: SALDANHA BAY



In Saldanha Bay the percentage of households with formal refuse removal services was 97.7% in 2014. This is an improvement from 93.9% in 1996. The majority of households (97.3%) receive a weekly refuse removal service from the municipality.

The current refuse removal backlog amounts' to approx. 698 households or 2.3% of all households. It

is estimated that a large proportion of these households are located in non-urban areas of the municipality, where refuse removal is not expected to be undertaken by the municipality.

Saldanha Bay Municipality - Long Term Financial Plan



Concluding Remarks

From the perspective of the provision of household infrastructure the Saldanha Bay Local Municipality exhibits the following Strengths and Weaknesses:

STRENGTHS

The infrastructure index of 0.91 in 2014 is substantially higher than the national average of 0.72

The provision of Water, Sanitation, Electricity and Refuse Removal traditionally where at high level and has been maintained

The municipality has performed better than the district with regards to the provision of Sanitation, Water, Electricity and Refuse Removal

The number of households with a level of service at RDP level or higher (90.8%) is higher than the number of households with income exceeding the R 30 000 p.a bracket (86.5%).

WEAKNESSES

Informal dwellings increased from 9.1% in 1996 to in 16.5% 2014

The Housing backlog has increased and currently amounts to approx. 5 500 units

The very high growth in household formation in the municipality challenges the municipality's ability to provide infrastructure and services

The high unemployment level should put pressure on affordability going forward.



5. Historical Financial Overview

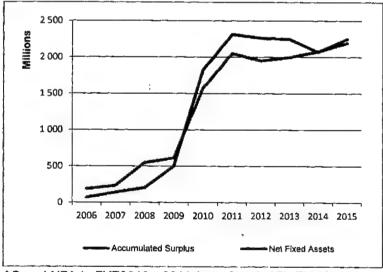
To understand the present financial position of Saldanha Bay, the actual historical financial performance has been assessed which provides the required foundation to critically review the assumptions made in the Concept Budget for 2015/16 (projected operational and capital budgets).

This section documents the actual financial performance (trend analysis) of Saldanha Bay over a 10-year period from 2005/06 to 2014/15. It is noted that during this period Saldanha Bay adjusted and aligned their accounting practices in accordance with the Generally Recognised Accounting Practice (GRAP), and it is taken into consideration that this may at time impact on the annual comparison of financial performance.

For purposes of this report, financial information was reflected per annum as per the audited annual financial statements and comparative restated figures were taken into account only in the latest financial year ending 30 June 2015.

Statement of Financial Position

GRAPH 27: NET FIXED ASSETS VS. ACCUMULATED SURPLUS



Accumulated Surplus (AS) Fixed and Net Assets (NFA) had been growing moderately between financial years ending (FYE) 2005 and 2009. However, following the implementation of the Generally Recognised Accounting Standards (GRAP) the two balance sheet items showed dramatic increases of R 1 815 million and R 1 440 million respectively for

AS and NFA in FYE2010 - 2011 (see Graph 27). This follows significant GRAP adjustments with regard to Land and Buildings as well as Infrastructure items. Apart from net surpluses or deficits posted by Saldanha Bay on a yearly basis - movements in the Accumulated Surplus (AS) account mirror changes in amounts with respect to Net Fixed Assets (NFA –net-off depreciation). Hence AS line is closely linked to the NFA line.

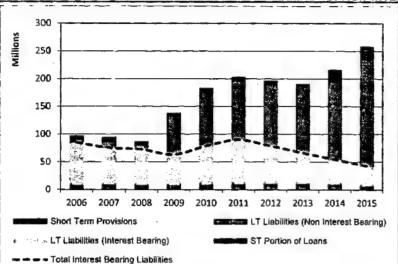
Following substantial increases in FYE's 2010-2011, AS and NFA moderated to R 2 263 million and R 1 953 million respectively as more fixed assets had been properly valued in the succeeding financial years. The two balance sheet items had thus gradually increased in the next three financial years ending 30 June 2015 and totalled R 2 251 million (AS) and R 2 195 million (NFA).

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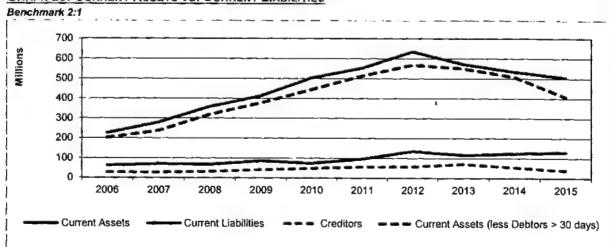
Whilst Long Term (LT) Interest-Bearing Liabilities had decreased considerably over the ten year period under review - the opposite held for Non-Interest Bearing Liabilities since the introduction of GRAP Standards (see Graph 28). Non-Interest Bearing Liabilities such Post-Employment Benefits and Land

Rehabilitation Estimates has increased significantly since FYE2008 (R 9 million) and amounted to R 192 million at FYE2015. These liabilities call for a continuous monitoring by Saldanha Bay and a viable funding plan that will ensure that cash resources are available to defray the liabilities whenever they fall due.

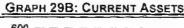
It is nonetheless positive to note that the Short-Term Provisions have been minimal over the years, albeit with noticeable increases in the last two financial years. The relatively low level of Short-Term Provision means that Saldanha Bay has less cash requirements with regard to its Statutory Liquidity Obligations.

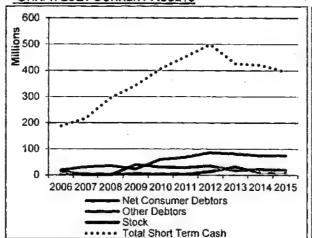
The decrease of the municipality's LT Interest Bearing Liabilities, notwithstanding the significant growth in capital investment program since FYE2008 - reflects Saldanha Bay's capacity to generate high levels of cash flows necessary to fund capital expenditure, without a major impact on the municipality's Liquidity Levels.

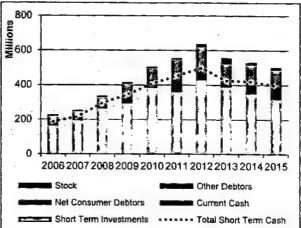
GRAPH 29: CURRENT ASSETS VS. CURRENT LIABILITIES



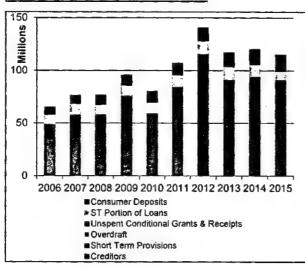


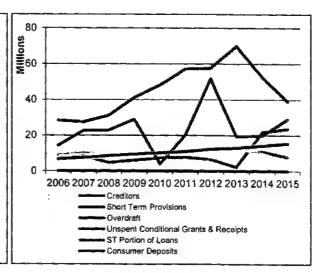






GRAPH 29C: CURRENT LIABILITIES





Current Assets (CA) have increased significantly since FYE2006 and peaked at R 635 million in FYE2012, leaving a strong liquidity buffer over and above Current Liabilities (CL) of R 135 million (see Graphs 29 A - C). FYE2012 also saw a corresponding peak in CL's at R 135 million, driven by Unspent Conditional Grants & Subsidies. However the level of Current Liabilities was very minimal - hence the Current Ratio was still maintained at a high 4.7:1 at the end of that period.

It is positive to note that the level of Unspent Conditional Grants has reduced in the last three years and stood at R 29 million as at 30 June 2015, compared to R 52 million in FYE2012. This is a consequence of proper financial planning and effective implementation of infrastructure projects.

Following the decreasing trend in the municipality's indebtedness, Short Term Portion of Loans started to reduce in FYE2013 and it amounted to only R 8 million, contributing towards lower Current Liabilities of R 130 million as at 30 June 2015, compared to the CL's peak at R

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135 million in FYE2012. The containment of Short Term Financial Obligations by Saldanha Bay over the 10 year period has demonstrated good cash flow management that is geared towards financial sustainability of the municipality in the future.

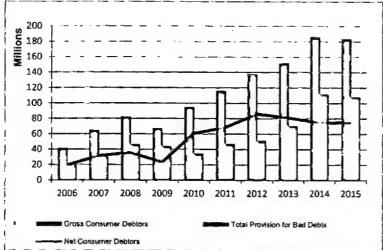
TABLE 10: LIQUIDITY RATIOS

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Current Assets: Current Liabilities	3.60	4.00	5.28	4.82	6.77	5.75	4.69	4.95	4.33	3.90
Current Assets less Debtors > 30 days: Current Liabilities	3.2	3.4	4.7	4.4	6.0	5.3	4.2	4.8	4.1	3.1

Saldanha Bay has been able to manage its liquidity well over the last 10 years and ensured that current liabilities were adequately covered by current liabilities (see Table 10). Due to the relatively low level of Current Liabilities and consistent strong cash flow levels, the ratio of Current Assets to Current Liabilities has been very high, even if only 30 days of debtors was taken into account.

Saldanha Bay recorded a peak of 6.77:1 with respect to the Current Ratio in FYE2010, following the significant reduction (-25%) in capex to R 63 million, which enabled the municipality to prop-up its Cash Reserves to R 407 million, from R 344 million in FYE2009. Despite decreasing considerably in the last five financial years ending 30 June 2015 due to funding the bulk of capex program from Own Cash Reserves - Saldanha Bay's Current Ratio still remained high, owing to a strong cash flow generation capacity.

GRAPH 30: GROSS CONSUMER DEBTORS VS. NET CONSUMER DEBTORS



Apart from the FYE2009 in which Gross Consumer Debtors (GCD) decreased substantially due to a significant write off of bad debts -FYE2006 - 2014 showed a growing trend in GCD (see Graph 30). With an average annual growth rate of 21%, GCD has increased significantly over the 10 year period and needs attention. It is nonetheless positive that

GCD decreased slightly by 2% in FYE2015, from the previous year – following a limited write off of R 11 million. This implies that Saldanha Bay had efficient operations in the year ending 30 June 2015, with revenue collection increasing to a higher 98% (see Table 11). Nevertheless, it will be benefical for Saldanha Bay to review its Credit Policy with a view to strengthening controls that are necessary to sustain high Payment Levels in the future.

In FYE2009 payment levels dropped significantly to 86%, from 90% in the prior year - mainly due to the contraction of the macro-economy during the country's economic crisis. This



caused job losses for some consumers with a consequent inability to pay for municipal services (see details on the next page).

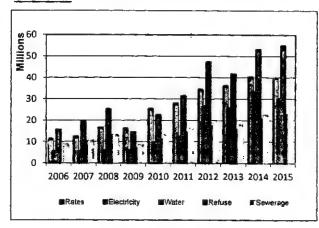
Provision for Doubtful Debtors was for the most (seven years) part, insufficient to cover debtors greater than 90 days but it has significantly improved in the last two years and exceeded 100% of debtors older than 90 days. This has prompted Net Consumer Debtors (NCD) to taper off, since FYE2012.

TABLE 11: DEBTORS RATIOS

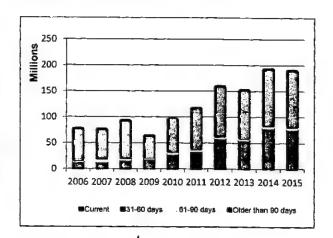
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Increase in Billed Income p.a. in Million		28.12	4.56	49.89	76.06	58.51	61.66	14.58	50.34	34.53
% Increase in Billed Income p.a.		13%	2%	20%	25%	16%	14%	3%	10%	6%
Gross Consumer Debtors Growth	19%	58%	27%	-18%	41%	22%	19%	10%	23%	·· -2%
Payment Ratio	96%	89%	92%	89%	92%	94%	95%	100%	92%	98%

Gross Consumer Debtors showed high levels of growth in FYE2006 – 2008 & from FYE2010 – 2014 and this is explained by lower Payment Levels during the same period (see Table 11). The significant drop of 18% in FYE2009 emanates from the write-off of Doubful Debtors totalling R 46 million. It is nonetheless positive to note that Gross Consumer Debtors had reduced as at 30 June 2015, due to the improved Revenue Collection of 98%.

GRAPH 31: CONSUMER DEBTOR BY TYPE ANALYSIS



GRAPH 31: CONSUMER DEBTOR AGE



Graph 34 indicates that Water Services is the primary contributor to the overall outstanding debtors. Notwithstanding that it is the main source of revenue - Electricity Services had the 3rd most delinquent consumers after Property Rates. As anticipated, the bulk of these delinquencies are with respect to Debtors Outstanding for > 90 Days (see Graph 31).

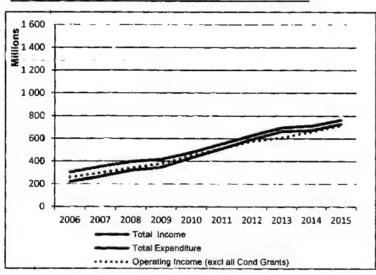
Our analysis of Formal Sector Employment in Chapter 3 of this report also reflects that the local economy of Saldanha Bay shed 251 jobs during the economic downturn in 2009, bringing formal employment down to 31 545. Although the local economy continued to further



shed jobs in 2010, this was just a smaller dent of 13 in the labour force. This therefore supports our rationale behind increasing delinquencies in 2009 (incl. write offs) & 2010. Whilst Saldanha Bay did well in increasing (100% of debtors outstanding for > 90 days) the Provision for Doubtful Debtors in the last two financial years ending 30 June 2015 — a comprehensive review of the municipality's Credit Policy is of paramount importance to identify areas that need improvements or strengthening with a view to sustaining high revenue collection levels.

Statement of Financial Performance

GRAPH 33: TOTAL INCOME VS. TOTAL EXPENDITURE



Saldanha Bay has recorded steady growth in both Total Income and 1 Total Expenditure over the ten year period under review. Growth levels in operating activities were closely linked, with income and expenditure reflecting average annual growth rates of 13% and 14% respectively. The municipality has managed to contain spending activities within the realm of

revenue streams throughout the entire 10 year period. FYE's 2006 – 2009 saw Saldanha posting relatively high surpluses – hence a wider gap for the same period in **Graph 33**. Comparatively low surpluses nonetheless started to show from FYE2010 – FYE2015 (see **Table 12**) and this is largely due to the implementation of GRAP Standards that resulted in the recording of accelerated Depreciation and other impairments on fixed assets. Despite the rapid increase in these expenditure items, Saldanha Bay was still able to maintain Total Expenditure below Total Income, albeit by a lower margin.

Saldanha Bay has been able to keep Operating Income (excl. all Conditional Grants) at least in line with Total Expenditure and this was mainly due to the fact that Saldanha received low Conditional Operating Grants, which averaged R 4 million per annum. It was only in FYE2013 when Total Expenditure exceeded Operating Income, following substantial increases in Debtors Impairment (158%), Repairs & Maintenance (23%) and General Expenses (40%).

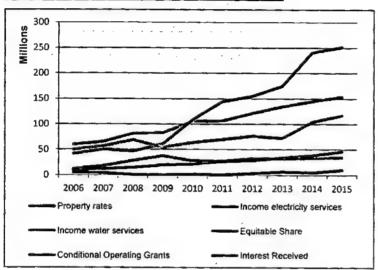
TABLE 12: ANALYSIS OF SURPLUS

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Total Accounting Surplus (Deficit)	. 84.63	86.60	77.02	69.79	46.52	42.67	, 32.97 _e ,	32.76	38.49	. 33.60
Cash Operating Surplus / (Deficit)	2.93	60.26	94.07	58.05	77.98	96.74	105.83	17.47	64.12	57.97



When looking at the Cash Operating Surplus, it is clear that Saldanha Bay has performed largely better than what is reflected by Total Accounting Surplus (see Table 12). The fluctuating annual Cash Operating results are closely linked to the municipality's annual Capital Expenditure (see Graph 38). Apart from FYE's 2009 & 2010 wherein significant amounts of Borrowings were utilised as part of the Capex Funding Mix – Saldanha Bay realised more Cash Operating Surplus in the years it reduced capex and vice versa. This reflects the inherent challenge associated with funding capex without an Optimal and a Balanced Mix of Borrowing to ensure consistent and growing Cash Operating Surplus and this also explains why the Cash & Cash Equivalents decreased considerably in the last three financial years ending 30 June 2015 (see Graph 41).

GRAPH 34: CONTRIBUTION PER INCOME SOURCE



Like most local municipalities in the country that deliver complete package services to consumers -Saldanha Bay's annual sources ٥f revenues comprise Property Rates. Electricity Services, Water Services. Interest Received and Operating Grants & Subsidies. The latter is split into Equitable Share and Conditional Grants (see Graph 34). The contribution

Equitable Share (ES) ranged between 4 and 6%, with an annual increase of one percentage point being recorded in the last three years ending 30 June 2015. Conditional Operating Grants' (COG) contribution on the other hand, was generally minimal – mostly representing just one percent of Operating Income. FYE's 2006 – 2009 saw Operating Income being dominated by Property Rates at an average of 22%, with Water Services and Electricity Services coming second and third, respectively at averages of 19% and 16%. In FYE2010, the composition of revenue drivers changed and the contribution by Electricity Services increased substantially to 24%, following the high Eskom Tariff increases in the same period. Income from Electricity Services has since grown significantly and become a dominating revenue source for Saldanha Bay, and constituted an average of 28% in the last five years ending 30 June 2015.



TABLE 13: CONTRIBUTION PER INCOME SOURCE

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Equitable Share	3%	4%	4%	5%	5%	5%	5%	6%	6%	6%
Conditional Operating Grants	2%	1%	0%	0%	0%	0%	1%	1%	1%	1%
Property Rates	23%	22%	24%	22%	23%	21%	21%	22%	22%	21%
Electricity Services	16%	17%	14%	16%	24%	28%	27%	28%	36%	35%
Water Services	19%	19%	20%	14%	14%	14%	13%	12%	16%	16%
Interest on investments	5%	6%	8%	10%	6%	5%	6%	5%	5%	5%

Whereas Water Services took the third spot with regard to contribution to Operating Income as a result of the changes in FYE2010 – the contribution by Interest Income decreased noticeably from 10% in FYE2009 and represented 5% of Operating Income in the last three financial years ending 30 June 2015 (see Table 13). The reduced contribution in Interest Income was as a result of lower Short-Term Investments which decreased to R 319 million in FYE2015, from a ten-year peak of R 430 million in FYE2012. The decrease cannot be attributed to a decrease in interest rate only. The interest rate movements from 2012 to 2015 have shown a net increase.

TABLE 14: ANNUAL INCREASE PER INCOME SOURCE

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Equitable Share	111%	35%	17%	38%	6%	26%	6%	19%	13%	20%
Property Rates	16%	9%	25%	2%	27%	1%	14%	11%	8%	6%
Electricity Services	8%	20%	-7%	32%	77%	33%	7%	13%	38%	5%
Water Services	20%	13%	-9%	6%	17%	10%	9%	-5%	44%10	12%
Interest on investments	47%	48%	58%	33%	-25%	-3%	18%	0%	2%	5%
Average Inflation %	3.24%	6.17%	10.04%	7.26%	4.10%	5.01%	5.75%	5.77%	5.90%	4.55%

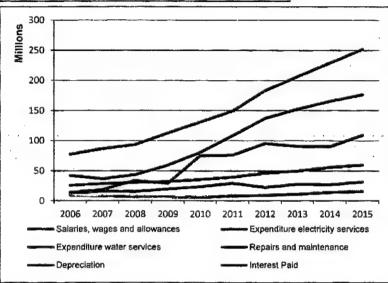
Property Rates increased significantly by 27% to R 105 million in FYE2010 on the back of General Valuations that came into effect on 1 July 2009 (see Table 14). The 77% increase in Electricity Income in FYE2010, which is directly linked to the high Eskom Tariff increases, together with the high Property Rates - had a negative impact on consumers' affordability, with Gross Consumer Debtors growing by a high 41% to R 94 million as at 30 June 2010, hence a lower payment level of 90%, albeit improving from the level of 86% recorded during the 2009 economic recession. The income from Property Rates and Electricity Services have

¹⁰ The annual average increase of water services income between 2013 and 2015 is 19% p.a. based on the audited AFS. However, in 2014 the "Restated" figures were used in the analysis which distorts the percentage increase.



continued to grow since FYE2010 and contributed substantially to Operating Income although at considerably lower growth levels than observed during a structural shift with regard to electricity services in FYE2010. Growth rates in Equitable Share were higher than inflation whereas increases in Interest Income had moderated to lower single digits in the last two financial years.

GRAPH 35: CONTRIBUTION PER EXPENDITURE ITEM



Following the implementation GRAP Standards in FYE2010: fundamental change with respect to the increase in contribution to Total Expenditure by Depreciation noticeable (see Graph 35). The acceleration of Depreciation also contributed significantly to the reduction of Total Surpluses the financial years beyond

2010. High Eskom tariff increases in FYE2010 also fed through the overall cost of electricity distribution, with a consequent increase in contribution to an annual average of 23% in FYE 2011 – 2015, compared to an average of 17% in FYE2006 - 2010 (see Table 15). The ratio of Staff Costs to Total Expenditure averaged 32% for the ten year period under review notwithstanding the increased ratio of 34% reflected in the last two financial years ending 30 June 2015.

TABLE 15: CONTRIBUTION PER EXPENDITURE ITEM

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Salaries, wages , allowances	35%	33%	29%	33%	30%	29%	31%	31%	34%	34%
Electricity services	19%	14%	14%	17%	19%	21%	23%	23%	25%	24%
Water services	12%	11%	10%	9% ,	8%	8%	. 8%	7%	8%	8%
Repairs & maintenance	5%	6%	5%	6%	5%	6%	4%	4%	4%	4%
Depreciation	6%	7%	11%	8%	17%	15%	16%	14%	13%	15%
External Interest Charged	4%	3%	2%	2%	1%	2%	2%	2%	2%	2%

The amount of funds spent by Saldanha Bay on Repairs & Maintenance was generally inadequate and its proportion to Total Expenditure deteriorated to 4% in the last four financial years ending 30 June 2015. Constituting a mere 1% of the carrying value of Property Plant & Equipment (PPE) — the amount of money spent on Repairs & Maintenance is very little compared to the National Treasury's (NT) norm of 8%. There were no major shifts with



respect to the proportions of Water Services Expenditure and Interest Charged, with the two expenditure items' ratios averaging 8% (Water Services) and 2% (Interest Charged) in the second-half of the ten year review period (see Table 15).

TABLE 16: ANNUAL INCREASE PER EXPENDITURE ITEM

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Salaries, wages, allowances	7%	12%	7%	21%	16%	14%	23%	13%	11%	10%
Staff Productivity	4	4	4	4	4	4	. 3	3	3	3
Electricity services	21%	-13%	19%	36%	36%	34%	27%	11%	8%	7%
Water services	28%	11%	6%	5%	11%	10%	17%	8%	12%	7%
Repairs & maintenance	10%	41%	-5%	26%	19%	26%	-24%	23%	-2%	17%
Depreciation	-29%	34%	81%	-13%	156%	1%	26%	-5%	-1%	21%
External Interest Charged	-6%	-16%	-12%	-4%	-13%	42%	12%	21%	24%	13%

Staff Costs has increased significantly in FYE2009 – 2012, averaging 18% per annum and this has prompted the Staff Productivity (Total Income/Staff Costs) level to decrease to 3 in the last four years ending 30 June 2015, from 4 in the preceding financial years (see Table 16). The drop in staff efficiency levels was also influenced by the fact that growth in Revenue levels was comparatively low at an annual average growth rate of 14% (Staff Costs' rate – 18%) in the same period and even dropping further to 9% in the last four years ending 30 June 2015. Whilst the bulk of annual salary increases are beyond the municipality's control (via Unions/Bargaining Council) – viable plans should be made to ensure that there are adequate Productivity Levels.

Concomitant with high Eskom Tariffs, substantial annual increases in Electricity Costs were noticeable in FYE2009 – 2012 and the high tariffs were responsible for Electricity Purchases to accelerate to R 137 million in FYE2012, from R 59 million in FYE2009 (see Table 16). Although there were no significant annual increases in Expenditure on Water Services, compared to that of Electricity Services – Saldanha Bay was very efficient with respect to the provision of Water Services, with annual surplus margins averaging a high of 45% over the ten year period whereas that of Electricity Services was lower at 19%. The good performance in Water Services is also supported by relatively low levels of Water Losses 14% (National Treasury Norm: 15 – 30%) in FYE2015 and 17% in FYE2014. Notwithstanding lower surplus margins - Electricity Losses were also low, after improving to 9% in FYE2015, from 11% in FYE2014.

Annual average increases in Repairs & Maintenance appeared sufficient at 19% in FYE2006 - 2015. However, with Net Fixed Assets accelerating at an average of 83% per annum in FYE2008 - 2011 – the absolute value of annual amounts spent on Repairs & Maintenance were clearly too little, hence the proportion to Net Fixed Assets has remained unchanged at only 1% (NT Norm – 8%) as at 30 June 2015, since FYE2010. This was still the case even if high Depreciation rates of 81% and 156% were recorded in FYE2008 and FYE2010 respectively. In line with low levels of Financial Leverage – Interest Charged increased at an



average of only 4% per annum over the ten year period under review, despite a significant increase in Borrowings in FYE2010 – 2011.

TABLE 17: GRANT DEPENDENCY

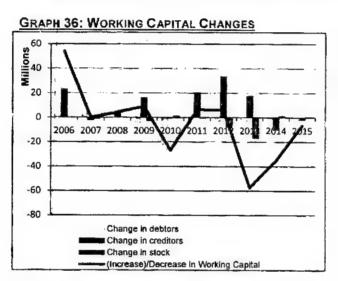
	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Total Grants	18.05	53.29	53.29	52.49	45.67	62.09	74.31	122.84	90.84	95.14
Total Revenue	303.71	351.82	396.00	415.99	476.64	553.18	627.92	696.97	711.72	764.48
Total Grants/ Total Revenue	6%	15%	13%	13%	10%	11%	12%	18%	13%	12%

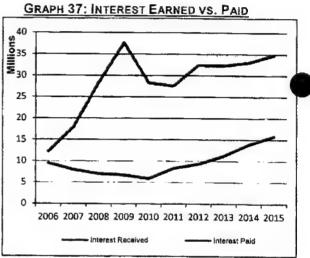
Table 17 shows that Total Grants to Total Revenue averaged 13% per annum over the ten year period under review and the ratio has been consistently below 20% in each of the ten financial years. This suggests that Saldanha Bay has a high level of Own Revenue Flexibility and consequently, in comparison to other municipalities, does not depend heavily on Grant Funding. However, the comparatively high population growth and unemployment rate would increase grant dependency in future.



Cash Flow Statement

In this section it is important to ascertain whether Saldanha Bay generates surplus cash from its operational activities per annum, as well as to assess to which degree the surplus cash generated is invested back into new Capital Infrastructure and/or reserved in Investments. Further it is to assess the financial resources that are at Saldanha Bay's disposal for investment in Capital Infrastructure and to which degree these resources are optimally leveraged to accelerate service delivery whilst maintaining a financially sound position.



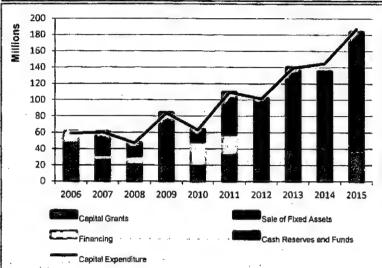


Since the significant increases in Eskom Tariff hikes and in Property in FYE2010 – there has a been noticeable annual negative impact on the Cash Flow (via Working Capital) due to growing Consumer Debtors (see Graph 36). The annual shocks were nonetheless not substantial and therefore had a lesser damp on the Liquidity Profile. The larger negative swing in FYE2013 was once-off and directly linked to Housing Top Structures that had not been transferred at the time.

Interest Received had been over and above Interest Paid since the FYE2006 despite dropping significantly in FYE2010 (see Graph 37). Interest Paid decreased considerably in line with falling levels of debt in FYE2006 – 2010 but has since increased following the borrowings made in FYE2010 – 2011. The level of Interest Paid to Total Expenditure has nevertheless been low at 2% since the last five years ending 30 June 2015.







Capital Expenditure has increased more than three times from R 59 million in FYE2006 to R 187 million in FYE2015 Table Saldanha Bay's Capital Investment program was largely (51%)financed through Own **Funds** that were complemented by Capital Grants (36%). with limited (8%)utilisation of Borrowings. Proceeds from the sale

of Fixed Assets, amounting to R42 million were used as part of the Capex Funding Mix in FYE2009 and this represented a significant 51% which was crucial in preserving Cash Reserves that were necessary to support Liquidity in that year. Saldanha Bay's Capital Investment Strategy throughout the 10 year period under review seemed viable as it still allowed the municipality to maintain a robust Liquidity Profile as at 30 June 2015, notwithstanding the noticeable reduction in that period. The Capex grew in two-year Up & Down stages and in order to grow from one level to the next – the Down stage in any given year has always been higher than the previous one (see the zigzagged Black Capex Line in Graph 40: FYE2007 – 2015). This strategy employed by Saldanha Bay ensured that the municipality is allowed to consolidate its finances in the following financial year, soon after incurring a significant Capital Expenditure in the year before.

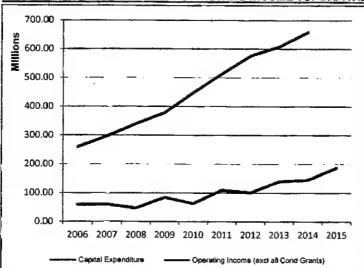
TABLE 18: ANNUAL CAPITAL FUNDING MIX

Million	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Capital Grants	" - £ 50.90	28.89	21.47	31.89	22.26	34.79	42.13	47,23	43.94	38.96
Sale of Fixed Assets	0.21	0.81	2.84	41.66	0.92	1.49	0.07	1.27	0.21	1.46
Financing	64.74		7.01	0.00	25.26	21.63	0.04	0.00	10.59	4.24
Cash Reserves & Funds	0.00	30.36	15.53	10.11	14.50	51.48	59.23	90.87	90.19	142.52
Capital Expenditure	58.84	60.06	46.85	83.66	62.93	109.39	101.47	139.37	144.93	187.18

A Capex Funding Mix which leverages a lot of Own Funding, utilising limited Capital Grants and completely disregarding Borrowing — is likely not sustainable in the future as it steadily erodes the Cash Buffer required to strengthen Liquidity. In order to reduce such a risk — it would be beneficial for Saldanha Bay to consider reviewing its Borrowing, Funds and Reserve Policy as well as Liquidity Policy, with an aim to have a coordinated Policy Framework that harmonises the overall development of the municipality in a financially sustainable manner.



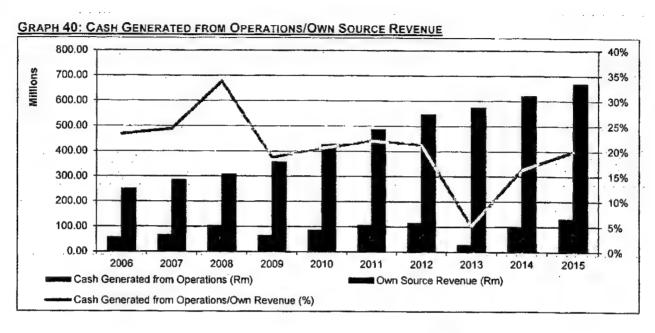




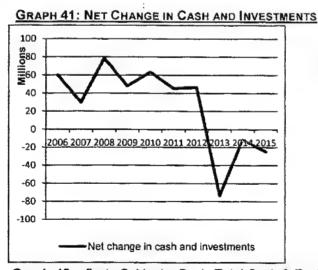
Saldanha Bay's Total Operating Income (TOI) increased significantly in the last 10 years; from R 259 million in FYE2006 to R 716 million in FYE2015 (see Graph 39). This represents a considerable average annual growth rate 13%. Substantial increases in Equitable Share, averaging 20% per annum ensured that there was а widening between Operating Income and Capital Expenditure -

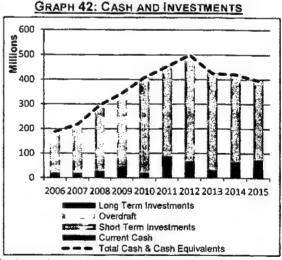
apart from the fact that Electricity Services and Property Rates contributed significantly to Operating Income. Despite Capital Expenditure growing considerably over the 10 year period – the strategy employed by Saldanha Bay with respect to its Capital Investment program was also helpful for the municipality to contain the capex within the realm of revenue generating capacity. Resulting from this configuration also, was the successful recording of surpluses throughout the 10 year period – although considerable reductions were noticed in since FYE2008.





Saldanha Bay has been able to post a positive Cash Generated from Operations throughout the ten year period under review. Nonetheless, the amount of Cash Generated from Operations was low in FYE2009, compared to that of the prior year (see Graph 40) and this was mainly due to higher increases in Staff Costs and in Electricity Purchases of 21% and 36% respectively. Furthermore, with an increase of only 5% in Cash Receipts in FYE2013, the municipality recorded a ten-year low of R 29 million in Cash Generated from Operations, following a higher increase of 25% in the corresponding Cash Payments. The lower increase in Cash Receipts is equal to the Operating Revenue growth recorded for the same period.

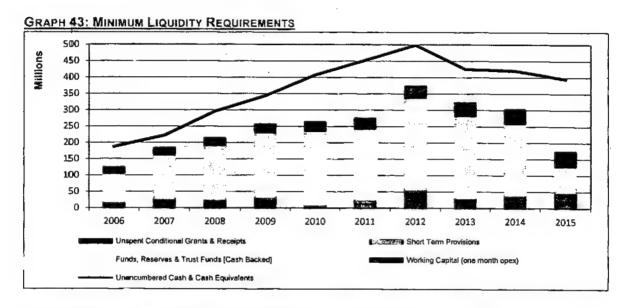




Graph 45 reflects Saldanha Bay's Total Cash & Equivalents level with regards to each of the 10 financial years under review and it is the exact consequence of what happened in Graph 41. The municipality experienced steady growth in Cash & Equivalents in FYE2006 – 2012. Following the acceleration of capex by 37% to R 139 million in FYE2013, Saldanha Bay's Cash & Equivalents dropped to R 426 million in the same financial year, from R 499 million in FYE2012. The reduced Cash & Equivalents are also due to the imbalanced Capex Funding



Mix which extensively utilised Own Cash Resources, limited Capital Grants and negligible Borrowings. The decrease in Cash & Equivalents did not affect Liquidity Ratio as Unspent Conditional Grants & Subsidies reduced to R 19 million in FYE2013, from R 52 million in FYE2012 – thereby causing Current Liabilities to decelerate respectively to R 129 million, from R 148 million.



Saldanha Bay has been able to maintain the Minimum Liquidity Required due to its good cash flow management throughout entire 10 year period under assessment (see Graph 43). This was possible despite that the Funding Mix for Capex largely involved the utilization of Own Cash Resources which proportionally decreased in the last three years ending 30 June 2015. Cash Coverage Ratio (incl. one-month Working Capital) averaged a good 1.4x in FYE2006 – 2014, before strengthening further to a solid 2.3x as at 30 June 2015 (see Table 19). The stronger ratio was mainly achieved following a significant reduction in the Capital Replacement Reserve (CRR) to R 71 million in FYE2015, from R 205 million in the year prior, which consequently adjusted the Minimum Liquidity Required down to R 172 million in FYE2015, from R 301 million respectively.

Saldanha Bay Municipality - Long Term Financial Plan



TABLE 19: MINIMUM LIQUIDITY LEVELS

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Unspent conditional grants	14.32	22.75	22.86	29.05	4.00	20.17	51.85	19.37	19.91	28.98
Short term provision	6.45	8.31	4.83	6.08	8.17	8.07	8.78	14.05	21.87	23.58
Funds, Reserves & Trust Funds [Cash Backed]	86.02	132.15	164.56	196.57	224.92	216.31	278.07	250.01	219,10	77.33
Total	106.79	163.21	192.25	231.70	237.09	244.55	338.70	283.43	260.88	129.88
Unencumbered Cash	187.31	222.02	295.75	343.69	407.18	452.43	499.03	425,63	420.43	395.60
Cash Coverage Ratio (excl. Working Capital)	1.75	1.36	1.54	1.48	1.72	1.85	1.47	1.50	1.61	3.05
Working Capital Provision [1 month Opex]	15.94	18.96	19.94	23.21,	24.92	28.94	32.91	38.26	40.10	42.05
Cash Coverage Ratio (incl. Working Capital)	1.53	1.22	1.39	1.35	1.55	1.65	1,34	1.32	1.40	2.30
Minimum Liquidity Required	122.72	182.18	212.19	254.90	262.01	273.49	371.60	321.69	300.97	171.94
Cash Surplus/(Shortfall)	64.59	39.84	83.57	88.79	145.17	178.94	127.43	103.94	119.46	223.66

Whilst Saldanha Bay has demonstrated sound Liquidity Management in the last 10 years — the significant decrease with respect to the CRR in the last three financial years did not reflect viable financial planning as more Own Funds from the CRR would be needed in future to finance capex. This challenge is also linked to the Capex Funding Mix which was not optimal and as a result, could not support necessary annual growth in Cash & Cash Equivalents. As advised previously with regard to a comprehensive and coordinated Policy Framework — in adopting such a strategic tool, Saldanha Bay will be able to prop-up the CRR and this will ensure continuous and efficient plan of Fixed Assets Replacement in the future.

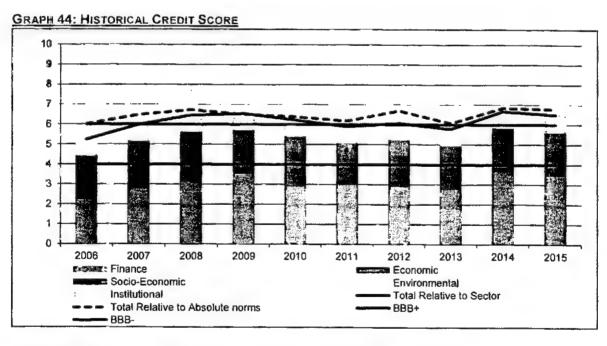


Credit Score

The Model calculates a credit score per annum considering the following factors in order of weighting: Finance, Economic, Institutional, Socio-Economic and Environmental. Although financial performance outweighs the other factors, the other factors are by no means considered less important. Institutional strength and stability is as important to the sustainability of a municipality as is the financial performance as well as a sizeable economic base. The individual credit score for each municipality is calculated through scoring its performance firstly against its peers to derive a relative to sector score and secondly against our own predefined norms to derive an absolute score. The score is totalled out of 10 and is compared to national ratings on the following scale:

4.00	0 to 10	A A A . 4 . A A	111
	8 to 10	AAA+ to AA-	Investment Grade
	6 to 8	A+ to A-	Investment Grade
	4 to 6	BBB+ to BBB-	Investment Grade
	0 to 4	< BB+	Non-Investment Grade

The table above reflects the equivalent credit rating in relation to the score generated by the IPM Credit Model.



Looking at **Graph 44**, it is clear that at a minimum, Saldanha Bay remained well above the Investment Grade (BBB- to BBB+) throughout the entire 10 year period under review and consequently Saldanha Bay will be considered a solid Investment Grade by Financial Institutions. FYE2008 – 2010 saw the municipality's Credit Score strengthening and breaking into the Higher Investment Grade (A- to A+) following good financial performance, which benefited from moderate growth with respect to Saldanha Bay's Capital Investment Program.

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However, during FYE2011 – 2013, Saldanha Bay's Credit Score deteriorated moderately and regressed back to the BBB Investment Grade due to minor fiscal tensions brought about by the municipality's aggressive capex program. This has also impacted negatively on the Current Assets to Current Liabilities Ratio which dropped to 5x in FYE2013, from a 10 year peak of 7x in FYE2010. Saldanha Bay was able to improve and strengthen its financial performance in the last two financial years ending 30 June 2015 and has for the second time broken into the Single A Investment Grade. The improved performance is owed to the containment of Cash Operating Costs that was influenced by a slower (3% average per annum) growth in payments to suppliers in FYE2014 – 2015, compared to an annual average of 25% in FYE2011 – 2013.

In order to continue maintaining the higher Credit Rating in the range of A- to A+, Saldanha Bay should follow recommendations made thus far with regard to better alignment of resources utilised to fund the municipality's Capital Investment Program in the future. The Long Term Financial Plan (Phase 2) will also benefit the municipality with respect to outlining a viable and effective Fixed Assets Replacement plan.



TABLE 20: FINANCIAL PERFORMANCE & CASH FLOW - ABRIDGED ANNUAL FINANCIAL STATEMENTS

Financial Performance as at 30 June	2015	2014
Service Charges	441.83	416.78
Property Rates	150.86	144.83
Government Grants & Subsidies	95.14	90.84
Other Income	76.65	59.27
Total Revenue	764.48	711.72
Salaries, Wages and Allowances	251.39	228.62
Bulk Purchases	235.98	221.09
Depreciation	108.97	89.8
Repairs and Maintenance	31.47	26.9
Finance Charges	15.78	13.9
Other Expenses	86.24	91.3
Total Expenditure	729.83	671.8
Total Surplus	34.65	39.8

Cash Flow Statement as at 30 June	2015	2014
Cash Receipts	770.25	698.64
Cash Payments	-597.88	-553.45
Net Cash Flow from Operating Activities	172.37	145.19
Purchase of PPE	-185.36	-143.37
Proceeds from Sale of PPE	1.45	0.21
Purchase of Intangible Assets	-1.82	-1.68
Net Cash Flow from Investing Activities	-185.73	-144.84
Repayment of Debt	-11.47	-12.18
Net Cash, Flow from Financing Activities	-11.47	-12.18
Net Increase/Decrease in Cash & Cash Equivalents	-24.83	-11.83
Cash & Cash Equivalents at Beginning of Year	420.42	432.25
Cash & Cash Equivalents at End of Year	395.59	420.42



TABLE 21: BALANCE SHEET - ABRIDGED ANNUAL FINANCIAL STATEMENTS

Balance Sheet as at 30 June	2015	2014
Cash & Cash Equivalents	395.59	420.43
Consumer Debtors	75.08	74.83
Other Current Assets	34.34	39.38
Current Assets	505.01	534.64
Non-Current Assets	2,195.24	2,079.67
Total Assets Tarking Company of the	2,700.25	2,614.31
	and the second s	the graph of the second of the second
Creditors	69.17	70.55
Short-Term Debt	7.77	11.07
Other Current Liabilities	68.07	56.17
Current Liabilities	145.01	137.79
Long-Term Debt	35.12	43.29
Other Long-Term Liabilities	191.62	139.38
Non-Current Liabilities	226.74	182.67
Total Liabilities	371.75	320.46
Net Assets	2,328.50	2,293.85



TABLE 22: KEY FINANCIAL PERFORMANCE INDICATORS

TABLE 42. REY FINANCIAL PERFOR		Landon State of Landon		No.	at Table Alberta		* 0 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -
	Benchmark	National Treasury		2012	2013	2014	2015
		Norm		1 J			
Current Assets: Current Liabilities		≥ 1.5	5.8	4.7	5.0	4.3	3.9
Payment Level		95%	94%	95%	100%	92%	98%
Cash Generated from Operations/Own Revenue (%)	· -	· ·	22%	21%	5%	16%	20%
Cash Coverage Ratio (incl. Working Capital)		≥1.1	1.65	1.34	1.32	1.40	2.30
Total Debt/Operating Revenue		< 45%	17%	14%	11%	8%	6%
Total Grants/Total Revenue	< 20%		11%	12%	18%	13%	12%
Actual Capex/Budgeted Capex	i e	95 - 100%	ľ -	· -	77%	69%	94%
Current Assets less Debtors > 30 days: Current Liabilities Repairs & Maintenance/Nett Property	≥ 1.1		5.3	4.2	4.8	4.1	3.1
Plant & Equipment		8%	1%	1%	1%	1%	1%
Staff Costs/Total Expenditure		25 - 40%	29%	31%	31%	34%	34%
Net Operating Surplus/Total Operating Revenue		≥ 0%	1%	-3%	-8%	-1%	-1%
Electricity Surplus/Total Electricity Revenue		0 - 15%	25%	12%	13%	31%	30%
Water Surplus/Total Water Revenue		≥ 0%	44%	40%	31%	47%	49%
Operating Revenue Growth		CPI	15%	12%	5%	8%	9%
Interest Charge/Total Expenditure	< 7.5%	•	2%	2%	2%	2%	2%
Water Losses		15 - 30%	-	-	14%	17%	14%
Electricity Losses		7 - 10%	e ·	-	13%	11%	9%
Credit Rating	≥ BBB+	Ť	BBB+	BBB+	BBB+	A-	A-



6. Cash Flow Forecast

The cash flow forecast represents a synopsis of the overall financial performance of the municipality on a cash basis. This entails taking into consideration the operational performance to firstly determine whether the municipality can cash fund its operating activities, secondly it determines whether the municipality can then service its external debt and lastly, the impact of funding the capital program on the cash flow of the municipality is calculated, providing in essence a tracing of cash flows in and out of the municipality.

The historic financial performance of the municipality is transposed into this format to provide a credible base for testing the assumptions made in the Concept Budget. Therefore the Concept Budget for 2015/16 to 2017/18 is plotted against the historical and actual financial performance of Saldanha Bay over the past four years ending on 30 June 2015. Besides verifying the assumptions made in the Concept Budget, the Cash Flow Forecast will also indicate the impact of implementing the objectives of the Concept Budget on the overall cash flow of Saldanha Bay. This will provide Saldanha Bay with sufficient guidance to ensure that budgets are aligned with realistic outcomes and will ensure that the overall financial position does not deteriorate.

This module will form the basis of developing the 10-year long term financial plan and from this assessment, key areas for stress testing will be highlighted to ensure that all scenarios are considered and weighed before the final plan is adopted.

Review of the approved Concept Budget for 2015/16

The following data has been used with an indication of annual increases/ (decreases) and is plotted graphically. The data is to be used for cross referencing (Rm).



TABLE 23: FORECASTED OPERATIONAL PERFORMANCE - R'M

Table 9: Forecasted Operational		4-year Histori	cal Trend		MTREF Ca	sh Flow For	ecast
/ear / / / /	2012	2013	2014	2015	2016	2017	2018
	404.50	134.60	144.83	153.72	159.69	177.25	187.52
Property rates	121.56	134.60	8%	6%	4%	11%	6%
	32.17	40.74	43.94	56.18	112.78	113.77	106.11
Equitable Share	32.17	27%	8%	28%	101%	1%	-7%
& Conditional Operational Grants	29.21	29.29	24.76	29.07	21.00	17.20	14.70
nterest Income	25.21	0%	-15%	17%	-28%	-18%	-15%
- Floatska	154.89	174.67	240.47	251,46	291.86	326.45	358.63
ncome Electricity	154.05	13%	38%	5%	16%	12%	10%
	76.49	72.34	104.47	117.27	113.59	124.59	134.63
Income Waller	70.43	-5%	44%	12%	-3%	10%	8%
Other service charges and income	171.47	198.11	109.32	117.83	139.15	145.04	153.84
Other service charges and income	111.71	16%	-45%	8%	18%	4%	9
Total Revenue (aval canital transfers)	585.79	649.74	667.79	725.52	838.07	904.30	955.43
Total Revenue (excl capital transfers)		11%	3%	9%	16%	8%	6%
	182.92	206.21	228.62	251.44	277.55	295.01	314.69
Salaries, wages and allowances	102.92	13%	11%	10%	10%	6%	7%
	137.00	152.34	165.25	176,47	266.52	294.32	320.61
Expenditure electricity services	137.00	11%	8%	7%	51%	10%	9%
	46.05	49.74	55.84	59.51	99.97	107.12	114.84
Expenditure water services	46.03	8%	12%	7%	68%	7%	79
	16.96	23.47	12.38	8.29	22.08	23.54	25.2
Debt Impairment	10.90	38%	-47%	-33%	166%	7%	79
	95.42	90.62	89.85	108.97	128.98	136.72	144.9
Depreciation	95.42	-5%	-1%	21%	18%	6%	69
	22.57	27.67	27.00	31.47	45.14	46.49	47.9
Repairs and maintenance	22.57	23%	-2%	17%	43%	3%	39
Library Character automobile and	9.30	11.24	13.91	15.78	24.02	28.07	29.5
Interest Charged on external loans	9.50	21%	24%	13%	52%	17%	59
Ot	84.74	102.91	80.37	78.94	63.42	50.96	29.2
General expenses	04.74	21%	-22%	-2%	-20%	-20%	
Total Expanditure	594.95	664.21	673.23 =	730.88	927.68	982.23	1,027.07
Total Expenditure		12%	1%	9%	27%	6%	5%_
Accounting Operating Surplus /	-9.17	-14,47	-5.44	-5.36	-89.61	-77.93	-71.8
(Deficit)	••••	58%	-62%	-2%	1572%	-13%	-8%
	45.55			-5.41	19.00	5.76	5.9
Change in debtors	-19.57	-20.96	-26.76 28%	-80%	-451%	-70%	3
	00.00	7%	-9.89	-1.38	39.12	5.31	5.3
Change in creditors	33.36	17.53 -47%	-156%	-86%	-2933%	-86%	0
			1.53	0.25	1.98	-0.64	0.3
Change in stock	-7.53	-16.59	-109%	-84%	688%	-132%	-158
La Maria Caribal	6.25	120%	-35.13		60.10	10.43	11.0
(Increase)/Decrease In Working Capital	6.25	-20.02	* "		-1019%	-83%	12
		-420%_	75%	-81%		171.13	185.
Non-cash and adjustments	96.78	42.98	129.20	126.30	154.08		
		-56%	201%	-2%	22%	11%	116.
Total adjustments	103.04	22.96	94.07		160.91	81.59	
		78%	310%	27%	34%	-49%	42
Cash operating surplus /(deficit)	93.87	8.49	88.63	114.40	71.30	3.66	44.61



Annual Control of the Section of the	The second second second	-91%	944%	29%	-38%	-95%	1121%
Interest received	32.40	32.31	33.03	34.78	26.55	22.16	19.01
illerest received		0%	2%_	5%	-24%	-17%	_29%
Interest paid	-9.30	-11.24	-13.91	-15.78	-9.79	-11.12	-9.02
		21%	24%	13%	-38%	14%	-19%
Net interest	23.10	21.07	19.12 9%	19.00 -1%	16.76 -12%	11.04 -34%	9.99
Cash retained after interest	116.97		107.75 265%	133.41 24%	88.06 -34%	14.69 -83%	54.60 272%
Debt repayment	-11.14	-12.09	-12.18	-11.47 -6%	-8.69 -24%	-11.12 28%	-9.02 -19%
Cash retained before capital movements	105.83	9%	95.58	121.93	79.37	3.57	45.58 1177%
The state of the s		-83%		38.96	69.96	26.27	45.49
Capital grants	42.13	47.23 12%	43.94 -7%	-11%	80%	-62%	73%
Sale of fixed assets	0.07	1.27	0.21	1,46 0%	0.00	0.00	0.00 100%
Capital expenditure	-101.47	-139.37 37%	-144.93 4%	-187.18 29%	-234.80 25%	-132.02 -44%	-98.89 -25%
Net capital movement €	59.27	990.87 3 553%	-100.78 -11%	-146.76 46%		-105.75 0%	
Balance before financing	.46.57	-73.40, -258%	-5.21 -93%	-24.83 377%	-85.47 244%	-102.18 20%	-7.82 -92%
Financing	0.04	0.00 -100%	0.00	0.00	47.06	58.18 24%	17.82 -69%
Net change in cash and investments	46.60	73.40 257%	-5.21 -93%	-24.83 377%	- 38.41 55%	15%	
Cash & Investment Balances	499.03	425.63 -15%	420.43 -1%	395.60 -6%	357.19 -10%	313.19 -12%	323.19 3%

Key Findings from the Concept Budget (see Table 20):

- Saldanha Bay estimates Property Rates to grow by 4% in the current financial year ending (FYE) 30 June 2016 following a higher 6% realised last year in FYE2015. Projections for the following year in FYE2017 reflect growth increasing considerably to 11% before it is almost halved to 6% in FYE2018. The growth rates appear realistic and are not significantly deviating from anticipated inflation levels.
- Volatile movements with respect to Equitable Share & Conditional Grants (ESCG) in the current financial year to FYE2018 appear inconsistent and unrealistic. Because of their meaningful contribution to Total Revenue the high swings in ESCG cause undesired fluctuations in revenue growth, from 16% to 6% in FYE2016 to 2018. We nonetheless acknowledge that the volatility in these Operating Grants was caused by high levels of Conditional Grants with regard to Housing delivery services of R 42 million in FYE2016, R 40 million in FYE2017 and R 25 million in FYE2018. Hence Equitable Share followed a regular growing trend with amounts of R 51 million, R 58 million and R 65 million respectively in the MTREF period.

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- Interest Income is expected to decrease significantly in line with reducing Cash & Cash Equivalents in the MTREF period, as more Own Funds are still being utilised to finance growing capex program. As advised previously, Saldanha Bay has plenty of scope to leverage more debt to fund its Capital Investment Program so that more Own Funds are spared for increasing Short-Term Investments that are necessary to yield more Interest Income and to prop-up Liquidity Profile. We noted positively that Saldanha Bay's Short-Term Investments constituted some 80% of the municipality's Cash & Cash Equivalents, with the balance of 20% being held as Cash at Bank in FYE2015. Nonetheless, the municipality may still prefer to channel more cash into longer dated Deposits as this would contribute more towards Interest Income.
- Costs for the distribution of electricity seem to be growing faster than the rate of growth of income derived from this municipal service, especially in the current financial year ending 30 June 2016. Despite the rate of expenditure growth in Electricity reducing significantly in the last two years of the MTREF period, this disproportionate growth dynamics have negative impact on the performance of this major-revenue generator hence the Electricity Surplus Margin averages 10% per annum in MTREF (see Table 23), down from an average of 30% in FYE2014 2015. Maintaining the gap between growth in the level of Electricity Income and Expenditure ensures consistency in the level of surplus necessary for the cross-subsidization of other services.
- As did Electricity Services Water Services also face similar challenges. The substantial increase of 68% in the expenditure for Water Services in FYE2016 will project the costs to high levels, with a consequent significant drop in the associated Surplus Margin to an annual average of 14% in the MTREF period (see Table 23). Like with Electricity, Water Services need to be reviewed with a view to making the operations more efficient with regard to yielding sufficient Surplus Margins. If an opportunity to increase the Water Tariffs exists, without a major impact on consumer affordability this should also be explored.
- Salaries, Wages and Allowances are expected to increase by 10% in the current financial year ending 30 June 2016 before the rate of increase tapers off to 7% in FYE2018. These increases are in line with inflation expectations, but could prove to be unrealistically low and could be under-budgeted for.
- Average annual growth of 6% with respect to Depreciation of Fixed Assets appears
 viable. However it is crucial for Saldanha Bay to consider the recommendations that
 will emerge from the analysis of the municipality's Asset Register in the Long Term
 Financial Plan (LTFP Phase 2). This will assist in the re-alignment of Depreciation,
 resulting from proper and sustainable Capital Investment program in the future.
- We acknowledge the estimated substantial (43%) increase in Repairs & Maintenance in the current financial year ending 30 June 2016. The increase reduces considerably to 3% in last two years of the MTREF period, which is regarded as too low. As mentioned previously in the report Saldanha Bay would need to dramatically ramp up the level (1% of Net Fixed Assets FYE2015) of Repairs & Maintenance in order to bring the level in line with the National Treasury norms (8%).

Saldanha Bay Municipality - Long Term Financial Plan

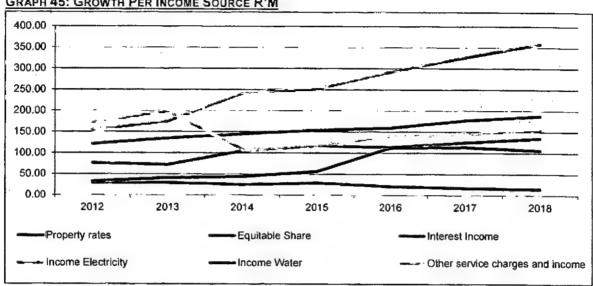


- The substantial increases in Interest Charged on Loans in FYE2016 (52%) 2017 (17%) is in tandem with the new borrowings of R 47 million and R 58 million incurred respectively after four financial years. As discussed previously, there is still plenty of room to incur more debt for the municipality's capex program and this will help the necessary growth of Cash & Cash Equivalents. If productive investments (capex that enhances revenue) can be brought forward, it is recommended that borrowings be increased and these investments accelerated.
- Cash & Investment Balance is expected to drop further to R 323 million by FYE2018, from R 396 million in FYE2015 which in turn, is a decrease from a 10 year peak of R 499 million recorded in FYE2012. Whilst the reduced Cash & Investment Balance in the MTREF period does not present a huge risk for Saldanha Bay's Liquidity Profile, an Optimal and Balanced Capex Funding Mix to be suggested by the LTFP (Phase 2) will be paramount for the municipality to avoid Liquidity Challenges in the future.



Graphical representation of the MTREF







	2012	2013	2014	2015	2016	2017	2018
Property Rates	21%	21%	22%	21%	195	1 \$	1g :
Equitable Share & Conditional Operational Grants	5%	6%	7%	8%	13%	13%	11%
Service Charges - Electricity	26%	27%	36%	35%	35 /:	35.	38%
Service Charges – Water	13%	11%	16%	16%	14%	14%	14%





GRAPH 46: GROWTH PER EXPENDITURE ITEM R'M

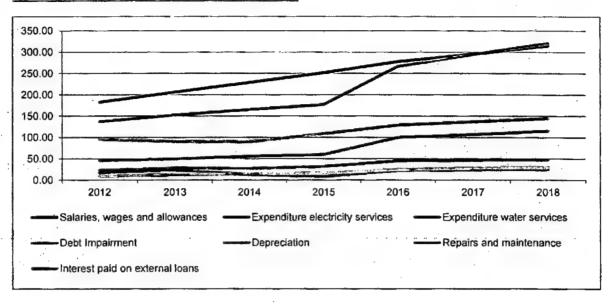


TABLE 25: CONTRIBUTION PER EXPENDITURE ITEM

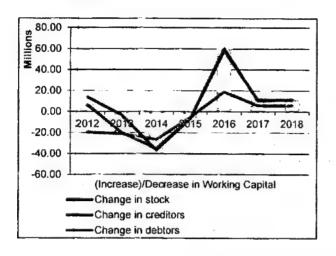
	2012	2013	2014	2015	2016	2017	2018
Salaries, wages and allowances	31%	31%	34%	34%	30%	30%	31%
Expense - Electricity services	23%	23%	25%	24%	29%	30%	31%
Expense - Water services	8%	7%	8%	8%	11%	. :11%	11%
Debt Impairment	3%	4%	2%	1%	2%	2%	2%
Repairs & maintenance	 4%	4%	4%	4%	5%	5%	5.%
Depreciation	 16%	14%	13%	15%	14%	14%	14%
External Interest Paid	2%	2%	2%	2%	3%	3%	3%

TABLE 26: BULK SERVICES OPERATING PERFORMANCE

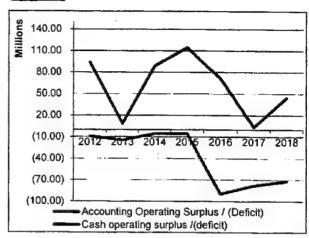
	2012	2013	2014	2015	2016	2017	2018
Electricity Services	12%	13%	31% ₂	30%	9%	10%	11%
Water Services	40%	31%	47%	49%	12%	14%	15%



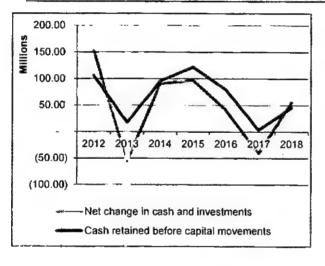
GRAPH 47: CHANGE IN WORKING CAPITAL



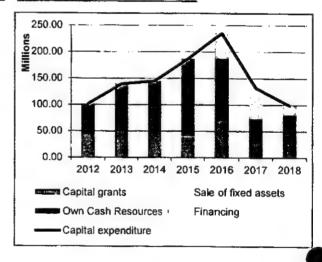
GRAPH 48: CASH Vs. OPERATING SURPLUS! (DEFICIT)



GRAPH 49: CHANGE IN CASH BEFORE & AFTER CAPEX



GRAPH 50: FUNDING OF CAPEX





GRAPH 51: OPERATING INCOME VS. CAP EXPENDITURE

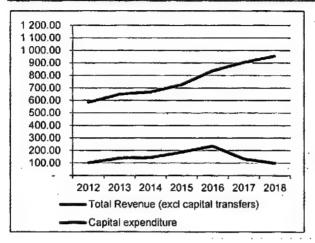


TABLE 27: GEARING RATIOS

			2012	2013	2014	2015	2016	2017	2018
External Gearing	Min	45%	14%	11%	8%	6%	10%	14%	14%
Net Cash Flow/External Interest	Max	1.1	10.56	3.63	17.58	26.22	9.99	2.32	7.05
Interest Pald/Total Expenditure	Max	7.50%	2%	2%	1%	1%	1%	1%	1%



7. Synopsis of the Findings

Local Economy and Demography

Strengths

Relatively high population density in the District allows for economies of concentration and –scale to materialize

Saldanha Bay has the highest per capita income in the district at R 64 228. However it is lower when compared to Overstrand at (R 75 952), higher than Mossel Bay at (R 59 828) and almost equal that of George at (R 64 048)

Significant and constant increase in tourism spend over the past 10 years reaching nearly R 1.20 billion in 2014

Second highest number of Economically Active Population in the District

Generates the highest GVA in the District representing 32% of the total.

Weaknesses

Highest unemployment rate in the District of 28.6%, compared to Western Cape's 22.2% and Country's 25.3%

Relatively low annual GVA growth rate of 0.6% vs Western Cape 2.4% and National 2.6%

Disappointing job creation of only 5% between 2005 and 2014

A high number of people between the age of 20-35 reflecting job seekers and people that drive household formation and put pressure on municipal service delivery.

Household Infrastructure

Strengths

The infrastructure index of 0.91 in 2014 is substantially higher than the national average of 0.72

The provision of Water, Sanitation, Electricity and Refuse Removal traditionally where at high level and has been maintained

The municipality has performed better than the district with regards to the provision of Sanitation, Water, Electricity and Refuse Removal

Weaknesses

Informal dwellings increased from 9.1% in 1996 to in 16.5% 2014

The Housing backlog has increased and currently amounts to approx. 5 500 units

The very high growth in household formation in the municipality challenges the municipality's ability to provide infrastructure and services

The high unemployment level should put pressure on affordability going forward.



The number of households with a level of service at RDP level or higher (90.8%) is higher than the number of households with income exceeding the R 30 000 p.a. bracket (86.5%).

	torical Financial Trend Analy ecast	ysis over 10 years & Cash Flow
Stren	ngths	Weaknesses
le C	ow levels of gearing support plans to everage debt with a view to optimizing capex Funding Mix in the future. Saldanha Bay has robust Liquidity	 High and growing Non-Interest Bearing Liabilities, driven by Post-Employment Benefits present a future risk for Saldanah Bay's Liquidity Profile.
C	evels, underpinned by 78% of Cash & Cash Equivalents on overall Current ssets:	 Low levels of Repairs & Maintenance are inconsistent with Saldanha Bay's high level of Fixed Assets.
e si p	iscal discipline ensures containment of xpenditure within the realm of revenue treams, with a consequent consistent osting of Accounting and Cash operating Surplus	 Although it was financially afforded by the municipality - the aggressive Capital Investment program lacked an Optimal & Balanced Funding.
H si	ligh Net Interest Margin contributes ignificantly towards revenue.	Declining Cash & Cash Equivalents in the MTREF period will impact negatively on the strength of Liquidity and Interest Income.
В	Vith strong Cash Reserves — Saldanha ay easily met the Minimum Statutory iquidity Requirements.	Fast growing Electricity Costs compared to the corresponding Income result in low Surplus Margins in the MTREF period.
of Co B	Higher Investment Grade credit rating f A+ supports financial capacity to obtain ompetitive Interest Rates with respect to corrowings that are necessary for future apital expenditure:	Low margins mean limited funds available for cross-subsidization to other service delivery areas. The same situation also holds for Water Services.



8. Background of INCA Portfolio Managers

INCA Portfolio Managers (trading as IPM) is an independent privately owned company and registered at the Financial Services Board as a financial services provider. IPM was established in 2009 by the executive management and all of the staff of Infrastructure Finance Corporation (INCA). This team, who started INCA in 1996 and who has been involved in the municipal and infrastructure sector for the past 18 years, is still managing the INCA Portfolio, but is actively involved in strategic analysis, guidance and financial advisory services in the municipal sector.

Since 1996, the INCA team has concluded credit assessments on the financial affairs of municipalities across South Africa, applying its own scoring methodology and comparing similar sized municipalities to ascertain which municipalities are of a financially acceptable risk for further capital investment. IPM applies this skill and expertise to provide municipalities an independent and holistic assessment of the financial sustainability of the entity. In conjunction with the finance team of a municipality IPM, through an interactive process, provides strategic input and support both to the financially sound municipality that wishes to maintain its financial position and extend its service delivery functions on a sustainable basis, as well as to the municipality in financial distress that requires a turnaround strategy.

The years of active involvement in the municipal sector and having been active in the capital markets since issuing the 2nd corporate bond in South Africa back in 1999, enables IPM to be an invaluable resource of expertise and know how to assist public entities and especially municipalities in implementing appropriate policies and strategies that will optimize available resources and taking entities to the next level of efficiency.

9. Disclaimer

Whilst all care has been taken by INCA Portfolio Managers (IPM) in the preparation of the opinions, assessments and information provided in this document, IPM does not give any warranties as to their correctness, accuracy or completeness, nor do they assume liability for any losses arising from actions taken based on the information provided.

This document contains information that is currently confidential and is for use by the intended parties only.



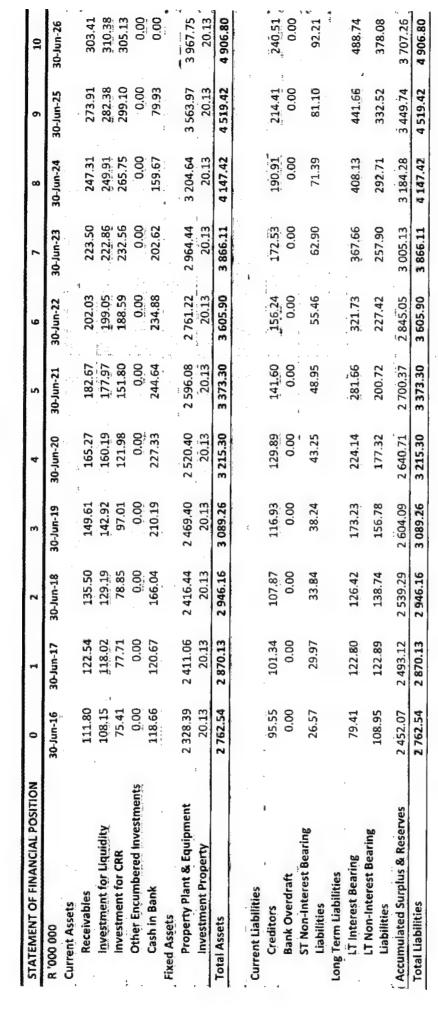


ANNEXURE 2: BASE CASE SUMIMARY PROJECTED FINANCIAL STATEMENTS AND RATIO ANALYSIS

		1		•	•	n	٥		0	ח	2
R '000 000	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Revenue se											
Property rates	159.70	177.25	187,52	202.37	219.32	238.62	261.56	287.00	315.42	350.40	389.32
Equitable Share	73.68	73.63	81.03	87.45	94.77	103.11	113.03	124.02	136.30	151.42	168.24
income electricity services	318.22	354.28	396.53	443.32	491.65	540.81	595.43	656.17	723.75	799.02	882.92
Income water services	126.13	135.74	147.72	163.68	183.16	205.13	229.96	258.01	289.74	325.67	366.38
Agency Services	4.27	4.55	4.86	5.19	5:22	5.93	6.36	6.81	7.31	7.85	8.44
Other service charges and income	e 101.76	113.60	132.24	146.79	164.18	186.92	209.99	234.81	261.18	285.86	311.71
Total Revenue	783.77	859.04	949.91	1 048.81	1 158.62	1 280.53	1416.31	1 566.81	1 733.72	1 920.22	2 127.01
Expenditure							gen de				
Salaries, wages and allowances	-277.55	-295.01	-314.68	-342.02	-370.30	-399.07	-434.09	-472.19	-514.26	-564.24	-617.16
Expenditure electricity services	-211.29	-234.53	-257.98	-277.94	-319.65	-350.10	-393.66	-443.16	-500.08	-576.46	-664.16
Expenditure water services	-63.56	-68.64	-74.13	-89.48	-103.11	-118.07	-132.76	-149.45	-168.65	-194.41	-223.99
Repairs and maintenance	-45.14	-46.49	-47.98	-50.47	-55.03	-59.73	-66.55	-74.23	-82.99	-94.77	-108.16
General expenses	-110.95	-106.77	-105.04	-107.06	-115.00	-122.92	-131.39	-140.23	-149.57	-159.92	-169.85
Total Expenditure	-708,49	-751.44	-799.83	-866.97	-963.09	-1 049.89	-1 158.45	-1 279,25	-1 415.54	-1 589.80	-1 783.32
A series of the		: :					-	-			
EBITDA	75.28	107.61	150.08	181.84	195.53	230.64	257.87	287,56	318.18	330.42	§ 343.69
Interest on Long Term Debt	-9.64	-15.04	-15.42	-21.28	-27.85	-34.95	-40.56	-47.15	-53.36	-59.05	-65.86
Interest BB/[OD]	17.83	6.64	6.88	9.63	12.40	13.64	14.92	14.56	12.77	10.22	5.20
	-135.75	-140.57	-140.88	-143.97	-146.94	-151.36	-160.98	-172.83	-186.84	-207.79	-231.33
Surplus/Deficit	-52.29	-41.36	0.66	26.22	33.13	57.97	71.25	82.14	90.75	73.80	51.70

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Saldanha Bay Municipality – Long Terr Financial Plan



	CASH FLOW STATEMENT	0	1	2	3	4	22	9	7	80	6	10
	R '000 000	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
	Cash In The Section Section 18	2.35										
	Surplus / [Deficit]	-52.29	-41.36	99.0	26.22	33.13	57.97	71.25	82.14	90.75	73.80	51.70
	Add Depreciation	135.75	140.57	140.88	143.97	146.94	151.36	160.98	160,98 172.83	186.84	207.79	231.33
	Deduct Impairment	-16.22	-17.92	-28.46	-31,48	-45.41	-50.25	-68.58	-75.91	-84.05	-93.07	-103.06
	Proceeds from Sale of Assets	0.00	00.00	0.00	0.00	00.0	0.00	0.00	00:00	0.00	0.00	00.0
	Capital Grants	68.36	27.67	53.69	52.19	51.79	53.94	108.76	113.21	120.93	175.90	180.49
	Other Capital Contributions	28.60	60.00	40.00	40.31	22.65	27.10	.66.45	78.55	94.83	158.34	185.06
	LT Debt Raised	47.00	58.00	17.00	65.00	75.00	85.00	75.00	90.00	95.00	100.00	120.00
	Total Cash In	211.20	256.96	223.78	296.20	284.12	325.13	413.87	460.82	504.30	622.76	665.52
,	Cash Out											
	Invest in PPE	-288.67	-288.67 -223.24	-146.26	-196.92	-197.95	-227.04	-326.12	-376.05	-427.04	-567.11	-635.11
4	Invest in Cash Backed Reserves	-112.08	-12,16	-12.33	-31.89	-42.23	-47.61	-57.87	-67.77	-60,24	-65.82	-42.68
17	Working Capital	-5.77	-4.95	-6.44	-5.05	-2.70	-5.68	-4.73	-5.18	-5.43	-3.10	3.40
, ₃	LT Debt Repaid	-10.14	-14.60	-13.38	-18.19	-24.09	-27.48	-34.93	-44.07	-54.53	-66.47	-72.92
	Total Cash Out	-416.66	-254.95	-178.41	-252.06	-266.98	-307.81	-423.64	493.07	-547.24	-702.50	-754.11
	Not Creb disease	305 45	200	75.37	44.15	17 17	17.33	77.0	- 1	70.05	77.07	00 00
	I WEL CASH HOW	-203.43	10.2	40.07	44,10	17. /T	17.34	7.7.	-34.40	-42.30	4/ A/	50.00
	Bank Balance	118.66	120.67	166.04	210.19	227.33	244.64	234.88	202.62	159.67	79.93	-8.66

MATIOS		0	1	7	3	4	5	9	7	80	50	10
	Healthy Norm	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Liquidity Ratios						in.						. 1
Current Ratio	2:1	3.4:1	3.3:1	3.6:1	3.9:1	3.9:1	4.0:1	3.9:1	3.7:1	3.5:1	3.2:1	2.8:1
Quick Liquidity Ratio	2:1	2.6:1	2.5:1	2.7:1	3.0:1	3.0:1	3.1:1	3.0	2.9:1	2.7:1	2.3:1	1.9:1
Minimum Liquidity Level (or	1:1								-			
Cost Coverage)	t -	5.1:1	5.0:1	5.5:1	6.1:1	6.2:1	6.4:1	6.2:1	6.0:1	5.5:1	4.8:1	4.0:1
Overdraft to Total Income	0	0	a	0	0	0.	0	o [:]	0	0	Ο.	0
Operational Ratios												
Accounting Surplus	7	28	28	99	87	62	89	178	198	222	315	314
Cash Operating Surplus	7	70	103	144,	177	193	225	253	282	313	327	340
Cash from Operations as a %						ı			•			
of own Revenue	,	21%	25%	25%	25%	23%	24%	79%	29%	29%	32%	31%
Repairs and Maintenance to	7.0%						l .					
Total Expenditure		2%	2%	2%	%	2%	%.	7%	%: %:	%	%;	%
Debtors Payment Ratio	%56×	826	%96	856	%56	94%	94%	93%	93%	93%	93%	93%
Staff Costs	25% - 40%	32%	32%	32%	32%	31%	31%	30%	30%	30%	762	28%
External Gearing Ratios					ı			ì	* 1			
External Loan Liability Paid	•				P	,	 :					
Coverage Ratio	T:7	8.3:1	6.7:1	7.2:1	5.9:1	4.0:1	3.9:1	4.5:1	4.1:1	3.8:1	4.2:1	3.9:1
External Interest and Capital	7 50	-	· • .	•	Ì Į		 		. ·			
Paid to Total Expenditure	RC:	2%	3%	%n	4%	%	2%	5%	%9	%	%	%÷
External Gearing Ratio (or	40.0%											
Debt as a % of Own Revenue)	,	10%	13%	13%	16%	19%	21%	22%	22%	22%	21%	21%
				:								
		k			:			f			1	
Level of Grant Dependency		16%	13%	13%	12%	12%	11%	14%	13%	13%	14%	14%
Operating Surplus Ratio	%S>	3%	%9	%9	%	80.	8 9	11%	11%	11%	14%	13%
Net Financial Liabilities Ratio	<70%	-12%	%9-	10%	-10%	%0,	%9-	-4%	-1%	5%	9%9	11%
Asset Sustainability Ratio	- %06	26%	25%	26%	%29	83%	100%	117%	135%	142%	144%	132%

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These ratios are calculated from the output of the model and can at best only approximate the calculation based on actual accounts.

DEFINITIONS -	
Liquidity Ratios	
Current Ratio	Current Assets / Current Liabilities
Quick Liquidity Ratio	(Current Assets - Debtors > 30 days) / Current Liabilities
Minimum Liquidity Level (or Cost Coverage)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Gain and Loss on Disposal of Assets)
Overdraft to Total Income	Overdraft / Total Operating Revenue
A STATE OF THE STA	
Operational Ratios	
Accounting Surplus	Total Operating Revenue + Conditional Grants - Total Operating Expenditure
Cash Operating Surplus	Total Operating Revenue - Total Operating Expenditure + Working Capital
Cash from Operations as a % of own Revenue	Operating Cash / Operating Revenue
Repairs and Maintenance to PPE	Total Repairs and Maintenance Expenditure / Carrying Value of PPE x 100
Debtors Payment Ratio	(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off) / Billed Revenue x 100
Staff Costs	Remuneration (Employee Related Costs and Councillors' Remuneration) / Total Operating Expenditure x 100
External Gearing Ratios	
External Loan Liability Paid Coverage	(Total Operating Revenue - Total Operating Expenditure (excluding non-cash items)) / Capital Cost (Interest Paid
Ratio	and Redemption)
External Interest and Capital Paid to Total Expenditure	Capital Cost (Interest Paid and Redemption) / Total Operating Expenditure x 100
External Gearing Ratio (or Debt as a % of	(Overdraft + Current Finance Lease Obligation + Non Finance Lease Obligation + Short Term Borrowings + Long Term
Own Revenue)	Borrowings] / Total Operating Revenue
Other Ratios	
Level of Grant Dependency	(Total Grants) / (Total Operating Revenue)
Operating Surplus Ratio	(Operating Revenue - Operating Expenditure) / Operating Revenue
Net Financial Liabilities Ratio	(Total Liabilities - Current Assets) / Operating Revenue (excl Capital Grants)
Asset Sustainability Ratio	Capex for Replacement / Depreciation



ANNEXURE 3: ASSETS EARMARKED FOR REPLACEMENT

Replacement Cost of different asset classes was determined. This was done with reference to the "Estimated Useful Life" as recorded in the asset register. The asset register of the municipality was analysed mechanistically (without engineering judgement) and a replacement schedule of the Annual The values in the Tables below are in nominal Rand values, escalated to the date of replacement.

Table 4.1: Saldanha Bay: Estimated Annual Replacement Cost as Extracted from the Asset Register (Rm Nominal)

	TOTAL	2014/15 & before	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Infrastructure													
Airport	50.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	27.1	23.1	0.0
Electricity	78.0	6.0	4.1	12.7	9.0	33	16.8	0.8	6.9	2.4	1.4	10.5	12.4
Roads	505.3	7.6	20.6	194.2	13.0	5.6	0.8	0.4	24.5	23.6	0.6	194.9	22.5
Sewerage	160.0	15.7	2.4	27.3	1.0	1.6	22.1	0.2	15.1	0.1	6.9	62.7	5.2
Solid Waste Disposal	295.6	104.1	0.0	0.1	1.8	0.1	0.2	20.6	66.7	100.3	0.9	0.0	0.7
Water	94.1	6.3	2.7	00	30.2	0.3	0.5	4.6	5.4	6.7	3.4	16.5	8.7
Buildings	3 103.7	1 007.8	0.0	62.8	0.0	13.2	1.3	2.5	1 188.4	0.1	543.0	269.2	15.5
Motor Vehicles	231.4	14.1	17.7	161	56.5	19.8	28.9	24.1	0.9	4.9	3.7	15.1	26.6
Other Movable Assets	549.0	73.5	44.6	20.0	40.1	49.9	46.3	49.7	22.3	32.5	6.99	42.1	31.1
Heritage/Inv Property/Mun Land/Servitudes	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
TOTAL	5 067.3	1 235.12	92.12	375.07	143.27	90.57	116.94	102.82	1 330.08	170.60	654.00	634.08	122.60

We have amended the estimated replacement costs. This was achieved by:

- Assuming that the actual remaining life of Buildings will exceed the life recorded in the asset register,
- Assuming that only 20% of buildings will be replaced when their estimated useful life expires,
- Spreading replacement not done in the past over a number of future years, and
- Smoothing the constant 2015 value over the Planning Period and reverting these back to nominal values.







The outcome of this analysis is presented in the Table below:

TABLE 4.2: SALDANHA BAY: SPREAD, REVISED, REDUCED AND SMOOTHED ESTIMATED ASSET REPLACEMENT COST (RM NOMINAL)

												****	*
		(Tarrest, (T	0	1	2	æ	4	2	9	7	8	6	10
	TOTAL	TOTAL <=2015		2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
ARC (Rm Nominal) Original	5 067.3	5 067.3 1 235.1	92.1	375.1	143.3	90.6	116.9	102.8	1 330.1	170.6	654.0	634.1	122.6
ARC (Rm Nominal) Historic spread into future, Revised & Reduced	2 604.4		137.2	369.9	188.3	125.1	161.0	145.9	424.4	215.6	1	452.8	130.4
ARC (Rm Constant 2015)	1779.4		128.8	326.1	155.9	97.3	117.5	100.0	273.1	130.3	Ιí	241.2	65.2
ARC (Rm Constant)(Smoothed)	1779.4		161.8	161.8	161.8	161.8	161.8	161.8	161.8	161.8	161.8	161.8	161.8
I ARC (Rm Nominal)(Smoothed)	2 648.2	, I	172.3	183.5	195.4	208.1	221.6	236.0	251.4	267.7	T	303.7	323.4



ANNEXURE 4: NEW CAPITAL INVESTMENTS

The IDP does not provide a long term (10 years plus) indication of capex requirements. With regard to the Water and Sewerage sector we obtained a long term cost estimate from the Engineering and Planning Directorate and also obtained an indication of other capital investment needs expressed by management during our conversation with them and conversation with representatives of the IDZ Licensing Company. Our interpretation of these long term capital demands as presented to us by Saldanha Bay is reflected in the table below:

	Past	0	1	2	6	4	5	9	7	œ	6	10
	Estimates 2015/16	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Infrastructure				1	:	a sepa a figura a com a pers						•
Electrical ²	86.3	27.5	28.4	30.4	0.0		0.0	0.0	0.0	0.0	0.0	0.0
Water	190.6	1.2	3.4	9.0	0.4	107.1	24.0	15.9	12.0	. 3.8 3.8	138.2	້ ຫຼື ໝໍ
Sewer ⁴	8.68	8.4	0.5	10.1	3.3		9.8	14.7	0.5	2.3	48.3	10.1
Solid Waste ⁵	28.5	3.7	11.4	6.1	0.0		0.0	0.0		0.0	0.0	0.0
Streets	115.4	47.4	38.9	20.9	13.1		0.0	0.0	0.0		0.0	0.0
Stormwater7	•		•					1 ·				
Total		88.4	82.6	68.1		169.1	33.8	30.6	12.5	6.0	186.5	19.0
Fire Station	5.7	0.0	0.0	7.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
ICT Network	8.0	0.0	0.0	9.8		0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cemeteries Other Infrastructure	4.0	0.0	•	0.0	: .	0.0	6.0	0.0	0.0	0.0	0.0	0.0
(incl. external infra for IDZ)	145.0	90	41.5	44.4	47.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Capex	167.2	89.2	49.6	49.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Prepared by INCA Portfolio Managers



Saldanha Bay Total	216.3	173.7	178.9	64.3	169.1	39.8	30.6	12.5	6.0	186.5	19.0
Alekee											

Notes:

1. Conversation with Directorates, IDP and Water & Sewerage updated Capex estimates

. IDP for MTREF Period only

Info Provided: Table SBW 6.4(a) Proposed works, cost estimates & phasing - Future System

. Info Provided: Table SBS 6.5(b) Proposed projects, cost estimates and phasing - Future System

IDP for MTREF period and Conversation with Director: New cells in 2 and 4 years at R10m each

IDP for MTREF Period only and Conversation with Director: Resealing of roads R10m p.a. for 5 years

Not available (included in Roads)

The municipality's MTREF reflects the following capex amounts for the period 2015/16 to 2017/18:

TABLE 5.3: MTREF CAPEX (RM)

	2015/16	2016/17	2017/18
MTREF Cap Budget	269.4	132.1	98.9

We did an independent high level estimate of future new capital expenditure based on a number of assumptions. The Table below presents an estimate of the New Infrastructure Demand for the period 2015/16 to 2025/26 and is based on a quantification of infrastructure backlogs and infrastructure required for new household formation as well as Moveable and Other Assets. In the estimates it is assumed that the development of IDZ will proceed along the development pace reported on in Chapter 5 of this report.

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TABLE 5.2: INCA ESTIMATE OF FUTURE NEW CAPITAL EXPENDITURE DEMAND (RM)

Year 2015/16 2016	2015/16		/17 2017/18 20	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Opening Balance of Households	31 701	32 669	33 635	34 528	35 384	36 229	38 510	40 947	44 906	49 105	54 912
Add new household formation	696	996	893	856	844	2 281	2 437	3 959	4 199	5 807	5 787
Closing Balance of Households	32 669	33 635	34 528	35 384	36 229	38 510	40 947	44 906	49 105	54 912	669 09
# Housing						٠	. "		1	j	•
Eradicate Backlogs	544	544	544	544	544	544	544	544	544	544	•
New Households	696	996	893	856	844	2 281	2 437	3 959	4 199	5 807	5 787
Total No of Households Provided with Infrastructure	1 512	1 510	1437	1 400	1 388	2 825	2 981	4 502	4 743	6 351	5 787
# Households for which infrastructure											;
backlogs Need to be Fradicated Water	20	20	20	20	20	20	20	20	20	00	
Sanitation	157	157	157	157	157	157	157	157	157	157	0
Electricity	52	22	22	. 22	55	55	55	55	23.	្ត ទ	
Cost Estimates (Rm)	:										•
Water	0.1	0.1	0.5	0.2	0.2	0.2	0.2	. 0,2	0.2	0.3	0.0
Sanitation	1.5	1.6	1.7	1.8	2.0	2.1	2.3	2.4	2.6	2.8	0.0
Electricity	0.7	0.7	0.8	6.0	6.0	1.0	1.1	1.1	1.2	1.3	0.0
Housing		;				:	i		; }		4 mr.
Internal Infrastructure	101.1	108.0	110.0	114.7	121.7	265.0	299.2	483.5	545.0	780.8	761.2
Bulk Infrastructure	100.3	107.2	109.1	113.8	120.7	262.9	296.8	479.6	540.6	774.5	755.2
Total Infrastructure Cost Estimate	203.8	217.7	221.8	231.3	245.4	531.1	599.4	6.996	1 089.7	1 559.6	1516.4
Allow for Movable and Other Assets	20.4	21.8	22.2	23.1	24.5	53.1	59.9	96.7	109.0	156.0	151.6
Total New Capex Estimate	224.2	239.5	244.0	254.4	270.0	584.2	659.4	1 063.6	1 198.6	1 715.6	1 668.0
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ANNEXURE K

Saldanha Bay municipality mSCOA implementation plan	unicipality	mSCOA im	plementat	ion plan	- Revised 10 May 2016
Task Name	Duration	Start	Finish	Predecess	Resource Names
Appoint AFS representative	0 days	Mon 16/01/04	Mon 16/01/04		Sandiso Gcwabe
Arrange mSCOA training	174 days	Thu Tue 15/10/01 16/05/31	Tue 16/05/31		Stefan Vorster
First discussion with SAMRAS New cost structure	1 day	Wed 14/01/15	Wed 14/01/15		Stefan Vorster
Steercom meeting 11/1/2016 recommend to go out on tender	1 day	Mon 16/01/11	Mon 16/01/11		Steercom
ERP project team established by council (R 71/10 - 14)	1 day	Wed 16/01/20	Wed Wed 16/01/20 16/01/20		Council
ERP project team meeting	1 day	Fri Fri 16/01/15 16/01/15	Fri 16/01/15		ERP project Team
Terms of reference - Steercom	1 day	Fri Fri 16/01/29 16/01/29	Fri 16/01/29		Louis Scheepers
Council approve entering into a long term contract section 33 MFMA	1 day	Wed Wed 16/01/20 16/01/20	Wed 16/01/20		Council
Specifications by pre-specification committee team	13 days	Fri Tue 16/01/15 16/02/02	Tue 16/02/02		ERP project Team
ERP consider draft tender document	1 day	Fri Fri 16/02/05 16/02/05	Fri 16/02/05		Stefan Vorster
Draft tender specs document completed	17 days	Fri Mon 16/01/15 16/02/08	Mon 16/02/08		Stefan Vorster
High level review by external IT specialist of tender document	6 days	Mon 16/02/01	Mon 16/02/08		Cornell De Kock
SCM Tender specs committee	1 day	Thu 16/02/18	Thu 16/02/18		Stefan Vorster
Advertising placed i.t.o. Sec 33(1)(a)(i)	2 days	Thu Fri 16/02/25 16/02/26	Fri 16/02/26		Hermie meeding
Advertise Tender in accordance with SCM policy	1 day	Thu Thu 16/02/25	Thu 16/02/25		Hermie meeding

Saldanha Bay municipality mSCOA implementation plan	unicipality	mSCOA im	plementation		- Revised 10 May 2016
Task Name	Duration	Start	Finish	v.	Resource Names
Director sends notification i.t.o. Sec 33(1)(a)(ii) inviting comments from NT,PT, COGTA or other national departmentss	1 day	Thu 16/02/25	Thu Thu 16/02/25		Stefan Vorster
Consideration Public Input	14 days	Thu Tue 16/02/25 16/03/15	Tue 16/03/15		Hermie meeding
Section 33 Notice	1 day	Fri Fri 16/02/26 16/02/26	Fri 16/02/26		Hermie meeding
mSCOA Steering committee	1 day	Wed Wed 16/03/30 16/03/30	Wed 16/03/30		Stefan Vorster
Tender closes and opening in public	1 day	Fri Fri 16/04/01 16/04/01	Fri 16/04/01		Hermie meeding
Bid Evaluation Committees - Functionality 1	4 days	Mon Thu 16/04/04 16/04/07	Thu 16/04/07	_	Hermie meeding
All new tenders to be required to be tendred in components		Mon 16/05/02			Hermie meeding
All new tenders to be required to be tendred in components - template to be developed		Mon 16/05/02			Hermie meeding
In future an official from Budget and assets must attand tender specs cimmittees for a few minutes to advise on the componetatisation reuired in the tender documents		Mon 16/05/02			Corrie Lubbe;Hermie meeding;Mandy Cornett;Sandiso Gcwabe
Draft Project Charters	7 days	Mon Tue 16/04/04 16/04/12	Tue 16/04/12		

Saldanha Bay municipality mSCOA implementation plan	unicipality	mSCOA im	plementation		- Revised 10 May 2016
E.	Duration	Start	Finish		Resource Names
All Charters to be submitted to CFO on 4/4/2016	118 days	118 days Thu Mon 15/10/22 16/04/04	Mon 16/04/04	memorani, relativos englas propietos en la comunición de la comunición de la comunición de la comunición de la	Aneke Delport;Cornell De Kock;Corrie Lubbe;David Joubert;Easton Vergotine;Hermie meeding;Johann Voss;Joop Luus;Mandy Cornett;Marius Hermanus;Marius Mering;Msolo Mzikabawo;Phumzile Mbaliswana;Riana De Kock;Rochelle Rooms;Sandiso Gcwabe;Stefan Vorster
Approve Project Charters	5 days	Mon Fri 16/04/04 16/04/08	Fri 16/04/08	25	25 Stefan Vorster
Bid Adjudication Committee - Functionality 1	1 day	Fri Fri 16/04/08 16/04/08	Fri 16/04/08		Hermie meeding
Bid Evaluation Committees - Functionality 2 - Practical demo	1 day	Tue 16/04/12	Tue 16/04/12		Hermie meeding
Technical evaluation committee	2 days	Wed 16/04/20	Thu 16/04/21		
Bid adjudication committee - Stage 1	1 day	Fri Fri 16/04/22 16/04/22	Fri 16/04/22		
Municipal Manager Adjudication Stage 1	17 days	Fri Mon 16/04/22 16/05/16	Mon 16/05/16		
Objection period Functionality 1 & 2	14 days	Tue 16/05/17	Fri 16/06/03	48	48 Hermie meeding
Bid Evaluation Committees - Price	2 days	Mon Tue 16/06/06 16/06/07	Tue 16/06/07	49	49 Hermie meeding
Municipal Manager Adjudication	2 days	Wed Thu 16/06/08 16/06/09	Thu 16/06/09	20	50 Louis Scheepers
Appeal period	21 days	Fri 16/06/10	Fri 16/07/08	51	51 Hermie meeding
Special Council meeting Final Adjudication	1 day	Thu 16/07/14	Thu 16/07/14		Hermie meeding
IT SBM isntall new servers	22 days	Mon Tue 16/05/02 16/05/31	Tue 16/05/31		Cornell De Kock;Johann Voss

Saldanha Bay municipality mSCOA implementation plan	unicipality	mSCOA im	plementatic		- Revised 10 May 2016
Task Name	Duration	Start	Finish	Predecess	Resource Names
Succesful Bidder appointed	1 day	Mon Mon 16/07/18 16/07/18			Stefan Vorster
Service Provider to submit detailed project implementation plan with tender to be used for implementation from 1 June 315 days 2016	315 days	Mon Fri 16/08/01 17/10/13	Fri 17/10/13		Sybrand Roets
Budget offce officials to receive mSCOA training	5 days	Mon 15/08/03	Fri 15/08/07		Mandy Cornett
Budget office officials to be capacitated / trained for mSCOA implementation on new system	5 days	Mon 16/08/08	Fri 16/08/12		Mandy Cornett
Budget office officials capacitated for mSCOA implementation on new system	1 day	Wed 16/08/31	Wed 16/08/31		Mandy Cornett
Assets officials to receive training on new system	10 days	Mon 16/08/29	Fri 16/09/09		Mandy Cornett;Corrie Lubbe;Sandiso Gcwabe
Service Provider preparations for conversion of core financial system	57 days	Mon 16/08/01	Tue 16/10/18		Cornell De Kock;Johann Voss
All system related training	45 days	Mon 16/08/01	Fri 16/09/30		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
SLA with new service provider	23 days	Mon 16/08/01	Wed 16/08/31		Cornell De KockJohann Voss
Meeting with service provider to discuss project kick-off and implementation	1 day	Mon 16/08/01	Mon 16/08/01		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Steering committee meeting with system provider to monitor implementation of new system	1 day	Mon 16/08/22	Mon 16/08/22	01 /	Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets

Saldanha Bay municipality mSCOA implementation plan	unicipality	mSCOA im	plementation p	- Revised 10 May 2016	
Task Name	Duration	Start	Finish Predecess	Resource Names	
Service provider test conversion of core modules (Budget, General Ledger, Debtors, Tariff, Billing, Creditors, SCM, Fixed assets Register, Stores, Payroll)	20 days	Thu Wed 16/08/25 16/09/21	Wed 16/09/21	Johann Voss	
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu Thu 16/08/25	Thu 16/08/25	Stefan Vorster;Cornell De Kock;Hermie meedin Voss;Joop Luus;Rochelle Rooms;Sybrand Roets	Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
First Test conversion	1 day	Thu Thu 16/09/01	Thu 16/09/01	Johann Voss	
Test conversion completed	0 days	Wed Wed 16/09/21 16/09/21	Wed 16/09/21	Johann Voss	
Test Billing on new system based on July 2016 old system data to for compareability to July 2016 actual billings.	3 days	Thu 16/09/22	Mon 16/09/26	Johann Voss	
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu Thu 16/09/22	Thu 16/09/22	Stefan Vorster;Cornell De Kock;Hermie meedin Voss;Joop Luus;Rochelle Rooms;Sybrand Roets	Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rocheile Rooms;Sybrand Roets
i on July 2016 old 2016 actual	0 days	Mon Mon 16/09/26 16/09/26	Mon 16/09/26	Johann Voss;Rochelle Rooms	oms
Test credit control reports (Debt manager) submitted that must be imported daily from debtors 1/10/2016 on live system	0 days	Mon Mon 16/09/26 16/09/26	Mon 16/09/26	Johann Voss;Rochelle Rooms	·
Test runs -completed for creditors payment, depreciation, 0 days cashiers, easypay, ITRON, Pay@	o days	Tue 16/09/27 16/09/27	Tue 16/09/27	Johann Voss	

Saldanha Bay municipality mSCOA implementation plan Task Name Duration Start Finish ors	unicipality Duration	mSCOA im Start	plementation Finish Pre	s.	- Revised 10 May 2016 Resource Names
Layout of consumer accounts tested, finalised and signed off by SBM	0 days	Fri Fri 16/09/30	The state of the state of the state of		Johann Voss;Rochelle Rooms
Steering committee meeting with system provider to monitor implementation of new system	1 day	Fri 16/09/30	Fri 16/09/30	S	Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
All System related training completed (Start 1/8/2016 - 30/9/2016)	1 day	Fri Fri 16/09/30	Fri	1 2 %	Hermie meeding;Johann Voss;Joop Luus;Mandy Cornett;Riana De Kock;Rochelle Rooms;Sandiso Gcwabe;Stefan Vorster;Sybrand Roets
Final conversion from current system to new financial system as at 30/9/2016 (General ledger, Budgeting, Debtors, Creditors, SCM, Stores, Fixed assets, HR & Payroll, Caashbook - Bank Recon, Vehicle costing, Receipting, Valuation roll)	2 days	Tue Wed 16/10/04 16/10/05	Wed 16/10/05		Johann Voss
Final conversion core Financial modules completed	0 days	Tue Tue 16/10/04 16/10/04	Tue	7	Johann Voss
TB, Debtors listing (including summary and Ageing that balances), Consumer deposits, creditors, assets, stores, capital & operating budget, cashbook, orders, shadows, external loans & payroll reports on new system available for sign off as at 30/9/2016	0 days	Tue Tue 16/10/04	Tue 16/10/04	4	Johann Voss
Sign -off of by SBM of all listing balances on new system that balance with old system as at 30/9/2016	0 days	Tue Tue 16/10/04	Tue. 16/10/04	8 1 X X	Hermie meeding;Johann Voss;Joop Luus;Mandy Cornett;Riana De 80 Kock;Rochelle Rooms;Sandiso Gcwabe;Stefan Vorster;Sybrand Roets

Saldanha Bay municipality mSCOA implementation plan	unicipality	mSCOA im	plementation		- Revised 10 May 2016
Task Name	Duration	Start	Finish	Predecess ors	Resource Names
New system to run live pre-mSCOA	0 days	Tue 16/10/04	0/04	- Company	81 Johann Voss
Pre paid vending finalised - integration new system	0 days	Tue 16/10/04	Tue Tue 16/10/04 16/10/04		Johann Voss
Budget module on New System fully mSCOA functional available for budgeting	0 days	Wed 16/10/05	Wed Wed 16/10/05 16/10/05		Johann Voss;Mandy Cornett
First Section 71 Reporting (MBRR) must be automatically populated from new system (Pre-mSCOA)	Skep 0	Mon 16/10/10	Mon Mon 16/10/10 16/10/10		Johann Voss;Sandiso Gcwabe
Setting up of Parameters for mSCOA	2 days	Mon 16/10/10	Tue 16/10/11	85	Naomi Rossouw
Setting up of mSCOA chart on new system	5 days	Wed Tue 16/10/12 16/10/18	Tue 16/10/18	98	Sybrand Roets
Final billing of consumer debtors for October 2016	0 days	Fri 16/10/21	Fri Fri 16/10/21 16/10/21	-	Johann Voss
Consumer accounts available in final version to be delivered in required format	0 days	Mon 16/10/24	Mon Mon 16/10/24 16/10/24		Johann Voss
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu 16/10/27	Thu 16/10/27		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Align the pre-mSCOA chart of accounts to mSCOA for purposes of migrating of balances for comparative information	5 days	Tue 16/10/25	Mon 16/10/31		Sandiso Gcwabe
Categorise Fixed Assets to comply with NT mSCOA classifications					Sandiso Gcwabe;Corrie Lubbe
Categorise consumers to comply with NT mSCOA classifications	22 days	Tue Wed 16/11/01 16/11/30	Wed 16/11/30		Rochelle Rooms

Task Name Start Finish Predeces	Duration	Start	Finish	SO.	Resource Names
SBM start budgeting on new system in mSCOA	25 days	Mon Fri 16/10/10 16/11/11	1 .1		Mandy Cornett
First draft capex and opex budget finalised for review by departments	0 days	Tue Tue 16/11/15 16/11/15	Tue 16/11/15	94	94 Mandy Cornett
Automated section 71 schedules and F Forms for period ended 31/10/2016 correctly populated for submission to NT and PT	0 days	Wed Wed 16/11/02 16/11/02	Wed 16/11/02		Sandiso Gcwabe
3 History (audited actuals) until 30 June 2016 converted to new system in mSCOA classifiications	16 days	Mon 16/10/10	Mon 16/10/31		Sandiso Gcwabe;Theodorr Williams
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu 16/11/24	Thu 16/11/24		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu 16/12/15	Thu 16/12/15		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu 17/01/05	Thu 17/01/05		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Adjustment budget B schedules for 2016/2017 automated population pre-mSCOA Budget for submission to council on new system as required by MBRR and F form (OSB)	0 days	Fri Fri 17/01/27	Fri 27, 17/01/27		Mandy Cornett
mSCOA A Budget schedules populated for 2017/2018 MTREF on new system with all required information as required by MBRR and OSB F Form	0 days	Mon Mon 17/02/13	Mon 17/02/13		Mandy Cornett

Saldanha Bay municipality mSCOA implementation plan	unicipality	mSCOA im	plementatio		- Revised 10 May 2016
The second secon	Duration Start	Start	Finish	S	Resource Names
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu 17/02/23	Thu 17/02/23		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu 17/03/23	Thu Thu 17/03/23	AMPAN TO THE THE THE THE THE THE THE THE THE THE	Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu 17/04/20	Thu Thu 17/04/20 17/04/20	Previous and Address and Address and Address and Address and Address and Address and Address and Address and A	Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu 17/05/25	Thu Thu 17/05/25 17/05/25		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
mitte of i	1 day	Thu Thu 17/06/22 17/06/22	Thu 17/06/22		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Training on all modules concluded	0 days	Thu 17/06/29	Thu Thu 17/06/29		Johann Voss
Core financial system functional and ready for transacting in mSCOA	0 days	Thu Thu 17/06/29 17/06/29	Thu 17/06/29	108	108 Johann Voss
NT portal to be tested for accessibility and extract of information	0 days	Fri 17/06/30	Fri 17/06/30 17/06/30		Johann Voss
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu Thu 17/07/20 17/07/20	Thu 17/07/20		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Transaction live in mSCOA on new system. All core financial modules	21 days	Mon 17/07/03	Mon 17/07/31		Johann Voss

Saldanha Bay municipal	unicipality	mSCOA im	ity mSCOA implementation plan		- Revised 10 May 2016
Task Name	Duration	Start	Finish	5	Resource Names
to NT tested	0 days	Mon Mon 17/07/31 17/07/31	Mon 17/07/31	112	112 Johann Voss
Reporting through portal to NT in mSCOA format on new system	8 days	e /08/01	Thu 17/08/10	113	113 Johann Voss
NT Reports successfully submitted through NT portal	0 days	Fri Fri 17/08/11 17/08/11	Fri 17/08/11		Sandiso Gcwabe
Steering committee meeting with system provider to monitor implementation of new system	1 day	Thu 17/07/20	Thu 17/07/20		Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Steering committee meeting with system provider to discuss final implemenation and close off of project	1 day	Thu Thu 17/08/10 17/08/10	Thu 17/08/10	Marketon Marketon Anna San San San San San San San San San	Stefan Vorster;Cornell De Kock;Hermie meeding;Johann Voss;Joop Luus;Rochelle Rooms;Sybrand Roets
Final Sign - off by SBM of system implementation	0 days	Mon Mon 17/08/14 17/08/14	Mon 17/08/14	<u> </u>	Stefan Vorster
	247 days	Thu Fri 15/10/22 16/09/30	Fri 16/09/30		
estern Cape ttees	247 days 247 days	Thu Fri 15/10/22 16/09/30 Thu Fri 15/10/22 16/09/30	Fri 16/09/30 Fri 16/09/30		
Draft Project Charters Approve Project Charters					Steercom
Debors, Billing, credit control	117 days	Thu 15/10/22	Fri 16/04/01		Rochelle Rooms
Valuations	117 days	15/10/22 Thu	rii 16/04/01 Fri		Rochelle Rooms and a second of the second of
Prepaid vending	117 days	0/22	16/04/01		Rochelle Rooms;Johann Voss

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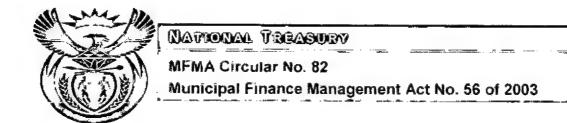
Predecess Resource Names ors	Corrie Lubbe;Sandiso Gcwabe	Naomi Rossouw;Sandiso Gcwabe;Theodorr Williams	David Joubert; Gregory Smith; Mandy Cornett	David Joubert; Gregory Smith; Mandy Cornett	Hermie meeding	Riana De Kock	Aneke Delport	Easton Vergotine	Andre Oberholster;Marius Mering	Andre Oberholster;Marius Mering	Joop Luus	Sybrand Roets	Msoło Mzikabawo	Cornell De Kock
Finish ors	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01	Fri 16/04/01
Start	Thu 15/10/22	ihu 15/10/22	Thu 15/10/22	Thu 15/10/22	Thu 15/10/22	Thu 15/10/22	Thu T	Thu F 15/10/22			Thu 15/10/22	Thu Fri 15/10/22 16/04/01	Thu F 15/10/22	Thu 15/10/22
Duration	117 days	. 117 days	117 days	117 days	117 days	117 days	117 days	117 days	117 days	117 days	117 days	117 days	117 days	117 days
Task Name	Assets register alignment with m SCOA classification	General Ledger - comparing current chart with mSCOA 117	IDP in SCOA requirements	SDBIP mSCOA requirements	SCM mSCOA requirements	Creditors m SCOA requirements	HR requirements	Pay roll mSCOA requirements	Real estate – land use management;	Property management	indigent register automated	Risk management - Risk register	Internal Audit - Assurance	Sub -systems

ANNEXURE L

Listing of Capital project to be funded rfom external loans

Department	Asset Type	Budget 2016/17	Budget 2017/18	Budget 2018/19
Roads	Upgrading : Oostewal Street : Langebaan	16 400 000		9 840 000
Solid Waste; Refuse Removal	New Refuse Compactor	2 300 000		3 5-10 000
Solid Waste: Landfill Sites	Development of New Vredenburg Landfill Site	3 300 000	5 000 000	10 000 000
Solid Waste: Landfill Sites ;	Development of new Landfill (LBN)	7 500 000	5 000 000	10 000 000
Sewerage: Distribution	Investigate & Upgrade Vredenburg Main Sewerage			-
Sewerage: Distribution	Upgrade: Langebaan: Phase IV	4 000 000	4 500 000	
Sewerage: Distribution		2 940 000	1 500 000	
Sewerage: Distribution	Upgrading St Helena Sewer Network (Internal for Brillania Bay)	· · · · · · · · · · · · · · · · · · ·	1 212 852	
	Upgrade Sewer Network Middelpos		. `. · •	3 000 000
Sewerage: Distribution	Upgrading St Helena Sewer Network(Internal for Brittania Bay)	1 500 000	-	•
Sewerage: Purification	Replace Bakkie D69		220 000	·
Sewerage: Purification	Upgrade Langebaan Sewerage Works	3 500 000	•	•
Sewerage: Purification	Laingville Upgrade & Studge Treatment	6 350 000	3 000 000	
Sewerage; Purification	Investigate & design Sewerage Works ; Jacobs Bay			1 500 000
Sewerage: Purification	Upgrade Vredenburg Sewerage Works	2 000 000		
Sewerage: Purification	Investigate & design Sewerage Works : Brittania Bay			1 000 000
Sewerage: Purification	Langebaan Effluent Disposal/Re Use Project	2 500 000		-
Sewerage: Purification	Paternoster: Sewerage works Improvements	-	-	
Sewerage: Purification	Paternoster: Sewerage works Improvements	-	<u>-</u>	
Sewerage: Purification	Upgrade Hopefield Sewerage Works	-		2 500 000
Electricity: Distribution and Maintenance	Diazville Phase 2 - 559 houses Electrification	1 068 872	500 000	-
Electricity: Distribution and Maintenance	New 10MVA Transformer Vredenburg	6 747 719		
Electricity: Distribution and Maintenance	Ring networks MV		500 000	_
Electricity: Distribution and Maintenance	Upgrading of 66KV feeders		600 000	-
Electricity: Distribution and Maintenance	Diazville Middelpos - 11kV Ring Network	500 000	500 000	
Electricity: Distribution and Maintenance	11 KV Indoor Vacuum Breaker Units	700 000	600 000	
Electricity: Distribution and Maintenance	New 132kV Substation NOK	est .	1 000 000	
Electricity: Distribution and Maintenance	Upgrade NOK Feeders	500 000	500 000	
Electricity: Distribution and Maintenance	630 KVA mini substations	600 000	300 000	
Electricity: Distribution and Maintenance	315 kVA mini substations	300 000		_
Electricity: Distribution and Maintenance	Upgrading of Low Voltage feeders : Hopefield	300 000	_	
Electricity: Distribution and Maintenance	500 kVA mini substations	580 000	580 000	
 Electricity: Distribution and Maintenance	Upgrading of Witteklip feeder / Jacobs Bay	400 000	-	
Electricity: Distribution and Maintenance	New Farmers 1 Feeder Line 11kV Vredenburg extension		750 000	750 000
Electricity: Distribution and Maintenance	Upgrading of feeder in Hopefield MV+LV	400 000	730 000	750 000
Electricity: Distribution and Maintenance	Saldanha: White City: 24 Units.MV,LV Connections	700 000	-	•
Electricity: Distribution and Maintenance	New 66kV Substation Marais Industry	•	-	-
Electricity: Distribution and Maintenance		500.000	500 000	10 000 000
	Complete 185 mm ring network Vredenburg South	500 000	500 000	•
Electricity: Distribution and Maintenance	SF6 / Vacuum Switch Replacement Unit VBG	250 000	280 000	-
Electricity: Distribution and Maintenance	SFB / Vacuum Switch Replacement Unit JCB	250 000	280 000	-
Electricity: Distribution and Maintenance	SF6 / Vacuum Switch Replacement Unit LNB	250 000	•	-
Electricity, Distribution and Maintenance	SF6 / Vacuum Switch Replacement Unit SDA	250 000	•	-
Electricity: Distribution and Maintenance	Upgrade 66KV VT & CTs	•		
Electricity. Distribution and Maintenance	Voltage regulation Jacobs Bay		400 000	-
Electricity: Distribution and Maintenance	Power Quality Recorders (NER requirement)	7	100 000	-
Streetlights	Streetlights Langebaan Oostewał St	1 254 000	-	-
Water	Additional 3.0 ML capacity at Meeuwklip Reservoir			8 800 000
Water	Upgrade Vredenburg Supply Pump station		-	1 800 000
Water . :	New 10Ml Kalkrug Reservoir	-	-	4 850 000
l'Otal		67 840 591	18 822 852	54 040 000

ANNEXURE M



Cost Containment Measures

Purpose

Section 62(1)(a) of the Municipal Finance Management Act No. 56 of 2003 (MFMA) stipulates that the accounting officer of a municipality is responsible for managing the financial administration of a municipality and must for this purpose take all reasonable steps to ensure that the resources of the municipality are used effectively, efficiently and economically.

In terms of the legal framework, the elected councils and accounting officers are required to institute appropriate measures to ensure that the limited resources and public funds are appropriately utilized to ensure value for money is achieved.

The purpose of this Circular is to guide municipalities and municipal entities on cost containment measures that must be implemented in an effort to address the impact of the country's economic challenges and to promote growth, address unemployment and equality, amongst others.

Background

The national government has been aware of the need to contain costs and Cabinet resolved that all spheres of government, including municipalities and municipal entities must implement measures to contain operational costs and eliminate all non-essential expenditure.

In the 2016 State of the Nation Address, cost containment measures were reemphasised. It was highlighted that excessive and wasteful expenditure has to be reduced, and that increased action be taken to manage unnecessary expenditure. The following measures were among those announced:

- Curtailment of overseas trips;
- The submission of strong motivation to MM's, Mayors and, where necessary, oversight mechanisms at local, provincial and national spheres of Government by those requesting permission to travel either locally or abroad: i.e. their detailed report including research which argues the necessity of the trip and the benefit the country will achieve in undertaking the journey;
- The institutionalization of further restrictions on conferences, catering, entertainment and social functions.

In reinforcing the above, the Minister of Finance also announced further cost containment measures in his budget speech on 24 February 2016, and urged Mayors of municipalities to exercise and oversee the elimination of wasteful expenditure in

government. SALGA supported the call for cost containment measures to be implemented in municipalities as per the Budget Forum engagements and commitments.

Municipalities must make clear and quantified commitments in this regard when tabling their upcoming budgets, and to reference these commitments when submitting budget documentation to the National and Provincial Treasuries, as required by the MFMA.

Annexure A of this circular presents cost containment measures that accounting officers and chief finance officers must consider in order to contain operational costs and eliminate non-essential expenditure. In addition, municipalities are advised to refer to MFMA Budget Circular No. 70 and other relevant Circulars on the elimination of non-priority spending. (http://mfma.treasury.gov.za/Circulars/Pages/default.aspx).

Enforcement of cost containment measures

SALGA recently expressed concern over the lack of enforcement of such measures and municipal councils are herewith reminded of Section 171(1) of the MFMA whereby the accounting officer of a municipality commits an act of financial misconduct if that accounting officer deliberately or negligently contravenes a provision of the Act, or fails to comply with a duty imposed by the Act on the accounting officer of the municipality.

Failure to fulfill the duty outlined in section 62(1) (a) of the MFMA may result in the accounting officer committing an act of financial misconduct and that disciplinary or criminal proceedings are instituted against any official who has allegedly committed an act of financial misconduct or an offence in terms of chapter 15. The accounting officer also has a duty to ensure that unauthorized, irregular or fruitless and wasteful expenditure and other losses are prevented.

In addition, section 167 of the MFMA provides that a municipality may only remunerate its office bearers within the parameters set out in that section. In particular, sub-section 167(2) provides that any benefit paid that is outside the parameters set out in subsection (1) is irregular expenditure and must be recovered from the political office-bearer concerned.

Details of precisely what a municipality may pay or remunerate its political office bearers are set out in the Notices issued in terms of the Political Office Bearers Act by the Minister of Cooperative Governance and Traditional Affairs.

Municipalities are reminded that the National Treasury will soon be conducting municipal budget benchmark engagements with non-delegated municipalities during which all municipal budgets will be assessed against the cost containment measures outlined in this Circular. Provincial Treasuries will be conducting similar engagements and budget assessments with delegated municipalities.

Consideration has been given to the lack of enforcement measures and therefore it is envisaged that regulations will be issued to align these measures with financial misconduct regulations. Disclosure of cost containment measures applied by the municipality and entity must be included in the Municipal Budget and Annual Report. Measures implemented and regular reports must be submitted to the Municipal Public

Accounts Committee for review and recommendations to Council on additional measures to be taken.

The contents of this Circular has been shared with the office of the Auditor-General for their application, scrutiny and assessment.

Conclusion

It is important that the accounting officer ensures that the content of this Circular is brought to the attention of the Municipal Council and all other relevant officials within municipalities and municipal entities. It is recommended that:

- Municipalities adopt this Circular together with their annual budgets;
- Municipalities are advised to review other finance related policies to ensure consistency with this Circular;
- Municipalities implement the circular by creating the appropriate oversight mechanisms to monitor cost containment measures;
- Implementation of such measures will assist in ensuring that the provisions of sections 62 and 167 of the MFMA are complied with to ensure that reasonable steps are taken for public resources to be used effectively, efficiently, economically and in the best interests of the local community.

Any queries relating to municipalities preparation of municipal budgets in line with the cost containment measures should be directed to the respective National or Provincial Treasury official responsible for monitoring the municipality's budget. The names of these officials can be obtained from MFMA Circular 79 and / or other related MFMA Circulars. This Circular must be tabled before the municipal council for adoption together with the 2016/17 MTREF budget.

Issued on behalf of:

Malijeng Ngqaleni Intergovernmental Relations Kenneth Brown Chief Procurement Officer

Jayce Nair Acting Accountant-General

Contact



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Email – General <u>mfma@treasury.gov.za</u>

Website <u>www.treasury.gov.za/mfma</u>

TV PILLAY
CHIEF DIRECTOR: MFMA IMPLEMENTATION
30 MARCH 2016

Annexure A - Cost Containment Measures

Cabinet resolved, on 23 October 2013 that cost containment measures must be implemented to eliminate wasteful expenditure, reprioritize spending and ensure savings on the following focus areas among others; engagement of consultants, travel and subsistence costs, issuing of credit cards, accommodation costs, office furnishing costs, advertising or sponsorship costs, catering and events related costs.

It is prudent that Municipalities consider consultation with its employees and through public participation to obtain input and consideration from affected stakeholders such as communities, ratepayers, businesses, and so on which may prove to be beneficial when facilitating the implementation of cost containment policies and actions.

Municipalities are advised to ensure appropriate monitoring and reporting on such cost saving measures is instituted for ease of reporting to management and council on progress on a regular basis. The internal audit unit of municipalities must be copied with such reports.

1. Engagement of Consultants

- Accounting Officers must only contract with consultants after a gap analysis
 report has confirmed that the municipality does not have the requisite skills or
 resources in its permanent employment to perform the services required.
- Evidence of acute planning of the project must be visible to all relevant persons including the administration and political oversight mechanisms in place at the municipality.
- Consultants, including construction and infrastructure related services, must only be remunerated at the rates equal to or below those:
 - determined in the "Guidelines on fees for audits done on behalf of the Auditor-General South Africa", issued by the South African Institute of Chartered Accountants (SAICA);
 - set out in the "Guide on Hourly Fee Rates for Consultants", by the Department of Public Service and Administration (DPSA); or
 - o Prescribed by the body regulating the profession of the consultant.
- Ensure an exacting "specification" of the work to be accomplished accompanies
 the tender and is used as a monitoring tool, are appropriately recorded and
 monitored.
- Ensure that contracts for consultants include retention and penalty clauses for poor performance and in this regard against the above specification, accounting officers must invoke such clauses, where deemed necessary.
- It is mandatory that accounting officers of municipalities and municipal entities conclude on the best "value for money", i.e. matching fees against quality and against benchmarked practices.
- Accounting officers of municipalities and municipal entities must appoint consultants on a time and cost basis with specific start and end dates.
- Travel and subsistence costs for the appointment of consultants must be in accordance with the travel policy of government and the contract price specifies all travel & subsistence costs.

- If travel and subsistence costs for appointed consultants are exclusive of the contract, the costs must be in accordance with the following provisions:
 - a) Hotel accommodation may not exceed the amount mentioned in this Circular;
 - b) Only economy class air tickets may be purchased for flights;
 - c) Only group B vehicles or lower may be hired for engagements, as mentioned in this Circular;
 - d) Kilometres claimed for the use of private vehicles may not exceed the rates approved by the National Department of Transport, as updated from time to time.
- Municipalities are urged to develop consultancy reduction plans.
- Undertake all engagements of consultants in accordance with the SCM Regulations and the municipality's SCM policy.

2. Travel and subsistence

The National Treasury, on behalf of all three spheres of government, has negotiated improved upfront discounts for flights as well as discounted accommodation rates. Therefore municipalities and municipal entities are requested to utilize these agreements to assist in their respective cost containment measures, unless they can negotiate lower air travel rates or utilize other service providers that offer lower rates.

Net and Non-Commissionable Rates

All rates offered to Government as of 1 April 2016 will be net and non-commissionable. This will include the informal accommodation market e.g. Guest Houses and Bed & Breakfast establishments.

Rebates, Overrides, Volume based income

In the spirit of transparency, the OCPO is taking a firm position on rebates, overrides or any volume driven target incentives being paid by suppliers to Travel Management Company (TMC). As of 1 April 2016 these payments and the practice of overrides is to discontinue for Government business.

2.1 National Travel Policy

The Treasury will implement a Government Travel Policy as of 1 April 2016. This will be available on the OCPO's website:

(http://ocpo.treasury.gov.za/Buyers Area/Legislation/Pages/default.aspx)

2.2 Air Travel

- Treasury has negotiated with the two "Full Service Carriers", i.e. SAA and BA for discounted rates for government officials for domestic air travel. (These rates are not applicable for International Air Travel.).
- For SAA, the discounts range from 5% (L class) up to 30% (Y Class) for Economy Class tickets; and 10% (D Class) up to 26% (C Class) for Business Class tickets. Please note that business class is not encouraged, however where a single flight exceed 5 hours, consideration may be applied.

- For BA the discounts range from 10% (O, Q class) up to 25% (Y Class) for Economy Class tickets; and 20% (J Class) for Business Class tickets. Please note that business class is not encouraged, however where a single flight exceed 5 hours, consideration may be applied.
- Treasury will be entering into a short-term Corporate Agreement from 1 April 2016 to 30 September 2016 in the interim, where after the agreements will be reviewed with a view of longer term applicability.
- The premise of Best Fare on the Day will be implemented making full use of the negotiated Government Corporate Agreements with SAA and BA Comair. Quotations are to be obtained from at least SAA and BA Comair before issue. Other Low Cost Carriers may also be requested for quotations. Please note that all discounted rates are subject to class availability.
- Corporate agreements with SAA and BA/Comair will be made available to TMCs that are currently contracted to Government. Should the municipal TMC have not been contacted by the full service carrier representative, they are to inform National Treasury with the agents name; physical address, contact name, email address and IATA number. Upon receipt of the information, the representatives of the full service carriers will ensure that the TMC is given access to the deal code. The TMC must have an authenticated IATA number.
- Accounting officers of municipalities and municipal entities are advised to include a clause in their respective documents that travel agencies are only permitted to make booking arrangements on behalf of municipalities and municipal entities in line with this Circular. Current arrangements need to be updated and amended to reflect these changes.
- Disabled persons can be accommodated in economy class, however, in extremely exceptional and rare cases an Accounting Officer may approve, with evidence, other than economy class air travel.

2.3 Domestic Hotel Accommodation

National Treasury has negotiated maximum allowable rates with four hotel groups. A non-exclusive MOU is being entered into with the hotels over a period of six months from 1 April to 30 September 2016 while National Treasury prepares for an open bid process. The hotels are as follows, Premier Group, Protea Hotels, City Lodge and Tsogo Sun. The instruction to travel agents must be to obtain quotes from each of the four hotels; however it is not necessarily limited to them as accommodation depends on availability, locality and rates, which could be lower. Competition and cost effectiveness must remain a key principle.

Table 1: Rates set for Domestic Hotel Accommodation

Voucher Includes	BAND 1	BAND 2	BAND 3
	Room Only	Bed & Breakfast	Dinner, Bed and Breakfast
	Tourism Levy	Tourism Levy	Tourism Levy
	VAT	VAT	VAT
			2 x soft Drink at Dinner
Graded Hotel	BAND 1	BAND 2	BAND 3
1 Star property	R580.00	R710.00	· R855.0
2 Star property	R900.00	R1 030.00	R1 230.0
3 Star property	R1,100.00	R1,200.00	R1,400.0
4 Star property	R1,250.00	R1,350.00	R1,550.0
5 Star property	R2,100.00	R2,200.00	R2,500.0
Bed & Breakfast or Guest house	BAND 1	BAND 2	BAND 3
1 Star property	-	R180.00	R270.0
2 Star property		R250.00	R350.0
3 Star property		R400.00	R520.0
4 Star property	-	R600.00	R750.0
5 Star property		R800.00	R975.0
S&T Allowance	BAND 1	BAND 2	BAND 3
Breakfast	R120.00	-	
Lunch	R120.00	R120.00	-
Dinner	R150.00	R150.00	
Total as per TP	R390.00	R270.00	
		arking, Laundry and Wi Fi	

Accounting officers must ensure that overnight accommodation is limited to instances where the distance travelled by road by the employee exceeds 500 kilometres to and from the destination (return journey).

2.4 Vehicle Hire

- Municipalities are encouraged to continue considering their own fleet first, where viable, prior to hiring of vehicles;
- Notwithstanding the provisions above, all employees must make use of shuttle services if the cost of such a service is below the cost of hiring a vehicle.
- Accounting officers must also consider making use of shuttle services if the cost
 of kilometres claimable by the employee and the cost of parking are higher than
 the shuttle services.
- Ensure the hiring of vehicles from a category below Group B or an equivalent class. Accounting officers may permit employees to accept up-graded group of

hired vehicles if such an up-grade is offered for free or at a lower charge than Group B.

 Vehicle travel claims by employees of municipalities and municipal entities must be restricted to the actual distance travelled in excess of the normal distance from the employee's residence to his or her place of work or as may be negotiated using a motor vehicle allowance scheme.

3 Credit Cards

The use of credit and debit cards was addressed in an earlier MFMA Circular.

A bank, or any other institution, may not issue credit cards or debit cards linked to a bank account of a municipality or a municipal entity to any councillors, entity board members, municipal or entity officials or any other person. The issuing and use of such cards be it for official purposes:

- contravenes section 11 and 85 of the MFMA as there is no way of ensuring that all purchases made on the card are in accordance with the items listed in the sections or as prescribed;
- contravenes section 167 of the MFMA which provides that any bursary, loan, advance or other benefit paid to a municipal councillor otherwise than in accordance with the provisions of the Remuneration of Public Office Bearers Act constitutes irregular expenditure;
- contravening section 15 of the MFMA by incurring expenditure not authorised in an approved budget;
- non-compliance with section 164 of the MFMA which provides that no municipality or municipal entity may make loans to councillors or officials of the municipality, directors or officials of the entity or members of the public;
- non-compliance with the supply chain management regulations; and
- undermines efforts to safeguard municipal funds, combat fraud and corruption, as well as other irregular practices.

While the use of petrol cards or garage cards for municipal vehicles is permitted, it must be utilised in accordance with an appropriate policy and related procedures to avoid misuse thereof. Cost containment measures should be applied in managing and planning trips.

Where officials or councillors incur expenses in relation to official municipal activities, they should use their personal credit cards or cash, and request reimbursement from the municipality in accordance with the relevant municipal policy and processes. Alternatively, the municipality should make arrangements with the service provider that the expenditure be settled directly by the municipality.

4 Catering costs

- Do not incur catering expenses for any meetings where only municipal officials are in attendance. Notwithstanding the above, the accounting officer may incur catering expenses for the following, provided that such lasts for five (5) continuous hours or more:
 - a) The hosting of conferences, workshops, courses, forums, recruitment interviews, training courses, hearings;

- b) Meetings related to commissions or committees of inquiry; or
- c) Meetings hosted by the board of directors of municipal entities, including governance committee meetings.
- Ensure that entertainment allowances of qualifying officials do not exceed two thousand rand (R2 000) per person per financial year. The National Treasury may periodically review this amount.
- Do not incur expenses on alcoholic beverages.
- Ensure that team building and social functions, including year-end functions, are not financed from the municipal budgets or by any suppliers or sponsors.
- Notwithstanding the above, accounting officers may incur no more than the petty cash allocation or limitations on expenditure from their respective budgets to host farewell functions to employees who are either:
 - (a) proceeding on retirement due to ill health; or
 - (b) proceeding on retirement after reaching the qualifying age limit of a minimum of ten (10) or more years working for the public service.
- Accounting officers and accounting authorities may not host farewell functions for employees who have:
 - (a) been dismissed;
 - (b) elected to resign or leave by accepting severance packages; or
 - (c) Approached the end of their contractual term.

5 Events, advertising and sponsorships

- Eliminate wasteful expenditure on events, advertising in magazines, television, newspapers etc. where the municipality can use other cost effective means such as websites to market the institution or properly publicise the matters or events under consideration.
- Memorabilia, gifts and other novelties should be of token value only and should only be offered by municipalities and municipal entities in order to acknowledge support or a visit or attendance by a dignitary in connection with a benefit to the local community; to reciprocate the giving of a similar token gift by another organisation; or similar but in all cases there must be an identifiable benefit to the community.
- Limit or stop all unnecessary expenditure on matters such as printing of shirts, hosting of sporting events, festivals and other associated events, cruises, lavish functions, and extraordinary costs associated with visits of dignitaries or induction of new councillors.

6 Conferences, meetings, study tours, etc.

Employees of municipalities and municipal entities may attend conferences
hosted by professional bodies or non-governmental institutions (external
conferences) held within the borders of South Africa provided that expenses
related to their attendance do not exceed two thousand five hundred rand (R2
500) per person per day. The number of municipal officials attending such
conferences and workshops must be limited, see below. The National Treasury
may periodically review this amount.

- Employees must make every effort to take advantage of early registration discounts by seeking the required approvals to attend well in advance of the conference as it relates to their area of work. No late registration is acceptable.
- Conferences abroad must be limited to its ultimate minimum or none at all.
- Utilise municipal and/or provincial office facilities for conferences, meetings, strategic planning sessions etc. where an appropriate venue exists within the municipal jurisdiction.
- Limit or stop overseas trips and the delegations going on such trips unless a tangible and clear benefit to the local community and performance of essential service provision can be established beforehand.
- The number of employees travelling to conferences or meetings on official duty for the same matter is limited to three (3) employees, unless otherwise approved in advance by the relevant accounting officer, having due regard to the cost containment measures.
- Similar to the above, the number of employees travelling by air to other centres
 to attend an official engagement on the same matter is also limited to three (3)
 employees, unless otherwise approved in advance by the relevant accounting
 officer, having due regard to the cost containment measures.

7 Office furnishing

- Municipalities should exercise due precaution in refurbishing offices, purchasing equipment, etc. especially when new persons are elected or appointed. Use of existing facilities and equipment is encouraged.
- Office furnishing, when required, should be contained to minimal costs, avoiding elaborate and expensive furniture or equipment.

8 Staff study, perks and suspension costs

- Training attended by employees and councillors of municipalities and municipal entities may only be attended at pre-approved service providers to ensure sufficient quality of training and obtain value for money.
- Expenditure associated with overseas study tours by councillors or officials must be reduced and preferably stopped.
- Encourage staff to take time off to make up for overtime worked.
- Planned overtime must be submitted to management for consideration on a monthly basis.
- Unplanned overtime worked must be motivated and approved by management.
- Costs associated with long-standing staff suspensions and legal costs associated with not following due processes when suspending and dismissing staff must be eliminated.
- Constant management of staff, improvements in productivity levels and feedback must be provided to all staff.

9 Cost containment on other related expenditure items

Accounting officers of municipalities and municipal entities are advised to
ensure that all commodities and products that the National Treasury designated
as transversal contracts are utilised to benefit from savings where lower prices
or rates have been negotiated.

- Periodic or quarterly threat assessments against councillors and key officials should be undertaken by the appropriate authority (SAPS) and reported to the Speakers Office. Approval for security measures must be informed by such reports, if paid for from municipal funds. The use of metropolitan traffic officers for such purposes should be avoided.
- Municipal funds may not be used to fund election campaign activities, including the provision of supporting material, clothing, food, inducements to vote either as part of, or during election rallies.
- Printing of documents should carefully considered be back-to-back and use of colour printing for graphs only, while use of electronic means should be preferred.
- Review and introduce limits on municipal staff telephones and limiting private call to a reasonable amount.
- Every effort must be made to recover debt from consumers before write-off.
 Municipalities to avoid the excessive usage of debt collectors and improve its internal capacity for debt collection.
- Ensure synergy between municipal divisions or departments to avoid duplication of processes and efforts.
- Where possible the warranties on vehicle and computer equipment should be extended instead of procuring new ones.
- Labour saving devices should be shared to optimize the capacity utilization of each device.
- Purchasing of newspapers and other publications for municipal employees to limited and stopped.
- Municipalities should ensure that awareness is raised with municipal staff so that
 a high degree of energy saving measures can be introduced, e.g. air-conditioning
 and lights in buildings are switched off at night and when offices are not in use.
- All other cost containment measures introduced by council are also encouraged and supported.

ANNEXURE N

SALDANHA BAND SIPALITY I UMASIPALA

www.sbm.gov.za

2016/17 DRAFT BUDGET - PUBLIC PARTICIPATION PROCESS - WARD

Draft Budget / 4th Integrated Development Plan Review Public meeting

Ward 2 Year 04-Apr-16

Welcome

Councillor Skei welcome all present for taking time out to attend the public meeting.

Councillor Skei dismissed the meeting due to the attendance of only 3 members of the community & 5 Ward Committee members

Present at meeting

Nr :	# of Councillors	# of Ward Committee	# of Officials	# of Public
Total	2	5	6	
1	Joubert Skei	Mziwonke Xoseni	Quentin Jordaan	
2	Leonard Mitchell	Christine Poswayo	David Joubert	
3		Victoria Flandorp	Abe Du Plessis	
4		Christo Le Roux	Gregory Smit	
5		Martha Simmerie	Rashied Nackerdien	
6			Freddie Zimri	
7				
8				
9				
10				
11				

According to the departmental Representative list Mr Trevor Bagus should represent Coorperate Directorate & Me. Kate Van Wyk Community Development but they were absent without apologies Mr. G. Smit replaced Me Mandy Cornett & Mr. R. Nackerdien replaced Mr. Luvuyo Khuselo

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant department. Departments will revert if budgetary provision should be made.

Nr	Activity	Department	Official	Status comment	Budget Yes/No
Total					
1					

Remarks

Some community members said that someone did loud hail and some have not heard anything Councillor Skei asked that the officials who laud hail please contact him before they laud hail in his Ward to prevent this sutuation

Meeting closure

Councillor Skei express a word of thanks to all present.

End time

18h30

Ward

05-Apr-16

Opening & Welcoming

Councillor Arendse opens the meeting with a prayer and Councillor Pronk welcomes everybody at the meeting especially Councillors, Ward Committee members. After which Mr. D. Joubert introduced the Municipal Officials to the meeting

Presentation

The presentation was delivered by David Joubert (IDP) & Johan Voss (Finance)

J. Voss to present the 2016/2017 Budget

Mnr. J. Du Plessis explain to the meeting how to save electricity and save money if they would change their electrical meters from 40 to 30 or 30 to 20 Amps

Mr Joubert explain to the community that if you are a Indigent household than it is important that you save water & electricty in order to have no additional costs

Present at meeting

	· ·	# of Ward		
Nr	# of Councillors	Committee	# of Officials	# of Public
Total	2	6	10	4
1	Frank Pronk	Nortimer Barry	Quentin Jordaan	4
2	Wilfred Arendse	Daan Grobler	David Joubert	
3		A Steenkamp	Johan Voss	
4		Davelina Nelson	J Du Plessis	
5		Cillian O'Neil	S Engelbrecht	
6		John De Klerk	Viv Jones	
7			Gordon Swarts	
8			Beau Adams	
9			Phumlani Nozozo	
10			Godfrey	

Apologies where received from Councillor J Cillië

According to the departmental Representative list Mr Tiny Mans should have represent the Administration Department but he was absent without a apology

Community questions / inputs

The below matters are deemed operational and subsequently forwarded to the relevant

rity	Department	2016/17 Budget Implications	Feedback within 48 hours	Responsible Official
· · · · · ·	,			
re there a reet in 6th e at the railway t for the same r line in Saldanha iere are no reet and only the ohepa train uses ilway line	Traffic			Mario Jacobs
e speed limit of ad from Blue Bay Lodge to ngebaan ng be increased Okm p/h to o\h	Traffic			Mario Jacobs
or Speed humps cadore street	Roads & Stormwater			Jeremy Jarvis
or S cado	peed humps ore street	peed humps ore street Stormwater	peed humps ore street Stormwater	peed humps Roads & Stormwater

Remarks

a community member asked if there was a council resolution that if your electricity bill are not paid for 3 months than you first need to pay 3 x your deposito amount and them your account before the municipality can reconnect your electricity

Meeting closure

Councillor Pronk told the attendees that most of the next couple of years budget will go for infrastructure projects, e.g. stormwater, roads, etc

Councillor Pronk express a word of thanks to all present.

End time

19h00

Ward

.

Date

06-Apr-16

Opening & Welcoming

Councillor Arendse opens the meeting with a prayer and Councillor Don welcomes everybody at the meeting. Councillor Don proceeded to welcome all the Councillors, Ward Committee members as well as members of the public and a special welcome to the Executive Mayor Councillor Don introduce the Municipal Officials

Presentation

The presentation was delivered by David Joubert (IDP) & Gregory Smit (Finance)

Councillor Don present the Wards current project status and the outer years budget to the meeting Mnr. R Theart explain to the meeting how to save electricity and save money if they would change their electrical meters from 40 to 30 or 30 to 20 Amps

Mr Joubert explain to the community that if you are a Indigent household than it is important that you save water & electricity in order to have no additional costs

Present at meeting

Nr	# of Councillors	# of Ward Committee	# of Officials	# of Public
Total	3	6	n 11	18
1	Ryan Don	Charleen Van Nooi	Quentin Jordaan	18
2	Wilfred Arendse	Charles Jacobs	David Joubert	
3	Vivid Mgoqi	Sandra Williams	Gregory Smit	
4		Stoffel Williams	Viv Jones	
5		Norena Samuels	Cameron Lawrence	
6		Kevin Goliath	Salven Engelbrecht	
7			Edward Makok	
8			Rico Theart	
9			Abe Du Plessis	
10			Phumlani Nozozo	
11			J.H. Gerber	
12				

According to the departmental Representative list Me. Eunice Adonisi should also be part of Social Dev representatives but were absent without an apology. Mr E Makok replaced Mr. G Swartz

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant

department. Departments will revert if budgetary provision should be made.

Nr Total	Community Questions / Inputs	Responsible Department	2015/2016 Budget Implications	Status comment	
Total	Need for a High				
1	Mast Light at the back of the new houses. It is very dangerous / unsafe during the nights	Electrical	Yes		
	Curbing at Me. L				
2	Moss house too high				
	Workers who are cleaning the street do not clean before Me		•		:
3_	L Moss house				L _

Remarks

Alderman Schippers tell the meeting that he can see that the Ward Councillor are doing his work by only driving trought the ward and that it is very good that services delivery happening to those who needs who needs it (poorest of the poor). He thanked Councillor Don for the hard work his doing and encourage him to keep doing it

Councillor Don thanked Alderman Schippers for taking time out to attend the meeting

Meeting closure

Councillor Don thanked all attendees after which Councillor Arendse closed the meeting with prayer.

End time

Draft Budget / Draft 4th (IDP) Integrated Development Plan Review Meeting 2016/2017

Ward

4

07-Apr-16

Opening & Welcoming

A Community Member opens the meeting with a prayer and Councillor Vries welcomes everybody at the meeting especially Councillors, Ward Committee members. After which Mr. D. Joubert introduced the Municipal Officials to the meeting

Presentation

The presentation was delivered by David Joubert (IDP) & Sandiso Gowabe (Finance)

Mnr. J Du Plessis explain to the meeting how to save electricity and save money if they would change their electrical meters from 40 to 30 or 30 to 20 Amps

Mr Joubert explain to the community that if you are a Indigent household than it is important that you save water & electricity in order to have no additional costs

Present at meeting

Nr	# of Councillors	# of Ward Committee	# of Officials	# of Public	
Total	4	10	11		12
1	S. Vries	H Schuller	Quentin Jordaan		12
2	R. Don	N Holland	David Joubert		
3	I. De Bruyn	C Maart	Sandiso Gcwabe		
4	H. Padayachee	J Maarman	Johan Du Plessis		
5		J Dirkse	Viv Jones		
6		L Booysen	Malcolm Jagers		
7		W Jacobs	Salven Engelbrecht		
8		J De Bruyn	Ronel Hendricks		
9		D Jones	Abe Du Plessis		
10		Y Manuel	Godfrey Mamatzolo		
11			David Cloete		
12					
13					

According to the departmental Representative list Me. Eunice Adonisi should also be part of Social Dev representatives but were absent without an apology.

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant

department. Departments will revert if budgetary provision should be made.

Nr	Community Questions /	Responsible department	2015/16 budget implication	Action taken / Feedback	Responsible official
Total					

Remarks

Meeting closure

Councillor Vries express a word of thanks to all present.

End time

19h15

Ward 1 Date 11-Apr-16

Opening & Welcoming

A Community member opened the meeting with prayer. Councillor Biko proceeded to welcomed all the communitymembers, Ward Committee members and officials as well as members of the public.

Presentation

The presentation was delivered by David Joubert (IDP) & Sandiso Gcwabe (Finance)

Present at meeting

Nr	# of Councillors	# of Ward Committee	# of Officials	# of Public
Total	1	8	9	96
1	Simon Biko	N. Magxwalisa	Quentin Jordaan	96
2		M. White	David Joubert	
3		J. Strauss	Sandiswa Gcwabe	
4		N. Memani	Mandy Cornett	
5		T. Mhlantla	Viv Jones	
6_		B. Magagula	Abe Du Plessis	
7		F. Hali	James Jonkers	
8		T. Puza	Andries Erasmus	
9			Phumlani Nozozo	
10				

According to the departmental Representative list Mr Luvuyo Khuselo & Batandwa Mbanjwa should represent EPS but they were absent without apologies

Mr. S. Engelbrecht replaced Me Vina Bagus

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant department. Departments will revert if budgetary provision should be made.

Nr	Community Questions / Inputs	Responsible department	2015/16 budget implication	Action taken / Feedback
Total				
	Ī			

Remarks

A community member feels that the municipality do not budget enough for Ward 1 needs. There are still a big need for houses and the current informal settlements, (Joe Slovo & Marikana needs more water connections and toilets.)

Mr Joubert explain that the municipality are in line with what the constitution subscribes the norms for water connections and toilets per houseld

He also informs the meeting that the municipality are going to do a survey again to count the amount of households / person in the area but currently we are round about 2800 person more than what that site can take

Meeting closure

Councillor Biko express a word of thanks to all present.

End time

Ward

40

Date

12-Apr-16

Opening

Ward committee member opened the meeting with prayer and Alderman Steyn welcomes everybody at the meeting. Alderman Steyn proceeded to express a special welcome to all the Ward Comittee members community & Municipal officials. Following was a round of introduction by the Municipal officials

Presetation

The presentation was delivered by David Joubert (IDP) & Theodorr Williams (Finance).

Mnr. C. Du Preez explain to the meeting how to save electricity and save money if they would change their electrical meters from 40 to 30 or 30 to 20 Amps

Mr Joubert explain to the community that if you are a Indigent household than it is important that you save water & electricity in order to have no additional costs

reduced their electricity usage on a model that the Electricity Department buildt

Present at meeting

Nr	# of Councillors	# of Ward Committee	# of Officials	# of Public
Total	1	7	13	25
1	E Steyn	C Villet	QR Jordaan	25
2		W Verster	D Joubert	
3		A. Meyer	Q Williams	
4		D Syster	S Gcwabe	
5		M Hauzamer	T Williams	
6		E Cupido	A Du Plessis	
7		L Van der Watt	P Mbaliswana	
8			C Du Preez	
9			K Van Wyk	
10			G Mamatsolo	
11			D Cloete	
12_			L Msindo	
13			D Smith	

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant

department. Departments will revert if budgetary provision should be made.

Nr	Activity	Department	Official	Status comment	Budget Yes/No
Total					
1	Electricity line of houses in (Moordkuil), Louwville needs to be seperated	Electrical	J Du Plessis		
2	faulty watr meter in Kraai street (Me. Dottie Syster)	Town Engineer	F Zimri		
3	what needs to be done to get the piece of equipment that manage your geyser. Switch it outomaticly of.	Electrical	J Du Plessis	a person who needs one must collect it from the Electrical Department	
4	Home owner are death in Cedra street (449) but kids still needs to pay the old debts	Finance	R Rooms	Indigent Clerks needs to visit house	
5					

Remarks

C Du Preez asked the community to save electricity and water for everybodies benefit and if everybody wanted to change from an 30 Amp to 20 Amp council will decided on a time frame

Meeting closure

Alderman Steyn express a word of thanks to all present.

End time

Ward 13 Date 13-Apr-16

Opening & Welcoming

A Ward Committee member opens the meeting with prayer. Councillor Van Tura proceeded to welcome all the Ward Committee members, Community members and officials Following was a round of introduction by the Municipal officials

Presentation

The presentation was delivered by David Joubert (IDP) & Theodorr Williams (Finance).

Mnr. C. Du Preez explain to the meeting how to save electricity and save money if they would change their electrical meters from 40 to 30 or 30 to 20 Amps

Mr Joubert explain to the community that if you are a Indigent household than it is important that you save water & electricty in order to have no additional costs

reduced their electricity usage on a model that the Electricity Department buildt

Present at meeting

		# of Ward Committee	
Total	Activities and	5	1/2
1	S Van Tura	J Brutus	QR Jordaan 10
2		A Claasen	D Joubert
3		l Mentoor	F Zimry
4		P Boois	G Williams
5		S Bowers	A Delport
6			F Du Toit
7			A Du Plessis
8			P Plaaitjies
9			G Mamatsolo
10			P Nozozo
11			H Claasen
12			D Smith
13			

Mr. F Du Toit replaced Mr. A Mostert

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant department. Departments will revert if budgetary provision should be made.

Nr L	Questions /	Responsible department	2015/16 budget implication	Action taken / Feedback within 48 hours	Yes/No
Total	亚洲洲洲	《李本文》,亦《新》		The second second second	ASSESS OF STREET
1					-
2					
3					
4					<u> </u>
5					
6					
7					
8					
9					
10					

Remarks

D. Joubert told the meeting that Council will decide on a period when it will be costless to change from a 30 Amp to 20Amps when they approve the 2016/2017 Budget and IDP Review and encourage the community to save electricity and water

Meeting closure

Councillor Van Tura thanked everybody for their attendance and member of the community closed off with a prayer.

End time

Ward 11 - St. Helena Bay

Date

14-Apr-16

Opening & Welcoming

Councillor Jordaan dismissed the meeting due to the attendance of only 2 members of the community & 4 Ward Committee members

Presentation

Present at meeting

Nr	# of Councillors	# of Ward Committee	# of Officials	# of Public
Total	1	4	8	2
1	B. Jordaan	F Kearns	QR Jordaan	2
2		R Gogwana	M Cornett	
3		D Taylor	L Msindo	
4		C Achilles	S Gcwabe	
5			R Toesie	
6			R Van Neel	
7			P Nozozo	
8			G Mamatsolo	

Apologies was received from Mr. D. Joubert

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant

department. Departments will revert if budgetary provision should be made.

Nr	Community Questions / Inputs	denartment	2016/17 budget implication	Action taken / Feedback within 48 hours	Budget Yes/No
Total					
	ļ				
7-					
15					

Remarks

Closing

Meeting ends at 18h30

Ward

6

Year

18-Apr-16

Opening

Meeting opened with prayer

Welcome

Councillor Kruger welcome all present for taking time out to attend the public meeting.

Councillor allowed the officials to introduce themselves and thereafter handed-over to D Joubert to present and facilitate the public meeting.

Mnr. D. Joubert explain to the meeting how to save electricity and save money if they would change their electrical meters from 40 to 30 or 30 to 20 Amps

Mr Joubert explain to the community that if you are a indigent household than it is important that you save water & electricity in order to have no additional costs

Present at meeting

Nr	# of Councillors	# of Ward Committee	# of Officials	# of Public
Total_	1	7	11	
1	A Kruger	R Master	QR Jordaan	17
2		J Kotze	D Joubert	
3		W Thys	S Roets	
4		C Nieuwoudt	D Wright	
5		S Smith	M Jacobs	
6		P Lindenberg	W Julius	
7		M Alie	G Williams	
8			J Jarvis	
9			A Erasmus	
10			D Cloets	
10 11 12			J Marais	
12				

Mr G Williams, J. Jarvis & D. Wright repalced J Minnaar & R Bergstedt

Me V Bagus was absent without any apology

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant

department. Departments will revert if budgetary provision should be made,

				Status	Budget	
Nr	Activity	Department	Official	comment	Yes/No	
Total						
1	Erosion at Leentjiesklip what are the Council going to do			meeting that the municipality are not responsible for Leetjleskip erosion but the National Park because it falls in a Marine		
2	Members at the meeting feels that they need the Operational Budget as well and not only the Capital Budget					
3	Need for a dedicated Traffic cop for Ward			Mr. Jacobs said that they are currently busy with a 24/7 daily programme for all wards and are going to appont 3 law Enforment Officers before the end of the financial year end		
4	Members feels that the fees of the holiday resort must increase with 10%		,			
5						
3		1				

Remarks

Members feels that the Municipality never spend 100% of the budget but the tariffs increased yearly Mr Joubert informs the meeting that the new criteria for applicants of low cost housing are that a applicant must be 40 years more

Property rates are to high for eldery home owners need to rethink

The langebaan rate Payers will submit there inputs electronically

Meeting closure

Councillor Kruger express a word of thanks to all present.

End time

20:30

Date

19-Apr-16

Opening & Welcoming

Ward Committee member open the meeting with a prayer.

Alderman Schippers welcome all (community, ward committee) present at the meeting and D Joubert introduced the municipal officials and specially welcomed and introduced Me A. Appolis from the West Coast District Municipality

The presentation was delivered by David Joubert (IDP) & Gregory Smit (Finance)

Mnr. D. Joubert explain to the meeting how to save electricity and save money if they would change their electrical meters from 40 to 30 or 30 to 20 Amps

Mr Joubert explain to the community that if you are a Indigent household than it is important that you save water & electricity in order to have no additional costs reduced their electricity usage on a model that the Electricity Department builds

Present at meeting

	# 01			
Nr	Councillors	# of Ward Committee	# of Officials	# of Public
Total		1		£, 12
1	F Schippers	J Hanekom	QR Jordsan	T 12
2		C Paul	D Joubert	
3		F Petersen	G Smlt	
4		A Linnett	W Julius	1
5	7	G Borrie	D Closts	
6		W Julies	J Maarman	
7		O Duiler	PM Julies	
8			JH Gerber	
9			C Careise	
10				7

Me V Bagus was absent without any apology

Operational matters

()

The below matters are deemed operational and subsequently forwarded to the relevant

	Community	Responsible	2015/16 budget	Action taken /
Nr	Questions /	department	insulication	Feedback within 48
Total				
1	A community member asked if there sec currently a monotorium on sub dividing your properly because that are the answer they getting	Land Use & Planning / Building Control	R	
2	Graveyard will be fully occupied in the near future. What are the plans are we going to extend or locate to another site.	Community Services	Y	Currently busy with a impact study for all grave yards in municipal area
3	Need to Pave Sidewaks in Voortrakker street currently it is very dangerous to walk thera	Community Services	Υ	
4	Need for Traffic Calming in Oak road and other long streets in Hopefield	Roads & Storm water	Y	
5	Need for extra accurity measurements at aports field on the ubacreta	Community Services	Y	

Remarks

D. Joubert told the meeting that Council will decide on a period when it will be costless to change from a 30 Amp to 20Amps when they approve the 2016/2017 Budget and IDP Review And that it is only for houses with Prepaid meters

Me Hanekom asked when the project in river street will be finished and how do the municipality plan for future developments and infrestructure

Mr C Carelse inform the meeting that the they done the planning every 3 to 5 years with the SDF/ Urban Edge Mr D Joubert informs the meeting that the municipality had a infrastructure Growth Plan which speaks to the next 30 years and that the SDF will be review and we are also going to hold public meetings for inputs during this year. A Community member asked if the IDP speaks to emerging farmers. Mr Joubert inform the meeting that in the IDP are a whole section for emerging farmers and that the Provincial Government requires it.

Mr. Bouwers asked if the municipality have a plan B in case of load shedding for the sewerage pump station because In the past when load shedding happens his yard use to be full of sewerage and the municipality workers workers told him that they can do anything. Mr. Joubert / W Julius told the meeting that the Council bought generations for this specific situations with the value of R 9 million rand. He thanked the municipality for their actions

Some of the community members who attend the meeting feels that the municipality are waisting money for budgeting to built a wall at the grave yard to separate the Muslim area from the others

Meeting closure

Alderman Schippers thanked everybody for their attendance and the meeting.

20h00



Ward	8	Date	20-Apr-16

Opening

We could not proceed with the meeting because there was no community members present

Present at meeting

Nr	# of Councillors	# of Ward Committee	# of Officials	# of Public
Total	2	3	6	0
1	S Louw	R Engelbrecht	QR Jordaan	
2	E Vaughan	L Hartzenberg	D Joubert	,
3		A Williams	G Smit	
4			P Nzozo	
5			JH Gerber	
6			F Zimri	
7				
15				

According to the Departmental Representative list Mr A Mostert, R van Neel & A Oberholster should represent their Departments but they were absent without any apologies

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant department. Departments will revert if budgetary provision should be made.

Nr	Activity	Department	Official	Budget Yes/No
Total				
1				

Remarks

Meeting closure

End time 18h30

Ward

8

21-Apr-16

Opening

Meeting opened with prayer

Welcome

Councillor Louw welcome all present for taking time out to attend the public meeting after which Mr. D. Joubert introduced the municipal officials

Presentation

The presentation was delivered by David Joubert (IDP) & Gregory Smit (Finance)
After the Presentation Mr. Joubert shows / explain to the meeting how they can save electricity / reduced their electricity usage on a model that the Electricity Department buildt

Present at meeting

Nr	# of Councillors	# of Ward Committee	# of Officials # of Public	٦
Total	2		4 5	2
1	S Louw	J Kotze	QR Jordaan	2
2	E Vaughan	V Taylor	D Joubert	٦
3		MP Bester	G Smit	٦
4		A Williams	F Zimri	٦
5			Q Williams	٦

According to the departmental Representative list Mr J. Minnaar but Mr Q Williams attended

Mr S. Engelbrecht have not attended the meeting

Mr. G. Smit replaced Me Mandy Cornett

Mr. A Oberholster apologise

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant department. Departments will revert if budgetary provision should be made.

Nr	Community Questions / Inputs	Responsible department	2016/17 budget implication	Action taken / Feedback within 48 hours	Responsible official
Total					
1	What is the possibility that the municipality can provide every household with a water tank to collect the rain water in it because our water resources are under presure	Gavin Williams	Yes	4	

Remarks

D. Joubert told the meeting that Council will decide on a period when it will be costless to change from a 30 Amp to 20Amps when they approve the 2016/2017 Budget and IDP Review And that it is only for houses with Prepaid meters

Meeting closure

Councillor Louw express a word of thanks to all present.

End time

18h40

Ward

44

26-Apr-16

Opening

Meeting opened with prayer

Welcome

Councillor Jordaan welcome all present for taking time out to attend the public meeting.

Councillor allowed the officials to introduce themselves and thereafter handed-over to D Joubert to present and facilitate the public meeting.

Mr Joubert explain to the community that if you are a Indigent household than it is important that you save water & electricity in order to have no additional costs

reduced their electricity usage on a model that the Electricity Department buildt

Present at meeting

Nr.	# of Councillors	# of Ward Committee	# of Officials	# of Public
Total	1	4		9
1	B Jordaan	K Clarke	QR Jordaan	9
2		N Van Der Heever	D Joubert	
3		G Bailey	L Msindo	
4		P Coraizin	S Roets	
5			E Bell	
6			G Koopman	
7			P Nozozo	
8			D Cloete	
9				
10				
11 12				
12				

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant

	Community		2015/2016	Action taken /	
	Questions /	Responsible	Budget	Feedback within 48	Responsible
Nr	Inputs	Department	Implication	hours	official
Total					
	Need for a Clubhouse (Rugby Club) and the maintenance of existing one (geyser, pipes, taps, windows & doors are faulty) & Gate at entrance	Community Services - need	Yes		Gary James
1	Entrance of sports grounds need to be paved because in winter it tooks like a mud pool	Town Engineer	Yes		
2	Need for a crayfish weigh building	Building Section	Yes		Gary James

Remarks

the people at the meeting feel that nothing are been done for Paternoster they submitted a whistlist but received noting yet for almost 5 years. Workers use club house as a store room and on weekends (game days) the clubhouse are full of equipment and sport clubs can't make use of clubhouse. In addition, the clubhouse is not sufficient if the Rugby, Netball and Cricket has matches on one day.

Mr Pieters requested that the vibes of the sports field need to be moved

Mr Roets Inform the meeting that R 9.5 million are been budgeted for upgrading of stormwater system/ reservior/ pump station Mr Msindo inform the meeting that the contractor will start soon with work on the sportsfield and that a extra R200 000 has been budgeted for the upgrading / rectifying of the stolen / broken clubhouse

Mr. Joubert asked the people to take ownership of the council property / assest in their town

Meeting closure

Councillor Jordaan closed the meeting prayer and thank all for attending.

End time

19:30

Integrated Development Plan Public meeting

Ward

12

Date

28-Apr-16

Opening & Welcoming

Councillor Benjamin welcome all present for taking time out to attend the public meeting.

Councillor Benjamin dismissed the meeting due to the attendance of only 6 members of the community & 5 Ward Committee members

The community members said that nobody inform the people about the meeting / loud hail Councillor Benjamin propose that the meeting be postponed until Tuesday 03 May 2016 so that there can be loud hail

Presentation

Present at meeting

Nr	# of Councillors	# of Ward Committee	#	of Officials	# of Public	
Total		1	5	8		6
1	T Benjamin	J Alexander	Q	R Jordaan		6
2		Susan Bekeer	D	Joubert		
3		Noxolo Rayi	S	Gcwaba		
4		Sonia Van Rooyen	D	Smith		
5		Sivuyile Mhlana	R	Toesie		
13						
14						
15						

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant department. Departments will revert if budgetary provision should be made.

Community	Responsible	2015/16	Action taken /	Responsible
			-	
	Community	Community Responsible	Community Responsible 2015/16	Community Responsible 2015/16 Action taken /



Remarks

Meeting closure

Councillor Benjamin express a word of thanks to all present.

End time

18h30

Ward 9 Date 29-Apr-15

Opening

Meeting opened with prayer

Welcome

Councillor Riet welcome all present for taking time out to attend the public meeting. Special welcome to the Councillors

Councillor allowed the officials to introduce themselves and thereafter handed-over to D Joubert to present and facilitate the meeting.

Mnr. A. Mostert explain to the meeting how to save electricity and save money if they would change their electrical meters from 40 to 30 or 30 to 20 Amps

Mr Joubert explain to the community that if you are a Indigent household than it is important that you save water & electricity in order to have no additional costs

reduced their electricity usage on a model that the Electricity Department buildt .

Present at meeting

Nr	# of Councillors	# of Ward Committee	# of Officials	# of Public
Total		9	9	45
1	M Riet	Z Nabo	QR Jordaan	45
2		F Simpson	D Joubert	
3		S Cakaca	S Gcwabe	
4		S Mtsolo	A Du Plessis	
5		C van Rooyen	G Van Schalkwyk	
6		I Christians	JH Gerber	
7		E Gans	N Hoho	
8		G Sipholi	F Zimri	
9		M Nyandeni	A Mostert	
10				
1	1			

According to the departmental Representative list Mr Luvuyo Khuselo & Batandwa Mbanjwa should represent EPS but they were absent without apologies

Mr. S. Engelbrecht replaced Me Vina Bagus

Operational matters

The below matters are deemed operational and subsequently forwarded to the relevant department. Departments will revert if budgetary provision should be made.

Nr	Activity	Department	Official	comment	Budget Yes/No
Total					
1					

Inputs received for consideration

Notwithstanding the previously listed inputs as per the approved iMAP, the following inputs were submitted for consideration:

Nr	From	Input	Format	Priority	Amount
Total		0			
1					
2					
3					
4					
5					
6					

Remarks

Meeting closure

Councillor Riet express a word of thanks to all present.

End time

19:30



TO WHOM IT MAY CONCERN

Dear Sir.

WISH LIST/ACTION PLAN FOR JACOBSBAAL

It would be appreciated if the following items could be actioned during the current financial year.

- 1. Speed platforms (humps) along the Jacobsbaal Main Road in the village (where speed limits are 40km per hour) to prevent excessive speeding.
- 2. Bus Shelters: One on the corner of Frans du Bois and the Jacobsbaai Main Road for the 15 or more domestic workers and one at the entrance to Jacobsbaai.
- 3. <u>Kerbstones</u> at the corners of all the cross roads to prevent vehicles from cutting corners and damaging the edge of the tar road.
- 4. All verges and potholes to be repaired on the village tarred Main Road.

The Ratepayers Association would be most grateful for your attention to these matters.

Yours faithfully,

M.B. GREGORY
CHAIRMAN

Securing system must centure

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Cornett, Mandy

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From:

Panna <pannalaubscher@sbay.thbsa.co.za>

Sent:

01 March 2016 12:38 PM

To:

IDPBudget

Subject:

FW: Versoek om te begroot

Attachments:

IMG_0035.JPG; IMG_0044.JPG; IMG_0051.JPG; IMG_0061.JPG

Hallo Mnr Joubert

Sien die versoek wat gerig was op 2015-08-15. Ek wil graag vra dat die ondergenoemde u dringende aandag sal geniet en ek ingelig sal word rondom die besluit

Groete

J.C. Laubscher

From: Panna [mailto:pannalaubscher@sbay.thbsa.co.za]

ent: Monday, 31 August, 2015 12:04 PM

To: 'idpbudget@sbm.gov.za' <idpbudget@sbm.gov.za> **Cc:** 'Panna' <pannalaubscher@sbay.thbsa.co.za>

Subject: Versoek om te begroot

More Mnr Joubert

Ek verwys na my gesprek met u vandag en wil vra dat die ondergenoemde opgeneem word in u begroting

Scepterstraat- Opgradering van die pad

Opgradering van stormwater

Kalkrug Reservoir - Opgradering van die Hekke en draad omhuining

Tans word dit gebruik as b deurloop sonder beheer

Oor die laaste drie jaar was hierdie versoeke met Mev Jolene Links bespreek wat die area ook besoek het maar sonder dat daar aggeslaan is op die probleme/ verbeteringe

Sien aangehegte fotos

Dankie

Ek hoop om spoedig van u te hoor

J.C.Laubscher (Panna)

THB

Shipping & Logistic Solutions, South Africa

As Agents only

Main Entrance, Iron Ore Terminal, Port of Saldanha Bay



ST. HELENABAAI RUGBY VOETBAL KLUB POSBUS 91 ST HELENABAAI 7390



TEL: 022-7361272(H) 0829403649(CELL)

Die Munisipale Bestuurder Saldanhabaai Munisipaliteit Privantsak X12 Vredenburg 7380

Geagte Dr.Scheepers

Die volgende behoeftes is by die rugbyveld en klubhuis geidentifiseer en ons versoek hiermee dat hierdie projekte in die 2016/2017 begroting aangespreek word:

- 1. Toilette / ablusiegeriewe vir toeskouers
- 2. Omheinig van rugbyveld
- 3. Fasiliteit vir reserves
- 4. Pawiljoen / voorsiening van tydelike pawiljoene
- 5. Plaveisel rondom klubhuis
- 6. Lugversorger vir gymnasium
- 7. Beveiliging van klubhuis (Diefwering)
- 8. Opgradering van kleedkamers
- 9. Opgradering van spreiligte

Die klub speel in die mees senior kompetisie van die Boland Rugbyunie en die standaard van die geriewe sal beslis die prestasie van die span asook die ontwikkeling van rugby as 'n sportsoort positief beinvloed. Die voorsiening van gehalte geriewe behoort 'n beduidende rol in die bereiking van SARU se transformasie doelwitte te speel. Die sportsoort toon ongekende groei en die ablusie geriewe is total ontoreikend vir die getal toeskouers wat wedstryde bywoon.

Baie dankie.

NORMAN CLOETE VOORSITTER 2016-04-26



SALDANHA BAY MUNICIPALITY

LG MTEC ASSESSMENT REPORT BUDGET & IDP ANALYSIS

Western Cape Government

MAY 2016

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LIST OF ACRONYMS

AQMP Air Quality Management Plan

BEPP Built Environment Performance Plan

BESP Built Environment Support Programme

CBD Central Business District

CBA Critical Biodiversity Areas

CMP Coastal Management Programme

CSIR Council for Scientific and Industrial Research

DCAS Department of Cultural Affairs and Sport

DEADP Department of Environmental Affairs and Development Planning

DHS/DOHS Department of Human Settlements

DM District Municipality

DLG Department of Local Government

DWA Department of Water Affairs

EPWP Extended Public Works Programme

FBE Free Basic Electricity

HSP Human Settlement Plan

IDP Integrated Development Plan

IGP Infrastructure Growth Plan

IIAMP Integrated Infrastructure Asset Management Plan

IIF Infrastructure Investment Framework

ITP Integrated Transport Plan

ISDF Integrated Strategic Development Framework

IYM In-year Monitoring

IWMP Integrated Waste Management Plan

JOC Joint Operations Centre

kl kilolitre

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KPA Key Performance Area

KPI Key Performance Indicator

kWh kilowatt hour (1000 watt hours)

LED Local Economic Development

LUPO Land Use Planning Ordinance

MBRR Municipal Budget and Reporting Regulations

MDG Millennium Development Goal

MI Municipal Infrastructure

MIG Municipal Infrastructure Grant

MIP Municipal Infrastructure Plan

MMP Maintenance Management Plan

MVA Megavolt Amperes (1 Million volt amperes)

MWh Megawatt hour (1 Million watt hours)

NRW None Revenue Water

NDHS National Department Human Settlements

O&M Operations and Maintenance

PMS Performance Management Systems

RMP Road Management Plan

SDBIP Service Delivery Budget Implementation Plan

SDF Spatial Development Framework

SOP Standard Operating Procedure

SWMP Stormwater Management Plan

WC Water Conservation

WDM Water Demand Management

WSDP Water Service Development Plan

WTW Water Treatment Works

WWTW Wastewater Treatment Works

SECTION 1: EXECUTIVE SUMMARY

The annual assessment of municipal budgets and Integrated Development Plans (IDPs) by provincial governments is essential. The importance of this assessment is stipulated in Chapter 5 of the Local Government Municipal Systems Act 32 of 2000 (MSA), the MSA Regulations and the Local Government Municipal Finance Management Act 56 of 2003 (MFMA). Provincial assessments afford the provincial sphere of government an opportunity to exercise its monitoring and support role to municipalities as stipulated by the Constitution. In addition, the assessments provide an indication of the ability and readiness of municipalities to deliver on their legislative and Constitutional mandates.

This report encapsulates comments by the Western Cape Provincial Government on the draft 2016/17 MTREF Budget, 2016/17 reviewed Integrated Development Plan (IDP) and Spatial Development Framework (SDF).

The assessment covers the following key areas:

- Outstanding findings from previous LG MTEC engagements;
- Conformance with the MFMA, MSA & Municipal Budget and Reporting Regulations (MBRR);
- Responsiveness of draft budget, IDP and SDF; and
- Credibility and sustainability of the Budget.

The MBRR A-Schedules, budget documentation, IDP and SDF submitted by the Municipality are the primary sources for the analysis. The quality of this assessment report therefore depends on the credibility of the information contained in the documents submitted by the Municipality.

The Provincial Government plans to meet the executives of your Municipality on 9 May 2016 where the key findings and recommendations of this report will be presented and deliberated upon. The planned engagement will contextualise the Municipality's challenges and responses as taken up in the draft budget, IDP, LED, SDF and various other strategies and plans.

An overview of the detailed assessment is set out below to provide the Municipality with a synopsis from each of the main sections of the report.

Outstanding findings from previous LG MTEC engagements

The Municipality is in the progress of evaluating the constraints of an irregular and ineffective public transport system. An Integrated Transport Plan has been completed but must still be approved by Council. The Department of Transport and Public Works will assist with the compilation and establishment of an Integrated Public Transport Network.

In the context of the major developments that are likely to take place around the IDZ, Saldanha Bay Municipality will need to update a comprehensive LED strategy. The Municipality is currently waiting for funding from CoGTA to complete the LED. It would be essential to incorporate an LED that takes into account all the growth paths for closely tied into the IDP to ensure responsiveness and readiness to absorb additional demands.

The Municipality has not addressed the request of incorporating a Disaster Management Plan in the IDP. The Municipality is undertaking a risk and vulnerability assessment. Similarly the district municipality conducted a West Coast Risk Assessment. Neither of these report's findings were reflected in the IDP.

Conformance with the MFMA, MSA & Municipal Budget and Reporting Regulations (MBRR)

The Municipality complies with most of the legislative requirements in terms of section 26 of the MSA with the exception of the Disaster Management Plan.

The Municipality has tabled deficits of the MTREF. It is recommended that the Draft Long Term Financial Plan be used to address these imbalances. Depletion of the Capital Replacement Reserve over the MTREF has been a concern raised in the past few LG MTEC processes. The Draft Long Term Financial Plan tabled has laid out a more optimal capital funding mix. W.r.t. low capital spending, year-on-year improvement is noted.

Saldanha Bay Municipality is complimented for their full compliance with the completion and submission of all the budget tables. One exception remains however, i.e. SA7, Measurable Performances which show gaps in terms of the audited outcomes. It is also noted that SA18 and 19 (Intergovernmental Transfers) do not reconcile with DoRB and the Provincial Gazette. The Municipality has provided reasons for this in their tabled budget and should ensure compliance with the approved budget. The Municipality complies with all the budget related policies as listed in section 7 of the MBRR.

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Responsiveness of IDP, SDF and Budget

Financial volatility, currency depreciation and weaker commodity prices have also impacted the West Coast District economic outlook. West Coast District goods exports comprise mainly steel and associated metal products and agri-processing goods. The current weakness in the rand exchange rate will compensate for low commodity prices in the short term and create space for import replacement and increase the competitiveness of exports (especially manufacturing exports) in the longer term. However, weak global and national demand conditions have put a ceiling on these benefits for the time being.

Hopes are pinned on the infrastructure development necessitated by the Saldanha Bay IDZ and the prospective private sector investment, the Saldanha Bay-Northern Cape development corridor and other big-ticket infrastructure projects in boosting economic activity in the region.

Non-disclosure agreements in the SBIDZ are in place with 28 private companies, more or less evenly split between local and foreign entities. The interest of the prospective companies goes beyond oil and gas and marine repair business to marine manufacturing, such as small navy vessels exportable to other African markets. According to the projections of LiCo the earnings potential of the IDZ in 7 years could be approximately R7.9 billion.

Given the dynamic environment of the municipal area and the anticipated growth in population, the spatial proposals should undergo refinement once the SDF is reviewed. The Municipality would be faced with significant demands to accommodate the potential growth in industry and associated population. Housing and basic services demand should factor in potential demographic changes that may result from the IDZ developments. The Human Settlement Plan (2014) provides a need analysis that should inform the settlement restructuring strategies of the new SDF. Given the large and increasing waiting list, as well as the expected increases due to the industrial development, the housing provisions do not appear to be adequate. In addressing the basic services backlogs the Municipality faces its biggest challenge in the rural areas on privately owned land and to back yard dwellers.

Currently work is being planned on infrastructure projects by the IDZ, such as water treatment, transport, waste and security infrastructure. The licensing company has already solicited infrastructure funds amounting to R450 million. Construction work has already commenced and is likely to be spread over three years. Transnet National Ports Authority has also started construction of the offshore oil supply base; a rig-repair quay also needs to be constructed.

Though the IDP provides the spatial management objectives for the Municipality and key strategies which underpin all spatial planning decision-making, it does not spatially depict projects. It is furthermore noted that the SDF does not contain a capital investment/implementation framework, and therefore it cannot be determined whether or not the budget allocation within the IDP is aligned with the SDF. It is also imperative that a capital investment framework/implementation plan be incorporated into the new SDF in order to improve the alignment with the IDP.

The Municipality is encouraged to continuously question the location of the poor and vulnerable to ensure spatial justice is realized within the municipal area. The Municipality should also indicate in the next generation IDP and LED how small businesses and the community can optimally exploit opportunities that will emanate from the industrial development envisaged.

One of the key strategic objectives with the Saldanha Bay IDZ is localised job creation and economic growth. In this regard an 18-month skills training programme has been launched. The intention is to implement enterprise development in association with the IDZ business forum. These skills and enterprise development initiatives – aimed at the local population - represent key challenges and require the support of the surrounding local municipalities.

The SDF predates the implementation of SPLUMA and LUPA; as such it does not comply with the legal process and content requirements. The Municipality intends reviewing the SDF within the next financial year. Integrated Planning and Development Initiatives underway in Saldanha Bay Municipality are in support of the Provincial Spatial Agenda (PSDF) which include (amongst other things):

- The Vredenburg Urban Revitalisation Project (R50 million WCG funding), a project that will attract public and private investment and is likely to serve as a key catalyst for further development within the municipal area; and
- The Regional Socio-Economic Programme (RSEP) which will result in the development of a pedestrian corridor from the Vredenburg CBD, through Louwville to Ongegund along Kooitjieskloof Road.

Saldanha Bay Municipality is required to place more focus on improving the operational conditions of its two waste disposal facilities in Langebaan and Vredenburg. Improvement of minimisation initiatives can ensure that waste diversion from landfill can be maximised. Waste awareness campaigns and recovery infrastructure should also target the seasonal influx of holiday makers. The Municipality has indicated that its recycling efforts have decreased waste to landfill by 2 per cent. It is encouraging that the Municipality shows intention of moving toward greater integrated waste management by also exploring the promotion of the waste

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economy through the generation of biogas. The big waste management projects over the 2016/17 MTREF are the development of the new Vredenburg landfill site (R18.3 million over the 2016/17 MTREF) as well as the development of the new Langebaan landfill site (R7.5 million in 2016/17).

Under the leadership of Minister Anton Bredell and DEADP HOD, Piet van Zyl, a WCG/Saldanha Bay Municipality "Integrated Management and Joined-up Planning" platform has been established in order to facilitate strategic engagement, which will be utilised as a mechanism for strategic decision-making on programme and project prioritisation across sectors and spheres of Government to improve integrated and coordinated planning and facilitation. The Intergovernmental IDP Technical Steering Committee will provide dedicated support to Saldanha Bay Municipality in the drafting the 4th Generation IDP and new SDF.

Saldanha Bay Municipality views the diversification of economic base through industrialisation as a critical factor for financial sustainability going forward. In support the Municipality is also striving toward maintaining and expanding basic infrastructure as catalytic towards growing the economy, which is very important for aligning the municipal strategy to meeting the growing needs of the commercial and industrial growth anticipated.

Credibility and sustainability of the Budget

The Municipality has tabled a deficit budget for the 2016/17 MTREF period which is mainly caused by non-cash items such as depreciation and asset impairment. Whilst this is not an indication of an unfunded budget it has the ability over time to reduce either the contributions to cash backed reserves or reduce the contributions to internal funds towards capital spending.

All trading services are required to cover cost of supply which is the case electricity, water and sanitation; refuse is operating at a deficit. Though the refuse cost coverage ratio is concerning, the Municipality anticipates minimizing the losses for this service over the MTREF and plans for a 12 per cent tariff increase in 2016/17. Sanitation increases by 7 per cent to break even. Though the Municipality is trying to keep tariffs within single digit levels where possible, it is still pressured to increase tariffs at levels higher than inflation.

A risk to the Municipality's electricity revenue is a decline in the demand for electricity by high energy consumption industries e.g. Saldanha Steel using self-generation options or contraction in their market share due to macro-economic factors. Electricity distribution losses amount to 5.9 per cent for the 2014/15 financial year which show an improvement from the previous year (2013/14: 11.3%) and are below the national norm of 7-10 per cent. As part of the tariff review Saldanha Bay

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Municipality has recommended a flat energy charge which could disadvantage low income domestic consumers and small businesses.

As part of the energy game changer Saldanha Bay Municipality was encouraged to establish small scale embedded generation tariffs to allow consumers to feed excess electricity generated into municipal grid. Saldanha Bay Municipality has applied to NERSA for a feed-in tariff and is still awaiting feedback from NERSA.

Sanitation debt is declining which is positive and shows a 97 per cent debt collection rate.

The Municipality is recommended to review the capital funding mix in accordance with the limits set in the long term financial plan. The aim is to set a capital investment framework that is balanced and optimize the leveraging of grant funding, own and external sources of finance.

Borrowings constituted an average of 30.86 per cent of the total capital funding over the MTREF period and amount to R140.70 million. The gearing of the Municipality at the end of the 2016/17 financial year will amount to 15.5 per cent and will increase to 18.8 per cent by the end of the MTREF which is prudent and within national guidelines.

SECTION 2: PREVIOUS UNRESOLVED LG MTEC FINDINGS

The table below provides a summary of the previous LG MTEC findings, the response from the Municipality and the progress to date.

Table 1 Previous unresolved LG MTEC Findings

Critical Focus Area	Way Forward/Comment	Progress
Public Transport		Partially addressed.
Problems that are experienced relate mainly to the smaller towns where there are no taxis or other forms of public transport. This service is of critical importance to enable service delivery and economic activity to remote towns.	Progress made regarding challenges on the irregular and ineffective public transport service reported in the Municipality's IDP is recommended for inclusion in the next IDP review.	The Municipality has been assisted to complete its Integrated Transport Plan, however, Council has not yet approved the plan. The Department of Transport and Public Works intends to assist the Municipality with the compilation and establishing an Integrated Public Transport Network after the approval of the Provincial Public Transport Institutional Framework.
Local Economic Development (LED) Review of the LED Strategy and incorporation in the 2014/15 IDP Review	It was recommended that the updated LED Strategy of the Municipality be incorporated in the 2014/15 IDP Review. The 2015/16 reviewed IDP indicated that the review of the	Partially addressed. The process of the LED Strategy review is not completed funding is awaited from the National Department of Cooperative Governance and Traditional
	LED Strategy would take place in June 2015.	Affairs.
It recommended that the Municipality includes the following in the Disaster Management Chapter of its IDP	An indication of when the last risk assessment was performed and when the next one will take place;	Partially addressed. The disaster risk assessment was completed which will inform the disaster management plan.
	Develop a risk reduction strategy that involves the municipal departments and stakeholders; and	
	Utilise the Disaster Risk Register template that captures developmental risks that require mitigation.	
To ensure that the developing tourism industry benefits all, particularly the historically disadvantaged,	It recommended that the Municipality develop a local cultural plan that focuses on developing local narratives of the working class communities through history projects that can be aligned to a local tourism strategy.	Partially addressed. The emphasis on tourism development has been incorporated in the revised tourism strategy which is currently open for comment.

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Critical Focus Area	Way Forward/Comment	Progress
Dept. of Cultural Affairs and Sport	It is recommended that a Local Arts and Culture Development Strategy be implemented and that both focuses, on developing arts for youth and skills development which can contribute to growing arts and culture also aligned to a Local Tourism Strategy.	Not addressed.
Grant budget not aligned to DORA and Provincial Gazette - ensure correct alignment in final budget.	The Municipality submitted SA18 to PT for review before approval.	Recurring. For the Budget under review the Provincial Allocations do not aligned to the Provincial Gazette however for the 2015/16 financial year the matter was resolved with the final budget.
Deficit budgets over the MTREF	Refinement of the Long Term Financial Management Plan to address financial imbalances.	In progress. The Municipality projected deficit budgets over the MTREF however a draft Long-term Financial Plan was tabled with the budget to address financial imbalances.
Concern is expressed in terms of the depletion of the internally generated funds (Capital Replacement Reserve) over the 2015/16 MTREF period.	Refinement of the Long Term Financial Management Plan to address financial imbalances.	In progress. The Municipality projected to deplete the capital replacement reserve over the MTREF however, a draft Long-term Financial Plan was tabled which set out a long term funding model to achieve an optimal capital funding mix.
Low spending of capital.	Monitor through the IYM process and the TOP 10 capital project.	Ongoing. Improvement was noted for 2014/15 however, year-to-date performance is low in terms of the implementation of the 2015/16 capital budget.

SECTION 3: COMPLIANCE REVIEW

This section outlines the level of compliance with the preparation and submission of the draft IDP, Draft SDBIP and Annual Budget. The detail can be found in the Appendix that was issued to the Municipality on 4 April 2016.

Table 2 Level of compliance

No.	Document description	Level of Compliance	Comments
1.	Draft IDP	The Municipality complies with most of the legislative requirements in terms of section 26 of the MSA. No evidence of the high level Key Performance Indicators and targets and an adopted Disaster Management Plan could be found in the submission.	It is recommended that the Municipality reflects the high level Key Performance Indicators in the final adopted 2016/17 Reviewed IDP and at minimum, the Disaster Risk Register. The Municipality to also reflect its planning alignment to the District Municipality.
			Municipal response The final top layers SDBIP will be tabled with the IDP review for adoption which will be linked as an annexure.
			The disaster risk assessment was concluded and the results will be incorporated.
			Great emphasis are placed on ensuring municipal, district, provincial and national planning alignment. The availability of current information however, is of critical importance.
2.	Annual Budget	Full compliance.	The Municipality has complied with the completion and submission of all the budget tables except for SA7: Measurable Performances that show gaps in terms of the audited outcomes.
3.	Intergovernmental Transfers (SA18 & 19) alignment to DoRB	Grants do not reconcile with the DoRB and Provincial Gazette.	The Municipality has provided reasons for this in their tabled budget and should ensure compliance with the approved budget.

No.	Document description	Level of Compliance	Comments
4.	Budget related policies	Full compliance.	The Municipality complies with all the budget related policies as listed in section 7 of the MBRR.

SECTION 4: INTEGRATED PLANNING

4.1 INTRODUCTION

The assessment of the Draft Reviewed 2016/17 IDP was undertaken with due consideration of the following additional information:

- The Saldanha Bay Municipality's final adopted 2012 2017 five year IDP;
- The Saldanha Bay Municipality's final adopted Annual Reviewed IDPs for the 2014/15 and 2015/16 financial years;
- The LG MTEC report on the Draft Reviewed 2015/16 Saldanha Bay Municipality's IDP; and
- The final 2015/16 SDBIP of Saldanha Bay Municipality and the draft 2016/17 SDBIP.

This approach was followed due to the fact that the Reviewed IDP of a municipality is not a stand-alone process; it forms part of wider, holistic and cyclical process of municipal planning (which includes objective and target setting), budgeting, implementation, monitoring, review and amendment.

4.1.1 Role players in the draft 2016/17 Reviewed IDP assessment process

The subsequent sections 4.2 to 4.8 provide comments from both Provincial and National departments on the Municipality's Draft Reviewed 2016/17 IDP.

The sector departments which took part in the assessment of the Municipality's Draft Reviewed IDP are: Department of Local Government; Department of Human Settlements; Department of Agriculture; Department of Economic Development and Tourism; Department of Cultural Affairs and Sport; Department of Community Safety; Department of Health; Western Cape Education Department; and Department of Social Development.

4.1.2 Specific findings on the current draft 2016/17 IDP

The overall findings on the Draft Reviewed 2016/17 IDP of the Saldanha Bay Municipality (the Municipality) can be summarised as follows:

• The Municipality has tabled its fourth review, however, does not describe which legislative prescript it has followed.

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- The Municipality has conformed to the Council approved process plan but is advised to develop a time-schedule outlining key deadlines as prescribed in section 21b of the MFMA for the subsequent reviews.
- The Municipality has conformed most of the core components of an IDP as prescribed by section 26 of the MSA, however, should include in their adopted final 2016/17 IDP its high level Key Performance Indicators and targets and subsequent reviews at minimum, the Disaster Risk Register.
- The Municipality has not indicated further progress on findings which were raised in previous LG MTEC reports - refer to section 2 of this report (i.e. Previous Unresolved LG MTEC findings).

4.2 MUNICIPAL INFRASTRUCTURE

4.2.1 Basic Service Provision

The Draft Reviewed 2016/17 IDP details challenges to eradicate the identified backlogs in basic service provision as the lack of funding and high poverty levels resulting in an inability to pay for services. Plans to address the backlogs have been aligned to National targets, however, the biggest challenge in addressing these backlogs is in rural areas, on privately owned land and to back yard dwellers. A need for a policy addressing the provision of different levels of service to different communities is stated.

The Municipality applies their Indigent Policy with regard to free basic services where necessary.

4.2.2 Integrated Infrastructure Asset Management Plan (IIAMP)

The Draft Reviewed 2016/17 IDP makes reference to an existing Asset Management Policy on page 57 however, no reference with regards to the Integrated Infrastructure Asset Management Plan is found. The Municipality does however have an Integrated Infrastructure Maintenance Plan which deals with maintenance of civil services such as water, sanitation and roads as indicated on page 82.

4.2.3 Municipal Infrastructure Grant Utilisation and Expenditure

The Municipality has a good track record for efficient expenditure on Municipal Infrastructure Grant (MIG) funded projects and has spent 100 per cent of its allocations over the last five consecutive financial years.

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Although not specifically mentioned in the Draft Reviewed 2016/17 IDP, the projects registered on the grant databases are aligned to priorities identified in the Draft Reviewed 2016/17 IDP, Spatial Development Framework (SDF) and Infrastructure master plans.

4.2.4 Stormwater

The Draft Reviewed 2016/17 IDP indicates on page 105 the stormwater services in the municipal area is generally adequate except for Lowville, Langebaan, White City and Middelpos. The Municipality indicates on pages 105 and 106 that the Stormwater Master Plans for Vredenburg and St Helena Bay are under review while a service provider been has appointed to develop a plan for Langebaan whilst the stormwater plans for other towns will be prioritised at a later stage depending on the availability of funding.



Recommendation:

The next 5 year IDP to specify the priority list of bulk infrastructure needs which are aligned to the SDF and SDBIP.

Municipal response

The priority needs for bulk stormwater infrastructure are listed in the stormwater masterplans for Langebaan, Vredenburg, Laingville and Middelpos and will be specified in the next 5 year IDP.

4.3 HUMAN SETTLEMENTS



The Municipality is currently revising its Human Settlement Strategy which includes identifying the strategic housing priorities within the municipal area as one of the purposes for which the Human Settlements Plan (HSP) will be utilised.

The Draft Reviewed 2016/17 IDP at a broad level gives an indication that this revised HSP will establish a medium to long term (10 year) human settlement delivery plan and respond to current and future housing needs as well as other related challenges faced within the municipal area.

Recommendations:

 The Municipality to ensure that the 5 year IDP and future IDP revisions clearly illustrate the alignment of the Housing Pipeline and the Department of Human Settlements' Business Plan projects, targets and respective allocations.

- The 5 year IDP and its future revision to incorporate provision of housing backlog information per settlement and investment through development in the municipal area.
- Ensure that careful modelling is done factoring in the housing demand once the IDZ and other industrial development becomes operational.

Municipal response

The priority needs for bulk stormwater infrastructure are listed in the stormwater masterplans for Langebaan, Vredenburg, Laingville and Middelpos and will be specified in the next 5 year IDP.

The following plans/strategies other then the basic services master plans has been developed to give guidance for future planning:

- Infrastructure growth plan
- Industrial Plan
- Human Settlement Strategy (to be submitted for adoption during May 2016 and subsequent implementation)
- 4.4 All future housing implementation will be in line with the provincial plan and allocations received. In addition the finalisation of the Rapid Appraisal of Informal Settlement survey will allow for backlog information to be included. Due consideration however, must also be considered for those residential schemes which accommodates backyard dwellers.DISASTER MANAGEMENT

The Municipality has an improved capacity allocated towards disaster management. Given the socio-economic growth potential and subsequent development risks that accompany growth and expansion, the Municipality should consider increasing its dedicated capacity in this regard and/or adopt a policy that will institutionalise and provide corporate coordination of developmental (high risk developments) and operational (contingencies) risk reduction activities.

Upon commencement of the Disaster Management Amendment Act, 2015, section 43 has been amended to include distinct obligations on local municipalities to establish capacity to develop and co-ordinate disaster management plans and the implementation of a disaster management function within the Municipality.

The Draft Reviewed 2016/17 IDP do not reflect or make reference to the risk and vulnerability assessment that is currently being undertaken by the Municipality nor

refers to the West Coast Risk Assessment that was conducted for the District Municipality.

Recommendations:

- The next 5 year IDP to utilise the disaster risk register template for capturing developmental risk (high risk developments) that may require mitigation.
- The next 5 year IDP reflects on the priority risks as identified in the risk assessment and list planned risk reduction projects based on those priority risks.
- The next 5 year IDP lists the status of the Municipality's hazard specific contingency plans on priority risks.

Municipal response

4.5 The Provincial Disaster Management Centre in partnership with the West Coast District supported SBM to conduct a Disaster Risk Assessment. The Draft Disaster Risk Assessment once adopted by Council will inform the Disaster Management Plan. The updated Disaster Management Plan will include the identified priority risk and contingency plans on the identified risks.LOCAL ECONOMIC DEVELOPMENT

The Draft Reviewed 2016/17 IDP indicates that the Finance and Business services appear to be more closely linked to a relatively large general government sector and to a lesser extent - manufacturing. The Municipality's agricultural value-add expanded strongly between 2004 and 2008 after which it plateaued. The manufacturing sector's real value add slumped in 2009 and has not really recovered from the recessions' impact; this slump is related to the recessionary impact on the metals industry in the region, which contracted by more than 30 per cent in 2009.

The Municipality seems to be at the centre of the impact of the pedestrian growth of the West Coast Districts' manufacturing sector and is explained to a large extent by the recessionary slump and only partial recoveries in key industries such as metals and engineering; non-metal minerals; food and beverages and wood products.

The development of the Industrial Development Zone (IDZ) is likely to boost the local manufacturing sector, which could give rise to interesting linkages with the manufacturing sectors Swartland and Bergrivier which could stimulate supporting services activity.

The Draft Reviewed 2016/17 IDP reflects the Local Economic Development (LED) objective which is to diversify the economic base of the Municipality through industrialisation whilst at the same time nurturing traditional economic sectors.

Recommendations:

- The next 5 year IDP to indicate how small businesses and the community can
 utilise the opportunities that will emanate from the industrial development.
- The specific LED budget allocation to fulfil the objective of diversifying the economic base to be reflected.
- The LED information and statistics referring to Stats SA 2009 and 2011 to be updated with the information and statistics from Stats SA 2014, MERO 2015, Quantec and Global Insight.

Municipal response

- In the process with WCDM for funding to appoint an expert to incorporate a system in LED for maximum community beneficiation. Also liaise with Transnet Hub and other complimentary services within the Hub as well as current established SMME Agencies to enhance SMME development.
- 4.6 Updating of relevant info will occur with the review of the LED Strategy process to make the document more relevant.AGRICULTURE

Agriculture in the Western Cape is seen as the backbone of the rural economies. The Municipality's Draft Reviewed 2016/17 IDP however does not provide much information on its agricultural activities.

While pages 161 - 163 of the Draft Reviewed 2016/17 IDP provide a good summary of the Provincial Strategic Plan and its five underpinning Provincial Strategic Goals (PSGs), there is no clear indication of what interventions in the IDP will support PSG 1 - "Create opportunities for growth and jobs" through the agricultural sector. The provincial intervention of Project Khulisa and related opportunities identified in the agri-processing industry is also not visible in the Draft Reviewed 2016/17 IDP.

Recommendations:

 The next 5 year IDP to include information and strategies of how the Agricultural sector including current trends, future scenarios and opportunities within this sector can impact the Municipality.

Saldanha Bay m	unicipality	mSCOA im	Saldanha Bay municipality mSCOA implementation plan	an - Revised 10 May 2016
Task Name	Duration	Start	Finish Prede	Predecess Resource Names ors
Forming of project team				
Steering committee appointed by Council (R 22/6/2014)	1 day	Tue Tue 14/06/10 14/06/10	Tue 14/06/10	
Project Sponsor = Municipal Manager (R 22/6/2014)	1 day	Tue Tue 14/06/10 14/06/10	Tue 14/06/10	Louis Scheepers
Chairperson Steercom	1 day	Tue Tue 14/06/10 14/06/10	Tue 14/06/10	Stefan Vorster
Appoint municipal project manager (Council resolution R22/6-14 iii))	1 day	Tue Tue 14/06/10 14/06/10	Tue 14/06/10	Sybrand Roets
Appoint financial system super user - Financial system	1 day	Tue Tue 14/06/10 14/06/10	Tue 14/06/10	Johann Voss
Appoint financial system super user - IT system	0 days	Thu Thu 15/10/22 15/10/22	Thu 15/10/22	Cornell De Kock
Appoint Finance Data representative	0 days	Thu Thu 15/10/22 15/10/22	Thu 15/10/22	Johann Voss
Appoint finance / GL representative	0 days	Thu Thu 15/10/22	Thu 15/10/22	Naomi Rossouw
Appoint budgetting representative	0 days	Thu Thu 15/10/22	Thu 15/10/22	Mandy Cornett
Appoint risk manager	0 days	Thu Thu 15/10/22	Thu 15/10/22	David Joubert
Appoint IT representative	0 days	Thu 15/10/22	Thu 15/10/22	Cornell De Kock
Appoint / Revenue/ Debtors / Tariffs representative	0 days	Thu Thu 15/10/22 15/10/22	Thu 15/10/22	Rochelle Rooms
Appoint HR representative	0 days	Thu Thu 15/10/22	Thu 15/10/22	Aneke Delport
Appoint Assets representative	0 days	Thu Thu 15/10/22 15/10/22	Thu 15/10/22	Corrie Lubbe
Appoint SCM representative	0 days	Thu Thu 15/10/22 15/10/22	Thu 15/10/22	Hermie meeding

• The next 5 year IDP to incorporate interventions linked to PSG 1 and Project Khulisa with an emphasis on opportunities within the agri-processing subsector.

Municipal response

Project Khulisa with an emphasis on opportunities within the agri-processing subsector does not necessarily feature strong within the Saldanha Bay Municipal area. However, more tangible and diversification of agri-products must be identified by the sector department for possible inclusion in the next 5 year IDP with a full implementation.

4.7 SOCIAL SERVICES (HEALTH, EDUCATION, SAFETY AND SECURITY, CULTURAL AFFAIRS AND SPORT, SOCIAL DEVELOPMENT, THUSONG, EPWP, CWP)

4.7.1 Health

The Department of Health (DOH) commends the excellent participation by the Councilor and Community representative on the District Health Council. The Draft Reviewed 2016/17 has a brief section on Anti-retroviral treatment (TB/HIV and AIDS) as well as highlights the challenge of crime and the safety of clinic staff.

The DOH's Infrastructural Planning is dependent on real-time population data and thus should participate in the inter-sectoral Planning with Housing and Settlement Plan supplemented by 6-monthly statistics on population growth (industrial development planning).

The Municipality should note that the proposed new health facility planned for the Civic Node on page 9 is a Community Day Centre not a Day Hospital.

Recommendation:

The Municipality is encouraged to include the latest Health Infrastructure information from the DOH User Asset Management Plan in the final IDP.

Municipal response

The health infrastructure information are contained under section 7.2 THE SECTOR DEPARTMENT INVESTMENT as contained in the Western Cape Government Provincial Treasury – Budget Estimates of Provincial Revenue and Expenditure

4.7.2 Education

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The Municipality is encouraged to consider the inclusion of educational statistics in its Final 2016/17 IDP Review such as the National Senior Certificate (NSC) Pass Rate for Public Schools and NSC Bachelor Pass Rate for Public over the past 3 schools years i.e. 2013, 2014 and 2015.

According to page 70 of the Draft IDP Review, the proportion of no fees schools has increased sharply from 22.7 per cent in 2012 to 54.6 per cent in 2014. The Western Cape Department of Education is aware that an increase in number of no-fees schools within the Municipality offers more parents the opportunity not to pay school-fees. This is a redress mechanism to combat the economic challenges South Africa faces.

4.7.3 Cultural Affairs and Sport

The 2016/17 Draft IDP Review clearly outlines the Municipality's commitment to building social inclusion and cohesion by ensuring access to culture and sport development programmes for all and in particular its youth.

The Department of Cultural Affairs and Sport (DCAS) notes the allocation of the Municipality's 5 year capital budget and MIG funding for the upgrade of sports infrastructure. The Municipality has also since 2015 approved a Sports Policy.

Recommendation:

The Municipality is encouraged to promote arts and culture projects in its area and should enter into relevant discussions with the DCAS.

Municipal response

SBM and DCAS has ongoing interaction wrt Sport Programs. The Indigenous Games, Better Together Games and Old Age games are examples of where the two spheres of government are working together by aligning the programs.

4.7.4 Social Development

The Department of Social Development notes that the Municipality acknowledges the responsibility relating to social development in their strategic objectives and key strategies, however, no clear identified projects and allocated resources to achieve the strategies are stated. The expansion of the Extended Public Works Programme (EPWP) on page 60 appears to be the preferred intervention of addressing poverty and unemployment. Transversal social development Issues such as child protection, fighting substance abuse, disability and gender mainstreaming could be included.

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The Municipality has a substance abuse policy but does not indicate whether a Local Drug Action Committee has been established. The Draft Reviewed 2016/17 IDP reflects that there is no accessible transport available for persons with disabilities.

Recommendations:

- The Municipality is encouraged to prioritise the establishment of their Local Drug Action Committee.
- The Municipality is encouraged to develop and implement a Gender Policy.

Municipal response

- The LDAC was launched on 27/04/2016 by SBM
- The requirements of gender is included in the appointments policy and procedures to ensure equal opportunity for qualifying persons.
- The provision of accessible transport are depending on the finalization and implementation of a integrated public transport network.

4.7.5 Thusong Programme

The Department of Local Government notes that while Thusong programmes and outreaches are conducted within the Municipality, no information was included in the 2016/17 Draft Reviewed IDP.

Recommendation:

 The Municipality should indicate implementation of programmes and functionality of the Langebaan and Hopefield Thusong Service Centres.

Municipal response

Both Thusong Centres operate well within the respective communities and the much needed facility provide the relevant services such as Mfesana (distribution of medical supplies), E Centre, Local Govt (CDW), Arrange for facilities within the Thusong such as Home Affairs

4.7.6 Safety and Security

The Department of Community Safety acknowledges the programmes, projects and the use of crime statistics analysis data in determining crime prevention strategies in the area. The importance of communities and promotion of safety with the linkage to the National Development Plan, Vision 2030, the Provincial Strategic Plan, specifically PSG 3 as well as the Game Changer on Alcohol Harms Reduction is noted. The IDP Review considers the basket of services offered by DOCS such as neighbourhood watches, EPWP workers as police reservist, the role of the ombudsman and watching briefs amongst others.

It is noted that Intergovernmental Relations, strategic and citizen partnerships are important for safety of communities. The need for electrification of certain areas, safe houses and the partnership with Regional Socio-Economic Projects/Violence Prevention through Urban Upgrading impacting on open spaces is significant for community safety as stated in Draft Reviewed 2016/17 IDP.

Although no direct reference to Neighbourhood watches, the policing needs and priorities process, safety plans and the Memoranda of Agreement/Understanding could be found in the Draft IDP (as reviewed), the move towards sustainable neighbourhoods seen as a positive catalyst for future collaboration between DOCS and the Municipality.

4.8 INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

The Draft Reviewed 2016/17 IDP shows that the Municipality has an approved macro structure and all their senior management posts are filled. Page 49 indicates that the vacancy rate is only 5 per cent which is significantly low and this shows that the Municipality is administratively stable and capable of achieving their objectives as set out in their 2016/17 Draft Reviewed IDP.

The Municipality is commended for indicating the alignment of their National Key Performance Areas with the Municipality's strategic objectives. The Municipality also shows that there is a culture of performance management and the strong sense of accountability both at an organisational and individual level. Page 149 of the Draft Reviewed 2016/17 IDP shows that there is an approved Performance Management Policy and the Top Layer and Departmental Service Delivery and Budget Implementation Plan to achieve the Municipality's objectives.

4.9 PUBLIC PARTICIPATION

The Municipality reflects in Chapter 7 of the Draft Reviewed 2016/17 IDP that public meetings are held annually while ward committee meetings were held in all thirteen wards to develop the IDP and its review process. The inputs were recorded and

prioritised for each ward with some wards utilising the community based planning methodology.

While there is no information regarding community based organisations and non-governmental organisation participation, the Draft Reviewed 2016/17 IDP states that the Municipality is keen to continuously enhance stakeholder participation and thus developed and distributed a calendar to stakeholders with participation processes. The process plan is not clear whether feedback meetings are held to report progress on the implementation of projects.

Recommendation:

• The Municipality to provide information on feedback meetings that was held with communities to report progress.

Municipal response

The feedback meetings with the community will be incorporated.

4.10 JOINT PLANNING INITIATIVES

On pages 134 and 135 of the Draft Reviewed 2016/17 IDP, the Municipality reflects the Joint Planning Initiative agreements entered into with Provincial departments.

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SECTION 5: ENVIRONMENTAL AND DEVELOPMENT PLANNING ANALYSIS

5.1 SPATIAL DEVELOPMENT ANALYSIS

The assessment of spatial development and planning in Saldanha Bay Municipality aims to test whether the Spatial Development Framework (SDF), being a core component of the IDP, links with the IDP, with specific reference to the alignment of the budget allocation within the IDP to the capital investment/implementation framework of the SDF; as well as whether the budget is spatially depicted in the IDP.

Furthermore, it seeks to assess the physical implementation of Spatial Justice (incl. settlement restructuring), Spatial Sustainability (incl. how CBAs and ESAs are taken into account in terms of SDF amendments and land use decision-making), Efficiency (incl. resource-use efficiency) and Spatial Resilience (incl. Climate Change Mitigation and Adaptation).

With regard to the **linkage between the IDP and SDF**, the Draft Reviewed 2016/17 IDP provides an overview of the SDF. It speaks to the spatial management concept for the municipal area, which provides an overarching strategic perspective and vision for the Municipality. Spatial management objectives for the Municipality are listed as well as key strategies which underpin all spatial planning decision-making. It has been noted that projects are not spatially reflected in the IDP. It is known that the Municipality is in the process of reviewing of the SDF and it is anticipated that the latest spatial information will be incorporated into the 4th Generation IDP.

It would appear that the current SDF does not contain a **capital investment/ implementation framework**, and therefore it cannot be determined whether or not the budget allocation within the IDP is aligned with the SDF. The Draft Reviewed 2016/17 IDP does include a table of the capital budget per ward and a table of the spending of the sector departments.

Recommendation:

With regards to the spatial reflection of projects in the IDP, the 2016/17 IDP
Revision 4 should provide a spatial reflection of the tabulated planned
expenditure to illustrate the degree to which the IDP aligns with the SDF. It is
also imperative that a capital investment framework/implementation plan be
incorporated into the new SDF in order to improve the alignment with the IDP.

An analysis of the **land use planning decisions provided** by the Municipality, are the means by which an accurate assessment can be made of progress that the Municipality is making with regards to the achievement of the implementation of the principles as set out by SPLUMA and LUPA. DEADP did not manage to reach the

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intended date of completion in time for these assessments, but will continue with the effort and will liaise with municipal officials in order to make the exercise a success.

Recommendation:

 Saldanha Bay Municipality to continue with providing DEADP with information pertaining to their municipal planning decisions as per CIRCULAR: EADP 0010/15 with the necessary urgency.

In terms of the implementation of **spatial justice**, the SDF responds to the issue of spatial justice through its application of settlement restructuring principles (i.e. urban edges, densification, infill, etc.) within the spatial proposals for each town.

Recommendation:

 Given the dynamic environment of the municipal area and the anticipated growth in population, the spatial proposals need to undergo further refinement once the SDF is reviewed. The physical implementation of spatial justice in terms of settlement restructuring remains a challenge, and the Municipality is cautioned to constantly question the location of the poor and vulnerable to ensure spatial justice is realised within the municipal area. The Human Settlement Plan (2014) provides a need analysis that should inform the settlement restructuring strategies of the new SDF.

With regard to **spatial sustainability**, biophysical details, ecosystems and vegetation types are discussed, and sufficient information regarding the conservation action areas is mentioned in the SDF. Adequate CBA maps and information that promotes the protection of the CBAs have been provided. Ecological Support Areas (ESAs) are however assigned with a conservation-buffer designation and need to be assigned to the Conservation II status. In terms of the IDP (2015 - 2016), CBAs and ESAs are highlighted as important areas for conservation, in order to meet biodiversity pattern targets and ecological process objectives. The biodiversity areas in Saldanha Bay Municipality are also spatially presented on a map.

Recommendation:

- In going forward, Saldanha Bay Municipality should update the CBAs in the new SDF based on the latest information from CapeNature and the draft Environmental Management Framework (EMF) and assign it to the correct SPCs.
- Identified conservation priority actions need to be carried through to budgeted activities to be undertaken in the SDF and the SDF should reflect the environmental management zones in its SPCs.

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- The SPC should be aligned with the PSDF categories and surrounding municipality's. The new SDF should ensure that core and buffer areas are clearly delineated and are not included in the urban edge to give the incorrect perception that this land is 'developable'.
- There may be instances where the CBAs will have to be audited in order to determine the actual state of such areas. This may be required in instances where new development occurs, especially in the bigger proposed industrial area at the back of the Port of Saldanha.

In terms of **efficiency**, which in part encompasses land development that optimises the use of existing resources and infrastructure, the issue of mainstreaming of sustainability and the optimisation of resource use efficiency is not distinctly addressed in the SDF. Green infrastructure is a key component of the transition to increased municipal sustainability and the recommendations by ICLEI Africa in the research done in the Saldanha Bay Municipality case study is to inform service planning and management, research and development, infrastructure funding and financing and institutional reform and capacity building on a municipal level.

Recommendation:

- It is recommended that identified conservation priority actions need to be carried through to budgeted activities to be undertaken in the SDF.
- The outcomes and recommendations in the report "Financing the transition to a new infrastructure paradigm in fast-growing secondary cities" should inform proposals with regard to green infrastructure (partnerships, planning, design and development) to better position the Saldanha Bay Municipality to adopt green approaches to infrastructure provision to strengthen its positioning as an attractive site for tourism and investment and to ensure efficient use of existing and new infrastructure.
- A green audit should be conducted of existing infrastructure to identify key areas of resource-use efficiency.

The matter of **spatial resilience** (ability to adapt and/or recover from uncertain environmental and possibly economic changing circumstances) is not adequately dealt with in the SDF and climate change strategies have not been clearly identified. The Draft 2016/17 Reviewed IDP acknowledges the threat posed by climate change to the municipal area, however, risks, mitigating and adaptation measures have not been identified.

Recommendation:

- The review of the SDF and IDP should consider the latest information from a few recent studies: PSDF (2014), Growth Potential Study of Towns (2014), Human Settlement Plan (2014), Infrastructure Growth Plan (2015), West Coast Industrial Plan (2016), Green Infrastructure (2016) and the ongoing planning processes on the Greater Saldanha Regional Spatial Implementation Framework and draft Environmental Management Framework.
- The Risk Assessment Plan by Risk Management (DLG) and the Saldanha Bay Municipality Disaster Management Plan should inform the municipal response to the reduction of risks associated with large scale industrial development and drought.
- The IDP should budget for risk assessment, risk reduction, institutional arrangements and coordination of related activities.
- Saldanha Bay Municipality should explore the implementation of the water exchange network and other proposals as proposed by Green Cape in their research on the availability of water; it should inform future planning and budget allocations.

In terms of the **overall assessment of the SDF**, it is recognised that this Municipality's SDF predates the implementation of SPLUMA and LUPA; as such it does not comply with these process and content requirements. The current Saldanha Bay SDF fulfils certain regulatory process and content requirements of the Municipal Systems Act, 2000 (Act 3 of 2000). However, in other areas it does not entirely comply e.g. in the setting out of a capital investment framework as well as the visual representation of where public and private land development and infrastructure investment should take place. It is acknowledged that the Municipality intends reviewing the SDF within the next financial year.

Recommendation:

The Municipality need to ensure that the new SDF addresses the requirements
of the MSA, SPLUMA and LUPA and that matters pertaining to spatial justice,
spatial sustainability, resource use efficiency, spatial resilience and climate
change, as well as alignment the SDF's of neighbouring municipalities, be
addressed in further detail.

It is important to note other **Integrated Planning and Development Initiatives** in Saldanha Bay Municipality which are underway and in support of the Provincial Spatial Agenda (PSDF).

- The Vredenburg Urban Revitalisation Project is an important development project envisioned for Saldanha Bay Municipality and WCG allocated R50 million towards this initiative in the 2015 Adjustment Budget. Saldanha Bay Municipality is securing land rights to a strategically located property in Vredenburg (corner R399 and Main Road) that would be of a mixed use nature, comprising of offices, housing and commercial opportunities as well as a conglomeration of government facilities. This project will attract private and public investment which could possibly serve a key catalyst for further development within the municipal area.
- Linked to the Vredenburg Urban Revitalisation Project, is the Regional Socio-Economic Programme (RSEP). The focus in this area, in terms of physical development, is on the pedestrian corridor from the Vredenburg CBD, through Louwville to Ongegund along Kooitjieskloof Road. The "Wesbank Gateway" where the corridor starts has seen the light of new LED units. Other projects include the upgrading of public open space and splash parks in Louwville, the Ongegund Node and Witteklip Hub.
- The DEADP has initiated the drafting of a Greater Saldanha Regional Spatial Implementation Framework. The focus of this regional planning process will be to identify a spatial vision to strengthen the regional competitiveness of the area and to balance economic, social and environmental considerations and to facilitate the coordination, integration and alignment of provincial programs and budgets as well as addressing the specific economic opportunities in the region.
- Under the leadership of Minister Anton Bredell and DEADP HOD, Piet van Zyl, a WCG-Saldanha Bay Municipality "Integrated Management and Joined-up Planning" platform has been established in order to facilitate strategic engagement, which will be utilised as a mechanism for strategic decision-making on programme and project prioritisation across sectors and spheres of Government to improve integrated and coordinated planning and facilitation. The Intergovernmental IDP Technical Steering Committee will provide dedicated support to Saldanha Bay Municipality in the drafting of the 4th Generation IDP and new SDF.

5.2 BIODIVERSITY MANAGEMENT

CBAs have been assigned to the correct Spatial Planning Category (SPC) (Core 1) in the SDF. Adequate CBA maps have been provided; see plan 10 and plan 22. Information that gives specific and careful attention to promote the protection of the CBAs was also provided, pg. 127 - 129. ESAs have also been assigned to the correct spatial planning category (Core 2). The Municipality is encouraged to pursue the key strategy 6 as highlighted in Spatial Development Concept/Growth Management Strategy that will see all public owned land (including state, provincial and municipal property) that is of high conservation importance being included in a formal municipal nature reserve network to promote priority areas for biodiversity conservation, see page 201.

The SDF took note of threats to biodiversity, in particular alien invasive plants as a major threat to the biodiversity, however the IDP does not speak on the municipal alien clearing programme. It is advised that the Municipality should initiate an alien clearing programme in order for the Municipality to effectively deal with the threats of alien invasive plants to biodiversity.

5.3 CLIMATE CHANGE

Climate change and climate variability already have a direct impact on the ability of municipalities to meet their own service delivery objectives. Saldanha Bay Municipality does make reference to climate change, with a specific focus on the impact from extreme events and the need to link this to disaster management planning. The IDP does not make mention of the mitigation considerations of climate change, including a reduction in greenhouse gas emissions from its activities. It is acknowledged that skills and capacity are limited at the local level and there are pressing short-term needs drawing on limited municipal funds, but by incorporating climate change responses into all planning these issues can be addressed.

In response to an uncertain future and immediate development needs, municipalities need to align climate responses with existing climate and development challenges and deepen existing responses capacity. Climate change covers all sectors and integrating climate change into existing policies and plans is considered the most effective way to respond to climate change. This approach builds increasing flexibility into planning decisions and helps to avoid "lock-in" systems or infrastructure not suitable to already rapidly changing climate conditions. The IDP, its supporting sector plans and in particularly the SDF must all include climate change considerations for all sectors to ensure that trade-offs and synergies are understood and met with available science and robust analysis.

5.4 COASTAL MANAGEMENT

Saldanha Bay Municipality has adopted the West Coast District Coastal Management Programme and aims to implement the various strategies and projects proposed as the municipal budget allows. DEADP is to engage with the Saldanha Bay Municipality regarding the alignment of planning regulations and the W.C. District CMP. The delineation of the Coastal Management Line (CML) was done by DEADP and is currently in draft form. DEADP is in the process of preparing the CML and its associated implementation mechanism for a public participation process that is a legislated requirement for the adoption of the CML in terms of section 25(1) of ICMA and will liaise with the Municipality. Engagements and capacity building events will be held with the Municipality during the public participation process. Once the MEC for Environmental Affairs and Development Planning has adopted the CML, the DEADP will provide support to the Municipality when requested to ensure that the CML is incorporated into the municipal zoning scheme. Public launch sites (PLS) listed by the MEC in Provincial Notice 193/2015 within the Municipality were identified by the Saldanha Bay Municipality. DEADP is currently assisting the Saldanha Bay Municipality and other municipalities in developing the operational management plans for the PLS.

5.5 AIR QUALITY MANAGEMENT

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The Air Quality Management Plan (AQMP) for the Saldanha Bay Municipality has been approved by Council and is in the process of being implemented. A designated air quality officer has been appointed, and as part of the AQMP implementation they have an Air Quality By-Law.

The AQMP has been incorporated into the Municipalities Integrated Development Plan (IDP) and meets content requirements listed in section 16 of the NEM: AQA.

Implementation of the AQMP with regard to AQM functions has been included in the Annual Western Cape State of Air Quality Management Report.

Ambient Air Quality Monitoring is conducted by the Saldanha Bay Municipality and therefore it meets the requirements as listed in section 8 of the NEM: AQA.

Awareness-raising campaigns have been implemented by the Saldanha Bay Municipality in terms of their AQMP.

Municipal response

The matters identified and recommendations are noted and will be incorporated into the revised SDF which is currently in process

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5.6 WASTE MANAGEMENT

5.6.1 Waste Management Planning

The IDP review does not specify the waste management targets. Budgeted funds for waste management have been stated, however, no breakdown is given. The Municipality provides services to all households in urban areas and most of the informal settlements have access to a weekly refuse removal service. The access to basic services figures are from 2013, and therefore needs to be updated. The Municipality has not submitted an Annual Report as per section 13(3) of the Waste Act hence the Department is unaware of the status regarding the implementation of their IWMP. The Department has provided feedback to the Municipality on the assessment of their 2nd Generation IWMP. Their plan does not meet the content requirements of the Waste Act; therefore the department has not endorsed the plan. The IDP states that due to the poor assessment score the 2nd generation IWMP was not adopted by council and that a 3rd generation IWMP has been formulated and sent out for comment. The Municipality has a designated Waste Management Officer. The Municipality is requested to send proof of designation DEADP.

5.6.2 Waste Information Management

General comment

- All municipalities must submit data verification sources e.g. the Waste Calculator Reports, Service Provider Reports or Weighbridge reports to DEADP by 7th of each month for the previous month.
- All operational waste management facilities need to register on IPWIS and report their waste types and quantities online in accordance with Annexure 1 of the Waste Information System regulations.
- IPWIS online waste reports need to be completed from January 2014 to date.
- Municipal Waste Facilities should request their service providers (recyclers) to register on IPWIS. This should be done to ensure that Municipalities are able to report on waste diverted from landfill and also to provide an indication where waste is diverted to.
- Drop off facilities must be registered as a recycling/recovery activity on IPWIS.

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- The Municipality operates three waste management facilities. All of them are registered on IPWIS for their relevant waste activities and they are **Partially** Compliant in terms of reporting requirements. Backdated data needs to be submitted to ensure full compliancy.
- Langebaan Landfill;
- Vredenburg Landfill; and
- Vredenburg Materials Recovery Facility.

5.6.3 Waste Licensing

The Saldanha Local Municipality has two Waste Disposal Facilities (WDF), namely Langebaan WDF and Vredenburg WDF, which were audited by the DEADP's Directorate: Waste Management on 28 May 2015. Langebaan WDF scored 74 per cent while Vredenburg WDF scored a 68.52 per cent, making both partially compliant. Waste removal services are provided by the Municipality, but the disposal Facilities are in need of minor improvements.

The Municipality must place more focus on improving the operational conditions of the two waste disposal facilities. Additionally, quarterly internal and annual external audits will assist with the monitoring of operation at the two waste disposal facilities. Improvement of minimisation initiatives can ensure that waste diversion from landfill can be maximised. Waste awareness campaigns and recovery infrastructure should also target the seasonal influx of holiday makers. These facilities must be managed in terms of their waste licence conditions in order to become compliant.

5.6.4 Waste Policy and Minimisation

The Municipality complies with Chapter 3, section 13 of the Municipal Systems Act, Act 32 of 2000 which requires the Municipality to follow a consultative process when publishing a By-law. However, the Waste By-law was published in 2012. It needs to be updated to include all aspects of integrated waste management. The Western Cape draft Model By-law can be consulted as a guideline to facilitate any amendments of the Integrated Waste Management By-law. The Municipality's 2012 by-law features in the municipal IDP and therefore any future plans concerning the by-law must be included in the IDP.

Providing receptacles for public place recycling is a requirement in terms of the National Environmental Management Waste Act, Act 59 of 2008, and section 23(2). The Municipality fully complies with this requirement. The Municipality foresees the placement of bins at the beach.

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Municipal response

The 3rd Generation Integrated waste management plan is currently being updated for Saldanha Bay Municipality by AURECON consulting Engineers. The IWMP will address all issues pertaining to Waste Management planning, Waste information management, licensing and minimization.

AURECON is also busy compiling a Waste Policy for SBM which will be completed during 2016. The IWMP will provide a detailed action plan including items as waste minimization plans and targets, updating of Municipal bylaws and awareness to mention only a few.

Current waste minimization projects are the recovery facility at Vredenburg Landfill site, were comingled waste is separated and recovered. The next phase which will be rolled out in the 3rd quarter of 2016 and will consist of a pilot two bag system (separation at source). Saldanha Bay municipality has also progressed tremendously with regards to the possibility of a BIOGAS plant for wet waste diversion. Garden waste is chipped at Vredenburg Landfill site, and detailed studies with regards to utilization and diversion of Construction and Demolition waste will be conducted during the 2016/17 financial year.

With regards to licensing, internal and external audits is conducted as per permit conditions and vast improvements with regards to the operations of our facilities is evident with compliance ratings of more than 80% with the last External audit conducted. All facilities have the relevant licenses.

Waste volumes are reported on IPWIS on a monthly basis as required by DEA.

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SECTION 6: ASSESSMENT OF THE BUDGET RESPONSIVENESS

6.1 SOCIO-ECONOMIC RESPONSIVENESS AND IMPACT

6.1.1 Introduction

This section examines if the tabled 2016/17 MTREF Budget is responsive from a socio-economic perspective and whether the Municipality is able from its limited resources to meet the legitimate expectations of the community for services.

6.1.2 Socio-economic context/environment

Amidst various external shocks and negative developments in the local political economy, growth forecast for the South African economy for 2016 have been downscaled to 0.9 per cent. Factors such as the drought, rising inflation and interest rates and weakening currency, declining consumer and business confidence and high unemployment rate are key challenges that must be addressed.

The impact of the current drought is reflected in the economic forecast for the Western Cape and national economy, but should drought conditions persist and turn out worse than currently projected, this could affect the Western Cape disproportionately. This is not only due to the direct impact on the agricultural sector itself, but also on the closely linked agri-processing and broader manufacturing sector, which could result in broad-based weaker production and job losses.¹

External factors, such as the imminent interest rate hikes in the USA and the Chinese economic slowdown, have had unfavourable consequences for emerging markets such as South Africa. Financial volatility, currency depreciation and weaker commodity prices have also impacted the West Coast District economic outlook. West Coast District goods exports comprise mainly steel and associated metal products and agri-processing goods. The current weakness in the rand exchange rate will compensate for low commodity prices in the short term and create space for import replacement and increase the competitiveness of exports (especially manufacturing exports) in the longer term. However, weak global and national demand conditions have put a ceiling on these benefits for the time being.²

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¹ Western Cape Government Provincial Treasury. Budget Overview of Provincial Revenue and Expenditure 2016.

² Western Cape Government Provincial Treasury, Municipal Economic Review and Outlook (MERO) 2015.

The West Coast has been impacted by the weakness in global and national growth and in 2015 and 2016 is expected to come in at 1.8 and 1.9 per cent respectively, below the 2.6 per cent forecasted for the 2015 - 2020 period. From 2017 onward, GDPR growth is expected to rise steadily above this average. Saldanha's post-recession economic growth (3.8 per cent) has fallen below its trend growth rate of 4.1 per cent and could be expected to follow the same trend as the West Coast.

Going forward, hopes are pinned on the infrastructure development necessitated by the Saldanha Bay IDZ and the prospective private sector investment, the Saldanha Bay-Northern Cape development corridor and other big-ticket infrastructure projects in boosting economic activity in the region.

The expected gain in traction in the District's industries is likely to be fuelled by the Saldanha Bay-Northern Cape development corridor. The project can also be expected to benefit the manufacturing industry once it is up and running, especially in the manufacturing of metal products. With the recent environment of suppressed global commodity prices, it is reasonable to expect that the timelines for Saldanha Bay's development project could likely be extended.³

6.1.3 Are the budget assumptions in line with the socio-economic environment

Budget Table SA9 outlines the socio-economic statistics and assumptions that inform the municipal budget. This section compares selected statistics against other available external sources such as the socio-economic profile (SEP-LG) and municipal economic review and outlook (MERO) produced by the Provincial Treasury as well as National Treasury's economic forecasts.

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³ Western Cape Government Provincial Treasury, Municipal Economic Review and Outlook (MERO) 2015.

Table 3 Comparison of selected social, economic and demographic statistics and assumptions (SA9 information)

Demographics	Municipal intermation, SA9	Provincial Treasury information 2015 MERO/ SEP-LG information	Comments
Population	125 229 (2016/17)	107 366 (2015)	Significant difference between the municipal and the population projection as per the SEP-LG.
Number of unemployed	No information for current or previous years in SA9. 23.4% in 2011 indicated in 1DP Review.	Employment growth of 681 or at average rate of 0.3 per cent between 2005 and 2013; however job losses of 4 063 amongst semi- and unskilled workforce.	No or dated information on unemployment. The more recent trend in employment statistics shows limited overall job gain, but sizeable job losses especially for the semi- and unskilled segment of the workforce.
Household numbers			
Number of households in municipal area	27 440 The 2014/15 Annual Report (AR) estimates a total of 33 862 households.	31 843	Considerable difference between the budget amount (SA9) and the projected number of households as per the SEP-LG. However, the AR reports a significantly higher number of households compared to the budget.
Definition of poor household (R per month)	Poor households are set to increase from 7 945 to 8 421 and 8 927 over the 2016/17 MTREF. The definition of a poor household is not included.		For full indigent subsidy, household income must be less than R4 300 per month. For 70% subsidy, household income must be less than R5 350 per month.
Housing	27 440	31 843	(Same as for household comment
Formal	23 217		above.)
Informal	4 223	12.7% informal dwellings (situated within informal settlement); additional 5.7% informal dwellings (in backyard)	If using the total percentage information (18.4%, SEP-LG) for informal dwellings, the number of informal households appears slightly low.
Monthly household income			
No income	3 020	13.9% (2011)	
< R2 060 per month	7 355	Additional 34.5% earn less than R3 183 per month or less than R38 200 per annum (2011)	
Inflation/inflation outlook (CPIX)	6.3%, 5.9% and 5.9% over the 2016/17 MTREF.	National Treasury's revised forecast for CPI inflation – 6.6%, 6.2%, 5.9% over the 2016/17 MTREF (MFMA Circular 79).	Inflation figures in the budget narrative do refer to the rates indicated in MFMA Circular 79.
Collection rates			
Property/service charges	For tax/service charges 96% (2016/17).		Projection in line with current year outcome.

Comments/Risks

- Although municipal information and SEPLG population information differs, a common feature is the steady increase in population over time.
- There is also considerable difference between the household numbers indicated by the Municipality and SEPLG information. The household figure indicated by the Municipality in the Annual Report is however more in line with the SEP-LG information.
- The Municipality managed to avoid overall job losses over the 2005 to 2013 period, however, the positive trend was only as a result of stronger growth within the skilled, highly skilled and informal sector employment; large losses were experience amongst the semi- and unskilled workforce. The increase in the number of poor households over time is likely also as a result of these job losses.

Municipal Response

SA 9 will be updated with the information as contained in annual report

6.1.4 Overview of the key priorities in terms of IDP Strategic Objectives

The 2016/17 MTREF budget breakdown in terms of the strategic objectives is indicated in Table 4 below. Saldanha Bay Municipality budgeted for a total operating expenditure of R942.707 million and a total capital budget of R206.513 million in the 2016/17 financial year.

The strategic objectives noted in budget Tables SA5 and SA6 for the 2016/17 MTREF are aligned to the current IDP strategic objectives.

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Table 4 Strategic Objectives for the 2016/17 Medium Term Revenue & Expenditure Framework

WC014 Saldanha Bay - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Exper	edium Term nditure Fram OPEX	rework	& Ехре	edium Term nditure Fran CAPEX	nework	2016/17 Medium Term Revenue & Expenditure Framework TOTAL		
R thousand	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
To diversify the economic base of the municipality through industrialisation, whilst at the same time nurturing traditional economic sectors.	41 601	41 593	44 405	4 217	1 820	-	45 818	43 413	44 405
To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town.	87 052	98 127	101 400	35 673	28 059	16 780	122 725	126 185	118 180
To develop safe, integrated and sustainable neighbourhoods.	116 181	122 502	130 819	56 034	22 720	21 707	172 215	145 222	152 526
To maintain and expand basic infrastructure as a catalyst for economic development.	515 702	553 009	603 161	99 412	67 011	75 373	615 113	620 020	678 534
To be an innovative municipality on the cutting edge in respect of the use of technology and best practice.	12 092	11 829	12 646	5 500	4 650	4 000	17 592	16 479	16 646
An effective, efficient and sustainable developmental oriented municipal administration.	112 474	115 018	122 706	4 673	1 738	2 126	117 146	116 756	124 832
To develop and use a multi-platform communication system to ensure swift and accurate dissemination of information.	642	469	496	600	600	400	1 242	1 069	896
To provide ethical and effective leadership that engenders trust in the municipality amongst its stakeholders.	44 140	47 861	50 938	320	210	-	44 460	48 071	50 938
To ensure compliance with the tenets of good governance as prescribed by legislation and best practice.	12 824	13 333	14 304	85	486	*	12 909	13 333	14 30
Allocations to other priorities							_	-	
Total Expenditure	942 707	1 003 741	1 080 875	206 513	126 808	120 386	1 149 220	1 130 549	1 201 261

Source: Saldanha Bay Municipality 2016/17 tabled budget

The bulk of 2016/17 MTREF operating budget expenditure relates to the strategic objective of maintaining and expanding basic infrastructure as a catalyst for economic development (54.7 per cent in 2016/17); other large allocations are to develop safe, integrated and sustainable neighbourhoods (12.3 per cent in 2016/17), for an effective, efficient and sustainable developmental orientated municipal administration (11.9 per cent in 2016/17) and for the facilitation of an integrated

transport system linked with rest of district and the City of Cape Town (9.2 per cent in 2016/17).

The 2016/17 MTTREF capital budget priorities are similar, with spending strongly focused on three strategic objectives, namely, on maintaining and expanding basic infrastructure as a catalyst for economic development (48.1 per cent in 2016/17); to develop safe, integrated and sustainable neighbourhoods (27.1 per cent in 2016/17) and for the facilitation of an integrated transport system with rest of district and the City of Cape Town (17.3 per cent in 2016/17).

6.1.5 Overview of the measureable performance indicators

- The measurable performance indicators in the budget are consistent with the strategic priorities in the IDP.
- Although the measurable performance indicators in the budget are consistent
 with that in the draft SDBIP, the indicators in the budget Table (SA7) have not
 been updated e.g. in terms of the budget year. There is also a formatting issue
 in the budget tables which has converted many of the indicators' targets to
 percentage.
- The measurable performance indicators in the Municipality's draft SDBIP reflects seven of its nine strategic objectives; the two strategic objectives not reflected in terms of measureable performance indicators are SO 7: To develop and use a multi-platform communication system to ensure swift and accurate dissemination of information and SO 8: To provide ethical and effective leadership that engenders trust in the Municipality amongst its stakeholders.
- The 2016/17 service delivery and performance targets do appear to be achievable in terms of the 2016/17 MTREF budget.

6.1.6 Is the budget responsive to the socio-economic environment and service delivery challenges

The assessment of the budget responsiveness considers the Municipality's ability to interpret its current socio-economic environment and service delivery challenges and to in response hereto, provide the appropriate budgetary allocations. This section then examines the extent to which Saldanha Bay Municipality has applied its financial resources to address its socio-economic and service delivery challenges.

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Table 5 Service delivery information

Service	Annual Report 2014/15 Information	2015 MERO/ SEP-LG	Household access level (A10)	Comment
Water	25 438 100%	2014 min service level 99.1%	Min service level and above 2016/17 26 520 (100%)	The Municipality has indicated no backlogs in minimum service levels for water.
Wastewater	25 438 100%	2014 min service level 96.2%	Min service level and above 2016/17 26 087 (100%)	The Municipality has indicated no backlogs in minimum service levels for waste water/sanitation.
Electricity	Total households 24 986 Below min standard 558 (2.23%)	2014 min service level 96.9%	Min service level and above 2016/17 24 050 (100%)	The Municipality has indicated no backlogs in minimum service levels for electricity.
Refuse	24 002 100%	2014 min service level 96.5%	Min service level and above 2016/17 26 303 (100%)	The Municipality has indicated no backlogs in minimum service levels for refuse removal services.
Housing	Housing waiting list of 8 046 in 2014/15 (increase by 192 from 2013/14).			A total of 102 houses completed and 443 sites serviced in 2014/15.
Roads	Km of new roads tarred 1.52 km; re- tarred 2.4 km; new gravel roads constructed 1.5 km			
Poverty relief – indigent support	Indigent support for was provided for water - 7316, sanitation - 5903, electricity - 7638 and refuse - 7157 households.		(2015/16 and) MTREF projections for indigent households for 2016/17, 2017/18, 2018/19 respectively: Water – (7597) 7291, 7387, 7437	Declines in the projected numbers of indigent households from 2015/16 to 2016/17 and further declines for electricity and sanitation for some of the outer MTREF years.
	Basic charge for site rental at informal settlements and rate rebates were also provided.		Sanitation – (5426) 4857, 5302, 5262 Electricity – (6902) 6885, 6881, 6831 Refuse removal – (7638) 7140, 7238, 7295	

Service	Annual Report 2014/15 information	2015 MERO/ SEP-LG	Household access level (A10)	Comment
Local economic development	Although Saldanha Bay has strong economic development initiatives around its port, the establishment of the IDZ as driven by national and provincial government is the anchor initiative. In partnership with the Saldanha Bay Tourism Organisation, the Municipality promotes tourism as an industry in the area.	infrastructure develop the Saldanha Bay-Nor development corrinfrastructure projeconomic activity projects are immehowever, experier real benefits only of the incumbent IDZ change the trajecomanufacturing secontflow of semi-are The transformation requires focussed apportunities to reskills demand. It setake-up in respect initiatives in the are for skilled artisans is over the coming y become a critical One of the key strochallenges with the localised job creating growth. In this regard training programme cooperation with the Labour and the interest and event and the interest of the sald and the sald and th	e sector investment, the them Cape idor and other big-ticket ects in boosting in the region. These insely important; are has shown that the accrue with time. It development should tary of the shrinking ctor and the associated and unskilled labour. It to an industrial zone training and work spond to the market ems that the general of industrial skills training ea is slow. The demand is likely to grow rapidly ears and training has priority. In the department of the control of the control of the control of industrial skills training ears and training has priority. In the demand early to grow rapidly ears and training has priority. In the control of the control	LED focus in the area is on the Saldanha Bay IDZ development and associated activities.

Saldanha Bay IDI update4

The permit for the IDZ was handed to Saldanha Bay IDZ Licencing Company (SOC) Limited (LiCo) in October 2013, This gave the company the legal status as operator of the IDZ. The LiCo Board is represented by the three spheres of Government, being Saldanha Bay Municipality, Western Cape Government, and National Government through the dti.

The IDZ is designated as an Oil and Gas, and Marine Fabrication and repair/Engineering and Logistics zone. It is the first sector-specific IDZ in South Africa and it was licensed as such. Currently the SBIDZ Licencing Company is emphasising the development of the zone as an investment destination and to cut the red tape for oil and gas servicing companies. Establishing a customs control area (CCA) is a key priority for the success of the IDZ. This is a key incentive as it gives companies manufacturing in the zone the ability to pay no import duties on assets used in manufacturing, or pay duties on any goods stored or used as raw materials in the manufacturing process. It will also give investors the ability to take advantage of export duty exemption on services rendered within the IDZ. Various tax benefits will also be evident. Value-added tax exemption on goods imported and used in the construction or maintenance of the CCA's infrastructure will be given and there will be reduced corporate income tax rates. However, the overriding attraction for West Coast District prospective companies is the fact that it will be a free deep-sea port and having a prime location along the West African coast. This is really what will ensure private sector involvement over the medium term.

There already are non-disclosure agreements in place with 28 private companies, more or less evenly split between local and foreign entities. The interest of the prospective companies goes beyond oil and gas and marine repair business to marine manufacturing, such as small navy vessels exportable to other African markets.

⁴ MERO 2015

	Annual Report 2014/15	2015 MERO/	Household access	
Service	Information	SEP-LG	level (A10)	Comment

According to the projections of LiCo (Saldanha Bay IDZ Fact Sheet, Wesgro, 2012) the earnings potential of the IDZ in 7 years could be approximately R7.9 billion. Rig repair services are assumed to have the potential to generate R3.37 billion and the fabrication of the metal products that are used in the servicing of these rigs in the off-shore oil and gas industry could generate R2.25 billion. This would mean an injection of an additional R2.25 billion in output to the metal products and equipment industry in the WCD, specifically around Saldanha Bay. Utilising the multiplier for GDPR to output for the metal products and machinery industry in the Western Cape the additional GDPR generated for R2 250 million of output is R703 million.

Currently work is being planned on infrastructure projects in the zone, such as water treatment, transport, waste and security infrastructure. Transnet National Ports Authority has also started construction of the offshore oil supply base; a rig-repair quay also needs to be constructed. The licensing company has already solicited infrastructure funds amounting to R450 million. Construction work has already commenced and is likely to be spread over three years.

One of the key strategic objectives with the Saldanha Bay IDZ is localised job creation and economic growth. In this regard an 18-month skills training programme has been launched and the intention is to implement enterprise development in association with the IDZ business forum. These skills and enterprise development initiatives – aimed at the local population – represent key challenges and require the support of the surrounding local municipalities. Beyond this, the standard municipal mandates in terms of supplying the required basic services infrastructure support and social services will be important. The scarcity of schools offering higher-grade mathematics and science subjects in the area is an example of a key constraint.

Comments/Risks:

Water

- The Municipality has in its 2014/15 AR noted that the existing water infrastructure is in a relatively good state.
- Relatively small allocations for water capital expenditure in 2016/17 (R1.633 million). More substantial allocations have been made for the outer MTREF years for water projects, in particular for the Paternoster water pipeline (R9.5 million in 2017/18) and various reservoirs (Saldanha R7.513 million; Meeuwklip R8.800 million; Paternoster R7.000 million; Kalkrug R4.850 million all in 2018/19).
- These reservoirs would make provision for additional water capacity and make provision for future development.

Wastewater

- The Municipality is busy with an ongoing process to improve the sanitation infrastructure to ensure better service delivery.
- In 2016/17, waste water capital expenditure of R51.409 million is almost a quarter (24.9 per cent) of the total capital budget but decreases sharply in the outer MTREF years to R17.290 million in 2017/18 and R9.880 million in 2018/19.

- Some of the big sanitation projects for 2016/17 include the Langebaan sewage pipeline (R15.500 million) and upgrade of the Langebaan sewerage works (R3.500 million), the Laingville upgrade and sludge treatment (R6.350 million) and the Vredenburg sewerage works upgrade (R5.359 million) and investigation and upgrade on main sewerage (R4.000 million).

Electricity

- In 2016/17, electricity capital expenditure of R25.564 million comprises 12.38 per cent of the total capital budget but decreases over the outer MTREF years to R24.946 million in 2017/18 and R20.666 million in 2018/19.
- Some of the big electricity projects for 2016/17 include the new Vredenburg 10MVA transformer (R6.748 million, with a further R4 million in 2017/18), the streetlights for the Langebaan Oostewal Street (R4.732 million), electrification of 559 houses in the Diazville phase 2 project (R3.069 million). In 2018/19, there is a R10 million allocation for the new Marais Industry 66kV Substation.
- Expenditure also makes provision for additional electricity capacity, particularly important for industry expansion as planned for the industrial development.

Refuse removal

- The Municipality has indicated that its recycling efforts have decreased waste to landfill by 2 per cent (2014/15).
- It is encouraging that the Municipality shows intention of moving toward greater integrated waste management by also exploring the promotion of the waste economy through the generation of biogas.
- The big waste management projects over the 2016/17 MTREF are the development of the new Vredenburg landfill site (R18.3 million over the 2016/17 MTREF) as well as the development of the new Langebaan landfill site (R7.5 million in R2016/17).

Housing

- Between 2013/14 and 2014/15 the housing waiting list increased by 192 to 8 046; for the 2014/15 financial year, 102 houses and 443 serviced sites were completed.
- Housing allocations totaled R7.041 million, R8.228 million and R8.813 million for the operating budget over the 2016/17 MTREF respectively while capital allocations indicated only as R120 000 and R150 000 in 2016/17 and 2017/18 respectively.

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- Given the large and increasing waiting list, as well as the expected increases due to the IDZ development, the housing provisions do not appear to be adequate.

Roads

- This function includes roads and storm water drainage.
- The Municipality is responsible for the planning and maintenance of proclaimed main roads, municipal streets and establishing transportation for the transport of commuters and goods. The focus is on the reduction of the kilometers of gravel/dirt roads within the various towns.
- This area of work can be tied to the strategic objective: To develop an integrated transport system to facilitate the seamless movement of goods and people within the municipal area and linkages with the rest of the district and the City of Cape Town. This is also vitally important in driving the economy by ensuring ease of movement of the factors of production as production inputs as well as outputs.
- Substantial provision is made for this function over the 2016/17 MTREF, with R35.790 million in 2016/17 but decreasing to R28.294 million and R16.850 million in 2017/18 and 2018/19 respectively.

Poverty relief/indigent support

- Given the growing number of poor households, the growing number of households earning less than R2 060 per month (as indicated in SA9) as well as the growing housing waiting list (2013/14 to 2014/15), the decline in the projected number of indigent households appears unlikely.
- The Municipality may not be making adequate provision for indigent households.

Local economic development

- Although Saldanha Bay has strong economic development initiatives around its port, the establishment of the industrial development zone (IDZ) as driven by national and provincial government is the anchor initiative.
- This has medium and longer term implications for the development of the Saldanha region and the associated need for municipal services for both population and industry/business growth.
- The Municipality would be faced with significant demands to accommodate the potential growth in industry and associated population.

6.1.7 Partnering and Partnerships (Western Cape Economic Development Partnership)

Partnership development involves an approach which gives effect to policy imperatives in a more resource efficient manner. Due to increasing constraints on local government funding, municipal programmes will be increasingly required to leverage resources, mandates and decision-making processes outside their direct control in order to effectively deliver on the IDPs and municipal spatial development frameworks. Municipalities are requested to identify key partnerships and partnering processes which the Municipality is involved in according to the categories below and possible areas where partnerships may be strengthened or new partnerships may be required.

- Transversal partnering (between line-function Departments within the Municipality and with municipal entities).
- Inter-governmental partnering (between the Municipality and other spheres of Government, public entities and state-owned companies).
- Cross-boundary partnering (partnerships with other municipalities across municipal boundaries, within a functional region).
- Cross-sector partnering (partnering with external role-players such as business or civil society).

6.1.8 Budget Responsiveness: Main points and risks

Overview of the key priorities in terms of IDP Strategic Objectives

- All nine strategic objectives are budgeted for.
- The capital budget is strongly focused on maintaining and expanding basic infrastructure as a catalyst for economic development; to develop safe, integrated and sustainable neighbourhoods and for the facilitation of an integrated transport system with rest of district and the City of Cape Town.

Are the budget assumptions in line with the socio-economic environment

- There are differences between the Municipality's socio-economic information (population and household totals) and that in the Provincial Treasury's socio-economic profile.
- The Municipality has shown steady population growth over time.

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- Although there is good growth in the skilled, highly skilled and informal sector employment, there have been substantial job losses amongst the semi- and unskilled workforce.
- There has been an increase in the number of poor households over time.

Service delivery environment and challenges

- The establishment of the Saldanha IDZ and related activities has medium and longer term implications for the development of the Saldanha region and the associated need for municipal services for both population and industry/business growth.
- The Municipality would be faced with significant demands to accommodate the potential growth in industry and associated population.

6.2 REVENUE, FISCAL STRATEGIES AND TARIFF TRENDS

6.2.1 National Intergovernmental Transfers

The table below outlines the national intergovernmental transfers for Saldanha Bay Municipality for the current financial year and the 2016/17 MTREF.

Table 6 National Intergovernmental Transfers

national-grants	MATERIAL SERVICES		addat:	ANDIE	Lidasy (ilisugusent impactan illumentille illestim
Local Government Equitable Share (LGES)	50 952	57 6 74	65 977		Net impact of the 5 year phase in still results in a lower allocation of R1.377m for 2016/17. Full benefit of the phase will be realised in 2017/18 and 2018/19 when the 5 phase in completes. Bulk increased for energy is 7% (in line with NERSA tariff approval) and water 8% (in line with DWS 2015/16 approval for Water Boards.
Equitable Share: Councillors remuneration	4 545	5 158	5 409	5 674	This attocation is only applicable to municipalities graded below 4
Financial Management	1 420	1 475	1 550	1 550	The principles to this grant remains unchanged.
Municipal Infrastructure Grant (MIG)	18 893	18 532	19 788	20 705	The SA 18 and 19 Schedules of Saldanha Baydoes not correspond to the DoRA allocation. The SA schedules indicates an allocation of R927 thousand for 2016/17, R989 thousand and R1.035m in the outer years.
Public Transport Network Grant (PTNG)	_	-	-	-	Only applicable to metros and secondary cities.
Municipal Systems Improvement Grant (MSIG)	930	-	**	_	This allocation has been dropped for the MTREF, R930 000 was originally allocated and R800 000 dropped by the end of the year.
Energy Efficiency and Demand-Side Management Grant	-	-	-	-	SBM not a recipient of this grant.
EPWP Incentive Grant	1 000	1 071			The principles to this grant remains unchanged. Allocated on year-on-year basis.

Source: Division of Revenue Bill 2016 & Saldanha Bay 2016/17 MTREF Budget, SA 18 & 19





Municipal Response

SA 18 & SA 19 will be updated with the final figures as contained in the provincial gazette and the DORA

6.2.2 Own Revenue: Pricing structures and policy options in municipal trading services

Cost Coverage

Decisions about accepting profits or losses on services can only be made by looking at all services together, and ensuring that in balance the Municipality will fully recover costs. Tariff revenue losses will be made on some services. These must be balanced against tariff revenue profits on other services, as well as other income sources such as assessment rates and subsidies. Getting the balance right is one of the most difficult parts of tariff setting.

Cost-Coverage Ratios 150% 140% 130% 120% 110% 100% 90% 80% 70% 60% 50% 2015/16 2016/17 2017/18 2018/19 Electricity 107% 108% 109% 109% Water 112% 115% 113% 113% Sanitation 104% 106% 106% 105% Refuse 77% 83% 91% 90%

Figure 1 **Cost Coverage**

Source: Saldanha Bay Municipality, Draft 2016/17 Budget

All services with the exception of refuse cover's costs. Though the refuse cost coverage ratio is concerning, the Municipality anticipates minimizing the losses for this service over the MTREF and plans for a 12 per cent tariff increase in 2016/17. Sanitation increases by 7 per cent to break even.

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Municipal Response:

We do not agree with the finding regarding refuse removal service not being cost reflective. This service shows a small profit of R21 824 when comparing total revenue with total expenditure (refer to Table A2). Service charges in table A4 is the nett amount and includes the cost of free basic services with regards to refuse removal. The revenue is indicated under item: Transfer recognised – Operational and should also be taken into account

Municipal Tariffs

The analysis below aims to provide an analysis of the draft tariffs of Saldanha Bay Municipality.

Table 7 Municipal Tariffs

Service	Tariff Structure	Average Increase	Changes/Comments
Electricity	 3 part tariff (fixed, capacity and energy charge) Flat consumption charge Applied to NERSA for a feed-in tariff 	7.64%	 Tariff increases in line with NERSA. Tariff Structure under review for 2016/17. Flat consumption tariff is cause for concern, especially in the residential category. Feed-in tariff still pending.
Water	2 part tariff (Fixed and variable)	6%	 6 ki FBW provided to indigents. Water restrictions and drought tariffs implemented as of March 2016. A 20% limit was placed all water consumers except Agriculture and small holdings. Flat rate the same for residential and commercial consumers. Inclining blocks applied to residential, agricultural and small holding consumers. A flat tariff is applicable to business and industry.
Refuse	 Inclining scales linked to property sizes and number of collections 	12%	MFMA circular 78 promoted cost reflected tariffs for water and sanitation. This service is not covering costs, which supports the need for higher tariff increases.
Sanitation	Inclining scales linked to property size	7%	This service is breaking even on operating expenses with limited margins available.

Source: Saldanha Bay Municipality, Draft 2016/17 Tariffs

The new tariff list is very well structured and shows increased transparency.

Table 8 Residential and Commercial Consumers

Consumer Calegories	Ele	ecticity	Woler	terriore in	Sonitation Re	efuse		Total
Residential								
Low Consumer	637.74	single place, 40 Amp, 350 KMh	486.73	7-40 H	124.83	185.52	85.52	R 1434.82
Mid-level Consumer	1026.66	3 phase, 20 Amp, 600kVA	738.13	416031	234.40	185.52	85.52	R 2 184.71
High-Level Consumer	1773.42	3 phase, 40 Amp, 1000kWh	1008.73	61-80 M	299.24	185.52	852	R 3 266.91
Commercial			_					
Low Consumer	930.43	single phase, 40 Amp., 400 kWh	247.72	510	234.39 оь тог	S68.81 For the rem	oval of 0,240 m² (740 listes) once a week	R 1 981.36
Mid-level Consumer	3823.58	3 phase, 40 Amp, 2000kVMh	436.23	304	360.40, 2 001to 3 000 m²		oral of 0,240 m² (240 lifese) brice a week	R 6912.32
High-Level Consumer	22 985.44	3 phase, 80 Amp, \$000kWh	1315.95	EO M	570.72 >5000 m²		wal of a 6 m² skip (per removal)	¥ 35 208.07

Source: Saldanha Bay Municipality, Draft 2016/17 Tariffs

Residential Consumers

Electricity and water are the most expensive services for residential consumers whereas refuse collection is a flat rate across all residential categories. High level municipal services users pay a high premium for this privilege. Though the Municipality is trying to keep tariffs within single digit levels where possible, it is still finding itself pressured to increase tariffs at levels higher than inflation. Sanitation tariffs still do not cover cost and there increase by 12 per cent for the second consecutive year.

Commercial Consumers

Though it is difficult to compare commercial consumers, because the scale of consumption can be quite varied; some comparisons are made above to give an indication of the costs of services for this category of consumers. It should be noted that refuse collection would appear to be quite expensive for the high-level commercial category.

Additional Comments - Electricity Tariffs

It should be noted that Saldanha Bay Municipality is in the process of reviewing their electricity tariff structure. Hence, it was deemed necessary to highlight this service for the purpose of this analysis.

As part of the tariff review Saldanha Bay Municipality has recommended a flat energy charge. NERSA has in recent years recommended the implementation of inclining block tariffs especially amongst residential consumers. Inclining block tariffs rise as larger amounts are consumed. What makes inclining block tariffs attractive amongst residential and smaller commercial customers, is the fact that it takes a customer's ability to pay into account, supports conservation with tariffs increasing with consumption levels and protects the revenue raising ability of municipalities by allowing cross-subsidisation.

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Table 9 NERSA Inclining Block Tariffs

Blocks	Consumption Levels	Basis of Block Range			
Block 1	1 - 50 kWh	Equal to FBE			
Block 2	51 – 350 kWh	Cushion low income large families than may spill over from block 1			
Block 3 351 - 600 kWh		Presumed average household consumption informed by NT assumption			
Block 4	> 600 kWh	Remainder			

Source: NERSA IBT Guideline, 2012

Flat tariffs, though equitable on face value, do not protect poor customers and allows for no cross-subsidisation where lower income consumers are less able to pay.

Under the revised tariff structure no monthly fixed charges are applied for the indigent consumers using Pre-Paid and for the non-indigent consumers on the 20 Ampere supply. Their Energy charge will be slightly higher to cover some of the costs.

Recommendation:

It is recommended that the Municipality investigate the impact that a flat tariff is likely to have on low income customers and on the Municipality's ability to collect for low income households that are metered conventionally.

Municiap Response

During the approval of Electricity Tariffs for 2015/6 NERSA indicated that we need to do a full tariff analysis. Since we did not have the in-house capacity to do it, we went out on a tender process and appoint a consultant to do it.

Normally NERSA gave the Municipal tariff guidelines as a consultation paper during November / December and the final guidelines during January for the following years tariffs. During December 2015 NERSA gave a Consultation paper on "Cost of Supply studies". In addition to this the MFMA Budget Circular 78 (7 December 2015) urged municipalities to" examine the cost structure of providing electricity services and apply to NERSA for electricity tariff increases that reflect the total cost of providing the service so that they work towards achieving financial sustainability."

This was the guidelines used for the tariff study.

The unit cost of bulk electricity purchases from Eskom for reselling, actually decreases with increase unit purchases. This is due to the fixed components and Demand components in the Eskom tariff and flat rate unit(kWh) tariffs. The Cost Of Supply Study that we did therefore indicated that we are under recovering on Domestic users and mainly on pre-paid users. One should also note that for the past number of years, NERSA only allowed inflation related increases to blocks 1 and 2. These increases were much lower than the Eskom increases on tariffs. In real terms the tariffs for these blocks have reduced.

The principal of the inclining block tariffs is that the higher energy users subsidise the lower energy users. This is however dependent on the customer mix. The average monthly use for Pre-paid Domestic Consumers is about 231 units per month. The average use for domestic consumers with

conventional meters is about 612 units per month. The overall average use for Domestic consumers is about 346 units per month. With this customer mix the Inclining Block Tariffs is not sustainable over the longer term, therefore, the proposal to move away from it.

The proposes tariffs however do give protection to the low income in the sense that the proposed tariff for a 20 Ampere connection do not have a fixed monthly charge, but only a unit component. To recover the actual cost this unit component is higher than the case where a fixed monthly charge is also included in the tariff:

The municipality have however decided to postpone the implementation of the flat tariffs in order to further investigate the full impact of it on the consumers!

Municipal Pricing – Value for Money

The analysis below illustrates what a total municipal account for residential and commercial consumers would be based on the current tariff lists. Due to the vast scales of consumption amongst industrial consumers and the relevant complexity in calculating an approximate charge without accurate metering, industrial consumers are not considered in this analysis.

For the purpose of this analysis we took samples from potentially low-level consumer, mid-level consumer and high-level consumer categories.

We have furthermore considered the **value for money** customers are receiving under the revised draft tariff list as structurally revised. A value of R600 is used as a mid-level indicator.

The analysis depicted in the table shows the number of

units that a prepaid consumer with a 30 A meter will receive from R600 for the 2016/17 financial year, compared to what they received in 2015/16.

Costs for 30 A Prepaid connection per month 2015/16Tafff **Basic Fee** 39.90 Capacity Charge (per A) 4.45 Consumption Consumption Block 1 (0 - 50 kWh) 1.24 per kWh Block 2 (51 - 350 kWh) 1.37 Block 3 (35) - 600 kWh) R 1.58 Block 4 (600+ kWh) 1.72 nice circulities ecclive a for fiction Basic Fee Basic Fee 39 90 Capacity Charge for 30 A R 133.38 Consumption Consumption 0 - 50 kWh (50 kWh) 61.86 per kWh (354.57 kWh) 51 - 350 kWh (300 kWh) R 410.26 351 - (80.89 kWh) 127.89 Total of 430.89 kWh R # 600.02 Total of 354.57 kWh # R 600.00

Table 10 Value for Money

Source: Saldanha Bay Municipality, Draft 2016/17 Tariffs

Prepaid consumers were not charged a basic fee for 2015/16 but for 2016/17 are expected to pay a <u>capacity charge of R4.45 per Amp</u> (connection) per month and a <u>basic fee of R39.90 per month</u>. The <u>consumption charge</u> has also been converted to a *flat rate from inclining block tariff structure*. The main concern municipalities have with IBT is the fact that not all blocks are costs reflective, especially to the lower consumption blocks. Where this is a pressing concern, fewer blocks are likely to be a better solution.

It can be seen that R600 bought <u>430.89 units</u> in 2015/16 whereas the same amount of money will buy <u>354.57 units</u> for 2016/17 after the tariff structure change and the increase of 7.64 per cent. In other words, after the tariff restructuring and a 7.64 per cent tariff increase, R600 buys substantially less in 2016/17, i.e. 76.32 kWhs less.

Small Scale Embedded Generation Tariffs

The increase in rooftop PV installation creates opportunities for municipalities to tap into, which has the potential to mitigate the supply constraints of Eskom somewhat. As part of the energy game changer Saldanha Bay Municipality was encouraged to establish small scale embedded generation tariffs to allow consumers to feed excess electricity generated back into municipal grid. Saldanha Bay Municipality has applied to NERSA for a feed-in tariff and is still awaiting feedback from NERSA.

SECTION 7: CREDIBILITY AND SUSTAINABILITY

7.1 REVIEW OF THE PREVIOUS YEAR'S BUDGET

PART 7.1(1): THE FINANCIAL PERFORMANCE AS PER THE AUDITED ANNUAL FINANCIAL STATEMENTS

THE FINANCIAL HEALTH AND PERFORMANCE - year ended 30 June 2015

The assessment of the financial health and performance is an integrated process involving a review of a municipality's audited annual financial statements and audit report using selected financial ratios/norms. The results of the financial ratios/norms are used to support financial decisions and to identify factors which may influence the financial stability of the Municipality. It is also to enable timely corrective action where service delivery may be at risk. The assessment is according to the selected key financial ratios/norms as per National Treasury MFMA Circular No. 71, as indicated in the table below. It needs to be noted that for the sake of this report, only ratio that are not within the desired norm are analysed. Arrow signs in the table below means the following (\(\infty: \text{ constant,} \)

Table 11 Financial ratios and norms

Fina norr	ncial ratios and ns	Norm	2011 Audited	2012 Audited	2013 Audifed	2014 Audited	2015 Audited	Comments	Overall
Deb	tors Management								
1.	Net debtors days:	≤ 30 days	41 days	57 days	61 days	60 days	57 days	The ratio result has improved by 3 days from 2013/14 to 2014/15. The ratio is not within the National Treasury norm of ≤ 30 days.	1
2.	Bad Debts Written-off as % of Provision for Bad Debt:	100%	15.91%	16.78%	74.43%	19.28%	135.43 %	The ratio result has improved by 116.15% from 2013/14 to 2014/15. The ratio is not within the National Treasury norm of 100%.	1
Distr	ibution losses								
3.	Electricity Distribution Losses (Percentage):	7% - 10%	12.00%	12.00%	13.00%	11.30%	8.91%	The ratio result has improved by 2.39% from 2013/14 to 2014/15. The ratio is within the National Treasury	1

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Fina norr	ncial ratios and ns	Norm	2011 Audited	2012 Audifed	2013 Audited	2014 Audited	2015 Audited	Comments	Overal
								norm of 7 - 10%.	
4.	Water Distribution Losses (Percentage):	15%- 30%	9.95%	12.25%	14.30%	16.66%	14.45%	The ratio result has improved by 2.21% from 2013/14 to 2014/15. The ratio is within the National Treasury norm of 15 - 30%.	1
Gra	nt Dependency								
5.	Own Source Revenue to Total Operating Revenue (Including Agency Revenue):	None	93.74%	94.40%	93.11%	92.98%	92.26%	The ratio result has remained relatively constant from 2013/14 to 2014/15, averaging 92.62%.	1
Exp	enditure Managemer	nt				•			
6.	Irregular, Fruitless and Wasteful and Unauthorised Expenditure/Total Operating Expenditure;	0%	4.91%	0.61%	4.39%	1.04%	0.64%	The ratio result has improved by 0.40% from 2013/14 to 2014/15. The ratio is within the National Treasury norm of 0%.	1
7.	Remuneration as % of Total Operating Expenditure:	25% - 40%	29.56%	30.80%	32.53%	33.96%	34.40%	The ratio result has remained relatively constant from 2013/14 to 2014/15 averaging 34.18%. The ratio is within the National Treasury norm of 25 - 40%.	1
8.	Contracted Services % of Total Operating Expenditure:	2% - 5%	1.49%	0.77%	0.52%	0.45%	0.48%	The ratio result has remained relatively constant from 2013/14 to 2014/15, overaging 0.47%. The ratio is within the National Treasury norm of 2 - 5%.	1
Asse	et Management								
9.	Capital Expenditure to Total Expenditure:	10% - 20%	17.37%	14.54%	17.51%	17.61%	23.45%	The ratio result has deteriorated by 5.84% from 2013/14 to 2014/15. The ratio is not within the	1

Fina norr	ncial ratios and ns	Norm	2011 Audited	2012 Audited	2013 Audited	2014 Audited	2015 Audited	Comments	Overall
								National Treasury norm of 10 - 20%.	
10.	Impairment of Property, Plant and Equipment, Investment Property and Intangible Assets (Carrying Value):	0%	0.13%	0.10%	0.17%	0.21%	0.05%	The ratio result has remained relatively constant from 2013/14 to 2014/15, averaging 0.13%. The ratio is within the National Treasury norm of 0%.	+
11.	Repairs and Maintenance as a % of Property, Plant and Equipment, Investment Property (Carrying Value):	. 8%	1.50%	1.16%	1.37%	1.30%	1.44%	The ratio result has remained relatively constant from 2013/14 to 2014/15, averaging 1.37%. The ratio is not within the National Treasury norm of 8%.	+
Bud	get Implementation								
12.	Operating Revenue Budget:	95% - 100%	95.36%	95.16%	95.65%	97.75%	97.98%	The ratio result has remained relatively constant from 2013/14 to 2014/15, averaging 97.87%. The ratio is within the National Treasury norm of 95 - 100%.	+
13.	Service Charges and Property Rates Revenue Budget:	95% - 100%	94.32%	99.44%	95.58%	100.77	98.41%	The ratio result has remained relatively constant from 2013/14 to 2014/15, averaging 99.59%. The ratio is within the National Treasury norm of 95 - 100%.	+
14.	Operating Expenditure Budget:	95% - 100%	90.67%	91.60%	91.58%	89.51%	89.73%	The ratio result has remained relatively constant from 2013/14 to 2014/15,	↔

Fina nom	ncial ratios and ns	Norm	2011 Audited	2012 Audited	2013 Audited	2014 Audited	2015 Audited	Comments	Overall
								averaging 89.62%. The ratio is not within the National Treasury norm of 95 - 100%.	
15.	Capital Expenditure Budget:	95% - 100%	63.83%	78.48%	70.71%	69.57%	95.40%	The ratio result substantially improved by 25.83% from 2013/14 to 2014/15. The ratio is within the National Treasury norm of 95 - 100%.	1
Liqui	idity Management								
16.	Cash/Cost Coverage Ratio (Excluding Unspent Conditional Grants):	1 - 3 months	12 months	11 months	10 months	8 months	7 months	The ratio result has remained relevantly constant from 2013/14 to 2014/15, averaging 7.5 months. The ratio is within the National Treasury norm of 1 - 3 months.	+
17.	Current Ratio:	1.5-2:1	4.97:1	4.10:1	4.47:1	3.88:1	3.48:1	The ratio result has remained relatively constant from 2013/14 to 2014/15, averaging 3.68. The ratio is within the National Treasury norm of 1.5 - 2:1.	+
Llabi	ility Management								
18.	Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure:	6% - 8%	3.64%	3.91%	4.38%	2.72%	2.23%	The ratio result has remained relatively constant from 2013/14 to 2014/15, averaging 2.48%. The ratio is within the National Treasury norm of 6 - 8%.	+

Financial ratios and norms		Norm	2011 Audited	2012 Audited	2013 Audiled	2014 Audited	2015 Audited	Comments	Overall
19.	Debt (Total Borrowings)/ Revenue:	45%	17.76%	13.66%	10.78%	8.76%	6.41%	The ratio result has remained relatively constant from 2013/14 to 2014/15, averaging 7.58%. The ratio is within the National Treasury norm of 45%.	+

Source: Saldanha Bay Municipality Audited AFS: (2010/11 - 2014/15)

7.1.1 Financial Position

a. Debtors Management

- Net Debtors Days: The trend analysis indicates that the ratio result has improved from 61 days in 2012/13 to 57 days in the 2014/15 financial year. Consumer debtors outstanding longer that 90 days amount to R84.07 million and makes up 56.26 per cent of total debtors of R149.45 million. This is substantiated by the amount of debtors written off which indicates that the debtors are not paying their accounts when fall due. The Municipality is encouraged to assess their existing credit control measures to ascertain where improvements can be made and thereafter strictly implement to collect long outstanding debtors. This would further improve the cash flows.
- Bad Debts Written-off as % of Provision for Bad Debt: The trend analysis indicates that the ratio result has improved from 74.43 per cent in 2012/13 to 135.43 per cent in the 2014/15 financial year. The ratio result is not with the National Treasury norm of 100 per cent. The Municipality wrote off a large amount of debtors in 2014/15, this may indicate that a number of prior period debts have been written off in the current year. It is important for the Municipality to sufficiently provide for its doubtful debts and to adequately review the bad debts to be written off as this would result in fair presentation in the annual financial statements.

b. Asset Management/Utilisation

Capital Expenditure to Total Expenditure: The trend analysis indicates that
the ratio result has increased from 17.51 per cent in 2012/13 to 23.45 per cent
in the 2014/15 financial year. The ratio result is not within the National Treasury
norm of 10 - 20 per cent. It is noted that the higher spending on infrastructure is
linked to additional Capital projects that were taken on in the financial year

with the intention of accelerating service delivery. The result of this ratio does not appear to have an impact on financial sustainability as liability and liquidity management is being well controlled.

Repairs and Maintenance as a % of Property, Plant and Equipment and investment Property (Carrying Value): The trend analysis indicates that the ratio result has remained relatively constant from 1.37 per cent in 2012/13 to 1.44 per cent in the 2014/15 financial year; however the results are not within the desired norm of 8 per cent. The Rand value spent on repairs and maintenance in 2014/15 amounts to R31.47 million (2013/14: R26.99 million), New assets have been acquired over the past five years, and therefore would not initially require repairs and maintenance. It is also acknowledged that the amount to be spent on expenditure of repairs and maintenance depends on management's decision, service delivery requirements and Asset Management Strategies. It must however be noted that not repairing assets, as and when needed, can lead to substantial impairment of assets and high costs of replacing such assets. This does not appear to be happening at this municipality as the percentage of impairment over total property, plant and equipment is 0.05 per cent. It is also noted that the labour portion is not included in the repairs and maintenance; only materials are normally included in the amount spent.

Municipal Response:

Asset Management Ratio

We do not agree with your finding. The ratio for 2014/15 amounts to 23.45% which is in line with the National Treasury norm.

Repairs and Maintenance Ratio

The municipality replaced various assets during the past few financial years which resulted in lower initial maintenance costs. At this point in time the 8% of is unrealistic due to the high value of the assets. It is not realistic to increase rates and tariffs to provide for the increase in repairs and maintenance of an additional R141 million in 2016/17.

7.1.2 Budget Implementation

Operating Expenditure Budget Implementation Indicator: The trend analysis
indicates that the ratio result has remained fairly constant from 91.58 per cent

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in 2012/13 to 89.73 per cent in the 2014/15 financial year; however the results are not within the desired norm of 95-100 per cent. The Municipality is encouraged to continue improving its Opex spending patterns.

PART 7.1(2): THE BUDGET PERFORMANCE AS PER THE AUDITED ANNUAL FINANCIAL STATEMENTS

Table 12 Audited Annual Financial Statements

		2013	2014			2014	/2015	
R thousands	Adjusted Budget	Audited Outcome	Difference	DIIT %	Adjusted Budget	Audited	Difference	DIN %
Description	2013/14	2013/14	2013/14	2013/14	2014/15	2014/15	2014/15	2014/15
Financial Performance								
Property rates	146 247	144 831	(1 416)	-0.97%	151 174	153 717	2 543	1.689
Service charges	407 652	416 179	8 527	2.09%	454 592	441 827	(12 765)	-2.819
inv estment rev enue	22 769	24 758	1 989	8.74%	31 978	29 066	(2 912)	-9.11%
Transfers recognised - operational	68 992	46 902	(22 090)	-32.02%	69 160	56 176	(12 984)	-18.77%
Other own revenue	31 872	36 521	4 649	14.59%	33 225	45 785	12 560	37.809
Total Revenue (excl. capital transfers and contributions)	677 532	569 191	(8 340)	-1.23%	740 128	726 572	(13 557)	-1.83%
Employ se costs	221 536	220 253	(1 282)	-0.58%	248 382	242 794	(5 588)	-2.25%
Remuneration of councillors	8 339	8 368	29	0,35%	8 986	8 642	(344)	-3.83%
Depreciation & asset impairment	112 622	89 850	(22 773)	-20.22%	121 505	108 989	(12 536)	-10.32%
Finance charges	8 873	13 911	5 039	56,79%	16 661	15 779	(882)	-5.20%
Materials and bulk purchases	218 320	221 089	2 769		243 802	235 982	(7 820)	
Transfers and grants	2 002	2 002	-		2 110	2 110	(0)	0,00%
Other expenditure	180 458	117 757	(62 701)	-34.75%	178 075	116 601	(61 473)	-34.52%
Total Expenditure	752 149	673 230	(78 919)	-10.49%	819 520	730 878	(88 642)	-10.82%
Surplus/(Deficit)	(74 617)	(4 038)	70 579	-94,59%	(79 392)	(4 306)	75 086	-94.68%
Transfers recognised - capital	-	43 935	43 935		43 478	38 962	(4 516)	
Contributions recognised - capital & contributed assets	-	-	_		1 653	_	(1 653)	
Surplus/(Deficit) after capital transfers & contributions	(74 617)	39 697	114 514	-153.47%	(34 261)	34 858	58 917	-201.15%
Share of surplus/ (deficit) of associate	-	4-	-		1-5		-	
Surplus/(Deficit) for the year	(74 617)	39 897	114 514	-153,47%	(34 261)	34 656	68 917	-201.15%
Capital expenditure & funds sources							-	
Capital expenditure	208 662	147 120	(61 542)	-29.49%	236 337	226 795	(9 542)	-4.D4%
Transfers recognised - capital	50 598	49 034	(1 564)		54 170	46 167	(8 003)	
Public contributions & donations	15 913	5 778	(10 135)		1 653	1 652	(1)	
Воггоwing	1 638	515	(1 123)	-68,56%	1 145	1 480	335	
Internally generated funds	140 512	91 793	(48 719)	-34.67%	179 368	177 496	(1 872)	-1.D4%
Total sources of capital funds	208 662	147 120	(61 542)	-29.49%	236 337	226 795	(9 542)	-4.04%

Source: MTREF 2016/17 Budget Schedule A1

The Municipality reflected an immaterial under-realisation for operating revenue for 2013/14 as well as 2014/15. The spending of transfers recognised – operational is showing persistent underspending of 32.0 per cent and 18.8 per cent over the past two audit financial years.

The Municipality reported a negative variance of 10.8 per cent in aggregate for operating expenditure in 2014/15 financial year of which a material negative variance for depreciation and asset impairment (10.3%) and other expenditure (34.5%) was noted.

The Municipality's capital spending amounted to R226.80 million or 96 per cent of the 2014/15 financial year.

Risks:

- An area of concern is the persistent under realisation of transfers recognised operational which might lead to retention of grant monies with fiscal constraints to persist over the MTREF.
- Underspending of other expenditure that is mainly due to delays with housing.

Municipal Response

The housing grants with regards to top structures received by the municipality was normally included under Transfers recognised: Operational. Saldanha bay municipality acted as the agent to implement these projects, therefore, the grant allocation and payments are accounted through a liability account in terms of GRAP. This had the effect that it seemed that the budget was underspend when looking at the statement of financial performance. We have addressed this in the 2016/17 budget and do not include housing grants (top structures) in our budgeted financial performance but only disclose the grant in the grant related tables.

7.2 REVIEW OF THE NEW (2016/17) MTREF

PART 7.2(1): REVIEW OF THE BUDGET ASSUMPTIONS

Objective:

The assessment is based on the budget assumptions as per page 21 of the budget document of the Municipality. The budget assumptions are reviewed for completeness, credibility and reasonableness as it forms the basis upon which the new MTREF is prepared.

Table 13 Budget Assumptions

No.	Description of the Budget Assumptions
1.	The forecasted CPIX is estimated at 6.6 per cent for 2016/17, 6.2 per cent for 2017/18 and 5.9 per cent for the 2018/19 financial years.
2	The 2016/17 budget was prepared on a debtor's payment rate of 97 per cent.
3	The following principles and tariff increases, based on the cost reflectiveness of the tariffs are proposed:
	 CPIX and affordability by community taken into account, but cost reflective; Property Rates = 5%
	- Electricity = 7.64% (with a free 50 kWh per month to indigent households only, which is to be financed from the Equitable share);
	 Water = 6% (with 6 kilolitres plus the basic levy for water free of charge to only indigent households);
	- Refuse = 12%; Sewerage = 7%; Sundry tariffs (Rental of halls, building plan fees, etc.) = 6%.
4.	Cost containment measures were provided for in the budget where certain general expense line items baselines were reduced substantially.

No.	Description of the Budget Assumptions
5.	Employment costs were budgeted for an annual growth of 7%.
6.	An increase of 7.5% was provided for the bulk water purchases.
7.	An increase of 9.4% was provided for the bulk electricity purchases.
8.	An amount of R45.94 million is budgeted as a cash-backed portion of deprecation that will be transferred to the CRR.
9.	The external loans to be taken up to fund the capital budget over the MTREF period are R140.70 million.
10.	National grants included are in terms of the 2016 DoRB; Provincial grants are based on the 2015/16 allocation with a 6% increase; Other grants based on MOU signed with donors.

Findings:

The overall budget assumptions are credible and reasonable except for the provincial grant allocations that do not reconcile to the Provincial Gazette No. 7576.

Risks and Recommendation:

The timing issue relating to the publishing of the Provincial Gazette is noted and the Municipality is requested to correct SA18 and to take into consideration the impact thereof when finalising the budget for approval.

Municipal Response

SA 18 will be updated with the Gazetted figures.

PART 7.2(2): SURPLUS/DEFICIT FOR TRADING SERVICES

Table 14 Trading Services

Revenue - Standard Outcome Out	Description	2012/13	2013/14	2014/15	Curr	ent Year 20	15/16	1	edium Term R nditure Frame	
Nevenue - Standard Trading services 407 187 444 072 503 068 564 981 567 916 357 278 559 249 68		Audited	Audited	Audited	Original	Adjusted	Febr	Budget Year	Budget Year	Budget Year
Trading services 407 187 444 072 503 068 564 981 567 916 357 278 599 249 668 Electricity 226 143 250 252 270 688 317 725 310 636 192 024 339 516 37 Water 93 356 110 291 125 165 126 126 131 185 87 698 131 643 14 Wasto water management 53 828 47 233 53 136 60 409 63 321 36 535 57 851 6 Waste management 33 859 36 295 54 079 60 720 62 774 41 021 70 240 7 Other -	1.14.	Outcome	Outcome	Outcome	Budget	Budget	2016'	2016/17	+1 2017/18	+2 2018/19
Electricity 226 143 250 252 270 688 317 725 310 636 192 024 339 516 37	ue - Standard									
Water 93 358 110 291 125 165 126 126 131 185 87 698 131 643 14 Waste water management 53 828 47 233 53 136 60 409 63 321 36 535 57 851 6 Other — — — — — — — — Expenditure - Standard — <	ding services	407 187	444 072	503 068	564 981	567 916	357 278	599 249	662 703	729 109
Wasto water management 53 828 47 233 53 136 60 409 63 321 36 535 57 851 6 Waste management 33 859 36 295 54 079 60 720 62 774 41 021 70 240 7 Expenditure - Standard Trading services 357 583 373 670 416 039 468 756 474 140 275 861 504 649 54 Electricity 197 233 209 622 221 412 266 525 266 163 151 539 288 875 31 Waster 78 111 85 119 90 962 29 966 99 725 58 400 102 455 11 Waste water management 33 747 33 855 39 671 46 453 48 014 29 028 50 331 5 Waste management 48 491 45 070 64 554 55 808 60 244 36 693 62 984 6 Other 1 3 1 3 1 3 0 4 Surplus/ (Deficit) on Main Services <td>ectricity</td> <td>226 143</td> <td>250 252</td> <td>270 688</td> <td>317 725</td> <td>310 636</td> <td>192 024</td> <td>339 516</td> <td>379 758</td> <td>414 646</td>	ectricity	226 143	250 252	270 688	317 725	310 636	192 024	339 516	379 758	414 646
Waste management 33 859 36 295 54 079 60 720 62 774 41 021 70 240 7 0240 8 0244 8 025 8 025 28 8 755 31 14 8 014 29 028 8 031 5 0341 5 0341 5 0341 6 034 6 034 6 034 6 034 6 034 6 034 6 034 6 034 6 034 6 034 6 034 6 034 6 034 6 034 6 034	ater	93 356	110 291	125 165	126 126	131 185	87 698	131 643	144 121	168 388
Other — <td>asto water management</td> <td>53 828</td> <td>47 233</td> <td>53 136</td> <td>60 409</td> <td>63 321</td> <td>36 535</td> <td>57 851</td> <td>63 778</td> <td>65 887</td>	asto water management	53 828	47 233	53 136	60 409	63 321	36 535	57 851	63 778	65 887
Expenditure - Standard Trading services 357 583 373 670 416 039 468 756 474 140 275 881 504 649 54	aste management	33 859	36 295	54 079	60 720	62 774	41 021	70 240	75 046	80 189
Trading services 357 583 373 670 416 039 468 758 474 140 275 881 504 649 54 Electricity 197 233 209 622 221 412 266 525 266 163 151 539 288 875 31 Water 78 111 85 119 90 402 99 966 99 725 58 400 102 455 11 Waste water management 33 747 33 855 39 671 46 453 48 014 29 028 50 331 5 Waste management 48 491 45 070 64 654 55 808 60 244 36 693 62 984 6 Other 1 3 1 4 4 0 4 Surplus/ (Deficit) on Main Service Trading services 49 603 70 402 87 029 96 225 93 775 81 618 94 600 12 Electricity 28 910 40 630 49 277 51 200 44 483 40 485 50 640 6		-	-	-	-	-		~	-	-
Electricity	diture - Standard									
Water Water Waster management 78 111 85 119 90 402 99 966 99 725 58 400 102 455 11 Waste water management Other 33 747 33 855 39 671 46 453 48 014 29 028 50 331 5 Waste management Other 48 491 45 070 64 554 55 808 60 244 36 693 62 984 6 Other 1 3 1 4 4 0 4 Surplus/ (Deficit) on Main Service Trading services 48 603 70 402 87 029 95 225 93 775 81 618 94 600 12 Electricity 28 910 40 630 49 277 51 200 44 483 40 485 50 640 6	ding services	357 583	373 670	416 039	468 756	474 140	275 661	504 649	540 743	589 745
Waste water management 33 747 33 855 39 671 46 453 48 014 29 028 50 331 5 Waste management 48 491 45 070 64 554 55 808 60 244 36 693 62 984 6 Other 1 3 1 4 3 0 4 Surplus/ (Deficit) on Main Service Trading services 48 603 70 402 87 029 95 225 93 775 81 616 94 600 12 Electricity 28 910 40 630 49 277 51 200 44 483 40 485 50 640 6	ectricity	197 233	209 622	221 412	266 525	266 153	151 539	288 875	314 354	344 792
Waste management	ater	78 111	85 119	90 402	99 966	99 725	58 400	102 455	112 169	120 937
Other 1 3 1 4 8 0 4 Surplus/ (Deficit) on Main Service Trading services 49 603 70 402 87 029 95 225 93 775 81 618 94 600 12 Electricity 28 910 40 630 49 277 51 200 44 483 40 485 50 640 6	aste water management	33 747	33 855	39 671	46 453	48 014	29 028	50 331	53 433	58 007
Surplus (Deficit) on Main Service	aste management	48 491	45 070	64 554	55 808	60 244	36 693	62 984	60 783	66 004
Trading services 48 603 70 402 87 029 95 225 93 775 81 618 94 600 12 Electricity 28 910 40 630 49 277 51 200 44 483 40 485 50 640 6	her	1	3	1	14	4	0	4	4	4
Electricity 28 910 40 630 49 277 51 200 44 483 40 485 50 640 6			Surp	ius/ (Defici	t) on Main	Service				
	ling services	49 603	70 402	87 029	95 225	93 775	81 616	94 600	121 980	139 365
Water 15 245 25 172 34 763 26 161 31 460 29 298 29 187 3	ectricity	28 910	40 530	49 277	51 200	44 483	40 485	50 640	65 404	69 854
	ater	15 245	25 172	34 763	26 161	31 460	29 298	29 187	31 952	47 451
	aste water management	20 081	13 378	13 465	13 956	15 306			10 345	7 879
	aste management	(14 633)			4 911				14 263	14 184
Other (1) (3) (1) (4) (4) (0) (4)	*								(4)	

Source: 2016/17 A2 Schedule

Findings:

The comparisons indicate that the four (4) trading services generate a surplus over the MTREF period which suggests that tariffs might be fully cost reflective. Cognisance is taken of the fact that the Municipality does not allocate all other overheads and indirect costs to these services which consequently distorts the results.

The surplus margins for electricity from the 2015/16 financial year have shown year-on-year a downward trend indicating pressures on the main source of revenue for Saldanha Bay. The surplus on electricity will be declining further with the introduction of green initiatives in the market, a decline in the demand due to high costs and possible load shedding. A risk to the Municipality's electricity revenue is a decline in the demand for electricity by high energy consumption industries e.g. Saldanha Steel using self-generation options or contraction in their market share due to macroeconomic factors.

The costs for indigent support on charges are based on free refuse removal and sanitation, 6 kl of water and the 50 kWh of free electricity and are financed through the equitable share. In addition the Municipality exempt the value of property of indigent households by an additional R85 000. It is noted the growth in the cost of free basic services marginally outstrips the growth in the equitable share allocation.

Risks and Recommendations:

The increase in the cost of electricity outstripped the growth in revenue which results in a decline in the net cash operating surplus that will have a negative impact on the funding mix of the Municipality.

In view of prevailing economic conditions, fiscal constraints and the instability in the steel industry which can lead to job and revenue losses it is recommended the Municipality continue implementing effective indigent management and stay within the limits set in the long term financial plan to ensure that financial sustainability is maintained.

Municipal Response:

The municipality has decided not to implement the flat rate electricity in this budget year.



PART 7.2(3): THE CREDIBILITY AND SUSTAINABILITY OF THE BUDGET

A. THE BUDGET OVERVIEW

Table 15 Budget Overview

Description	2012/13	2013/14	2014/15	Cur	rent Year 2015	¥16		2016/17 Medium Term Revenus & Expanditure Framework				
R thousands .	Audited Outcome	Audited :	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast		Budget Year +1 2017/18	+2 2018/19			
Total Revenue (excluding capital transfers and contributions)	812 348	669 191	726 572	837 401	867 009	967 009	865 407	926 085	1 000 798			
Total Expenditure	650 573	673 230	730 878	927 016	937 065	937 085	942 707	1 003 741	1 080 875			
Surplusi(Deficit)	(38 224)	(4 038)	(4 306)	(89 615)	(70 056)	(70 056)	{77 300}	(77 655)	(80 077)			
Transfers recognised - capital	47 230	43 935	38 962	31 208	65 303	65 303	28 725	53 459	37 470			
Contributions recognised - capital & contributed assets	-	-	-	6 347	8 597	8 597	8 000		-			
Surplus/(Deficit) after capital transfers & contributions	9.008	39 897	34 656	(52 060)	3 844	3 844	(40 574)	(24 197)	(42 607)			
Share of surplus/ (descrit) of associate	-	-	-	-	-	-		-	-			
Surplus/(Deficit) for the year	9 008	39 897	34 656	(52 060)	3 844	3 844	(40 574)	(24 197)	(42 607)			

Source: MTREF 2016/17 Budget Schedule A1

Findings

- The revenue in aggregate show an increase of less than 1 per cent which is mainly due to the exclusion of the housing grant, this was included in the previous financial year. If housing is excluded revenue reflects an increase of 12 per cent and indicates real positive growth over the 2016/17 MTREF.
- The Municipality has tabled deficit budgets for the 2016/17 MTREF period which is mainly caused by non-cash items such as depreciation and asset impairment.
- The annual depreciation cost is then transferred to a separate accumulated depreciation account which has the effect of preserving the historical cost of the assets. This account is in essence the probable replacement cost of the assets. The Municipality planned to cash backed 40 per cent of the depreciation for the 2016/17 financial year and to 42 per cent by the end of the 2016/17 MTREF.

Risks and Recommendations:

- The Municipality tabled operational deficit budgets over the MTREF. Whilst this
 is not an indication of an unfunded budget it has the ability over time to reduce
 either the contributions to cash backed reserves or reduce the contributions to
 internal funds towards capital spending.
- The Municipality is commended for making a policy decision that the cash backed amount of depreciation should not be less than 50 per cent of the audited actual depreciation of the previous financial year and should endeavour to gradually increase the cash-backing of depreciation.

B. REVIEW OF THE OPERATING REVENUE BUDGET

Table 16 Operating Revenue Budget

Description	2012/13	2013/14	2014/15	Cur	rent Year 2015	1/16		ledium Term f nditure Frame	
R thousand	Audited	Audited	Audited	Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
	Outcome	Outcome	Outcome	Budget	Budget	Farecast	2016/17	+1 2017/18	+2 2016/19
Revenue By Source									
Property rates	129 274	141 994	150 857	156 198	172 480	172 480	180 993	191 668	207 381
Property rates - penalties & collection charges	5 322	2 837	2 860	3 500	3 000	3 000	3 000	3 180	3 371
Service charges - electricity revenue	213 084	235 096	245 619	291 858	286 057	286 057	312 722	341 941	374 379
Service charges - water revenue	89 868	102 632	110 230	113 597	111 570	111 570	117 634	126 684	137 109
Service charges - sankation sevenue	38 116	42 654	45 599	51 161	50 084	50 084	53 262	58 710	60 80
Service charges - refuse revenue	33 412	35 798	40 380	46 925	46 506	46 606	52 183	55 092	59 27
Service charges - other	-	-		-	_	-		_	_
Rental of facilities and equipment	11 108	11 258	12 398	13 623	13 142	13 142	13 646	14 738	15 91
interest samed - ex temal Investmente	26 989	24 758	29 065	21 000	28 900	28 900	24 863	18 447	15 32
Interest earned - outstanding #ebtors	2 301	5 846	5 008	5 778	6 689	6 689	6 689	6 689	5 63
Dividends received	_	-	_	_	_	_	_	-	_
Fines	1 360	2 000	3 610	3 018	4 036	4 035	4 542	4 814	5 10:
Licences and permits	1 241	1 243	1 230	1 323	1 185	1 185	1 258	1 334	1 414
Agency services	2 827	3 404	4 011	3 780	4 200	4 200	4 410	4 675	4 95
Transfers recognised - operational	42 184	46 902	56 178	112 111	123 900	123 900	74 231	82 902	90 63
Other revenue	14 626	12 564	18 341	13 528	14 673	14 673	15 974	17 212	18 45
Gains on disposal of PPE	639	206	190	-	489	489	-		10 45.
otal Revenue (excluding capital transfers	812 348	889 191	726 572	837 401	967 009	867 009	865 407	926 085	1 000 78
and contributions)									. 500 70

Source: 2016/17 A4 Schedule

Property Rates

- Property rates constitute an average of 20.8 per cent of the operating revenue budget over the MTREF and are the second most significant component of the operating revenue budget.
- Property rates revenue increased by 4.9 per cent which resulted in a negative growth rate indicating the rate base is stagnating although a marginal increase in residential properties were reported. The negative growth rate was compounded by the tariff increase of 5 per cent which is below the CPIX forecast for the 2016/17 financial year.
- The expected cash collection rate (SA11) is 96 per cent for 2016/17 which is in line with the current year-to-date performance and is considered realistic.

Service Charges: Electricity

- Electricity sales are the most significant (36.8% average over MTREF) component
 of the operating revenue budget. Total electricity revenue increase by 9.3 per
 cent from the previous financial year which is based on a tariff increase of 9.4 per
 cent.
- A monthly capacity charge was introduced in order to have cost reflective tariffs.
 However, it is noted that the current tariff structure gives no incentive for
 households to utilise prepaid meters and the low usage consumers' accounts are
 more sensitive to the change in structure.

- The outstanding debtors for electricity decreased by R239 000 or 1.1 per cent month-on-month as at February 2016, however debtors outstanding for longer than 90 days amounts to R1.28 million or 6.2 per cent of the total outstanding debtors.
- The projected collection rate of 97.4 per cent is in line with the current year-to-date performance which exceeds 100 per cent and is considered realistic.
- Electricity distribution losses amount to 5.9 per cent for the 2014/15 financial year which show an improvement from the previous year (2013/14: 11.3%) and are below the national norm of 7 10 per cent.

Service Charges: Water

- Water revenue amounts to 13.7 per cent on average over the MTREF and increased by 5.4 per cent from the previous year, resulting in a negative real growth.
- The tariff for water will increase by 6.0 per cent for 2016/17 which is below CPIX projections of 6.6 per cent albeit the Municipality listed the provision of adequate water for future development as a risk. Consumer water debtors are showing a year-on-year increase of R1.31 million or 3.3 per cent and the collection rate of 97 per cent is deemed reasonable.
- Water distribution losses amount to 14.5 per cent in 2014/15 financial year which are below the national norm of 15 - 30 per cent, resulting in an improvement from the previous financial year reported of 16.7 per cent.

Service Charges: Sewerage

- The total budgeted revenue for sewerage constitutes 6.7 per cent on average over the MTREF which results in a marginal positive growth of 0.1 per cent.
- The average tariff increase amounts to 7 per cent for 2016/17 budget year which
 is in line with the CPtX.
- Consumer debtors for sanitation revenue are showing a year-on-year decrease of R1.01 million or 4.6 per cent for the period ended February 2016, thus the 97 per cent collection rate for sanitation is considered reasonable.

Service charges: Refuse Removal

 Refuse removal is not a significant (5.97% average over MTREF) component in the operating revenue budget and increased by 11.97 per cent from the previous year which indicated a positive real growth.

- The tariff increased by 12 per cent for 2016/17 financial year to break-even.
- The outstanding debtors for refuse removal increased by R2.38 million or 12.3 per cent and for debtors outstanding for more than 90 days decreased by R363 000 or 1.70 per cent for the period ended February 2016.

Municipal Response

We have reviewed the debtors as included in the A Schedules and amended it accordingly.

Fines

The collection of fines is a challenging area as the projected collection rate is low at 60.2 per cent as per SA30 and is a revenue source the Municipality can explore to increase its revenue base.

Transfers recognised – Operational

- The Municipality is self-supporting with no significant reliance (8.58%) on grants and subsidies to fund its daily operations.
- The Supporting A-schedule (SA18) does not reconcile to the Provincial Gazette No. 7576 and the 2016 Division of Revenue Bill.
- Underspending of grants and subsidies were noted in the previous two financial years.

Other revenue

• Other revenue is projected to increase by 8.9 per cent in 2016/17 from the current year. However to note is that the Municipality operates seven holiday resorts which are not profitable.

Risks and Recommendations:

- A risk to the Municipality is the sustainability of the water service in view of negative real growth in revenue and an inadequate supply of water to support future development.
- The Municipality is considering the construction of desalination plants in the future which will require a major capital outlay and may cause a steep incline in tariffs well above CPIX.

- With fiscal constraints to persist over the 2016/17 MTREF, Provincial Treasury recommends that the Municipality improve on utilising all government grants and subsidies to avoid retention of grant monies.
- The Municipality should consider gradually increasing tariffs to make provision for future capital expansion instead of spikes in the year that the capital projects are budgeted for.
- The Municipality should consider review of its funding model to sustain its holiday resorts.

Municipal Response

The Municipality commissioned a study to advice on alternative management structures but a final decision still needs to be taken by the Council. The defecit of resorts had been reduced by R 3.3 million in the 14/15 financial year compared to the previous year. The tariffs charged are market related if compared to the study undertaken by the appointed consultants taking all factors into consideration.

C. REVIEW OF THE OPERATING EXPENDITURE BUDGET

Table 17 Operating Expenditure Budget

Osscription	2012/13	2013/14	2014/15	Cu	Current Year 2015/16 2016/17 Medium Ter Expenditure Fr					% Growth rates: MTREF Budget				
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	2015/16- 2018/17 (YOY)	2915/17- 2017/18 (YOY)	2017/18- 2018/19 (YOY)	2015/18 -2018/1: (AVE)	
Expenditure By Type														
Employ ee related costs	203 215	220 253	242 794	267 938	272 554	272 554	291 570	306 977	331 633	6.98%	5.97%	7.33%	6.76	
Remuneration of councillors	7 667	8 368	8 642	9 615	9 512	9 512	9 693	10 275	10 892	1.91%	6.00%	6.00%	4.64	
Debt impairment	23 474	12 385	N 202	22 083	22 571	22 571	15 988	17 107	18 305	-29.16%	7.00%	7.00%	-5.05	
Depreciation & asset impairment	95 997	89 850	108 969	128 977	128 977	128 977	138 571	144 920	156 442	7,44%	4.58%	7.95%	6.66	
Finance charges	16 582	13 911	15 779	24 016	18 530	18 530	25 554	31 845	33 997	37.91%	24.62%	6.75%	23.09	
Bulk purchases	202 053	221 089 :	235 982	274 847	277 558	277 558	302 759	330 257	360 263	9.08%	9.08%	9.09%	9,08	
Contracted services	3 395	3 041	3 542	-	-	_	_	-	-	-	-	_	0,00	
Translers and grants	1 897	2 002	2 110	2 2 1 5	2 215	2 215	2 215	2 348	2 489	0.00%	6.00%	6.00%	4.00	
Other expenditure	94 479	102 104	103 775	197 325	204 967	204 967	156 176	158 011	186 854	-23.80%	1.17%	5.60%	-5.68	
Loss on disposal of PPE	1 630	227	992	-	181	181	181	-	-	0.06%	-100.00%	0.00%	-33.31	
Total Expenditure	650 573	673 230	730 878	927 016	937 065	937 065	942 707	1 003 741	1 060 575	0,60%	6,47%	7,68%	4.92	

Source: MTREF 2016/17 Budget Schedule A4

Employee related costs

 The total budgeted Employee related costs of R291.57 million constitutes a significant 30.9 per cent of the total operating expenditure budget for the 2016/17 financial year which within National Treasury's norm of between 25 – 40 per cent per MFMA Circular no. 71.

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- The growth in the employee related of R19.02 million or 7.0 per cent when compared to the adjusted budget of 2015/16 are in line with South African Local Government Bargaining Council wage agreement.
- Overtime costs amounts to 3.6 per cent of the total remuneration (excluding senior managers' remuneration) which is within the norm of 5 per cent.
- The Municipality is commended projecting curtailing overtime costs by 29 per cent from 2015/16 adjusted budget.
- According to SA24, the Municipality did not indicate significant changes in its
 employment structures however it is envisaged that the anticipated Employee
 related costs will add pressure on the limited revenue sources of the
 Municipality. In this regard, careful consideration needs to be given to the
 efficiency of the staff establishment and the associated costs.

Remuneration of councillors

Remuneration of Councillors constitutes 1.0 per cent of the total 2016/17 operating budget and reflect an increase of 1.9 per cent, which is not in line with the most recent determination of upper limits, salaries and benefits published in Government Gazette. It is noted that the number of Councillors remained unchanged.

Municipal Response:

Councillor remuneration will be updated in the final budget. The number of councillors increased with 2 from 25 to 27.

Depreciation and asset impairment

- Depreciation and asset impairment increase by R9.59 million or 7.4 per cent to R138.57 million in the 2016/17 budget year whilst the book value of property plant and equipment is projected to increase by R73.95 million or 3.28 per cent. The Municipality reflected under-performance against the adjusted budget for the most recent audit years which could be attributed to the low capital spending.
- Hence, it is recommended that the Municipality review the calculation of depreciation and ensure it is based on an updated asset register and cognisance be taken of planned capital expenditure as well as current workin-progress capital that will be commissioned over the MTREF.

Municipal Response

The budget for depreciation is based on the carrying value of the depreciable assets and their respective remaining useful lives. The budget is increased from year to year based on expected completion of ongoing projects and expected date for new purchases to be available for use. The depreciation budget is not based on spending and rather on the expected completion and commissioning date of projects and assets we spend the funds on. The balance of Property, Plant and Equipment Work-in-Progress (WIP) as at 31 June 2015 was R156,5 million and during the current financial year we have budgeted to spend R215,8 million on capital projects. Some of these projects are only expected to be completed in the 2016/17 financial year thus we have budgeted for the related depreciation in that year. It is thus not appropriate to compare the increase in the depreciation budget to our spending pattern of the municipality as there is a time lag between when the expenditure is incurred to when the related assets are available for use, especially for multiyear projects. The impairment of assets is based on annual condition assessments done on the existing assets thus it is not appropriate to compare this to expected future spending as it is highly unlikely that a new asset would need to be impair. A new asset would only be impaired under exceptional circumstances and we do not budget for these as it is highly unlikely to happen. The municipality assesses the assumptions used in preparing its budgets on an annual basis and these assumptions are also reviewed and re-evaluated during the adjustment budgets to determine whether there have been significant changes that would require adjustment of the original budget. During the February adjustment budget, the original assumptions were deemed to be appropriate thus no adjustments were made."

Finance charges

- Finance charges show an increase of R7.94 million or 37.9 per cent from R18.53 million in 2015/16 which is in main based on the increased borrowing to fund the capital budget.
- An external loan amounting to R123 million was taken up during the 2015/16 financial year of which the second installment will be taken up in the 2016/17 budget year.

Other expenses

A year-on-year increase of 23.8 per cent is projected for the 2016/17 financial year when compared to the current year's adjusted budget. Other expenditure comprises 16.6 per cent of the total operating expenditure budget.

- The decrease is mainly attributed to housing top structures that are no longer reflected in the statement of financial performance based on the agency principle in terms of the GRAP standards.
- The Municipality however provided the detailed breakdown of the total "Other Expenditure" in budget Schedule SA1 of which R64.90 million or 6.9 per cent is allocated to "General Expenses" (the largest component) and Repairs and Maintenance amounts to R46.49 million or 4.9 per cent (second largest component).
- The Municipality is commended for their low allocation towards "General Expenses", as it is in line with the National Treasury guidelines.

Repairs and maintenance

- In terms of Circular 71 repairs and maintenance should be 8 per cent of the carrying value of Property, Plant and Equipment and Investment Property.
- Over the MTREF 2.08 per cent, 2.11 per cent and 2.24 per cent are projected which is well below National Treasury norms and standards. It is further noted with concern that the Municipality under-spend repairs and maintenance by R8.53 million or 21 per cent of the adjustment budget in the 2014/15.

Municipal Response:

It must however be noted that the amount reflected as repairs and maintenance only represents materials and contracted services. No labour and vehicle cost incurred by the municipality is currently allocated to repairs and maintenance due to the absence of the proper costing system. The actual repairs and maintenance is higher than the amount reflected in the budget documents. This is envisaged to be addressed with the implementation of mSCOA.

Risks and Recommendations:

- Although the municipal wage bill is within the national norm it is growing in excess of CPIX and will place pressure on available resources.
- Under provision for councilors as the increase budgeted for the 2016/17 financial year is below the most recent published Gazette on the remuneration of Public Office Bearers Act: Determination of upper limits of Salaries, Allowances and Benefits published on 21 December 2015.

- The MTREF projections for Repairs and Maintenance indicate insufficient provision which could lead to increased impairment of useful assets and ultimately a breakdown in service delivery.
- Effective management of employee related cost is recommended with regard to making sufficient cash backed provisions; consideration of the impact of contract workers, if applicable, being appointed full time; consideration the organogram inclusive of unfunded vacancies, efficiency of staff and TASK job evaluation in relation to growth in revenue.
- It would be recommended the Municipality develop infrastructure maintenance plans that are link to an integrated asset management system in an attempt to ensure that preventative and not only reactive maintenance is undertaken.

D. THE CAPITAL EXPENDITURE BUDGET

Table 18 Capex

Vote Description	2012/13	2013/14	2014/15	Cui	rrent Year 201	5/16		ledjum Term f nditure Fram:	
R thousand	Audited	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Febr 2016'	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Capital Expenditure - Standard									
Governance and administration	16 717	12 439	26 316	33 338	56 281	33 339	44 480	23 749	5 816
Executive and council	91	47	535	10	. 335	10	320	210	-
Budget and treasury office	142	473	740	822	912	822	702	369	25
Corporate services	16 484	11 919	25 041	32 506	55 033	32 506	43 458	23 170	5 794
Community and public safety	21 901	13 448	25 695	44 954	39 144	44 964	32 190	11 199	23 326
Community and social services	7 166	2 383	977	2 535	3 047	2 535	1 114	555	450
Sport and recreation	1 609	5 221	21 921	38 161	32 683	38 161	19 641	4 704	21 928
Public safety	4 088	5 844	2 797	4 168	3 314	4 168	11 315	5 790	950
Housing	9 038	_	_	100	100	100	120	150	-
Health	- 1	_	-	_	_		-		
Economic and environmental services	33 976	57 622	62 530	49 155	54 431	49 155	36 057	28 644	16 850
Planning and development	529	328	1 477	994	1 069	994	267	350	10 00
Road transport	33 435	54 070	61 053	48 161	53 362	48 161	35 790	28 294	16 850
Environmental protection	12	3 224	_	_			_	20 204	10 050
Trading services	69 658	63 611	112 254	72 081	65 953	72 080	93 766	63 215	74 389
Electricity	12 875	14 782	19 360	26 110	22 358	26 110	25 584	24 946	20 686
Water	11 613	21 371	25 926	6 068	6 633	6 068	1 633	13 930	33 843
Waste water management	30 999	18 561	22 193	32 655	30 357	32 654	51 409	17 290	9 880
Waste management	14 171	8 897	44 775	7 250	6 405	7 250	15 180	7 049	10 000
Other	_	-	-	_	-	, 200	10 100	-	.000
Total Capital Expenditure - Standard	142 252	147 120	225 795	199 538	215 809	199 538	206 513	126 608	120 386

Source: 2016/17 A5 Schedule

Findings:

• The capital budget was underspent by 4.1 per cent for the 2014/15 financial year (inclusive of the additional provision for the landfill site) and year-to-date spending amount to 24.8 per cent which is 62 per cent below the year-to-date budget. Exclusion of the additional provision for rehabilitation that was not budgeted for in the 2014/15 financial year, the capital spending would have

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amounted to 80 per cent which renders capital spending still a risk for the Municipality.

- Multi-year projects consist of 63.6 per cent of the capital budget consists 36.4 per cent consists of single year projects. This indicates that the Municipality does to some extent incorporate section 16(3) of the MFMA into the budgeting process. This allows the Municipality to appropriate large capital budgets for three financial years to improve planning and initiate procurement processes earlier.
- The Municipality intends to use R133.19 million (64.5%) of the total capital funding for new capital assets and the rest for renewal of existing properties which is not sustainable over the long term.
- It is further noted that the Municipality allocated 45 per cent of the capital budget towards trading services followed by corporate services (21.04% or R43.46 million), roads (17.33% or R35.79) and sports and recreation (9.51% or R19.64 million).
- Notwithstanding the low spending of the capital budget the Municipality further adjusted the current 2015/16 budget year by a significant amount of R29.64 million. This might indicate that the capital budget, at its current monetary level, exceeds the municipal capacity to implement.

Risks and Recommendations:

- Whilst the review of Provincial Treasury indicates that the capital budget of the Municipality might be responsive to current socio and economic conditions, current and historic trends show the credibility of the capital budget is affected by the ability of the Municipality to implement. In view of fiscal constraints and the Municipality depleting the capital replacement reserve an important consideration should be given to the impact of escalated capital spending on future operating expenses such as maintenance and the creation of new infrastructure.
- It is suggested that continued attention be given to project business plans, risk identification and turnaround time on supply chain management processes to ensure the full utilisation of the capital budgets in future years.
- Preference should be given to income generating assets that can contribute
 to the growth of the revenue base thus ensuring adequate reserves for the
 replacement and refurbishment of assets.

E. THE CAPITAL FUNDING BUDGET

Table 19 Capital Funding Budget

Vote Description	2012/13 2013/14 2014/15 Current Year 2015/16						2016/17 Medium Term Revenue & Expenditure Framework				
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Febr 2016	Budget Year 2016/17	Budget Year :+1 2017/18	Budget Year +2 2018/19		
Funded by:											
National Government	16 379	15 749	18 103	20 178	20 778	20 178	19 605	21 799	24 670		
Provincial Government	30 852	28 065	18 805	11 030	44 523	11 030	9 120	31 660	12 800		
District Municipality	-	-	-	-	_		_	_	_		
Other transfers and grants	-	5 220	9 259	-	311		-	_	-		
Transfers recognised - capital	47 231	49 034	46 167	31 208	65 612	31 208	28 725	53 459	37 470		
Public contributions & donations	90	5 778	1 652	6 347	8 598	6 347	8 000	-	_		
Borrowing	6 349	515	1 480	47 060	42 252	47 060	67 841	18 823	54 040		
internally generated funds	88 582	91 793	177 496	114 923	99 347	114 923	101 947	54 526	28 877		
Total Capital Funding	142 252	147 120	226 795	199 538	215 809	199 538	206 513	126 808	120 386		

Source: 2016/17 Budget - Schedules: 'A5-Capex'

External Funding: Capital Grants

Capital grants are not a significant funding source for the capital budget constituting an average of about 29.1 per cent of the total capital funding over the MTREF period.

The Municipality spent 86.8 per cent of its capital grants for the 2013/14 financial year and only spent 39.4 per cent of its grants at the end of February 2015 which is less than the 54.1 per cent spent at the end of February 2014. The spending trend is a concern as it can result in roll in the retention of grant monies.

External Funding: Borrowings

Borrowings constituted an average of 30.86 per cent of the total capital funding over the MTREF period and amount to R140.70 million.

The gearing of the Municipality at the end of the 2016/17 financial year will amount to 15.5 per cent and will increase to 18.8 per cent by the end of the MTREF which is prudent and within national guidelines.

The projects funded from borrowings are for revenue generating assets and in terms of the approved borrowing policy.

Internal Funding: Own Contributions from Cash Reserves

Internally generated funds constitutes R101.95 million or 49.4 per cent of the total capital budget which will result in the CRR going into negative for the 2016/17 and 2017/18 budget year which is not sustainable.

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External Funding: Public contributions & donations

These are not significant portion of the capital funding as they constitute 3.9 per cent of the 2016/17 capital budget and consist only of the donation from Transnet amounting to R6 million and Afrisam amounting to R2 million.

Risks and Recommendations:

Concern is expressed in terms of the affordability and sustainability of the internally generated funds (Capital Replacement Reserve) over 2016/17 MTREF outer years notwithstanding the working capital and other required cash provisions.

The Municipality is recommended to review the capital funding mix in accordance with the limits set in the long term financial plan. The aim is to set a capital investment framework that is balanced and optimize the leveraging of grant funding, own and external sources of finance.

The Municipality should avoid depleting the CRR in full as it can be utilise for smoothing to avoid tariff spikes caused by over reliance on only borrowing when infrastructure needs to be replace or expanded.

PART 7.2(4): THE FINANCIAL SUSTAINABILITY ASSESSMENT

Objective:

 This part of the assessment verifies that the closing balance of the previous financial year (2014/15) has been carried forward accurately to the new financial year.

The Municipality's CFA's opening balance agreed to the reported closing balance at year end as per the Audited Financial Statements (AFS).

This indicates no overstating or understating position affected the cash when compared to the annual financial statement (AFS) cash/cash equivalent at the year-end 2014/15 and the Monthly Cash Flow Actual (CFA) cash/cash equivalent at the year begin 2015/16.

A. OVERVIEW OF THE CURRENT CASH FLOW POSITION OF THE MUNICIPALITY

Objective:

• This part of the assessment reviews the current cash flow position of the Municipality which forms the base of the new annual budget.

The cash and cash equivalents actual closing balance as at February 2016 amount to R446.97 million as indicated on the monthly Cash Flow Actuals.

The year-to-date cash coverage is 0.95 times as at the end of February 2016 indicating that the cash outflow exceeded the cash inflow for the period to date.

<u>Current Ratio</u>: The Municipality has R3.88 for every R1 of debt and it is within the National Treasury norm range of 1.5 and 2:1.

<u>Sustainability</u>: Level of cash backed reserves: The Municipality reflects a sustainability ratio of 109 per cent. The sustainability ratio is currently within the NT norm of >100%.

This ratio calculation is based on the MFMA Circular No.71 of National Treasury and the information used is the monthly 2015/16BSAC (M08).

Liquidity Risks:

The Municipality's liquidity risk remained stable for the period under review.

Credit Risk:

The Municipality's obligations for the period under review minimise the default/credit risk.

B. REVIEW OF THE BORROWINGS: MTREF 2016/17

Objective:

• This part of the assessment reviews the level of long term borrowings by the Municipality and the impact on the future financial sustainability of the Municipality.

Findings:

The gearing ratio indicates the extent of total borrowings in relation to total operating revenue. The gearing ratio indicates an increase from 9.52 per cent in 2015/16 to 18.61 per cent in the 2018/19 financial year. The gearing ratio indicates on average 16.39 per cent increase over the MTREF. The ratio is in line with the 45 per cent norm as per MFMA Circular 71.

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C. REVIEW OF INVESTMENTS: MTREF 2016/17

Objective:

 This part of the assessment reviews the investments by the Municipality and the impact on the future financial sustainability of the Municipality.

During the 2016/17 financial year the Municipality is projecting a return on investments of 7.6 per cent. However year-on-year the investment portfolio shows a decrease and the interest on investment shows a decline as the Municipality is employing an aggressive capital outlay which will deplete the CRR and less will be available for investments.

D. CASH FLOW SUMMARY 2016/17 MTREF

Objective:

This part of the assessment reviews the annual cash flow budget of the Municipality
against the principles of completeness, reasonability, credibility and reliability and
conclude if the cash projections are realistic or not.

The cash flow budget for 2016/17 indicates that the Municipality will be generating sufficient cash inflow from the operating activities to finance cash outflow from operations. A net decrease in cash held is indicated on the cash flow budget 2016/17.

Summary of cash flow planning findings:

The overall cash flow planning of the Municipality is credible and the budgeted information shows a healthy liquidity position.

E. THE APPLICATION OF CASH & INVESTMENTS: MTREF 2016/17

Objective:

 This part of the assessment reviews the projected net cash position of the Municipality to determine if the annual budget is cash funded or not.

Table 20 Cash and Investments

Description	2012/13	2013/14	2014/15		Current Y	ear 2015/16		2016/17 Medium Term Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19	
Cash and investments available											
Cash/cash equivalents at the year end	432 252	420 428	395 599	414 599	411 385	411 385	411 385	373 507	396 941	438 106	
Other current investments > 90 days	-	(0)	(0)	(30 599)	(0)	(0)	(0)	0	0	(0)	
Non current assets - Investments	_	-	-	_	-	-	_	_	-	_	
Cash and investments available:	432 252	420 428	395 599	384 000	411 385	411 385	411 385	373 507	396 941	438 106	
Application of cash and investments											
Unspent conditional transfers	12 666	19 912	28 982	16 500	25 000	25 000	25 000	25 000	20 000	20 000	
Unspent borrowing	-	-	4 973	_	13 000	13 000	13 000	_	-	_	
Statutory requirements											
Other working capital requirements	(9 645)	(25 870)	(26 033)	(17 509)	(37 358)	(37 358)	(37 358)	(52 063)	(73 030)	(93 322)	
Other provisions										Ì	
Long term investments committed	_	_	-	-	_	_	_	-	_	~	
Reserves to be backed by cash/investme	242 362	177 028	215 202	205 418	_	-	_	_	_	~	
Total Application of cash and investmen	245 383	171 071	223 125	204 409	642	642	642	(27 063)	(53 030)	(73 322)	
Surplus(shortfall)	186 869	249 357	172 474	179 591	410 743	410 743	410 743	400 570	449 971	511 428	

Source: (A8 ResRecon)

Findings:

The review indicates that the Municipality is financially stable as all commitments are cash backed for 2016/17. However, the Municipality should also state any cash backed amounts for unspent borrowing, statutory requirements, other provisions and long term investments committed to be backed by cash/investments. Any omission or non-commitments would provide a distorted view of the net surplus cash position of the Municipality. The growth rates fluctuate over the medium term.

It is further noted the CRR shows a negative balance for the 2016/17 and 2017/18 financial years which is not credible.

Risks:

Any outstanding cash backed items should be stated on Schedule A8 to determine the correct surplus/shortfall over the MTREF and the Municipality should review the CRR reconciliations as the balance is negative and could be an indication that the reserve is not sustainable.

Municipal Response

A8 will be updated with the detailed cash backed provisions

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F. THE FUNDING COMPLIANCE ASSESSMENT

Table 21 Funding Compliance Assessments

Description	MFMA	Z012/13 2013/14 2014/15 Current Year 2015/16								2016/17 Medium Term Revenue Expenditure Framework		
	section		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Yea +2 2018/19
unding measures												
Cash/cash equivalents at the year end - R1000	18(1)6	1	432 252	420 428	395 599	414 599	411 386	411.385	411 385	373 507	396 941	436 10
Cash + investments at the yr end less applications - R1000	18(1)b	2	186 869	249 357	172 474	179 591	137 383	137 383	137 383	172 162	198 845	201 65
Cash year end/monthly employ ea/supplier payments	18(1)b	3	10.7	9.9	8.7	7.4	7.3	7.3	7.3	6.4	6.3	6.
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	9 006	39 897	34 656	(137 674)	3 844	3844	3 844	(40 574)	(24 197)	(42 60
Service charge rev % change - macro CPIX target ex clusive	18(1)a(2)	5	N.A.	4.2%	0.2%	5.4%	(5.0%)	(6.0%)	(6 0%)	1.5%	1.7%	2.6%
Cash receipts % of Ratepay er & Other revenue	18(1)a,(2)	6	92.0%	92.6%	95.6%	96.5%	100.8%	100.8%	100.8%	96.2%	98.0%	98.0%
Debt impairment expense as a % of total billable revenue	18(1)a(2)	7	4.6%	2.2%	1.4%	3.3%	3.4%	3.4%	3.4%	2.2%	2.2%	2.2%
Capital payments % of capital expenditure	18(1)c;19	В	98.0%	99.3%	82.5%	85.0%	94.8%	94.8%	94.8%	94.1%	92.1%	92.9%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	28.0%	31.3%	31.3%	31.3%	32.7%	24.3%	65.2%
Grants % of Gov t. legislated/gazetted allocations	18(1)a	10	: ++0				**** * *******************************			0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	6.3%	(4 4%)	13.9%	(4.3%)	0.0%	0.0%	19.9%	15.4%	14.4%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.4%	1.3%	1.4%	2.1%	2.0%	2.0%	2.1%	2.0%	2.1%	2.2%
Asset renewal % of capital budget	20(1)(v1)	14	29.5%	21.0%	8.7%	42,4%	38.8%	38.8%	0.0%	35.5%	33.0%	26.6%

Source: 2016/17 Draft Budget, SA10

Findings:

(1) Cash/cash equivalent

Positive cash and cash equivalents have been reflected for each year over the medium term.

However cash and cash equivalents decrease by R37.88 or 9.2 per cent from the 2015/16 financial year to 2016/17 budget year.

(2) Cash plus investments less application of funds

The cash less applications is positive over the MTREF however it should be noted the Table A8 has a negative working capital amount which is an error in the A schedules. It is further noted no provision was made for the rehabilitation of landfill sites and the CRR balances are negative for 2016/17 and 2017/18.

(3) Cash year end/monthly employees/suppliers payments (cash coverage)

The cash at year end versus employee and supplier payments is decreasing from 7.3 times in 2015/16 to 6.4 times in 2018/19. The ratio indicates the Municipality would be able to meet its financial obligation but should caution against the deterioration of the performance.

(4) Surplus/deficit (result) excluding depreciation offsets

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The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year however the Municipality projects a deficit across the entire MTREF.

(5) Service charge revenue % change – macro CPIX target exclusive

A nominal average real growth of 1.9 per cent over the MTREF is projected which bodes not well in terms of the expansion of the revenue base.

(6) Cash receipts % of ratepayer and other revenue

The Municipality projected a collection rate of 96.2 per cent for the 2016/17 financial year. The current collection rate as at 28 February 2016 amounted to above 100 per cent due to the collection of prior period debt recovered during the current year. However, based on the 3 year audit outcomes, the Municipality maintained on average, a rate of 93.4 per cent and ended with 100.8 per cent at the end of 2014/15. Based on past trends the Municipality's collection rate appears to be at a realistic level.

(7) Debt impairment expense % of billable revenue

For the past 3 years the audited outcomes show that debt impairment as a percentage of total billable revenue over the MTREF is on average 2.2 per cent.

The Municipality has correctly budgeted for debt impairment as prescribed by the accrual accounting guidelines.

(8) Capital payments % of capital expenditure

The Municipality aims to spend 94.8 per cent of the capital budget which is in line with the capital expenditure budget implementation indicator in circular 71 of the norm range between 95 per cent and 100 per cent.

(9) Borrowing as a % of capital expenditure (less transfers, grants and contributions)

Over the medium term the budgeted borrowings constitute an average of 40.7 per cent of the total capital funding which is within the accepted norm.

(10) Transfers/grants as a % of Government transfers/grants

The Municipality has not completed SA10 in full hence this indicator shows 0% over the MTREF.

Municipal Response

SA 10 will be updated with the outstanding grant information.

SECTION 8: MAIN POINTS AND RISKS/RECOMMENDATIONS

This section outlines the main points and risks/recommendations based on the LG MTEC Assessment.

Budget Responsiveness: Main points and risks

- The next 5 year IDP:
- To utilise the disaster risk register template for capturing developmental risk (high risk developments) that may require mitigation;
- Reflects on the priority risks as identified in the risk assessment and list planned risk reduction projects based on those priority risks;
- List the status of the Municipality's hazard specific contingency plans on priority risks;
- Indicate how small businesses and the community can utilise the opportunities that will emanate from the industrial development;
- Include information and strategies of how the Agricultural sector, including current trends, future scenarios and opportunities within this sector can impact the Municipality; and
- Include a spatial reflection of the planned expenditure to illustrate the degree to which the IDP aligns with the SDF.
- The capital budget is strongly focused on maintaining and expanding basic infrastructure as a catalyst for economic development; to develop safe, integrated and sustainable neighbourhoods and for the facilitation of an integrated transport system with rest of district and the City of Cape Town.
- There are differences between the Municipality's socio-economic information (population and household totals) and that in the Provincial Treasury's socio-economic profile.
- The Municipality has shown steady population growth over time.
- There has been an increase in the number of poor households over time.

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- The establishment of the Saldanha Bay IDZ and related activities has medium and longer term implications for the development of the Saldanha region and the associated need for municipal services for both population and industry/business growth.
- The Municipality would be faced with significant demands to accommodate the potential growth in industry and associated population.
- Affordability of tariffs is becoming a growing concern across all municipalities and Saldanha Bay Municipality is no exception in this regard. Residential and commercial customers are all likely to continue to feel the growing pressure from municipal services as tariffs keep increasing higher than inflation. In spite of increasingly high tariffs cost coverage remains a concern, especially from refuse collection.
- From the value for money assessment, it is clear that the revised electricity tariff structure results in consumers receiving substantially less electricity units for R600. The flat tariff structure means that low income households have a more substantially heavier demand on their income for municipal services. To buffer this scenario Saldanha Bay Municipality does not require pre-paid indigent households to pay the monthly fixed charges. The same courtesy is not extended to indigent households under conventional metering or poor households just above indigent level.
- It is encouraging to note that Saldanha Bay Municipality has submitted an application to NERSA for a feed-in tariff.
- The increase in the cost of electricity outstripped the growth in revenue which
 results in a decline in the net cash operating surplus that will have a negative
 impact on the funding mix of the Municipality.
- The persistent under realisation of transfers recognised operational which might lead to retention of grant monies with fiscal constraints to persist over the MTREF.
- In view of prevailing economic conditions, fiscal constraints and the instability in the steel industry which can lead to job and revenue losses, it is recommended that the Municipality continue implementing effective indigent management and remain within the limits set in the long term financial plan to ensure that financial sustainability is maintained.

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- Overall results indicate that the Municipality is performing well in most of the
 ratios. However the debtors and asset management ratio results do require
 attention. The Municipality needs to devise strategies to further improve the
 collection period of consumer debtors; this would in turn further boost available
 cash levels and also increase its capital investment in order to drive financial
 sustainability.
- Repairs and maintenance as a percentage of property, plant and equipment and
 investment property is 2 per cent below the norm of 8 per cent indicating that
 insufficient funds are made available for asset repair, which not sustainable over
 the long or medium term because the revenue generating assets are not being
 protected.
- It would be recommended the Municipality develop infrastructure maintenance plans that are linked to an integrated asset management system in an attempt to ensure that preventative and not only reactive maintenance is undertaken.
- The capital budget funded from internally generated funds will amount to R185.35 million over the MTREF which will result in the CRR going into negative for the 2016/17 and 2017/18 budget year which is not sustainable. The Municipality is recommended to review the capital funding mix in accordance with the limits set in the long term financial plan including the review of estimated future bulk infrastructure requirements and capital contributions expected.
 - The Municipality should consider further stringent cost containment measures
 to align the expenditure budget not only to anticipated revenue growth, but
 as well to anticipated cash collections in an attempt to generate both
 accounting and cash surpluses.

KEY PRINCIPLES OF NATIONAL INTERGOVERNMENTAL TRANSFERS

GRANT NAME	CHANGES
Local Government Equitable Share (LGES)	 The Basic Component of the formula has been increased by the following: Water contribution increased by 8%. Electricity component increased by 7%. Sanitation and refuse is increased by the upper level of inflation targeting bracket (6%). It is important to note that this is the final year of the phase-in and municipalities may experience a change in there allocation based on the correction and stabilisation factor.
Municipal Infrastructure Grant (MIG)	 R300 million has been top sliced for specific sports projects (2 per cent ring fenced). Municipalities are required to spend 4.5% of MIG funding on sports and recreation infrastructure, this is reduced from last year's 15 per cent. All component weightings has been reduced as compared to the previous year's allocation. For the 2016/17 financial year the Constant component of the formula has a 7.6 per cent weighting.
Public Transport Network Grant (PTNG)	 New formula based allocation to be phased in over the medium term. Will increase the certainty about the extent of national funding. The formula-based allocation of funds will account for 80 per cent of the grant, the remaining 20 per cent of the allocation will be non-formula based. There are 3 components which make up the formula for PTNG: Population Component, Regional GVA component & Public Transport Users Component. Applicable to City of Cape Town & George.
Municipal Systems Improvement Grant (MSIG)	 The municipal systems improvement grant will be implemented as an indirect grant in the 2016 MTEF period. Fund a range of projects in municipalities in support of the Back to Basics strategy.
Asset Management	 The grant review has proposed several changes to incentivise asset management practices that improve functionality and reliability over the full life-cycle of municipal infrastructure. This includes allowing grant funds to be used to refurbish infrastructure (in the past, the focus was largely on constructing new infrastructure) and establish asset maintenance plans.
Energy Efficiency and Demand-Side Management Grant	 To provide subsidies to municipalities to implement Energy Efficiency and Demand Side Management initiatives within municipal infrastructure in order to reduce electricity consumption and improve energy efficiency. Elected municipalities to implement energy-efficiency projects, with a focus on public lighting and energy-efficient municipal infrastructure. CoCT, Breede Valley, Drakenstein and Stellenbosch municipalities are recipients of this grant.
Demarcation Grant	The Western Cape Province is unaffected by the demarcation and as such is not entitled to any assistance provided.